CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2015/16

Appendix D to agenda item 6 Cabinet, 17th February 2015



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GENERAL FUND SUMMARY

ACTUAL 2013/14	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)		in Level of ure on (A) Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(-)
	SERVICE BUDGETS					
213,849	People Department	253,974	2,317	(29,910)	226,381	(11
78,250	Place Department	78,142	558	2,057	80,757	` з
48,150	Resources Department	36,008	545	(15,823)	20,730	(42
	Contribution to Provision for Doubtful Debts	180		-	180	`
(3,328)	Efficiency Dividend	3,226		(3,226)	-	
8,121	Pensions Contribution	8,447	18	985	9,432	12
	Redundancy	1,000		(1,000)	-	
	Carbon Credits	255		-	255	
345,042	NET COST OF SERVICES	381,232	3,420	(46,917)	337,735	33,673
(14 684)	Core Grants	(15,286)		502	(14,784)	(5,535
	Contingency / Unallocated Provision	1,000		302	1,000	(5,535 n/
	Levies from Other Bodies	1,000		[1,000	11/
253	Environment Agency	272			272	(33
386		407	,		407	n/a
400	London Boroughs Grants Committee	407			407	n/a
431	London Pensions Fund Authority	438			438	n/:
	Interest and Investment Income	(1,971)	9	_	(1,971)	
	Interest Payable	15,896		4,497	20,393	(95
,	· · · · · · · · · · · · · · · · · · ·	,		,, ,0.	25,655	(55
345,036	NET OPERATING EXPENDITURE	382,395	3,420	(41,918)	343,897	(113,224
	APPROPRIATIONS					
	Contributions to / (from) Earmarked Reserves	(304)		2,564	2,260	(111
	Provision for Repayment of External Loans	(21,428)		1,592	(19,836)	n/:
	Revenue Expenditure Funded from Capital under	(21,420)			, , ,	""
(16,678)	Statute (REFCUS)	(76,873)		22,828	(54,045)	n/s
	Deferred / Intangible Charges Written Off	(4,711)		428	(4,283)	(102
	Contribution to / (from) General Balances					n/a
292,716	BUDGET REQUIREMENT	279,079	3,420	(14,506)	267,992	(412
	FINANCED BY					
	Revenue Support Grant	80,485	1		61,367	83
	Collection Fund surplus / (deficit)	3,337			6,008	(95
	Business Rates Top Up Grant	32,340		1	32,958	(95) n/a
	Business Rates Income	33,604			34,246	(88)
	Council Tax - Band D Equivalent	129,313			133,413	n/a
	·	-				
292,716	TOTAL FINANCING	279,079			267,992	n/a
2013/14		8	0044/45	0045/40		Ohar
Band D		XX	2014/15 Band D	2015/16 Band D	1	Change Band D
	COUNCIL TAX SUMMARY					
£.pp	COUNCIL TAX GUIVIIVIANT		Equivalent	Equivalent		Equivalent %
	London Borough of Croydon		£.pp	£.pp	122 440	% 0.00%
	Greater London Authority		1,171.39 299.00	1,171.39 295.00	133,413 33,598	-1.34%
1,474.39			1,470.39	1,466.39	167,011	-0.27%

ACTUAL 2013/14		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2010/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
	52001111 11014	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(-/
20000	EXPENDITURE					
282,054	Employees	125,168	1,236	(2,095)	124,309	(1
	Premises related expenditure	24,149	163	843	25,155	4
83,751	Supplies and Services	46,363	167	(6,357)	40,173	(13
214,846	Third Party Payments	227,196	2,674	12,246	242,116	7
468,194	Transfer Payments	480,873	-	19,190	500,063	4
8,481	Transport related expenditure	7,715	120	591	8,426	9
39,733	Capital Charges	32,207	-	(1,586)	30,621	(5
4,953	Deferred/Intangible Charges	4,707	-	(434)	4,273	(9
21,521	REFCUS	76,876	-	(22,826)	54,050	(30
(4,696)	Corporate support services bought in	(4,899)	-	(1,434)	(6,333)	. 29
(12,672)	Recharges from other services	81,657	(1)	(59,004)	22,652	(72
1,146,046	TOTAL EXPENDITURE	1,102,012	4,359	(60,867)	1,045,505	(5
	INCOME					
(695.965)	Government Grants	(550,979)	(38)	(17,218)	(568,235)	3
	Other Grants, reimbursements and contributions	(17,703)	(52)	(19,633)		111
· · ·	Fees and Charges	(48,778)	(595)	2,837	(46,536)	(5
	Customer and Client Receipts	(11,678)	(254)	(6,136)	(18,068)	55
	Interest Receivable	(28)	-	-	(28)	-
-	Recharges to other services	(91,614)	-	54,099	(37,515)	(59
(801,004)	TOTAL INCOME	(720,780)	(939)	13,950	(707,770)	(2
345.042	NET EXPENDITURE	381,232	3,420	(46,917)	337,735	(1

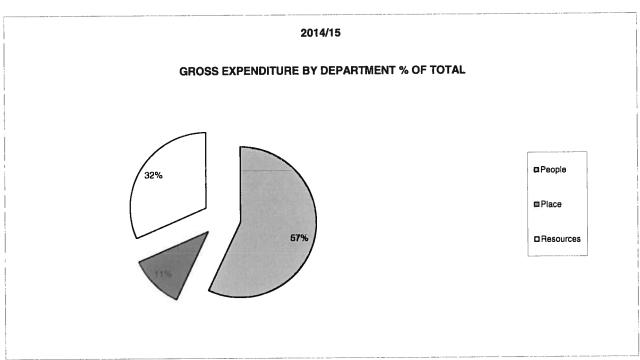
STAFF ESTABLISHMENT NUMBERS

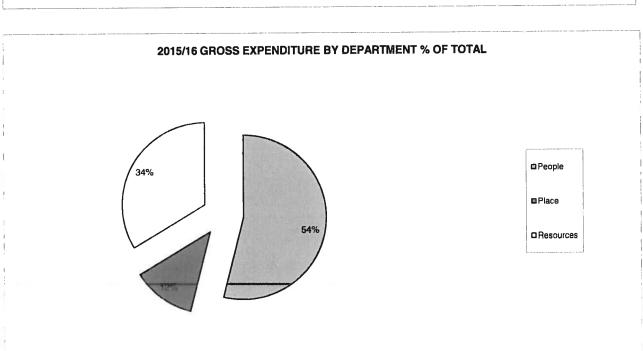
	ORIGINAL	ORIGINAL	CHANGE
DESCRIPTION	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAF	FTE STAFF	FTE STAFF
People	1,204.4	1,159.8	(44.7)
Place	565.3	546.8	(18.5)
Resources	1,036.2	999.8	(36.3)
TOTAL FTE STAFF	2,805.9	2,706.4	(99.5)

CORPORATE SUPPORT SERVICES BOUGHT IN

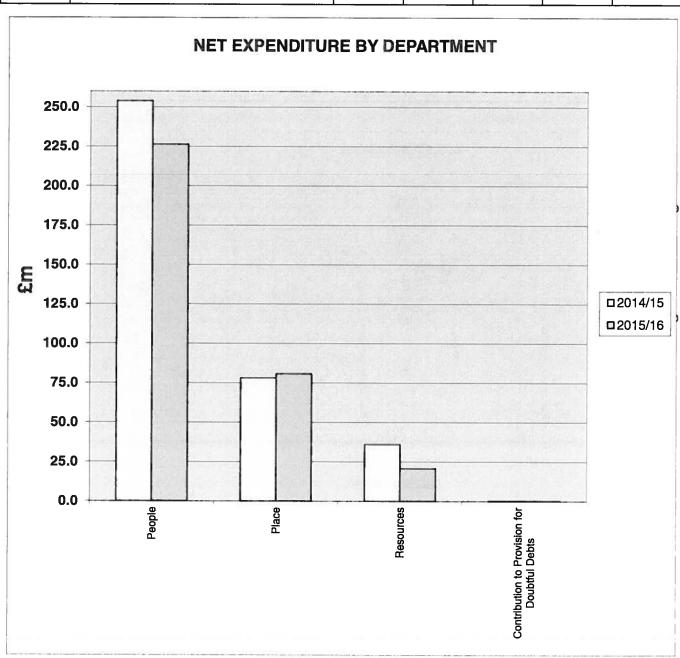
	People	Place	Becoliree	HRA	
DESCRIPTION					TOTAL
				£'000	000,3
Financial Services	761	457	134	56	1 408
Treasury and Pensions	1	1	ľ	,	
Governance	847	269	49	134	1 200
Risk Insurance and Business Continuity	(453)	(144)	(26)	(71)	(694)
Assets	182	28	10,	28	278
HR Finance Service Centre	1,404	583	480	654	3.121
Strategy and Performance	1,131	360	64	179	1.734
Procurement and Commissioning	741	235	42	116	1,134
SCPP - Services	548	249	1	ı	262
Excheduer	935	75	20	80	1.068
Customer Strategy and Development	406	129	24	63	622
Contact Centre	290	923	331	422	2.266
Communications	360	114	21	28	553
FM Services - Soft	5,504	2,321	2,544	1,710	12.079
FM Services - Hard	1,765	752	402	163	3.082
ST and ICT Strategy	193	64	99	49	372
Information Communication Technology	7,786	2,563	2,631	2,120	15,100
I elephony Service	t	•	•	1	
Service Transformation Program	643	212	218	163	1,236
Business Support	3,817	865	162	257	5,101
HR Consultancy Summary	1,140	432	281	294	2,147
Legal Summary	(323)	(71)	(24)	(20)	(488)
lotal	27,977	10,446	7,459	6,333	52,215

ACTUAL		ORIGINAL BUDGET	Variations Expenditu	in Level of	ORIGINAL BUDGET	%
ACTUAL 2013/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
2010/14		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	s'0003	s'0003	
	SERVICE BUDGETS					
693,982	People	620,803	2,782	(65,078)	558,507	(10)
122,900		124,443	903	2,948	128,294	3
	Resources	343,658	674	4,505	348,837	2
,	Contribution to Provision for Doubtful Debts	180	-	-	180	- 1
	Efficiency Dividend	3,226	-	(3,226)	-	(100)
, , ,	Pensions Contribution	8,447	-	985	9,432	12
•	Redundancy	1,000	-	(1,000)	-	(100)
	Carbon Credits	255	-	-	255	-
1,146,046	GROSS DEPARTMENTAL COST OF SERVICE	1,102,012	4,359	(60,867)	1,045,505	(5)

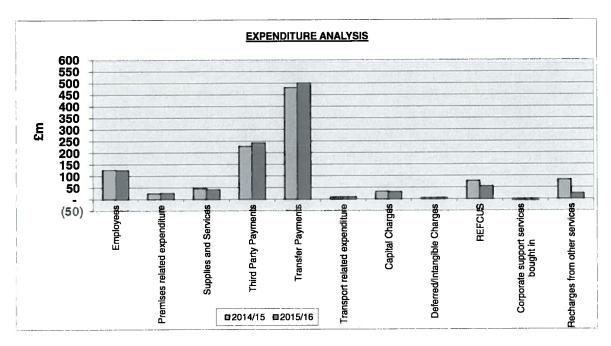


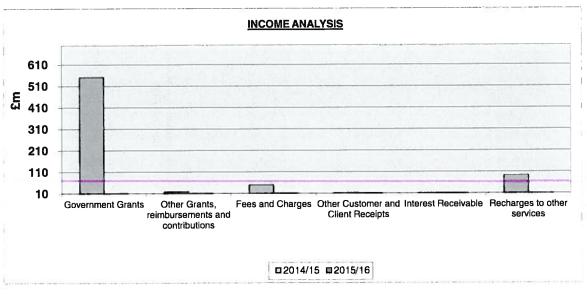


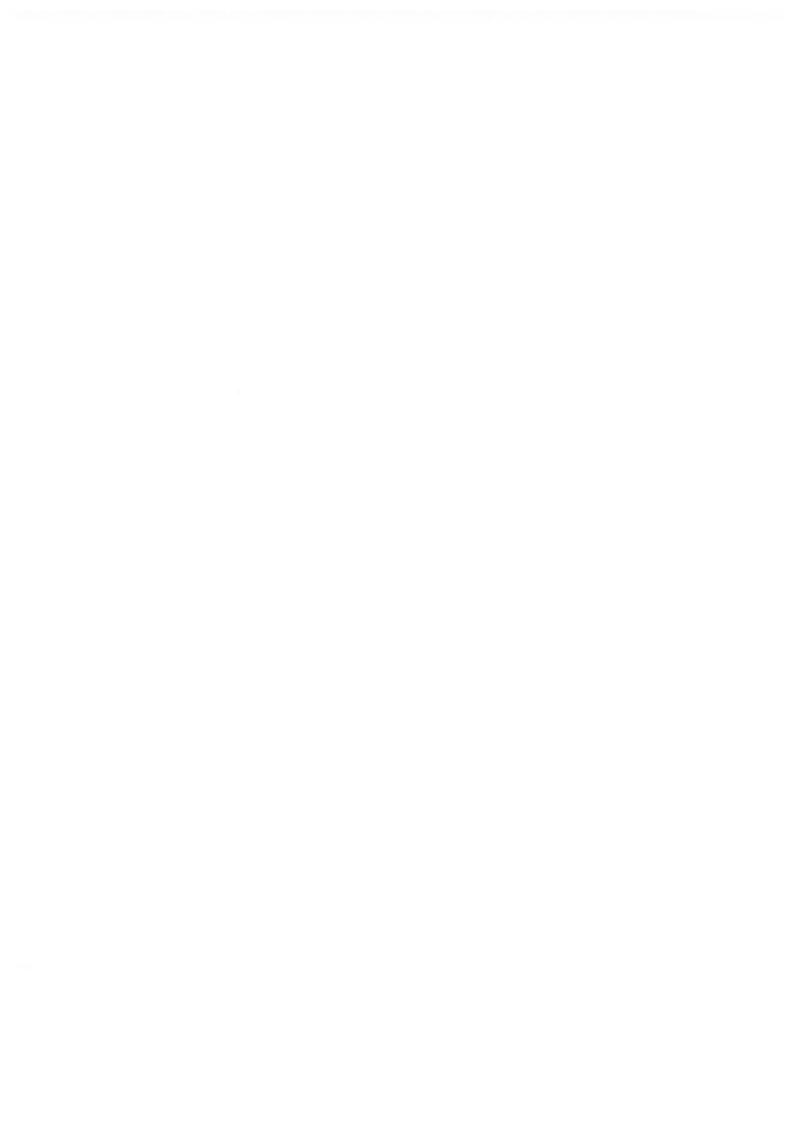
		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	re on (A)	BUDGET	%
2013/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	s'0003	s'0003	
	SERVICE BUDGETS					
213,849	People	253,974	2,317	(29,910)	226,381	(11
78,250	Place	78,142	558	2,057	80,757	3
48,150	Resources	36,008	545	(15,823)	20,730	(42
-	Contribution to Provision for Doubtful Debts	180	-	-	180	-
(3,328)	Efficiency Dividend	3,226	-	(3,226)	-	(100
8,121	Pensions Contribution	8,447	-	985	9,432	12
-	Redundancy	1,000	-	(1,000)	-	-
	Carbon Credits	255	-	- '	255	-
345,042	NET COST OF SERVICES	381,232	3,420	(46,917)	337,735	(11



ACTUAL 2013/14		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2010/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	2000's	£000's	£000's	\- /
20003	EXPENDITURE					
282,054	Employees	125,168	1,236	(2,095)	124,309	(1)
	Premises related expenditure	24,149	163	843	25,155	4
	Supplies and Services	46,363	167	(6,357)	40,173	(13
•	Third Party Payments	227,196	2,674	12,246	242,116	7
468,194	Transfer Payments	480,873	-	19,190	500,063	4
	Transport related expenditure	7,715	120	591	8,426	9
	Capital Charges	32,207	-	(1,586)	30,621	(5
	Deferred/Intangible Charges	4,707	-	(434)	4,273	(9
•	REFCUS	76,876	-	(22,826)	54,050	(30
(4,696)	Corporate support services bought in	(4,899)	-	(1,434)	(6,333)	29
(12,672)	Recharges from other services	81,657	(1)	(59,004)	_22,652	(72
	TOTAL EXPENDITURE	1,102,012	4,359	(60,867)	1,045,505	(5
	INCOME					
(695 965)	Government Grants	(550,979)	(38)	(17,218)	(568,235)	3
	Other Grants, reimbursements and contributions	(17,703)	(52)	(19,633)		111
	Fees and Charges	(48,778)			(46,536)	(5
	Other Customer and Client Receipts	(11,678)	(254)	(6,136)	(18,068)	55
	Interest Receivable	(28)	`-´	-	(28)	-
-	Recharges to other services	(91,614)	-	54,099	(37,515)	(59
(801,004)	TOTAL INCOME	(720,780)	(939)	13,950	(707,770)	
2010/1000						75355
345,042	NET EXPENDITURE	381,232	3,420	(46,917)	337,735	(11









PEOPLE DEPARTMENT

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KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

ASC KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

- to improve the health and well-being of Croydon people with care and support needs, by helping them to live full lives as independently as possible
- to promote economic growth and prosperity, by improving the life of people with care and support needs
- to build safe and sustainable communities, in particular by empowering people to participate fully in their community.

Departmental Priorities

Our priorities are to:

- help people to live as independently as possible by offering bespoke solutions to support individual assessed need through professional support or care services, mostly in the community but also in residential settings, or other forms of assistance in the home to help people stay put and manage independently
- prevent crises or the need for more intensive services by intervening at an early stage and offering universal services
- empowering people by enabling individuals to make informed choices and gain greater control of their lives, by offering a wider range of options such as housing options, self-service options and personal budgets, and by engaging communities in making the decisions affecting them
- offer professional care services and meet social care needs effectively through the transformation of services
- continue to roll-out self-directed support through the use of personal budgets, to promote independence, well-being and choice
- safeguard those at risk and help people in emergencies
- promote better and fair access to adult services
- make best use of resources, achieve value for money and balance the budget, and invest in our staff.
- Deliver the above through programmes such as the implementation of the Care Act, the Better Care Fund, implementation of the Adult Mental Health Strategy, planning for Outcomes Based Commissioning for over 65s and relevant Croydon Challenge projects, as well as a more joined up approach to the preventative agenda across services within the People department.

CFL KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

Further improve independence, resilience and life-chances in the following ways:

-Development of synergies with adults services, welfare and housing needs to deliver more joined up approaches in line with Think Family principles and to deliver Croydon challenge projects, improving both outcomes and efficiencies, in line with the Council target operating model.

-Embed new arrangements for commissioning and delivery of services through the schools mutual, ensuring that the proportion of schools of choice, i.e. those judged good or better by OFSTED, and end of key stage achievement continues to improve, including narrowing the gap for disadvantaged groups. -Continue to secure sufficient school places for the rapidly expanding population of children and young people, including those with special educational

-Continue to improve work-related opportunities in schools and post-16 collaboration.

-Continue to improve the effectiveness of early intervention, driving down demand on specialist services, and creating a new model for children in need provision.

-Continue to improve the quality of children's social care, including key indicators such as timeliness on adoption performance, and ensuring preparedness for inspection.

. -Continue to improve the effectiveness of the Local Safeguarding Children board, as articulated in its annual business plan.

-Deliver key partnership plans, as articulated in the Children and Family Plan and the Integrated Commissioning Unit plans.

-Continue to secure sustainable arrangements for adult learning, ensuring developments are in line with skill needs in Croydon.

-Development of cultural strategy and proposals for a cultural trust.

FINANCIAL PERFORMANCE

COOT OFNITOE	040000	C4000D	
COST CENTRE:	CIUUUD.	CIUZUU	

DESCRIPTION	ACTUAL	ORIGINAL	FORECAS	T BUDGET	%
	2013/14	2014/15	2014/15	2015/16	CHANGE
	£000	£000	£000	2000	
Employees	208,461	58,872	59,94		(3)
Premises related expenditure	17,623	2,725	2,78		(24)
Supplies and Services	43,298	9,312	8,77		(6)
Third Party Payments	147,682	153,338	147,24	9 169,526	15
Transfer Payments	209,246	214,389	272,99		(19)
Transport related expenditure	7,318	6,562	7,85		(6)
Capital Charges	16,142	9,864	9,77	3 8,127	(17)
Deferred/Intangible Charges	340	172	16	6 114	(31)
REFCUS	16,068	67,891	67,89	1 44,371	(35)
· · - · - · - ·	25.851	26,752	26,72	5 26,278	(2)
Corporate support services bought in Recharges (to) / from other services	1,953	511	(5,40	4) (2,537)	
TOTAL EXPENDITURE	693,982	550,388	598,75	8 543,855	(9)
Government Grants	(428,822)	(266,369)	(314,00	2) (269,776)	(14)
Other Grants, reimbursements and contributions	(19,432)		(8,41	9) (30,660)	264
	(26,543)	1 1 1	(16,33	9) (16,120	(1)
Fees and Charges Customer and Client Receipts	(5,336)	1 ' '	(76	(890)	17
Interest Receivable	(-,,	(28)		- (28)	
TOTAL INCOME	(480,133)	(296,414)	(339,52	(317,474	(6)
TOTAL INCOME		199	25-2-2		
NET EXPENDITURE	213,849	253,974	259,23	35 226,381	(13)
Contributions to / (from) Reserves	(4,883)	-	(14	18)	(100)
Contributions to / (north) resource					
CURRENT BUDGET	203,723		253,60	9	
TOTAL VARIANCE FROM BUDGET- Over/(Under)	5,243]	5,47	78	

TOP FINANCIAL RISKS 2015/16

- Further increases in the demand for services
- Non-achievement of efficiencies
- Non-achievement of service transformartion savings
- Non-achievement of re-procurement savings
- Reduction in external grant and commercial income Non-achievement of in-house providers/staff
- Further increases in demand for services
- Non-achievement of efficiencies
- Unexpected significant increase due to ordinary residence claims
- Reduction in income due to the current economic conditions

PEOPLE DEPARTMENT

DEPARTMENT SUMMARY

CABINET MEMBERS

Cllr Flemming	Cabinet Member for Children, Families & Learning
Cllr Woodley	Cabinet Member for People and Communities

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Paul Greenhalgh	Executive Director (Acting) People Department	65729
lan Lewis	Director - Social Care and Family Support	88481
Jane Doyle	Director - Community and Support Services	65671
David Butler	Head of School Standards and Commissioning	65636
Brenda Scanlan	Director - Integrated Commissioning	65727
Edwina Morris	Interim Director - Personal Support	65416

COST CE	NTRE	
C1010E	Social Care and Family Support	
C1020E	School Standards and Commissioning	
C1030E	Schools ISB	
C1040E	Community and Support Services	
C1090E	CFL Central	
C1195F	Intergrated Commissioning Division	
C1190F	Personal Support	
C1200F	Adult Social Care Recharges	

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2014/15	DIVISION	ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
2014/13	DIVISION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
	Social Care and Family Support	62,772	695	(25)	63,442	1
	School Standards and Commissioning	5,495	(21)	(2,688)	2,786	(49)
	Community and Support Services	77,471	62	(66,950)	10,583	(86)
7,870	CFL Central Costs	7,392	(5)	40,434	47,821	547
-	Dedicated Schools Grant	(1,989)	-	(11)	(2,000)	1
	Intergrated Commissioning Division	106,839	544	(59,553)	47,830	(55)
	Personal Support	(4,006)	1,041	58,884	55,919	(1,496)
(66)	Adult Social Care Recharges	-	1	(1)	-	n/a
155,041	TOTAL NET SPEND	253,974	2,317	(29,910)	226,381	(1,138)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
BUDGET 2014/15 FTE STAFF FTE STAFF	FTE		
	FTE STAFF	FTE STAFF	FTE STAFF
	541.1	560.3	19.2
	88.2	17.9	(70.3)
Community and Support Services	130.7	123.8	(6.9)
CFL Central Costs	-	2.0	2.0
DSG*	N/A	N/A	N/A
Intergrated Commissioning Division	119.4	130.3	10.9
Personal Support	319.4	325.4	6.0
Adult Social Care Recharges	5.6	*	(5.6)
TOTAL FTE STAFF	1,204.4	1,159.8	(44.7)

^{*} The Dedicated Schools budget expenditure is fully funded by grants. Budgets are delegated and information on staffing levels is not available.

PEOPLE DEPARTMENT

SUBJECTIV	E SUMMARY				ODIOMAL		
		ORIGINAL	Variations i		ORIGINAL	%	
FORECAST		BUDGET	Expenditu		BUDGET 2015/16	CHANGE	
2014/15	DESCRIPTION	2014/15	Inflation	* Other (C)	2015/16 (D)	(E)	
		(A) £000's	(B) £000's	s'000£	£000's	(<u>⊢</u>) %	
£000's	Employees	58,872	514	(1,138)	58,248	(1)	
59,947	Employees Premises related expenditure	2,725	-	(609)	2,116	(22)	
2,707	Supplies and Services	9,312	4	(1,109)	8,207	(12)	
		153,338	2,145	14,043	169,526	11	
	Transfer Payments	214,389		7,621	222,010	4	
7,851	Transport related expenditure	6,562	120	713	7,395	13	
10,498	Recharges from other services	70,926	(1)	(58,810)	12,115	(83)	
	TOTAL EXPENDITURE	516,124	2,782	(39,289)	479,617	(7)	
(314,002)	Government Grants	(266,369)	(38)	(3,369)	(269,776)	1	
(8,419)	Other Grants, reimbursements and contributions	(10,455)	-	(20,205)		193	
	Fees and Charges	(18,703)	(408)	2,991	(16,120)	(14)	
	Customer and Client Receipts	(859)	(19)	(12)	(890)	4	
(, 55,	Interest Receivable	(28)	- 1	-	(28)	-	
(15,903)	Recharges to other services	(70,415)		55,763	(14,652)	(79)	
	TOTAL INCOME	(366,829)	(465)	35,168	(332,126)	(9)	
-		100	- 1/25				
154,679	NET CONTROLLABLE COST	149,295	2,317	(4,121)	147,491	(1)	
						(10)	
9,773	Capital Charges	9,864	-	(1,737)		(18)	
166	Deferred/Intangible Charges	172	-	(58)		(34)	
67,891	REFCUS	67,891	-	(23,520)		(35)	
26,725	Corporate support services bought in	26,752	-	(474)	1	(2)	
104,555	TOTAL UNCONTROLLABLE COST	104,679	•	(25,789)	78,890	(25)	
		050.074	2,317	(29,910)	226,381	(11)	
259,235	NET COST OF SERVICE	253,974	2,317	(23,510)	220,001	(17)	
	To the state of Bossess	T				n/a	
1 ' '	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a	
] -	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure]	_	_	_	n/a	
-	Provision for Repayment of External Loans	_	_	_	-	n/a	
]	Contribution to / (from) General Balances		-			n/a	
(148)	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
<u> </u>	<u> </u>						
259,087	TOTAL NET EXPENDITURE	253,974	2,317	(29,910)	226,381	(11)	
						£000's	
* OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE				-	10003	
Strategic bu	dget - agreed pressures / service demands					6,637	
Strategic bu	dget - agreed additional income / savings					(8,690)	
Journal of the state of the sta	agot agreed additional interior / davings					(2,053)	
						(2,033)	
Other resou	Other resource changes						
TOTAL OT	TOTAL OTHER VARIATIONS IN RESOURCE						



SUBJ	IECTIVI	E SUMM/	ARY

SUBSECTIV	E SUMMARY	LODICHIA	14 1 11		ODIO:::::			
		ORIGINAL	Variations		ORIGINAL	•		
FORECAST	DECODIDEION	BUDGET		re on (A)	BUDGET	%		
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE		
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)		
	Employees					%		
	Employees Premises related expenditure	39,570 1,907	306	(1,312)	38,564 1,308	(3)		
	Supplies and Services		-	(599) 651	6,197	(31)		
	Third Party Payments	5,546 61,165	445		55,333	12 (10)		
	Transfer Payments	212,417	44 5	(6,277) 7,135	219,552	3		
	Transport related expenditure	6,102	120	7,133	6,934	14		
	Recharges from other services	4,923	120	928	5,851	19		
	TOTAL EXPENDITURE	331,630	871	1,238	333,739	1		
	Government Grants	(263,446)	(38)	(1,778)	(265,262)	1		
	Other Grants, reimbursements and contributions		(30)	(1,776)		-		
		(3,541)	(00)		(3,513)	(1)		
	Fees and Charges	(3,671)	(99)	271	(3,499)	(5)		
(198)	Customer and Client Receipts	(198)	(3)	41	(160)	(19)		
- (5.086)	Interest Receivable Recharges to other services	- (4,571)	-	- (2,266)	- (6,837)	n/a 50		
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	(4.40)					
(322,988)	TOTAL INCOME	(275,427)	(140)	(3,704)	(279,271)	1		
	1	·		4	[
60,193	NET CONTROLLABLE COST	56,203	731	(2,466)	54,468	(3)		
0.004	Capital Charges	0.024		(1.700)	7 224	(10)		
9,024		9,024	-	(1,700)	7,324	(19)		
67,891	Deferred/Intangible Charges REFCUS	67 001	-	(00 500)	44 271	n/a		
	Corporate support services bought in	67,891 18,023		(23,520) (1,554)	44,371 16,469	(35) (9)		
	TOTAL UNCONTROLLABLE COST	94,938		(26,774)	68,164			
34,343	TOTAL DICONTROLLABLE COST	34,330	<u> </u>	(20,774)	00,104	(28)		
155 140	NET COST OF SERVICE	151,141	731	(29,240)	122,632	(10)		
133,142	INET COST OF SERVICE	151,141	731	(29,240)	122,032	(19)		
(101)	Contributions to / (from) Earmarked Reserves	Γ		-		n/a		
(,	Contributions to / (from) Capital Reserves:	_	-	_	_	n/a		
-	Financing of Capital Expenditure	-	-	-	-	n/a		
-	Provision for Repayment of External Loans	-	-	-	-	n/a		
-	Contribution to / (from) General Balances	-	-	_	-	n/a		
(101)	TOTAL APPROPRIATIONS	-	•	-		n/a		
					-			
155,041	TOTAL NET EXPENDITURE	151,141	731	(29,240)	122,632	(19)		
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's		
OTTILIT VA	INTIONO IN LEVEL OF EAR ENDITONE					10003		
Strategic budget - agreed pressures / service demands								
Strategic budget - agreed additional income / savings								
3 -						(4,376)		
						(379)		
Other resour	Other resource changes							
100041	raioi (sociales changes							
TOTAL OTH	OTAL OTHER VARIATIONS IN RESOURCE							

DIVISION SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

SERVICE DESCRIPTION

1) The work in the Early Intervention and Family Support Service comprises a wide range of activities. It ensures the sufficiency and quality of early years and child care and ensures families can access children's centre services in their community. The Children's Centres provide a range of services to assist in parenting skills. A further range of family support services is commissioned from local and national organisations. The service also provides an integrated youth offer. Early Help Co-ordinators and Advisers are available to give advice to families and other agencies about services to children across all levels of need. Services are aimed at providing good quality of assistance and preventing a greater level of need for specialist services. Furthermore, EIFS includes services relating to all aspects of Domestic Abuse and Sexual Violence, to the Family Resilience Service which meets the Government Troubled Families agenda, a Functional Family Therapy Service working with vulnerable adolescents and their families and with the Children and Young People Resilience Service, also assisting vulnerable adolescents.

2) The Safeguarding and Looked After Children Quality Assurance Service has a range of functions. The service is responsible for the independent chairing of Child Protection Conferences and the statutory Independent Reviewing Service for Looked After Children. The Service co-ordinates the Local Safeguarding Children's Board to ensure that everyone in Croydon who comes into contact with children understands their responsibilities in relation to safeguarding, and that the appropriate action is taken where safeguarding concerns are raised. It is also responsible for the Learning and Development Service for Children's Social Care, and the wider Safeguarding Board. The service also has responsibility for the implementation and co ordination of quality assurance and audit activities across Children Social Care and member organisations of the Safeguarding Board. The Service further manages the implementation and maintenance of the electronic Children's Recording System throughout Children Social Care (CSC). In addition the service manages the LADO (Local Authority Designated Officer) whose function is to coordinate investigations where there are allegations of abuse by professionals working with children. The service has lead function for the implementation of the Systemic approach across CSC as well as the:

A Home Office Funded pilot project to provide advocacy to children who are trafficked; an NSPCC run CSCB funded project to provide return home interviews for children who have gone missing; group supervision pilots; Children in Care Council; the Independent Visitors Service; the Coram Advocacy Service and responsibility for children missing and CSE.

- 3) The Children in Need service is responsible for the assessment and support for all children in need, including children in need of protection. The Multi-Agency Safeguarding Hub brings together staff from across all agencies involved in child protection within the Council and externally. Social Work units are also employed to undertake assessments including child protection investigations. The Children in Need teams work with cases where children are on child protection plans and those who have longer term needs. This service will be responsible in the main for applications to court when children are assessed as requiring a Court Order for their protection. Moreover, they provide reports to the Court for private proceedings in relation to children. Other services are Private Fostering and the Family Group Conference service. This service also includes the Emergency Duty Team for all children and adults social care outside office hours All social work services for disabled children are based within Children in Need. A residential unit offering short term respite for children with disabilities is based at Calleydown.
- 4) The Looked After Children service is responsible for the planning and delivery of statutory social care services for approximately 800 looked after children and 750 care leavers. These are children and young people aged 0-18 years, placed for adoption, cared for in fostering placements, residential homes, or placed with family and friends carers, and care leavers aged 18-25 years. Approximately 400 looked after children in the Borough are Unaccompanied Asylum Seeking Children (UASC) whose costs are funded from United Kingdom Border Agency (UKBA) grant arrangements. The Business Relationships Unit identifies the appropriate placement for the child on becoming looked after within the in-house fostering service or by commissioning fostering or residential care from the independent sector.

Inclusion, learning access and SEN

- 1) Inclusion and Learning Access supports and promotes access to learning for vulnerable pupils with complex needs or other alternative provision, pupils with poor school attendance and young people excluded from school and education in pupil referral units.
- 2) The Special Educational Needs (SEN) Service has a statutory responsibility to provide specialist educational assessment, support and placements for pupils presenting with a range of special educational needs, as well as educational psychology and specialist teaching services.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
		BUDGET	Expenditu	ire on (A)	BUDGET	%
COST						
CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1030F	Social Care & Family Support Directorate	194	1	494	689	255
C1025F	Safeguarding and Looked After Children		ì			
	Quality Assurance	2,599	17	(728)	1.888	(27)
C1120F	Early Intervention and Family Support Service	11,048	59	` (7)	11,100	(_',
C1105F	Children in Need Service	14,829	96	612	15,537	5
C1110F	Looked After Children	21,514	381	217	22,112	3
C1070F	Inclusion, Learning Access and SEN	12,588	141	(613)	12,116	(4)
	TOTAL NET SPEND	62,772	695	(25)	63,442	1

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	l IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Social Care & Family Support Directorate	1.0	1.0	-
Safeguarding and Looked After Children Quality Assurance	30.8	31.8	1.0
Early Intervention and Family Support Service	139.8	150.6	10.8
Children in Need Service	143.4	151.4	8.0
Looked After Children	141.0	139.8	(1.2)
Inclusion, Learning Access and SEN	85.1	85.7	0.6
TOTAL FTE STAFF	541.1	560.3	19.2

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

COST CENTRE: C1010E

FORECAST		ORIGINAL BUDGET	Variations i	%		
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
,,,,		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	<u>%</u>
	Employees	27,706	241	338	28,285	2
	Premises related expenditure	304	-	7	311 3,520	2 1
	Supplies and Services	3,502	- 201	18 1,361	40,168	5
	Third Party Payments	38,426 1,147	381	58	1,205	5
35,026	Transfer Payments Transport related expenditure	6,058	120	722	6,900	14
7,002 4,609	Recharges from other services	4,533	-	1,148	5,681	25
	TOTAL EXPENDITURE	81,676	742	3,652	86,070	5
	Government Grants	(25,138)	(38)	(1,926)	(27,102)	8
(2.288)	Other Grants, reimbursements and contributions	(2,288)	`-1	(288)	(2,576)	13
	Fees and Charges	(380)	(9)	- 1	(389)	2
	Customer and Client Receipts	`-`	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(3.688)	Recharges to other services	(3,173)		(2,241)	(5,414)	71
	TOTAL INCOME	(30,979)	(47)	(4,455)	(35,481)	15
		50,697	695	(803)	50,589	(0)
52,396	NET CONTROLLABLE COST	50,097	095	(803)	30,000	(0)
25/	Capital Charges	254	_	(64)	190	(25)
	Deferred/Intangible Charges		-	\ - '	-	`n/á
_	REFCUS	_	-	-	-	n/a
11.832	Corporate support services bought in	11,821		842	12,663	7
	TOTAL UNCONTROLLABLE COST	12,075	-	778	12,853	6
64,482	NET COST OF SERVICE	62,772	695	(25)	63,442	11_
(404)	Contributions to / (from) Earmarked Reserves				-	n/a
(101)	Contributions to / (from) Capital Reserves:		_	-	-	n/a
_	Financing of Capital Expenditure	_	_	- 1	-	n/a
_	Provision for Repayment of External Loans	_	-	- 1	-	n/a
_	Contribution to / (from) General Balances	_	-	-		n/a
	TOTAL APPROPRIATIONS	-		-		n/a
		······				
64,381	TOTAL NET EXPENDITURE	62,772	695	(25)	63,442	1
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE		PM26			£000's
	d nunner / non-ico domando					3,891
Strategic but	dget - agreed pressures / service demands					0,001
						(0.001)
Strategic but	dget - agreed additional income / savings					(2,821)
						(1,095
Other resour	rce changes					(1,035)
TOTAL OTH	IER VARIATIONS IN RESOURCE					(25)

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT DIRECTORATE

COST CENTRE: C1030F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Expendite Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %	
	Employees	308	1	15	324	5	
- 44	Premises related expenditure Supplies and Services	44		3 58	3 102	n/a 132	
:	Third Party Payments] []		600	600	n/a	
:	Transfer Payments	- 1	-	-	- 1	n/a	
1 1	Transport related expenditure Recharges from other services	1 1	-	-	1		
354		354	1	676	1,031	191	
-	Government Grants	-	-	-	-	n/a	
	Other Grants, reimbursements and contributions	-	-	-	-	n/a	
-	Fees and Charges	-	-	-	-	n/a	
	Customer and Client Receipts Interest Receivable		-]	n/a n/a	
	Recharges to other services	(188)	_	(172)	(360)	91	
	TOTAL INCOME	(188)	_	(172)	(360)	91	
(100)		(100)		(1, 2,	(000)	91	
166	NET CONTROLLABLE COST	166	1	504	671	304	
	Capital Charges	Γ		· .	_	n/a	
-	Deferred/Intangible Charges	-	-	-	-	n/a	
	REFCUS Corporate support services bought in	- 28	-	- (10)	- 18	n/a	
	TOTAL UNCONTROLLABLE COST	28		(10)	18	(36)	
	TOTAL UNCONTROLLABLE 0031	20		(10)	10	(36)	
194	NET COST OF SERVICE	194	1	494	689	255	
134	NET COST OF SERVICE	134	ļ	434	003	200	
-	Contributions to / (from) Earmarked Reserves	-		-	-	n/a	
-	Contributions to / (from) Capital Reserves:	-	•	-	-	n/a	
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-		-	:	n/a n/a	
<u> </u>	Contribution to / (from) General Balances	-	-	-	-	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
					T		
194	TOTAL NET EXPENDITURE	194	1	494	689	255	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
	get - agreed pressures / service demands						
	get - agreed additional income / savings						
Public health	funding for emotional wellbeing of Looked After Chi	ildren				(100)	
						(100)	
Other resource							
	charges/transfers-£600k for CAHMS budget,(£71k) corporate and capital charges (SeRCOP)	tor UASC legal an	ia £76k UASC	recharge cha	anges	604 (10)	
i ieduction in	corporate and capital charges (Sencor)					(10)	
						594	
TOTAL OTHI	ER VARIATIONS IN RESOURCE					494	

PEOPLE - CHILDREN, FAMILIES AND LEARNING

SOCIAL CARE AND FAMILY SUPPORT

SAFEGUARDING AND LOOKED AFTER CHILDREN QUALITY ASSURANCE

COST CENTRE: C1025F

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%		
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE		
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %		
	Employees	1,928	17	92	2,037	6		
8 F	Premises related expenditure		-	6	6	n/a		
	Supplies and Services	384	-	1	385	0		
13 T	Third Party Payments	47	-	-	47	n/a		
	Fransfer Payments Fransport related expenditure	3	-	_	3	-		
	Recharges from other services	88	-	-	88	-		
	TOTAL EXPENDITURE	2,450	17	99	2,566	5		
	Government Grants	(71)	_		(71)			
` '	Other Grants, reimbursements and contributions	(60)	_	(30)	(90)	50		
' '	Fees and Charges	(,	-	-		n/a		
	Customer and Client Receipts	•	-	-	-	n/a		
	nterest Receivable	-	-	-	-	n/a		
(830) F	Recharges to other services	(712)	-	(29)	(741)	4		
(933) T	TOTAL INCOME	(843)	-	(59)	(902)	7		
()					· · · · · · · · · · · · · · · · · · ·	· · · · ·		
1,768 N	NET CONTROLLABLE COST	1,607	17	40	1,664	4		
	Capital Charges					n/a		
	Deferred/Intangible Charges	-	-		-	n/a		
	REFCUS	-	-	-	-	n/a		
992 0	Corporate support services bought in	992		(768)	224	(77)		
992 T	TOTAL UNCONTROLLABLE COST	992		(768)	224	(77)		
2,760 N	NET COST OF SERVICE	2,599	17	(728)	1,888	(27)		
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a		
- JC	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a		
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	_	n/a n/a		
ا . ا	Contribution to / (from) General Balances	-	_]]	n/a		
	TOTAL APPROPRIATIONS	-	_			n/a		
L			<u></u>	L		IVa		
2,760	TOTAL NET EXPENDITURE	2,599	17	(728)	1,888	(27)		
+ OTUED WAR	NATIONS IN LEVEL OF EXPENDITURE					£000's		
OTHER VAN	RIATIONS IN LEVEL OF EXPENDITURE					10002		
Strategic budg	get - agreed pressures / service demands					Į		
LADO- Local A	Authority Designated Officer for child protection alk	egations				60		
1]		
						60		
Strategic budg	get - agreed additional income / savings					J.		
Otralogio pous								
1						_		
Ì						-		
Other resource	Other resource changes							
	:harges/transfers- UASC recharge changes					9		
	corporate and capital charges (SeRCOP)					(768)		
Virements acti	ioned in year to CFL for removal of HR internal rec	charges				(29)		
						/7001		
						(788)		
TOTAL OTUPD VADIATIONS IN DECOUDES								
ITOTAL OTHE	TOTAL OTHER VARIATIONS IN RESOURCE							

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT

EARLY INTERVENTION AND FAMILY SUPPORT SERVICE

COST CENTRE: C1120F

30 Transport related expenditure 112			ORIGINAL	Variations	in Level of	ORIGINAL	T -
COOD'S		DESCRIPTION					
Coop	2014/10			ı			4
287 Premises related expenditure 287 30 30 327 328 328 328 1.816 50 50 50 50 50 50 50 5		E	£000's	£000's			
1,816 Supplies and Services 1,759 1,75		Employees Premises related expenditure		59	308		6
6,669 [Third Party Payments	1,816	Supplies and Services		-	:		-
30				-	(658)		(9
513 Recharges from other services 513 				-	-		-
15,688 TOTAL EXPENDITURE 16,352 59 (638) 15,773 (2,544) Government Grants (2,544) Government Grants (2,186) (2,892) (2,186) (2,1				-	(288)		(56
(2,544) Government Grants (2,544) (2,648) (2,682) (2,186) (2,1	15,668	TOTAL EXPENDITURE		59			(4
(2,186) Other Grants, reimbursements and contributions Fees and Charges - Customer and Cilent Receipts - Customer Receipts			(2,544)	-	(348)	(2,892)	14
Customer and Cilent Receipts Interest Receivable (1,093) Recharges to other services (958) . (325) (1,283) (5,823) TOTAL INCOME (5,688) . (673) (6,381) . (6			(2,186)	-	-	(2,186)	-
Interest Receivable (1,039) Recharges to other services (958) . (325) (1,283) . (6,381) . (6,383) Recharges to other services (958) . (673) (6,381) . (6,381) . (6,381) . (6,381) . (6,381) . (6,381) . (7,381			-	•	-	-	n/a
(5.823) TOTAL INCOME (5.888) - (325) (1.283) 3 (5.828) TOTAL INCOME (5.888) - (673) (6.361) 1 (6				-		-	n/a n/a
(5,883) TOTAL INCOME (5,883) TOTAL INCOME (5,883) - (673) (6,361) 1 9,845 NET CONTROLLABLE COST 10,664 59 (1,311) 9,412 (1 198 Capital Charges	(1,093)	Recharges to other services	(958)	-	(325)	(1.283)	34
9.845 NET CONTROLLABLE COST 10.664 59 (1.311) 9,412 (1.311) 19,412	(5,823)	TOTAL INCOME	(5,688)				12
198 Capital Charges Deferred/intangible Charges REFCUS 186 Corporate support services bought in 186 . 1,332 1,518 71 384 TOTAL UNCONTROLLABLE COST 384 . 1,304 1,588 34 10,229 NET COST OF SERVICE 11,048 59 (7) 11,100 (101) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of Esternal Loans Contribution to / (from) General Balances (101) TOTAL APPROPRIATIONS 10,128 TOTAL NET EXPENDITURE 11,048 59 (7) 11,100 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Funding for Domestic Abuse from Public Health Grant Cother resource changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Inter-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Inter-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Inter-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Inter-depart						(-,,	12
Deferred/Intangible Charges REFCUS 186 Corporate support services bought in 186 - 1,332 1,518 71 384 TOTAL UNCONTROLLABLE COST 384 - 1,304 1,688 34 10,229 NET COST OF SERVICE 11,048 59 (7) 11,100 (101) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves:	9,845	NET CONTROLLABLE COST	10,664	59	(1,311)	9,412	(12
Deferred/Intangible Charges - REFCUS - 186 Corporate support services bought in 186 - 1,332 1,518 71 - REFCUS - 187 TOTAL UNCONTROLLABLE COST 384 - 1,304 1,688 34 - 10,229 NET COST OF SERVICE 11,048 59 (7) 11,100 - 10,229 NET COST OF SERVICE 11,229 NET COST OF SERVICE 12,229 NE			198		(28)	170	(14)
186 Corporate support services bought in 186 - 1,332 1,518 71 384 TOTAL UNCONTROLLABLE COST 384 - 1,304 1,688 34 10.229 NET COST OF SERVICE 11,048 59 (7) 11,100 (101) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution of General Balances - Contribution to / (from) General Balances			-	-	-		n/a
10,229 NET COST OF SERVICE 11,048 59 (7) 11,100 (101) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (101) TOTAL APPROPRIATIONS 10,128 TOTAL NET EXPENDITURE 11,048 59 (7) 11,100 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - foresty project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Childcare places previously commissioned from nursery schools Deleted traded service - foresty project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Childcare places previously commissioned from Public Health Grant (177) Contribution to the properties of the proper			186		1 222	1 510	n/a
10,229 NET COST OF SERVICE 11,048 59 (7) 11,100 (101) Contributions to / (from) Earmarked Reserves							
(101) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Provision for Repayment of External Loans - Contribution to / (from) General Balances				l	1,004	1,000	340
(101) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) - Cont	10,229	NET COST OF SERVICE	11,048	59	(7)	11.100	0
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances	20		,5.0		(1)	11,100	
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(101)	Contributions to / (from) Earmarked Reserves	-	- 1	- 1	•	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances 10,128 TOTAL APPROPRIATIONS 10,128 TOTAL NET EXPENDITURE 11,048 59 (7) 11,100 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant (85) Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) (17) (12) (17) (18) (17) (19) (17) (19) (19) (19) (19) (10) (10) (10) (10) (10) (11) (11	-			-	-	•	n/a
- Contribution to / (from) General Balances		Provision for Repayment of External Loans	-	-]			n/a n/a
TOTAL NET EXPENDITURE 11,048 59 (7) 11,100 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant (856) Childcare places previously commissioned from nursery schools Deleted tradeds service - forestry project (discretionary) Family Based Early intervention - efficiency through recommissioning and service integration (35) Funding for Domestic Abuse from Public Health Grant (85) Childcare places previously commissioned from nursery schools (35) (45) Childcare places previously commissioned from nursery schools (35) (45) (46) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47) (47)	1						n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant Childcare places previously commissioned from nursery schools (17) (12) (12) (12) (13) (14) (15) (15) (16) (17) (17) (17) (18) (18) (17) (18) (19) (19) (19) (19) (19) (19) (19) (19	(101)	TOTAL APPROPRIATIONS				-	n/a
Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Virements actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 (42 (43 (44) (45 (45 (46) (47 (47 (47) (47 (47 (47 (47 (10,128	TOTAL NET EXPENDITURE	11,048	59	(7)	11,100	0
Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Virements actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 (42 (43 (44) (45 (45 (46) (47 (47 (47) (47 (47 (47 (47 (OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE		<u></u>	122		E000ia
Strategic budget - agreed additional income / savings Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant Chief resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Virements actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 (41 (41 (42 (42 (43 (44) (44) (44) (45 (45) (45) (46) (47 (47 (47 (47 (47 (47 (47 (4							£000'S
Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant (200 Other resource changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Intermelts actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 Annual Recharges)	Strategic budg	et - agreed pressures / service demands]	
Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant (200 Other resource changes Inter-departmental recharges- Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Intermelts actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 Annual Recharges)							
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Childcare places previously commissioned from nursery schools Deleted traded service - forestry project (discretionary) Family Based Early Intervention - efficiency through recommissioning and service integration Funding for Domestic Abuse from Public Health Grant Childcare places previously commission in grant service integration (35) (20) Chief resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Intermelts actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41) (42)						ŀ	-
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Tamily Based Early Intervention - efficiency through recommissioning and service integration (35) (20) (20) (25) (26) (27) (27) (28) (38) (38) (38) (40) (4	Deleted traded	es previously commissioned from nursery schools I service - forestry project (discretionary)					(178)
Cooking for Domestic Abuse from Public Health Grant (200 (858) Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) (40) (41) (41) (41)	amily Based	Early Intervention - efficiency through recommission	ining and service i	integration		ľ	(128)
Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Interior in the composition of the composition	unding for Do	mestic Abuse from Public Health Grant	ming und corrido	intogration			(200)
Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Interest actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR Internal recharges)						Į.	(===)
Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Interest actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR Internal recharges)							
Other resource changes Inter-departmental recharges - Decrease in recharges to HRA for street-based work Intra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes Increase in corporate and capital charges (SeRCOP) Interest actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR Internal recharges)						-	(858)
nter-departmental recharges- Decrease in recharges to HRA for street-based work ntra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes (406 1,304						-	(030)
ntra-service charges/transfers-Cancellation of Leon House recharges and UASC recharge changes (406 ncrease in corporate and capital charges (SeRCOP) //irements actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR nternal recharges) (406 1,304			atomat bases at				
ncrease in corporate and capital charges (SeRCOP) //irements actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 Anternal recharges)	ntra-service ch	mai recharges. Decrease in recharges to HHA for the name of the na	street-based work	charge chara	IOC.		(6)
firements actioned in year (£38K to School Improvement for transfer of NEET post and £3k to CFL for removal of HR (41 ternal recharges)	ncrease in cor	porate and capital charges (SeRCOP)					
nternal recharges)	irements actio	oned in year (£38K to School Improvement for trans	sfer of NEET post	and £3k to Ci	L for remova	l of HR	(41)
851	nternal rechar	ges)					, · · · /
850						_	004
						-	851
OTAL OTHER VARIATIONS IN RESOURCE (7	OTAL OTHE	R VARIATIONS IN RESOURCE			· · · · · · · · · · · · · · · · · · ·		(7)

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT CHILDREN IN NEED SERVICE

COST CENTRE: C1105F

ORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Inflation	re on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE	
00001-		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %	
£000's 7.998	Employees	7,558	70	6	7,634	1	
10	Premises related expenditure	10	-	- 1	10 669	-	
	Supplies and Services Third Party Payments	669 5,387	26	(463)	4,950	(8)	
	Transfer Payments	527	-	(171)	356	(32)	
40	Transport related expenditure	53	-	(2) 250	51 1,483	(4) 20	
	Recharges from other services	1,233	96	(380)	15,153	(2)	
	TOTAL EXPENDITURE	15,437	- 50	400	(513)	(44)	
(513)	Government Grants Other Grants, reimbursements and contributions	(913)	_	400	(515)	n/a	
-	Fees and Charges	_	-	-	- 1	n/a	
-	Customer and Client Receipts	-	- '	-	-	n/a	
-	Interest Receivable	- 1	•			n/a	
(577)	Recharges to other services	(134)	-	(443)	(577)	331	
(1,090)	TOTAL INCOME	(1,047)		(43)	(1,090)	4	
15,047	NET CONTROLLABLE COST	14,390	96	(423)	14,063	(2)	
44	Capital Charges	11	-	-	11		
-	Deferred/Intangible Charges	- '-	-	-	-	n/a	
-	REFCUS	- 400	-	1 005	1,463	n/a 242	
	Corporate support services bought in	428 439	<u>-</u>	1,035 1,035	1,474		
439	TOTAL UNCONTROLLABLE COST	439		1,000	1,47.4	236	
15,486	NET COST OF SERVICE	14,829	96	612	15,537	5	
	Contributions to / (from) Earmarked Reserves			-		n/a	
-	Contributions to / (from) Capital Reserves:	-		-	-	n/a	
-	Financing of Capital Expenditure	-		-	-	n/a n/a	
•	Provision for Repayment of External Loans Contribution to / (from) General Balances]	:	_	1 :	n/a	
	TOTAL APPROPRIATIONS		_	-		n/	
15,486	TOTAL NET EXPENDITURE	14,829	96	612	15,537	5	
OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic bu Increased L	dget - agreed pressures / service demands egal costs - due to the length of legal proceedings a	nd the levels of co	mplexity			458	
						458	
Strategic budget - agreed additional income / savings Legal Costs - review of care number and level of complexity of legal work undertaken and providers used Looked After Children contact and assessment framework at reduced rates							
1						(358	
Intra-service	rce changes e charges/transfers- CAHMS budget transfer to direc corporate and capital charges (SeRCOP) actioned in year- £400k re-allocation of HNB DSG ar					(920 1,035 397	
virements a	••••••••••••••••••••••••••••••••••••••						
virements a						512	
virements a						512	

SERVICE SUBJECTIVE SUMMARY

n/a

3

-

217

-

22,112

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT LOOKED AFTER CHILDREN

TOTAL APPROPRIATIONS

24,479 TOTAL NET EXPENDITURE

COST CENTRE: C1110F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	1	BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		2000's	£000's	£000's	£0000's	%
	Employees	7,063	64	301	7,428	5
9	Premises related expenditure	4	-	-	4	-
	Supplies and Services	389	-	(33)	356	(8) 9
	Third Party Payments	25,513	355	1,903	27,771	9
	Transfer Payments	468	-	26	494	6
26	Transport related expenditure	26	-	-	26	-
	Recharges from other services	2,602	-	1,082	3,684	42
39,201	TOTAL EXPENDITURE	36,065	419	3,279	39,763	10
(18,387)	Government Grants	(18,216)	(38)	(1,308)	(19,562)	7
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	- 1	n/a
-	Customer and Client Receipts	-	_	-	_	n/a
-	Interest Receivable	-	_	_	_	n/a
(1,081)	Recharges to other services	(1,081)	_	(1,372)	(2,453)	127
(19,468)	TOTAL INCOME	(19,297)	(38)	(2,680)	(22,015)	14
19,733	NET CONTROLLABLE COST	40.700				
19,733	NET CONTROLLABLE COST	16,768	381	599	17,748	6
45	Capital Charges	45		(36)	9	(80)
-	Deferred/Intangible Charges	73	_	(30)		(60) n/a
_	REFCUS	-]]]	n/a
4,701	Corporate support services bought in	4,701	-	(346)	4,355	(7)
	TOTAL UNCONTROLLABLE COST	4,746	-	(382)	4,364	(8)
		<u> </u>			<u> </u>	(6)
24,479	NET COST OF SERVICE	21,514	381	217	22,112	3
			13.50			
	Contributions to / (from) Earmarked Reserves	-	-	-	•	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	- 1	- [- 1	-	n/a
-	Contribution to / (from) General Balances			-	•	n/a
	TOTAL ADDDODDIATIONS		I			

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
Looked After Children - Service Demand	0.400
Pressure from revised staying put policy as a result of Central Government regulatory change	2,199
1. Tossare non-revised staying put policy as a result of Central Government regulatory change	107
	2,306
Strategic budget - agreed additional income / savings	2,300
Reduction of number of Looked After Children (LAC) through an approach of 'Looking After the Right Children	(775)
Recruitment of in house foster carers to reduce the reliance on Independent Foster Agencies for LAC placements	(333)
Savings from contract management and rates renegotiation for Independent Foster Agencies contracts	(19)
	` 1
	(1,127)
Other resource changes	- 1
	400
Intra-service charges/transfers- UASC recharge changes £630k, UASC legal costs (£100k), (£24k)CIN and (£76k) directoral Reduction in corporate and capital charges (SeRCOP)	430
Virements actioned in year to CFL for removal of HR internal recharges	(382)
Public Health Funding recharge	(10)
	(1,000)
	(962)
	(302)
TOTAL OTHER VARIATIONS IN RESOURCE	217

21,514

381

PEOPLE - CHILDREN, FAMILIES AND LEARNING SOCIAL CARE AND FAMILY SUPPORT INCLUSION LEARNING ACCESS AND SEN

COST CENTRE: C1070F

ORIGINAL Variations in Level of ORIGINAL FORECAST BUDGET Expenditure on (A) BUDGET									
FORECAST 2014/15	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	re on (A) * Other	BUDGET 2015/16	% CHANGE			
2014/15	DESCRIPTION	(A)	(B)	(C)	(D)	(E)			
£000's		£000's	£000's	£000's	£000's	<u>%</u> (8)			
	Employees Premises related expenditure	4,587 3	30	(384) (2)	4,233 1	(67)			
	Supplies and Services	257	-	(8)	249	(3)			
	Third Party Payments	110	-	(21)	89	(19)			
	Transfer Payments	102 5,863	120	203 724	305 6,707	199 14			
	Transport related expenditure Recharges from other services	96	-	104	200	108			
	TOTAL EXPENDITURE	11,018	150	616	11,784	7			
	Government Grants	(3,394)	-	(670)	(4,064)	20			
	Other Grants, reimbursements and contributions	(42)	-	(258)	(300)	614			
(433)	Fees and Charges	(380)	(9)	-	(389)	2			
-	Customer and Client Receipts	- [-	-	-	n/a			
	Interest Receivable	(100)	-	100	[n/a (100			
	Recharges to other services	(3,916)	(9)	(828)	(4,753)	·			
(52,226)	TOTAL INCOME	(3,916)	(9)	(828)	(4,755)	21			
5,837	NET CONTROLLABLE COST	7,102	141	(212)	7,031	(1			
-	Capital Charges	•	-	-	-	n/a			
-	Deferred/Intangible Charges	-	-	-	-	n/a			
5 407	REFCUS	- 5,486		- (401)	5,085	n/a (7			
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	5,486		(401)	5,085				
5,497	TOTAL UNCONTROLLABLE COST	5,400		(101)	0,000	(7			
11,334	NET COST OF SERVICE	12,588	141	(613)	12,116	(4			
	Contributions to / (from) Earmarked Reserves	-		-		n/a			
	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a			
	Financing of Capital Expenditure	-	-	-	-	n/s			
-	Provision for Repayment of External Loans		-		:	n/a			
<u> </u>	Contribution to / (from) General Balances TOTAL APPROPRIATIONS								
	TOTAL AFFROMMATIONS					n/a			
11,334	TOTAL NET EXPENDITURE	12,588	141	(613)	12,116	(4			
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's			
					·				
Strategic budget - agreed pressures / service demands									
Additional funding to meet the increased demand for Special Educational Needs (SEN) Transport									
						1			
Strategic budget - agreed additional income / savings									
Strategic bui	aget - agreed additional income / savings								
Education Welfare Service - Reduction in Legal costs									
Savings to be achieved through the re-procurement of SEN Transport contract									
Renewal of	of Parent Partnership contract					(16			
ļ									
						(378			
	rce changes								
	charges/transfers					(403			
Reduction in	corporate and capital charges	to EMS data man	nanament tee	m to SCDD /	Rk) to CEL for	(401			
removal of F	Virements actioned in year- (£400K) to Children in Need, (£142k) to EMS data management team to SCPP, (8k) to CFL for removal of HR internal recharges, transfer of SENCO officer from School improvement £52k								
Tremoval of the internal recharges, transfer of Served officer from School improvement £52k									
						(1,302			
TOTAL OT	IED VADIATIONS IN BESOURCE					(613			
TOTAL OTH	IER VARIATIONS IN RESOURCE					1013			

DIVISION SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING SCHOOL STANDARDS AND COMMISSIONING SERVICE DESCRIPTION

School Standards and Commissioning

- The Schools Improvement Service contains the primary and secondary and special phase teams who focus on school
 improvement matters in the main to drive forward both national and local strategies as well as local projects. It also contains a
 strategic team who are responsible for working to promote the educational opportunities of vulnerable children and young people.
 A major part of their work is also establishing and developing a Traded Service across CFL.
- 2) The Division has focused on five key themes to improve the quality of education and learning provision in Croydon over the coming five years. These are improving service delivery, raising all standards, narrowing the gap, enriching the curriculum and building learning communities.
- In this way there is a comprehensive and coherent approach to both provision and improvement and the Service seeks to live up to providing the opportunities embraced under its mission statement 'learning without boundaries' to illustrate the nature and inclusivity of its work.
- 3) School standards and commissioning -This service area is responsible for the commissioning and contract monitoring of the education mutual, the local authority statutory functions in relation to intervention in underperforming schools, the Virtual School for looked after children, 16-19 including NEET tracking, SACRE, and the schools music service.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
C1140F	Central L&I School Costs	834	1	(26)	809	(3)
C1125F	School improvement	4,661	(22)	(2,662)	1,977	(58)
	TOTAL NET SPEND	5,495	(21)	(2,688)	2,786	(49)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Central Learning and Inclusion School Costs		1.0	1.0
School Improvement	88.2	16.9	(71.3)
TOTAL FTE STAFF	88.2	17.9	(70.3)

DIVISION SUBJECTIVE SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING

SCHOOL STANDARDS AND COMMISSIONING

COST CENTRE: C1020E

669 391 712 - 15 20 7,307 (875)	DESCRIPTION Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions	ORIGINAL BUDGET 2014/15 (A) £000's 5,543 669 920 879 - 15 20 8,046 (1,508) (726)	Variations i Expenditu Inflation (B) £000's 34 34		ORIGINAL BUDGET 2015/16 (D) £000's 4,493 775 381 879 - 15 20 6,563 (972) (815)	% CHANGE (E) % (19) 16 (59) - n/a - (18) (36)
(580)	Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	(2,196) - - (580) (5,010)	(55) - - - - (55)	163 - - 287 897	(2,088) - - (293) (4,168)	(5) n/a n/a (49)
	NET CONTROLLABLE COST	3,036	(21)	(620)	2,395	(21)
2,459	Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	2,459 2,459	- - - - -	(2,068)	391 391	- n/a n/a (84)
5,524	NET COST OF SERVICE	5,495	(21)	(2,688)	2,786	(49)
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	- - - -	- - - - -	n/a n/a n/a n/a n/a
5,524	TOTAL NET EXPENDITURE	5,495	(21)	(2,688)	2,786	(49)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed additional income / savings					(990)
Other resoure						(1,804)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(2,688)

SERVICE SUBJECTIVE SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING SCHOOL STANDARDS AND COMMISSIONING

CENTRAL L&I SCHOOL COSTS

COST CENTRE: C1140F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	1	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	a'0003	%
1,150	Employees Premises related expenditure	1,150	1	-	1,151	0
	Supplies and Services	1 1	1 :	1 :		
-	Third Party Payments			_	:	n/a
-	Transfer Payments	-	-	-		n/a
19	Transport related expenditure Recharges from other services	- 19	<u> </u>	-	- 19	n/a
	TOTAL EXPENDITURE	1,171	1			0
	Government Grants	(252)	-		1,172	
	Other Grants, reimbursements and contributions	(22)]	:	(252) (22)	-
-	Fees and Charges	-			- (/	n/a
-	Customer and Client Receipts	-	-	· -	-	n/a
(154)	Interest Receivable Recharges to other services	-	-	-		n/a
		(154)	-		(154)	- _
(426)	TOTAL INCOME	(428)	<u> </u>	-	(428)	<u> </u>
743	NET CONTROLL ARLE COOT					
743	NET CONTROLLABLE COST	743	1	-	744	0
	Capital Charges					
.,	Deferred/Intangible Charges	•	-	- :	1020	n/a n/a
-	REFCUS	-	-	-		n/a
	Corporate support services bought in	91		(26)	65	(29)
91	TOTAL UNCONTROLLABLE COST	91	-	(26)	65	(29)
834	NET COST OF SERVICE	834	1	(26)	809	(3)
- 1	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	•	-	•	n/a
	Financing of Capital Expenditure	-	-		-	n/a n/a
-	Provision for Repayment of External Loans	•	-	-		n/a
	Contribution to / (from) General Balances					n/a
-	TOTAL APPROPRIATIONS	<u> </u>	-		-	n/a
834	TOTAL NET EXPENDITURE	834	1	(26)	809	(3)
+ OTUED VA	DIATIONS IN LEVEL OF TWO INC.		E-50%			
- OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bude	get - agreed pressures / service demands					ĺ
	assess programmer of the second					
l .						
					-	
Strategic bude	get - agreed additional income / savings				ŀ	
	a moone, savingo					-
}						
					-	
0.1					-	
Other resource						
Decrease in C	orporate charges					(26)
					Ì	
						ĺ
						(26)
TOTAL OTHE	R VARIATIONS IN RESOURCE				 	
. S INE OTHE	II TANIATIONS IN RESOURCE					(26)

PEOPLE - CHILDREN, FAMILIES AND LEARNING SCHOOL STANDARDS AND COMMISSIONING

SCHOOL IMPROVEMENT

COST CENTRE: C1125F

DESCRIPTION						onioniai T	
2014/15 DeSCRIPTION			ORIGINAL		··	ORIGINAL	0/.
(a) (b) (c)							
COOPS	2014/15	DESCRIPTION			-		
4,930 Employees	£000's						
September Sept		Employees		33		-,-	(24)
1				-			
Transfer Payments Transfer Payments Transfer Payments Transfer Payments Transport related expenditure 15 - 15 15 15 15 15 15					(539)		(59)
15			- 0/5	-	_	- (n/a
1 Recharges from other services			15	-	- 1		-
(623) Government Grants (1,256) - 536 (7720) (445) (704) (Other Grants, reimbursements and contributions (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (704) (705) (705) (705) (704) (704) (705) (70			1			1	
(223) Government Grants (720) (199) (793) (193)	6,136	TOTAL EXPENDITURE	6,875	33	(1,517)	5,391	(22)
(704) Other Grants, reimbursements and contributions (704) - (88) (793) (52,081) (62,081) (62,081) (63) (2,081) (63) (2,081) (63) (2,081) (63) (2,081) (63) (63) (2,081) (63) (63) (63) (63) (63) (63) (63) (63			(1,256)	-	536	(720)	(43)
(2,615) Fees and Charges (2,196) (55) 163 (2,089) (55) 16				-	' '		13
Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Contributions to / (from) Capital Expenditure Provision for Pepayment of Extrema Loans Provision for Pepa			(2,196)	(55)	163	(2,088)	(5)
(426) Recharges to other services (426) - 287 (139) (6: (428) Recharges to other services (426) Recharges to other services (428) (55) 897 (3,740) (11 (3,814) TOTAL INCOME (4,582) (2,293 (22) (620) 1,651 (22) (2,682) 1,651 (22) (2,682) 1,651 (22) (2,682) 1,651 (22) (2,682) 1,651 (23) (23) (23) (23) (23) (23) (23) (23)	-		-	- '	-	-	n/a
(3,814) TOTAL INCOME (3,814) TOTAL INCOME (4,582) (55) 897 (3,740) (11 2,322 NET CONTROLLABLE COST 2,293 (22) (620) 1,651 (22) - Capital Charges	-		- (400)	-	- 007	(120)	n/a (67)
2,322 NET CONTROLLABLE COST 2,293 (22) (620) 1,651 (21 Capital Charges Deferred/intangible Charges REFCUS 2,368 Corporate support services bought in 2,368 (2,042) 326 (6 2,368 TOTAL UNCONTROLLABLE COST 2,368 (2,042) 326 (8 2,369 NET COST OF SERVICE 4,661 (22) (2,662) 1,977 (5 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contributions to / (from) General Balances TOTAL APPROPRIATIONS 4,690 TOTAL NET EXPENDITURE 4,661 (22) (2,662) 1,977 (5 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Additional funding for Not in Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed pressures / service demands Additional funding for Not in Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed pressures / service demands Additional funding for Not in Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Cuter - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation (95) Cither resource changes Inter-departmental rechanges (Leon house recharge cancellation) Reduction in croporate and capital charges (SeRCOP) Virements actioned in year-£30k for transfer of NEET post, (£9k) for HR Internal recharges and (£52k) to inclusion.	(426)	Recharges to other services					
- Capital Charges	(3,814)	TOTAL INCOME	(4,582)	(55)	897	(3,740)	(18)
- Capital Charges					(222)	4.054	(00)
- Unit or Unity Service Control of Service Ser	2,322	NET CONTROLLABLE COST	2,293	(22)	(620)	1,651	(28)
- Unit or Unity Service Control of Service Ser		IO-mital Obarras	7820				n/a
REFCUS 2,368 Corporate support services bought in 2,368 - (2,042) 326 (8) 2,368 TOTAL UNCONTROLLABLE COST 2,368 - (2,042) 326 (8) 4,690 NET COST OF SERVICE 4,661 (22) (2,662) 1,977 (5) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 4,690 TOTAL NET EXPENDITURE 4,661 (22) (2,662) 1,977 (5) *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Additional funding for Not in Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed daditional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year-£38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	-		-	_		- '	n/a
2,368 Corporate support services bought in 2,368 - (2,042) 326 (8) 2,368 TOTAL UNCONTROLLABLE COST 2,368 - (2,042) 326 (8) 4,690 NET COST OF SERVICE 4,661 (22) (2,662) 1,977 (5) - Contributions to / (from) Earmarked Reserves - - Contributions to / (from) Capital Reserves: - -			-	-	-	-	n/a
4,690 NET COST OF SERVICE 4,661 (22) (2,662) 1,977 (5) Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 4,690 TOTAL NET EXPENDITURE 4,661 (22) (2,662) 1,977 (5) *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year - 258K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	2,368		2,368		(2,042)	326	(86)
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - OTHER VARIATIONS IN LEVEL OF EXPENDITURE - OTHER VARIATIONS - OTHER VARIATI	2,368	TOTAL UNCONTROLLABLE COST	2,368	-	(2,042)	326	(86)
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - OTHER VARIATIONS IN LEVEL OF EXPENDITURE - OTHER VARIATIONS - OTHER VARIATI							
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 4,690 TOTAL NET EXPENDITURE 4,690 TOTAL NET EXPENDITURE 4,690 TOTAL NET EXPENDITURE 5trategic budget - agreed pressures / service demands. Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements 5trategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (\$eRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	4,690	NET COST OF SERVICE	4,661	(22)	(2,662)	1,977	(58)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 4,690 TOTAL NET EXPENDITURE 4,690 TOTAL NET EXPENDITURE 4,690 TOTAL NET EXPENDITURE 5000's *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post				T	1	r -	-/-
- Contribution to / (from) General Balances	-		-	-	_		l n/a ⊓√a
- Provision for Repayment of External Loans	•		_]	1		n/a
- Contribution to / (from) General Balances		Provision for Repayment of External Loans	-	- 1	-	-	n/a
4,690 TOTAL NET EXPENDITURE 4,691 (22) (2,662) 1,977 (5 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year-£38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, (£52k) to Inclusion, (£52k) to Inclusion, (£52k) to Inclusion, (£52k)				<u> </u>	-		n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements 10 Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2.04)		TOTAL APPROPRIATIONS		-			n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post						1.000	(50)
Strategic budget - agreed pressures / service demands Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	4,690	TOTAL NET EXPENDITURE	4,661	(22)	(2,662)	1,977	(58)
Strategic budget - agreed pressures / service demands Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	+ OTUED W	ADIATIONS IN LEVEL OF EXPENDITURE					£000's
Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2.04	- DIMER VA	ARIATIONS IN LEVEL OF EXPENDITURE					
Additional funding for Not In Education, Employment or Training (NEET) Tracking to enable the service to meet increased demand from new statutory requirements Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	Strategic bu	dget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	Additional fu	nding for Not In Education, Employment or Training	(NEET) Tracking	to enable th	e service to m	ieet	106
Strategic budget - agreed additional income / savings Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2.04)	increased de	emand from new statutory requirements					106
Cuts - Music Service (£50k) & Croydon Faith Education Resource centre (CFER £40k) Savings due to setting up of Mutual Trading Organisation Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (2,04) (3,07)		de la companya de destaca de la companya della companya de la companya de la companya de la companya de la companya della companya della companya della companya de la companya della comp					- 100
Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (90 (90 (90 (90 (90 (90 (90 (9	Strategic bu	dget - agreed additional income / savings	ce centre (CEER	F40k)			(90
Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (2,04) (3,04)	Cuts - Music	to setting up of Mutual Trading Organisation	CC CEITHC (OF EIT	2-1011)			(900
Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (2,04) (3,04) (4,77)	Savings due	to setting up of motion fracting organisation					
Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (2,04) (3,04) (4,77)							1
Other resource changes Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (2,04) (3,04) (4,77)							(000
Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (2,04) (2,04) (3,04) (4,7) (4,7) (6,05)							(990
Inter-departmental recharges (Leon house recharge cancellation) Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post (2,04) (2,04) (2,04) (3,04)							
Reduction in corporate and capital charges (SeRCOP) Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, (£9k) for SENCO post (2,04) (2,04)			n)				287
Virements actioned in year- £38K for transfer of NEET post, (£9k) for HR internal recharges and (£52k) to Inclusion, learning and SEN for SENCO post	Reduction in	comorate and capital charges (SeRCOP)					(2,042
learning and SEN for SENCO post (1,7)	Virements a	ctioned in year- £38K for transfer of NEET post, (£9	k) for HR internal	recharges ar	nd (£52k) to In	clusion,	(23
(1,7)			-	- -	•		
		•					1
							(1,778
TOTAL OTHER VARIATIONS IN RESOURCE (2,6)	TOTAL OT	HER VARIATIONS IN RESOURCE					(2,662

COMMUNITY AND SUPPORT SERVICES

SERVICE DESCRIPTION

Partnership and Business Development

This service is responsible for managing the Croydon Children and Families Partnership and providing the strategic lead for the commissioning cycle and preparation of the Children and Families Plan and ensuring that appropriate arrangements are in place across the Partnership to deliver improvements against key priorities. The service leads on delivering the child poverty strategy which is one of the Partnership priorities including the role of play streets coordinator and supporting effective engagement of children, young people and families in strategic decision making and service improvement. This service area also delivers cross departmental support for responding to complex enquiries, oversight of notifiable school off site visits, the traded school whistleblowing service and embedding learning from customer feedback and specific support for school admissions in managing appeals.

Libraries & Culture

This service is responsible for the borough's archive service and management of the Museum of Croydon. It is also responsible for the provision of the Borough's library service which comprises the Central library and 12 community libraries. The Libraries service is provided by an external provider (Carillion Integrated Services).

Adult Learning

The adult education provision is known as CALAT (Croydon Adult Learning and Training) and provides a wide range of accredited (1000) and non-accredited (500) courses annually in every curriculum area. The service offers courses in basic skills to level 2/3 qualifications, leisure and recreational courses, extensive family learning programme and support services such as IAG, dyslexia support and language support. The service is operating from 4 sites across the borough following the completion of the service's capital strategy.

School Places & Admissions

Three services are provided by School Places and Admissions; the Schools Crossing Patrol Team, the Admissions Team and the School Places Team
This service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements
to ensure each child is allocated an appropriate place at a local school and co-ordinating support to assist their safe journey to school where required. The
School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate, works
closely with the Capital Delivery Hub, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. There
are approximately 60 live projects being delivered at any time through community schools, Academies, VA and VC schools. The School Admissions Team is
the core team responsible for allocating school places to children and young people. It co-ordinates admissions work across several council teams and works
collaboratively with other London Boroughs to ensure a consistent cross authority co-ordination of allocation.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
PASS FOR		£000's	£000's	£000's	£000's	%
C1060F	Partnerships and Business Development	246	1	(35)	212	(14)
C1130F	Libraries and Culture	7,640	67	967	8,674	14
C1035F	Adult Learning	1,716	(6)	(374)	1,336	(22)
C1050F	School Places & Admissions	67,869	- 1	(67,508)	361	(99)
	TOTAL NET SPEND	77,471	62	(66,950)	10,583	(86)

STAFF ESTABLISHMENT NUMBERS

· · · · · · · · · · · · · · · · · · ·	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFE
Partnerships and Business Development	5.6	3.9	(1.7)
Libraries and Culture	8.2	8.2	-
Adult Learning	92.8	86.2	(6.6)
School Places & Admissions	24.1	25.5	1.4
TOTAL FTE STAFF	130.7	123.8	(6.9)

PEOPLE - CHILDREN, FAMILIES AND LEARNING

DIVISION SUBJECTIVE SUMMARY

COMMUNITY AND SUPPORT SERVICES

COST CENTRE: C1040E

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%	
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	2'0003	%	
	Employees	5,748	28	(212)	5,564	(3)	
	Premises related expenditure Supplies and Services	933 789	-	(712) 6	221 795	(76) 1	
	Third Party Payments	4,470	64	335	4,869	9	
	Transfer Payments	-,-,-	-	-	- 1	n/a	
	Transport related expenditure	20	-	(1)	19	(5)	
177	Recharges from other services	177	-	(120)	57	(68)	
11,997	TOTAL EXPENDITURE	12,137	92	(704)	11,525	(5)	
	Government Grants	(5,675)	-	(493)	(6,168)	9	
	Other Grants, reimbursements and contributions	(42)	-	-	(42)	-	
	Fees and Charges	(1,095)	(27)	108 41	(1,014)	(7) (19)	
(198)	Customer and Client Receipts Interest Receivable	(198)	(3)	41	(160)	(19) n/a	
38	Recharges to other services	38		(312)	(274)	(821)	
			(30)	(656)	(7,658)		
(7,037)	TOTAL INCOME	(6,972)	(30)	(000)	(7,050)	10_	
4,960	NET CONTROLLABLE COST	5,165	62	(1,360)	3,867	(25)	
			1111111-				
	Capital Charges	844	-	(217)	627	(26)	
	Deferred/Intangible Charges		-	-		n/a	
	REFCUS	67,887	-	(64,887) (486)	3,000 3,089	(96) (14)	
	Corporate support services bought in	3,575		,			
72,306	TOTAL UNCONTROLLABLE COST	72,306	-	(65,590)	6,716	(91)	
77,266	NET COST OF SERVICE	77,471	62	(66,950)	10,583	(86)	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a	
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		-			n/a n/a	
1 -	Provision for Repayment of External Loans	-	-			n/a	
	Contribution to / (from) General Balances	_	-	-	-	n/a	
	TOTAL APPROPRIATIONS	-	-	_	-	n/a	
	W					ı ı ı	
77,266	TOTAL NET EXPENDITURE	77,471	62	(66,950)	10,583	(86)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
	OTHER PARIATIONS IN ELFEE OF EACHDRIDE						
Strategic bud	lget - agreed pressures / service demands					-	
CA	last accord additional income / accimen					(485)	
Strategic bud	dget - agreed additional income / savings					(405)	
1							
Other resour	Other resource changes						
						(66,465)	
TOTAL OTHER VARIATIONS IN RESOURCE							

SERVICE SUBJECTIVE SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING COMMUNITY AND SUPPORT SERVICES PARTNERSHIP AND BUSINESS DEVELOPMENT

COST CENTRE: C1060F

		ORIGINAL	Variations in	l evol of	OBIOINA	
FORECAST		BUDGET	Expenditur		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A)	(B)	(C)	(D)	(E)
	Employees	£000's	£000's	£000's (33)	8'0003	% (4.4)
-	Premises related expenditure	-	-	(33)	248	(11) n/a
	Supplies and Services	11	-	-	11	- 100
12	Third Party Payments	12	-	498	510	4,150
•	Transfer Payments Transport related expenditure	-	-	-	-	n/a
18	Recharges from other services	18	- 1		- 18	n/a
	TOTAL EXPENDITURE	320	2	465	787	146
	Government Grants			(498)	(498)	
-	Other Grants, reimbursements and contributions	-	_	(430)	(436)	n/a n/a
(45)	Fees and Charges	(40)	(1)	(10)	(51)	28
-	Customer and Client Receipts	· - ']	`.']	- 1	, ,	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(176)	-	20	(156)	(11)
(221)	TOTAL INCOME	(216)	(1)	(488)	(705)	226
71	NET CONTROLLABLE COST	104.00	1	(23)	82	(21
	Capital Charges			1		-/-
-	Deferred/Intangible Charges		[]		-	n/a n/a
- 1	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	142		(12)	130	(8)
142	TOTAL UNCONTROLLABLE COST	142	-	(12)	130	(8)
213	NET COST OF SERVICE	246	1	(35)	212	(14)
	Contributions to / (from) Earmarked Reserves			12		
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure	-		- 1	[]	n/a n/a
-]	Provision for Repayment of External Loans	-	-	-	- [n/a
I	Contribution to / (from) General Balances					n/a
	TOTAL APPROPRIATIONS	-	-			n/a
213	TOTAL NET EXPENDITURE	246	1	(35)	212	(14)
OTHER VAN	PIATIONS IN LEVEL OF EXPENDITURE		<u></u>	(1.17)		
	RIATIONS IN LEVEL OF EXPENDITURE				-	£000's
trategic bude	<u>get - agreed pressures / service demands</u>					
					1	
					-	
					-	
rategic budo	<u>tet - agreed additional income / savings</u>				Ì	
educe fundir	ng for Children and Family Partnership					(22)
						. ,
					-	(00)
					<u> </u>	(22)
her resource						
	ental recharges					20
	harges/transfers					(21)
auction in c	orporate and capital charges					(12)
					-	(4.0)
					-	(13)
TAL OTHE	R VARIATIONS IN RESOURCE				F	(35)
						(33)

PEOPLE - CHILDREN, FAMILIES AND LEARNING COMMUNITY AND SUPPORT SERVICES

LIBRARIES AND CULTURE

COST CENTRE: C1130F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations i Expenditu Inflation		ORIGINAL BUDGET 2015/16	% CHANGE
£000's	DESCRIF HON	(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
316	Employees	324 823	3	(1) (712)	326 111	1 (87)
65 4,206	Premises related expenditure Supplies and Services Third Party Payments	65 4,205	- 64	(163)	65 4,106	(2) n/a
-	Transfer Payments Transport related expenditure Recharges from other services	135	:	(120)	- 15	n/a (89
	TOTAL EXPENDITURE	5,552	67	(996)	4,623	(17)
(20)	Government Grants Other Grants, reimbursements and contributions	(20)	-	-	(20)	n/a -
(49)	Fees and Charges Customer and Client Receipts	(49)	-	(1) 43	(1) (6)	n/a (88) n/a
	Interest Receivable Recharges to other services	27		(12)	15	(44
	TOTAL INCOME	(42)	-	30	(12)	(71
5,500	NET CONTROLLABLE COST	5,510	67	(966)	4,611	(16
373	Capital Charges	373	-	(25)	348	(7
- 750	Deferred/Intangible Charges REFCUS	750	-	2,250	3,000	n/a 300
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	1,007 2,130	-	(292) 1,933	715 4,063	(2 <u>9</u> 91
2,130	TOTAL UNCONTROLLABLE COST	2,130				91
7,630	NET COST OF SERVICE	7,640	67	967	8,674	14
-	Contributions to / (from) Earmarked Reserves	-	-		:	n/
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-		n/ n/
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/
7.630	TOTAL NET EXPENDITURE	7,640	67	967	8,674	14
	.l <u>. </u>		1000	l		£000's
	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					2000 3
Strategic budget - agreed additional income / savings Fairfields Halls - Grant reduction						
Reduction is	Other resource changes Reduction in corporate and capital charges REFCUS Virements actioned in year- transfer of clocktower budget to Facilities Management CED					
TOTAL OT	HER VARIATIONS IN RESOURCE					1,13

PEOPLE - CHILDREN, FAMILIES AND LEARNING COMMUNITY AND SUPPORT SERVICES

ADULT LEARNING

COST CENTRE: C1035F

SCORPTION BUDGET Content Budget Expenditure on (A) Budget Chance Content Conte			ORIGINAL	Variations	in Level of	ORIGINAL	
COOUTS	FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	
2000's 2	2014/15	DESCRIPTION					
4.152 Employees 4.167 21 (.278) 3.910 (.6	£000's						
84	4,125						
252 Third Party Payments				-	` - '		
Transfer Payments				-	7		1
16 Transport related expenditure 16 . (1) 15 (6) 21 Rechanges from other services 21			252			252	n/s
21			16	-	(1)	15	
(4,830) Government Grants (4,777) . 105 (4,872) . 2. (4,873) . (4) Other Grants, reimbursements and contributions (22) . 105 (22) . (22) . (22) . (22) . (23) . (23) . (23) . (24) . (25) . (25) . (26) . (26) . (27) . (28			21	-	-	21	
(4,480) Government Grants (4,777)	5,106	TOTAL EXPENDITURE	5,136	21	(272)	4,885	(5)
(49) Other Grants, reimbursements and contributions (22) (22) (22) (1,036) [9520] [9] (952) [9] (952) [9] (952) [9] (953) [10] (952) [9] (953) [10] (952) [9] (953) [10] (952) [9] (953) [10] (952) [9] (953) [10] (952) [9] (953) [10] (952) [9] (953) [10] (952) [9] (953) [10] (953	(4,830)	Government Grants	(4,777)	-	105	(4,672)	
(55) Customer and Client Receipts (55) (1) (2) (58) 5 Interest Receivable	(48)	Other Grants, reimbursements and contributions	(22)	-	- 1	(22)	-
Interest Receivable 76							
76 Recharges to other services 76 - (20) 56 (28 (5.893) TOTAL INCOME (5.893) (27) 202 (5.695) (3 (5.893) (787) NET CONTROLLABLE COST (697) (6) (70) (773) 11 435 Capital Charges 435 - (156) 279 (36 (5.893) (27 (5.893) ((55)		(55)		(2)	(58)	
(5,893) TOTAL INCOME (5,833) (27) 202 (5,658) [3] (787) NET CONTROLLABLE COST (697) (6) (70) (773) 11 435 Capital Charges 435 - (156) 279 (36 - 16 - 16 - 16 - 16 - 16 - 16 - 16 -	76		-	•	- (00)	-	
1				-			(26
435 Capital Charges	(5,893)	TOTAL INCOME	(5,833)	(27)	202	(5,658)	(3)
435 Capital Charges	(787)	NET CONTROLLABLE COST	(697)	(6)	(70)	(773)	11
Deferred/Intanglible Charges	***************************************		\ <u></u>	(-)	(, -)	()	
REFCUS			435		(156)	279	(36)
1,978 Corporate support services bought in 1,978 - (148) 1,830 (77			-		-	- 1	n/a
2,413 TOTAL UNCONTROLLABLE COST 2,413 - (304) 2,109 (13)			1 978		(148)	1 830	
1,626 NET COST OF SERVICE 1,716 (6) (374) 1,336 (22) - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Private of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS							
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Ceneral Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - 1,716 - 1,626 - TOTAL NET EXPENDITURE - 1,716 -	2,110	TOTAL SHOOTH HOLLADZE GOOT	2,410		(004)	2,100	(13)
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Ceneral Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - 1,716 - 1,626 - TOTAL NET EXPENDITURE - 1,716 -	1.626	NET COST OF SERVICE	1 716	(6)	(374)	1.336	(22)
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,628 TOTAL NET EXPENDITURE 1,716 (6) (374) 1,336 (22) COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Citrategic budget - agreed additional income / savings Citrategic budget - agreed add		2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1,710	(0)	(074)	1,000	(EE)
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,628 TOTAL NET EXPENDITURE 1,628 TOTAL NET EXPENDITURE 1,716 (6) (374) 1,336 (22) TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-		-	- 1	-	-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,716 (6) (374) 1,336 (22) OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Inter-departmental recharges Inter-departmental recharges Inter-departmental recharges Inter-departmental recharges Inter-service charges/transfers Inter-servi			-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	
TOTAL APPROPRIATIONS	_]	Contribution to / (from) General Balances				_	
1,626 TOTAL NET EXPENDITURE 1,716 (6) (374) 1,336 (22) OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands			-	-		-	
Contract variations in Level of expenditure Strategic budget - agreed pressures / service demands Contract variations in Level of expenditure Contract variations in Level of expenditure Contract variations in Level of expenditure demands C							IVa
Strategic budget - agreed pressures / service demands	1,626	TOTAL NET EXPENDITURE	1,716	(6)	(374)	1,336	(22)
Strategic budget - agreed pressures / service demands	* OTHER VA	PIATIONS IN LEVEL OF EXPENDITURE					£000'c
Chrategic budget - agreed additional income / savings Chief resource changes Inter-departmental recharges Inter-departmental recharges Inter-service charges/transfers Indeduction in corporate and capital charges Ideduction in corporate and capital charges Ideduction in year- transfer of CALAT finance budget to corporate finance (69)	OTHER VA	HIATIONS IN LEVEL OF EXPENDITURE					£000 S
Dither resource changes Inter-departmental recharges Inter-service charges/transfers Inter-departmental recharges Inter-service charges/transfers Inter-servic	Strategic bud	lget - agreed pressures / service demands					
Dither resource changes Inter-departmental recharges Inter-service charges/transfers Inter-departmental recharges Inter-service charges/transfers Inter-servic							
Dither resource changes Inter-departmental recharges Inter-service charges/transfers Inter-departmental recharges Inter-service charges/transfers Inter-servic							
Dither resource changes Inter-departmental recharges Inter-service charges/transfers Inter-departmental recharges Inter-service charges/transfers Inter-servic							
Dither resource changes Inter-departmental recharges Inter-service charges/transfers Inter-departmental recharges Inter-service charges/transfers Inter-servic							
Dither resource changes Inter-departmental recharges Inter-service charges/transfers Inter-departmental recharges Inter-service charges/transfers Inter-servic							-
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)	Strategic bud	get - agreed additional income / savings					
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							-
nter-departmental recharges (20) ntra-service charges/transfers 19 Reduction in corporate and capital charges (irements actioned in year- transfer of CALAT finance budget to corporate finance (69)	746						
ntra-service charges/transfers Reduction in corporate and capital charges /irements actioned in year- transfer of CALAT finance budget to corporate finance (69)							
Reduction in corporate and capital charges /irements actioned in year- transfer of CALAT finance budget to corporate finance (69)	Intra-service charges/transfers						
/irements actioned in year- transfer of CALAT finance budget to corporate finance (69)	Reduction in corporate and capital charges						
(374)	Virements actioned in year- transfer of CALAT finance budget to corporate finance						(69)
							/074
OTAL OTHER VARIATIONS IN RESOURCE (374)						}	(3/4)
	TOTAL OTH	ER VARIATIONS IN RESOURCE					(374)

PEOPLE - CHILDREN, FAMILIES AND LEARNING

LEARNING AND INCLUSION

SCHOOL PLACES AND ADMISSIONS

COST CENTRE: C1050F

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
829 E	Employees	978	2	100	1,080	10
	Premises related expenditure Supplies and Services	26 117	-	(1)	26 116	(1)
1 1	Third Party Payments	1	-	-	1	-
	Transfer Payments Transport related expenditure	- 4		-	- 4	n/a
	Recharges from other services	3	-	_	3	
1,057	TOTAL EXPENDITURE	1,129	2	99	1,230	9
` '	Government Grants	(898)	-	(100)	(998)	11
	Other Grants, reimbursements and contributions Fees and Charges	•	٠	-	-	n/a n/a
	Customer and Client Receipts	(94)	(2)		(96)	2
- l	nterest Receivable	`-`	- 1	-	•	n/a
	Recharges to other services	111	-	(300)	(189)	(270)
(881)	TOTAL INCOME	(881)	(2)	(400)	(1,283)	46
176	NET CONTROLLABLE COST	248	-	(301)	(53)	(121)
36 (0	Capital Charges	36	_	(36)	-	(100)
- 0	Deferred/Intangible Charges	-	53	`-'	-	n/a
67,137 F	REFCUS Corporate support services bought in	67,137 448	-	(67,137) (34)	414	(100) (8)
	TOTAL UNCONTROLLABLE COST	67,621	_	(67,207)	414	(99)
<u>'</u>						(55)
67,797 N	NET COST OF SERVICE	67,869	-	(67,508)	361	(99)
			· · · · · · · · · · · · · · · · · · ·			
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-		n/a n/a
-]	Financing of Capital Expenditure	-	-	-	- ,	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-	_	-		n/a
						100
67,797	FOTAL NET EXPENDITURE	67,869	•	(67,508)	361	(99)
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
Strategic budg	get - agreed additional income / savings					
	Capitalise salaries of School Places Team					(300)
						(300)
Other resource changes						
Decrease in corporate and capital charges (SeRCOP) to CFL and libraries & culture						(67,207
Posts funded by increase in Dedicated Schools Grant Increase in Dedicated Schools Grant funding						100 (100
	upplies and services					(1)
						(67,208
TOTAL OTHE	D VARIATIONS IN DESCRIPE					(67 E00
TOTAL OTHE	R VARIATIONS IN RESOURCE					(67,508

PEOPLE - CHILDREN, FAMILIES AND LEARNING

DIVISION SUMMARY

CFL CENTRAL COSTS

SERVICE DESCRIPTION

This cost centre is used to charge all administration costs relating to CFL including capital charges.

The grouping of the services is subject to review as part of the development of people department.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
C1135F	CFL Central Costs	£000's 7,392	£000's (5)	£000's 40,434	£000's 47,821	% 547
	5. 2 55.11.2. 5565	7,002	(5)	70,707	47,021	347
	TOTAL NET SPEND	7,392	(5)	40,434	47,821	547

•	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
CFL Central Costs		2.0	2.0
TOTAL FTE STAFF	-	2.0	2.0

DIVISION SUBJECTIVE SUMMARY

CFL CENTRAL COSTS

COST CENTRE: C1090E

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	s'0003	%
	Employees	299	3	(80)	222	(26)
	Premises related expenditure Supplies and Services	1 230		(8)	222	(3)
	Third Party Payments	23	-	-	23	-
	Transfer Payments	•	-	-	-	n/a
	Transport related expenditure Recharges from other services	93	-		93	n/a -
	TOTAL EXPENDITURE	646	3	(88)	561	(13)
_	Government Grants	-	-	-		n/a
-	Other Grants, reimbursements and contributions	(485)	-	405	(80)	(84)
-	Fees and Charges Customer and Client Receipts	-	(8)	-	(8)	n/a n/a
	Interest Receivable	-		-	-	n/a
(856)	Recharges to other services	(856)	-		(856)	-
(856)	TOTAL INCOME	(1,341)	(8)	405	(944)	(30)
(217)	NET CONTROLLABLE COST	(695)	(5)	317	(383)	(45)
		, ,				
	Capital Charges Deferred/Intangible Charges	7,926	-	(1,419) -	6,507	(18) n/a
4	REFCUS	4	-	41,367	41,371	1,034,175
	Corporate support services bought in	157	-	169	326	108
8,087	TOTAL UNCONTROLLABLE COST	8,087	<u>.</u>	40,117	48,204	496
7.070	NET COOT OF OFFINIOR	7,000	(5)	40,434	47 001	547
7,870	NET COST OF SERVICE	7,392	(5)	40,434	47,821	347
_	Contributions to / (from) Earmarked Reserves	-	-	· •		n/a
-	Contributions to / (from) Capital Reserves:	- '	-	-	•	n/a n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans	-			:	n/a
	Contribution to / (from) General Balances	-	<u> </u>	-	-	n/a
-	TOTAL APPROPRIATIONS	<u>.</u>	-		-	n/a
7,870	TOTAL NET EXPENDITURE	7,392	(5)	40,434	47,821	547
* OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE			,	5-0-0-0	£000's
OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE					20003
Strategic bu	dget - agreed pressures / service demands					
						-
Strategic bu	dget - agreed additional income / savings					
Think Famil	y efficiencies from service redesign					(80)
						(80)
						, ,
	irce changes	ated with Scho	nol niaces ar	d admission	e	41,367
1	apital charges due to REFCUS previously associate charges/transfers- from Inclusion,Learning and		voi hiaces ai	G GUIIIISSIUI		405
Decrease in	corporate and capital charges (SeRCOP and de	preciation)				(1,250)
Virements a	actioned in year- removal of HR internal recharges	3				(8)
						40,514
TOTAL OF	HED VADIATIONS IN DESCRIPCE					40,434
TOTAL OIL	HER VARIATIONS IN RESOURCE					70,434

PEOPLE - CHILDREN, FAMILIES AND LEARNING

DIVISION SUMMARY

SCHOOLS BUDGET

SERVICE DESCRIPTION

Schools Budget

This page describes the funding that is passed to Croydon to provide education for children from age 2 to students at post 16 1) The main funding is the Dedicated Schools Grant (DSG) from the Department for Education (DfE). This funding is broken down into 3

- i) Early Years block this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and in dependent schools (PVIs) and childminders. It also includes funding for some early years central services.
- ii) Schools block this includes funding for primary and secondary schools/academies and some central services including admissions, schools forum, Carbon Reduction Commitment (CRC), Key Stage 4 (KS4), and funding for pupil growth such as expansions and bulge classes. Note most funding for academies is passed directly to the academies by the Education Funding Agency (EFA).
- iii) High Needs block this includes the funding for the education for all Croydon responsible children and young adults with high needs from birth until age 25

Other funding streams from the EFA include:

- Pupil Premium funding for 5 to 16 year olds in mainstream schools
- post 16 pupils
- 2) Establishments are broken down into the following categories and number:
- i) PVIs currently 150 (note settings close and open throughout the year)
 ii) Childminders currently 20 (note childminders join and leave throughout the year)
- iii) Nursery and early years centres 6
- iv) Infant Schools 9 schools (2 academies)
- v) Junior Schools 10 schools (3 academies)
- vi) Primary Schools 64 (25 academies and 1 free school)
- vii) Secondary Schools 22 schools for ages from 11 to 16/18 (13 academies, 1 free school and 1 City Technology College 14-18)
- viii) Special Schools 6 schools
- ix) Pupil Referral Units (PRUs) 5 PRU's

Note numbers above are projected as at 1 April 2015 and are subject to change due to academy conversions.

- 3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
- 4) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.
- 5) DSG income is shown after the deduction of Academy recoupment, estimated at £-95m. Total DSG before recoupment is estimated at £334m for Croydon Council. Other specific grant funding received for education is the Pupil Premium. This is estimated to be £24m for 2015/16.

MOVEMENT IN NET EXPENDITURE

INI CA PINIPI	II IN NET EXPENDITORE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
The state of		(A)	(B)	(C)	(D)	(E)
	A STREET	£000's	£000's	£000's	\$,0003	%
<u> </u>	Schools	165,123	117.1	166	165,288	0
	High Needs	49,987	(4)	2,446	52,433	5
	Early Years	22,373	-	(540)	21,833	(2)
	Dedicated Schools Grant	(220,263)		3,708	(216,554)	(2)
	Pupil Premium	(19,209)	: * :	(5,791)	(25,000)	30
	TOTAL NET SPEND	(1,989)	_	(11)	(2,000)	1

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated and information on staffing levels is not available	N/A	N/A	N/A
TOTAL FTE STAFF	-	•	-

PEOPLE - CHILDREN, FAMILIES AND LEARNING DEDICATED SCHOOLS BUDGET

COST CENTRE: C1030E

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	1	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
	Schools					
122,497	Primary	122,497	-	7,251	129,748	
80,634	Secondary	80,634	-	17,004	97,638	2
	Recoupment	(62,000)	-	(33,000)	(95,000)	5
	Central	4,783	-	4,110	8,893	8
19,209	Pupil Premium	19,209	-	4,800	24,009	2
-						
-						
-	 					
-	High Needs					
43,629	Provision	43,629	_	1,700	45,329	
8,347	Central	6,358	-	249	6,607	
0,0 11	Pupil Premium] 5,555	_	497	497	r
-				,		•
-						
_						
-	Early Years					
-						
	2 yr Old	5,078	-	(512)		(1
	3 & 4 yr Old	15,295	- 1	(443)	14,852	(
2,000	Central	2,000	-	(79)	1,921	(
-	Pupil Premium	-	-	494	494	п
239,472	TOTAL EXPENDITURE	237,483	-	2,072	239,554	18
(220,263)	Dedicated Schools Grant	(220,263)	-	3,708	(216,554)	
	Pupil Premium	(19,209)	-	(5,791)		3
, -,,	,					
(239,472)	TOTAL INCOME	(239,472)	•	(2,083)	(241,554)	2
-	NET EXPENDITURE	(1,989)	-	(11)	(2,000)	

SERVICE SUBJECTIVE SUMMARY

DSG- Schools High Needs and Early Years (excluding Central costs for EY and HN)

	I	ORIGINAL	Variatione	in Level of	ORIGINAL	
FORECAST		BUDGET		are on (A)	BUDGET	%
	ESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	2'0003	£000's	s'0003	<u>%</u>
	mployees remises related expenditure	274	-	(274)		(100) n/a
	upplies and Services	105	_	1,174	1,279	1,118
	nird Party Payments	17,367	-	(7,973)	9,394	(46)
213,259 Tra	ansfer Payments	211,270	-	7,077	218,347	` 3 ´
	ansport related expenditure	9	-	(9)	-	(100)
	echarges from other services	100		(100)	-	(100)
	OTAL EXPENDITURE	229,125	-	(105)	229,020	(0)
(231,125) Go	overnment Grants	(231,125)	-	105	(231,020)	(0)
	ther Grants, reimbursements and contributions	-	-	-	-	n/a
	ees and Charges	-	-	-	-	n/a
1	ustomer and Client Receipts	-	-	-	-	n/a
l I	terest Receivable	-	-	-	-	n/a
	echarges to other services	-	-		-	n/a
(231,125) TC	OTAL INCOME	(231,125)	-	105	(231,020)	(0)
	and the second s					
(11) NE	ET CONTROLLABLE COST	(2,000)	-	-	(2,000)	-
100	anifol Chausas					-1-
	apital Charges eferred/intangible Charges]	-	-		n/a n/a
	EFCUS		_		_	n/a
	prograte support services bought in	11	-	(11)	-	(100)
	OTAL UNCONTROLLABLE COST	11		(11)		(100)
LI_						(100)
- NE	ET COST OF SERVICE	(1,989)	-	(11)	(2,000)	1
A section of the sect						====
	ontributions to / (from) Earmarked Reserves	-	-	-	•	n/a
- Co	ontributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	•	-	n/a n/a
- c	ontribution to / (from) General Balances]			_ [n/a
	OTAL APPROPRIATIONS		-	-	-	
						n/a
- TO	OTAL NET EXPENDITURE	(1,989)	-	(11)	(2,000)	1
* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget	t - agreed pressures / service demands					
						-
Strategic budget	t - agreed additional income / savings					
Other resource	changes					
Reduction in Co						(11)
	employee costs					(274)
Inter-service cha	-					(7,973)
	ments to schools					7,077
	wo Education provision contracts with John Rus	kin and Beckmead	İ			1,174
	and Pupil Premium Grant					105
neduction in rec	charges and transport costs					(109)
						(11)
TOTAL OTHER	VARIATIONS IN RESOURCE					(11)

DEPARTMENT SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

OCEO!	IVE SUMMARY	ODICINAL	Madakaaa	la Lavalat	OBICINAL	
		ORIGINAL	Variations		ORIGINAL	%
FORECAST		BUDGET	Expenditu		BUDGET	
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	<u>%</u>
	Employees	19,302	208	174	19,684	2
870	Premises related expenditure	818	-	(10)	808	(1)
2,195	Supplies and Services	3,766	4	(1,760)	2,010	(47)
73,376	Third Party Payments	92,173	1,700	20,320	114,193	24
24,710	Transfer Payments	1,972	-	486	2,458	25
	Transport related expenditure	460	-	1	461	0
	Recharges from other services	66,003	(1)	(59,738)	6,264	(91)
	TOTAL EXPENDITURE	184,494	1,911	(40,527)	145.878	(21)
	Government Grants	(2,923)	•	(1,591)	(4,514)	54
	Other Grants, reimbursements and contributions	(6,914)	-	(20,233)	(27,147)	293
	Fees and Charges	(15,032)	(309)	2,720	(12,621)	(16)
	Customer and Client Receipts	(661)	(16)	(53)	(730)	10
(303)	Interest Receivable	(28)	(.5)		(28)	
(10.817)	Recharges to other services	(65,844)	_	58,029	(7,815)	(88)
	TOTAL INCOME	(91,402)	(325)	38,872	(52,855)	(42)
(02,700)	TIOTAL INCOME	(01,402)]	(020/1	00,0.2	(0=)000)	
94,486	NET CONTROLLABLE COST	93,092	1,586	(1,655)	93,023	(0)
	Capital Charges	840	-	(37)	803	(4)
166	Deferred/Intangible Charges	172	-]	(58)	114	(34)
-	REFCUS	- 1	-	-	- 1	n/a
8,691	Corporate support services bought in	8,729	-	1,080	9,809	12
9,606	TOTAL UNCONTROLLABLE COST	9,741	-	985	10,726	10
104,093	NET COST OF SERVICE	102,833	1,586	(670)	103,749	1
(47)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
`-'	Contributions to / (from) Capital Reserves:	-	-	_	-	n/a
l -	Financing of Capital Expenditure	_	_	_		n/a
_	Provision for Repayment of External Loans	· _	_	_	_	n/a
1			_	_	_	n/a
(47)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-				n/a
(47)	TOTAL APPROPRIATIONS					IVa
104,046	TOTAL NET EXPENDITURE	102,833	1,586	(670)	103,749	1
						000000
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic but	dget - agreed pressures / service demands					2,640
Strategic bud	dget - agreed additional income / savings					(4,314)
<u>(</u> 5						
Other resour	rce changes					1,006
Other resour	ce changes					1,006
Other resour	ce changes					1,006
	rce changes					1,006

INTEGRATED COMMISSIONING DIVISION

COST CENTRE: C1195F

Integrated Commissioning

The Integrated Commissioning Unit (ICU) was established by Croydon Clinical Commissioning Group (CCG) and Croydon Council in April 2014. As well as commissioning on behalf of the CCG, the ICU's responsibilities include adult services commissioning previously undertaken in the Council's Adult Care Commissioning Division. A range of children's services are also commissioned from within the ICU.

The Director of the ICU is responsible, through a section 75, for the delivery of Croydon's adult social care services and budgets, delivered through the Croydon Integrated Adult Mental Health Service which is managed by South London & Maudsley NHS Foundation Trust. The ICU brings together commissioning for health, social care and a range of children's services into a single structure. The purpose of the ICU is to focus on commissioning a comprehensive range of high quality "end to end" integrated health and social care services for people in Croydon, using health and social care commissioning resources more efficiently and, over time, achieving better value for money.

The principles that underpin the work of the ICU Unit are:

Commissioning will be evidence-based
Focus on good outcomes for individuals, their families and communities

Focus on good outcomes for individuals, their families and communities
Enhance quality and value for money via market development
Promote personalised care and support, close to home
Effective management of current and future demand for services.
Promote Prevention, Self-Care/Management and Shared Decision making
Promote integrated care & support which puts the patient or service user at its heart and gives them genuine choice

Governance arrangements will be clear, workable and understood by everyone working in the ICU

Our systems, processes and protocols with partners will assure quality and safety in commissioned services

The ICU is responsible for holding and determining budgets for the council's services that are commissioned, either through internal partners e.g.

Personal Support and children's social care division, externally from other statutory sector NHS partners, or voluntary & community sector providers'. Service areas covered include:-

older people
people with long-term conditions, end of life care and carers
people with learning disabilities

people with mental health needs

people with physical disabilities/sensory impairment

supported housing

people with substance misuse problems

asylum seekers

Public health including sexual health including services for people who are HIV+ or have AIDS

ICU commissioners also work jointly with the CCG to support Service Redesign and the delivery of the Quality, Innovation, Productivity and Prevention (QIPP) programme through the Programme Management Function (PMO),

The Director of Integrated Commissioning is also the council's Caldicott Guardian.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
C1158G	Joint Commissioning Learning Disability	£000's	8'0003	s'0003	8'0003	%
C1160G	Joint Commissioning Learning Disability Joint Commissioning Mental Health	40,886 8,831	57 106	(33,358) 68	7,585 9,005	(81)
C1162G	Commissioning Older People and Long Term Conditions	44,735	206	(25,695)	, ,	(57)
C1164G	Commissioning Vulnerable Adults and Supported Housing	7.679	113	(318)	7,474	(3)
C1168G	Commissioning Strategic Projects	301	5	(50)	256	(15)
C1172G	Director of Commissioning	210	1	(1)	210	(13)
C1166G	Commissioning Specialist Services	4,197	56	(199)	4,054	(3)
			i			
	TOTAL NET SPEND	106,839	544	(59,553)	47,830	(55)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Joint Commissioning Learning Disability	9.9	7.2	(2.7)
Joint Commissioning Mental Health	61.5	66.9	5.4
Commissioning Older People and Long Term conditions	12.0	13.6	1.6
Commissioning Vulnerable Adults and Supported Housing	10.5	15.4	4.9
Commissioning Strategic Projects	13.0	9.0	(4.0)
Director of Commissioning	2.0	3.7	1.7
Commissioning Specialist Services	10.5	14.5	4.0
TOTAL FTE STAFF	119.4	130.3	10.9

INTEGRATED COMMISSIONING DIVISION

COST CENTRE: C1195F

FORECAST		ORIGINAL	Variations in	Level of	ORIGINAL	
		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/13	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
		£000's	£0009's	£000's	£000's	%
5 243	Employees	5,446	43	193	5,682	4
	Premises related expenditure	637	-	(1)	636	(0)
	Supplies and Services	932	2	7	941	1
	Third Party Payments	35,301	599	(2,079)	33,821	(4)
	Transfer Payments	185	-	71	256	38
	Transport related expenditure	130	-	1	131	1
	Recharges from other services	65,856	-	<u>(59,825)</u>	6,031	(91)
	TOTAL EXPENDITURE	108,487	644	(61,633)	47,498	(56)
(2.869)	Government Grants	(2,923)	-	-	(2,923)	-
(389)	Other Grants, reimbursements and contributions	(572)	-	(241)	(813)	42
	Fees and Charges	(4,475)	(86)	1,391	(3,170)	(29)
	Customer and Client Receipts	(577)	(14)	(50)	(641)	11
	Interest Receivable	(28)	- 1	-	(28)	-
I I	Recharges to other services	(2,575)	-	(98)	(2,673)	4
	TOTAL INCOME	(11,150)	(100)	1,002	(10,248)	(8)
(,,						
38,100	NET CONTROLLABLE COST	97,337	544	(60,631)	37,250	(62)
				(00)	782	(4)
	Capital Charges	811	-	(29)	/62	(4) n/a
	Deferred/Intangible Charges	-	-	-	1 - [n/a
	REFCUS	0.001	_	1,107	9,798	13
8,691	Corporate support services bought in	8,691	-	1,107	10,580	11
9,423	TOTAL UNCONTROLLABLE COST	9,502		1,076	10,500	<u> </u>
47,523	NET COST OF SERVICE	106,839	544	(59,553)	47,830	(55)
						· · · · · · · · ·
(47)	Contributions to / (from) Earmarked Reserves	-	- 1	-	-	n/a
- 1	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-				
	TOTAL APPROPRIATIONS	-	-	_		n/a
						11/6
		400,000	544	(E0 EE2)	47 830	
	TOTAL NET EXPENDITURE	106,839	544	(59,553)	47,830	
47,476		106,839	544	(59,553)	47,830	
47,476	TOTAL NET EXPENDITURE	106,839	544	(59,553)	47,830	(55
47,476		106,839	544	(59,553)	47,830	£000's
47,476 * OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
47,476 * OTHER VA		106,839	544	(59,553)	47,830	£000's
47,476 * OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
47,476 * OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE	106,839	544	(59,553)	47,830	£000's
* OTHER VA Strategic buc Strategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings	106,839	544	(59,553)	47,830	£000's 236 (1,446
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings	106,839	544	(59,553)	47,830	£000's 236 (1,446
* OTHER VA Strategic buc Strategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings	106,839	544	(59,553)	47,830	£000's 236 (1,446
47,476 * OTHER VA Strategic buc Strategic buc	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings	106,839	544	(59,553)	47,830	(55)

INTEGRATED COMMISSIONING DIVISION JOINT COMMISSIONING LEARNING DISABILITY

COST CENTRE: C1158G

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
cooo!-		(A)	(B)	(C)	(D)	(E)
£000's 490	Employees	£000's 491	£000's	£000's (42)	£000's 454	% /0
	Premises related expenditure	491	[]	(42)	454	(8
	Supplies and Services	162	1	(35)	128	n/a (21
	Third Party Payments	2,674	51	(201)	2,524	(21 (6
	Transfer Payments			(201)		n/a
	Transport related expenditure	2	-	-	2	-
	Recharges from other services	34,778	-	(33,253)	1,525	(96
5,798	TOTAL EXPENDITURE	38,107	57	(33,531)	4,633	(88)
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	- }	(35)	(35)	n/a
	Fees and Charges	-	- 1	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	•	n/a
	Recharges to other services	-	-	(05)	-	n/a
(4)	TOTAL INCOME	-	-	(35)	(35)	n/a
5 701	NET CONTROLLABLE COST	38,107	57	(33,566)	4,598	(00
3,134	NET CONTROLLABLE COST	36,107	5/	(33,300)	4,330	(88)
79	Capital Charges	79	. [79	
	Deferred/Intangible Charges		_	_	-	n/a
	REFCUS	-	-	-	_	n/a
2,700	Corporate support services bought in	2,700	-	208	2,908	8
2,779	TOTAL UNCONTROLLABLE COST	2,779	-	208	2,987	7
8,573	NET COST OF SERVICE	40,886	57	(33,358)	7,585	(81)
	Contribution of 165-15					
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- 1	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- [Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	_ [-	n/a
_	TOTAL APPROPRIATIONS	-	-		-	n/a n/a
•						100
8,573	='ASC 1.1'IB1	40,886	57	(33,358)	7,585	(81)
+ OTUED VA	BIATIONS IN LEVEL OF EVERNBERING				1	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
	<u> </u>					
					l	-
Strategic bud	get - agreed additional income / savings				l	
Local Authori	ty Trading Company - as a result of reduced unit cos	sts through higher	volumes gene	erated by an i	ncrease in	(200)
the number o	f contracts.					(300)
QIPP- Develo	op joint QIPP/Council efficiency programme to have	a more coordinate	ed approach to	delivery of a	greed	(25)
efficiencies/co	ost improvements etc. across organisations					(35)
					}	
					,	/005
Other resource	re channes				}	(335)
Sec. 1030010	NO OTHER POS					
Removal of th	ne internal mechanism for purchase of individual clie	ent care from Com	missionina thi	s is offset by	the removal	
of income but	dget in Personal Support. This is an internal recharg	e only and has no	impact on the	actual budo	ets held for	(33,155)
	total budgets for Adult Social Care.	,,				(50,100)
Chem care or	•	onle				
	Monitoring Officer post transferred to supporting pe	Opio				(40)
One Contract	: Monitoring Officer post transferred to supporting pe oport services	орю				
One Contract Divisional sup Corporate sup	oport services pport services bought in	opie				(40) (35) 208
One Contract Divisional sup	oport services pport services bought in	орю				(35) 208
One Contract Divisional sup Corporate sup	oport services pport services bought in	орю				(35) 208
One Contract Divisional sup Corporate sup	oport services pport services bought in	орго				(35) 208 (1)
One Contract Divisional sup Corporate sup	oport services pport services bought in	орга				(35)
One Contract Divisional sup Corporate sup Other minor v	oport services pport services bought in	орго				(35) 208 (1)

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION JOINT COMMISSIONING MENTAL HEALTH

COST CENTRE: C1160G

FORECAST 2014/15 DI	ESCRIPTION	ORIGINAL BUDGET 2014/15	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
COOOL		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
£000's	mployees	2,669	17	(49)	2,637	<u>%</u> (1)
	remises related expenditure	91	-	-	91	'.'/
	upplies and Services	105	1	2	108	3
	hird Party Payments	6,349	116	(530)	5,935	(7)
	ransfer Payments	185	-		185	- 1
15 Tr	ransport related expenditure	47	-	(4)	43	(9)
	echarges from other services	387	-	(28)	359	(7)
	OTAL EXPENDITURE	9,833	134	(609)	9,358	(5)
	overnment Grants	(54)	-	-	(54)	-
, ,	ther Grants, reimbursements and contributions	(408)	(00)	(186)	(594)	46
	ees and Charges	(1,123)	(28)	641	(510)	(55)
1 ' ')	ustomer and Client Receipts	(19)	-	-	(19)	- n/a
l t	terest Receivable echarges to other services	(426)	-	90	(336)	(21)
	OTAL INCOME	(2,030)	(28)	545	(1,513)	(25)
(1,040)[10	DIAL INCOME	(2,030)]	(20)	343	(1,510)	(25)
8.582 NI	ET CONTROLLABLE COST	7,803	106	(64)	7,845	1
0,002 111	LI TOMINOZEMBEL TOO	.,500		(= ./	.,	
9 C	apital Charges	50	-	(29)	21	(58)
	eferred/Intangible Charges	-	_	(-,	•	n/a
	EFCUS	-	_			n/a
978 Co	orporate support services bought in	978	-	161	1,139	16
987 TC	OTAL UNCONTROLLABLE COST	1,028	-	132	1,160	13
9,569 NI	ET COST OF SERVICE	8,831	106	68	9,005	2
1	ontributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Co	ontributions to / (from) Capital Reserves:	-	-	-	•	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	ontribution to / (from) General Balances		<u> </u>	-	-	n/a
- TC	OTAL APPROPRIATIONS	· · · · · · · · · · · · · · · · · · ·	-	-	•	n/a
0.500 70	OTAL NET EXPENDITURE	8,831	106	68	9,005	2
9,509 110	OTAL NET EXPENDITURE	0,001	100		9,000	
* OTHER VARIA	ATIONS IN LEVEL OF EXPENDITURE					£000's
						
Strategic budge	et - agreed pressures / service demands					
	•					
Montal Health	demand growth for care packages					236
IVIETILAI MEAILIT	demand growth for care packages					
						236
Strategic budge	et - agreed additional income / savings					
OIDE 5	Pales OIDD/Connell // //			/		
, ,	joint QIPP/Council efficiency programme to have	a more coordinate	ea approach to	o delivery of a	greea	(50)
•	t improvements etc. across organisations					(100)
Integrated Ment	tal Health - Housing Benefit for S117 Clients					(100)
Redesign of Inte	emal services:					
_	- review scheme as an alternative to more expens	sive options				(6)
1	- Ashburton Road . Review of services provided	*				(330)
	·					·
						(486)
Other resource	<u>changes</u>					
Capital charges						(28)
1 -	ing posts transferred from Personal Support - Soc		-			92
	5 inflation which was held centrally following com	•	cial negotiation	on exercise		90
1	charges to Public Health following a change in se	rvice				30
Divisional suppo						(27)
						161
	ort services bought in					
	ort services bought in					
	ort services bought in					318
Corporate supp	ort services bought in VARIATIONS IN RESOURCE					

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION COMMISSIONING OLDER PEOPLE AND LONG TERM CONDITIONS

COST CENTRE: C1162G

		ORIGINAL	Variations		ORIGINAL	
FORECAST	DESCRIPTION	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	555	5	85	645	10
	Premises related expenditure	545	-	•	545	-
	Supplies and Services	595	-	-	595	-
16,263	Third Party Payments	17,015	272	(305)	16,982	((
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	79	-	(00.000)	79	-
	Recharges from other services TOTAL EXPENDITURE	28,271 47,060	- 077	(25,990)	2,281	(92
	Government Grants	(2,869)	277	(26,210)	21,127 (2,869)	(55
	Other Grants, reimbursements and contributions	(89)		(20)	(109)	22
	Fees and Charges	(2,601)	(58)	(1)	(2,660)	2
(465)	Customer and Client Receipts	(516)	(13)	(50)	(579)	12
-	Interest Receivable	(28)	`- '}	` - 1	(28)	-
	Recharges to other services	(1,505)		(35)	(1,540)	2
(7,092)	TOTAL INCOME	(7,608)	(71)	(106)	(7,785)	2
10.505	NITT CONTROL I AND TO CONTROL I					
13,595	NET CONTROLLABLE COST	39,452	206	(26,316)	13,342	(66
644	Capital Charges	682			682	
-	Deferred/Intangible Charges				002	
	REFCUS			.	_ [n/ n/
4,601	Corporate support services bought in	4,601	_]	621	5,222	13
5,245	TOTAL UNCONTROLLABLE COST	5,283	-	621	5,904	12
18,840	NET COST OF SERVICE	44,735	206	(25,695)	19,246	(5
(47)	Contributions to / //					
' '	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
_	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/
						n/
	Contribution to / (from) General Balances	_	_	_ [_ 1	
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/
(47)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-			n/
(47)	Contribution to / (from) General Balances	44,735	206	(25,695)	19,246	n/
18,793	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		206			n/ n/ (57
(47) 18,793 • OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		206			n/
(47) 18,793 • OTHER VAI	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		206			n/ n/ (57
(47) 18,793	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		206			n/ n/ (57
18,793 18,793 Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		206			n/ n/ (57
18,793 18,793 Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		206			n/ n/ (57
(47) 18,793 OTHER VAI Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have	44,735		(25,695)	19,246	(5) £000's
18,793 * OTHER VAI Strategic bud Strategic bud QIPP- Develoefficiencies/cc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have set improvements etc. across organisations	44,735		(25,695)	19,246	n/ n/ (57 £000's
18,793 * OTHER VAI Strategic bud Strategic bud QIPP- Develo efficiencies/cc Redesign of ti	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have set improvements etc. across organisations he following external services:	44,735		(25,695)	19,246	n/ n/ (57 £000's
18,793 * OTHER VAI Strategic bud Strategic bud QIPP- Develoefficiencies/cc Redesign of ti - Stroke - rene	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have est improvements etc. across organisations ne following external services: agotiation of external contract	44,735		(25,695)	19,246	(35)
18,793 * OTHER VAI Strategic bud Strategic bud QIPP- Develor efficiencies/cc Redesign of ti Stroke - rene - Special shel	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have est improvements etc. across organisations ne following external services : agotiation of external contract tered conversion to extra care provision	44,735		(25,695)	19,246	(35)
18,793 * OTHER VAI Strategic bud Strategic bud QIPP- Develo efficiencies/cc Redesign of ti - Stroke - rene - Special shel Commercial N	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations he following external services: aggotiation of external contract tered conversion to extra care provision degotiations:	44,735 44,735 a more coordinate		(25,695)	19,246	(35)
18,793 * OTHER VAI Strategic bud QIPP- Develo Redesign of ti Stroke - rene Special shel Commercial N Meals on Wi	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have obtain the following external services: egotiation of external contract tered conversion to extra care provision degotiations: neels procurement efficiencies and increased incomes	44,735 44,735 a more coordinate		(25,695)	19,246	(3:
18,793 * OTHER VAI Strategic budi QIPP- Develo efficiencies/cc Redesign of ti Stroke - rene Special shel Commercial N Meals on Wi PD Garwood	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ne following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased incoming to Day Service Contract Negotiations	44,735 44,735 a more coordinate		(25,695)	19,246	(35)
18,793 * OTHER VAI Strategic bud GIPP- Develo efficiencies/cc RedesIgn of ti Stroke - rene Special shel Commercial N Meals on WI PD Garwood PFI Organisa	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have obtain provements etc. across organisations are following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased income	44,735 44,735 a more coordinate		(25,695)	19,246	(35) (35) (36) (46) (176) (61)
18,793 * OTHER VAI Strategic bud Strategic bud GIPP- Develo efficiencies/cc Redesign of ti - Stroke - rene - Special she - Meals on Wi - PD Garwood - PFI Organisa	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ne following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased incoming to Day Service Contract Negotiations	44,735 44,735 a more coordinate		(25,695)	19,246	(35) (35) (35) (35) (46) (176) (65)
18,793 * OTHER VAI Strategic bud Strategic bud GIPP- Develo efficiencies/cc Redesign of ti - Stroke - rene - Special she - Meals on Wi - PD Garwood - PFI Organisa	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have obtain provements etc. across organisations are following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased income	44,735 44,735 a more coordinate		(25,695)	19,246	(35) £0000's
18,793 * OTHER VAI Strategic bud Strategic bud GIPP- Develo efficiencies/cc Redesign of ti - Stroke - rene - Special she - Meals on Wi - PD Garwood - PFI Organisa	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations are following external services: agotiation of external contract tered conversion to extra care provision degotiations: neels procurement efficiencies and increased income a Day Service Contract Negotiations ation restructure at Eldon Housing and energy savir tered Care UK - contract negotiations	44,735 44,735 a more coordinate		(25,695)	19,246	(35) (35) (35) (36) (46) (176) (116) (65) (100)
18,793 * OTHER VAI Strategic bud Strategic bud GIPP- Develo efficiencies/ce Redesign of ti - Stroke - rene Special shell Commercial N - Meals on Wi - PD Garwood - PFI Organisa - Special shell Other resourc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have obtain provements etc. across organisations are following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased incomed in the contract Negotiations ation restructure at Eldon Housing and energy saving tered Care UK - contract negotiations e changes	44,735 a more coordinate	d approach to	(25,695)	19,246	(35) (35) (35) (36) (46) (176) (116) (65) (100)
18,793 * OTHER VAI Strategic budi Strategic budi GIPP- Develo efficiencies/cc Redesign of ti Stroke - rene Special shell PD Garwood PFI Organisa Special shell Other resourc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have obtain provements etc. across organisations are following external services: agotiation of external contract tered conversion to extra care provision alegotiations: neels procurement efficiencies and increased income	a more coordinate	d approach to	(25,695)	greed	(35) (35) (36) (46) (116) (66) (100)
18,793 * OTHER VAI Strategic bud QIPP- Develo efficiencies/cc Redesign of ti Stroke - rene Special shel Meals on WI PD Garwood PFI Organise Special shel Other resource Removal of the fincome bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have set improvements etc. across organisations he following external services: agotiation of external contract tered conversion to extra care provision degotiations: he procurement efficiencies and increased incomels procurement efficiencies and increased inc	a more coordinate	d approach to	(25,695)	greed	(35) (35) (36) (46) (116) (66) (100)
18,793 * OTHER VAI Strategic bud OIPP- Develor Stroke - rene Special shelt Commercial N Meals on Wil PD Garwood PFI Organist Special shelt Other resourc Removal of the fincome bud Stincome bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have set improvements etc. across organisations he following external services: agotiation of external contract tered conversion to extra care provision degotiations all - Day Service Contract Negotiations ation restructure at Eldon Housing and energy savintered Care UK - contract negotiations tered Care UK - contract negotiations e changes e internal mechanism for purchase of individual clieget in Personal Support. This is an internal rechargiotal budgets for Adult Social Care	a more coordinate	d approach to	(25,695)	greed	(35) (31) (40) (45) (25,95)
18,793 * OTHER VAI Strategic bud Strategic bud Stroke - rene Special shel Commercial N Meals on WI PD Garwoot Special shel Other resourc Removal of the fincome bud lient care or five Contract	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations are following external services: agotiation of external contract tered conversion to extra care provision degotiations: neels procurement efficiencies and increased incomed in Day Service Contract Negotiations and energy savintered Care UK - contract negotiations e changes e internal mechanism for purchase of individual clied get in Personal Support. This is an internal rechargotiation budgets for Adult Social Care Officers posts transferred to Supporting People	44,735 a more coordinate ne ngs ent care from Come	d approach to missioning, th impact on the	(25,695)	greed	(3: £000's £000's (3: (4: (17: (11: (6: (10: (45: (25,95)
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18,793 * OTHER VAI Strategic bud QIPP- Develo efficiencies/cc Redesign of ti Stroke - rene Special shel Meals on Wi PD Garwood PFI Organisa Special shel Other resourc Removal of the fincome bud lient care or to fwo Contract Release of 14, Two posts Diri Divisional sup Corporate sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands p joint QIPP/Council efficiency programme to have set improvements etc. across organisations he following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased incoming the procurement of the procure	44,735 a more coordinate ne ngs ent care from Comie only and has no	d approach to missioning, th impact on the	(25,695) delivery of an exercise	greed	(35) (25,953) (66) (450) (25,953) (68) 45, (42) (25,953)
18,793 * OTHER VAI Strategic bud QIPP- Develo afficiencies/cc Redesign of ti Stroke - rene Special shel Meals on Wi PD Garwood PFI Organisa Special shel Other resourc Removal of the fincome bud lient care or to fwo Contract Release of 14, Tive posts Diri Divisional sup Corporate sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands p joint QIPP/Council efficiency programme to have set improvements etc. across organisations he following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased incoming the procurement of the procure	44,735 a more coordinate ne ngs ent care from Comie only and has no	d approach to missioning, th impact on the	(25,695) delivery of an exercise	greed	(35) (25,953) (69) 45(114) (25,953) (69) 45(124) (115)
18,793 * OTHER VAI Strategic bud OIPP- Develor efficiencies/cc Redesign of the Stroke - rene Special shell Other resourc Removal of the fincome bud client care or the fincome bud client care or the fincome bud Divisional sup Other minor value.	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands p joint QIPP/Council efficiency programme to have set improvements etc. across organisations he following external services: agotiation of external contract tered conversion to extra care provision legotiations: neels procurement efficiencies and increased incoming the procurement of the procure	44,735 a more coordinate ne ngs ent care from Comie only and has no	d approach to missioning, th impact on the	(25,695) delivery of an exercise	greed	n/ n/ (57

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION

COMMISSIONING VULNERABLE ADULTS AND SUPPORTED HOUSING

COST CENTRE: C1164G

Transfer Payments			ORIGINAL	Variations	in Level of	ORIGINAL	
COOPS	FORECAST		BUDGET				
Sign Final Promises related expenditure 496 5 209 710 43 16 Premises related expenditure 38 Supplies and Services 30 15 45 50 7,157 Third Party Payments 5,920 108 (734) 5,294 (11) 17 Transfer Payments 5,920 108 (734) 5,294 (11) 17 Transfer Payments 5,920 108 (734) 5,294 (11) 17 17 17 17 17 17 17	2014/15	DESCRIPTION					-
SSS Employees			, ,	, ,			
15 Promises related expenditure		Employees					
8 3 Supplies and Services 30			-	3 -	-	'	
7.157 Third Party Payments			30		15	45	
Transfer Payments		1 ''	5,920	108	(734)	5,294	(11)
5.3 Recharges from other services	-	1	-	-	- 1	-	n/a
7,844 TOTAL EXPENDITURE	-	Transport related expenditure	-	-	3	I - I	n/a
Government Grants				-			
Other Grants, reimbursements and contributions 35 Fees and Charges Customer and Client Receipts Interest Receivable (1,682) Recharges to other services (389) (389) (389) (687) 79 (1,687) TOTAL INCOME (1,140) 43 (687) (39) (1,687) TOTAL INCOME (1,140) 443 (687) (39) (1,687) TOTAL INCOMERCIAL ECOST (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (687) (39) (1,140) 443 (39) (1,140) 443 (19	7,844		8,563	113	(895)	7,781	
35 Fees and Charges	-		-		-	-	
Customer and Cilent Receipts	-	,	(751)	-	751	<u> </u>	
Interest Receivable	35	_	(/51)		/51] [
(1,692) Recharges to other services (389)	1 [· ·	_		_] _ [
(1,657) TOTAL INCOME	(1 692)	1	(389)	_	(308)	(697)	
S.187 NET CONTROLLABLE COST 7.423 113 (452) 7,084 (5)				-			
- Capital Charges	<u> </u>						
Capital Charges Deferred/Intangible Charges REFCUS Deferred/Intangible Charges REFCUS 256 Corporate support services bought in 256 134 390 52 256 ITOTAL UNCONTROLLABLE COST 266 134 390 52 256 ITOTAL UNCONTROLLABLE COST 266 134 390 52 6.443 INET COST OF SERVICE 7,679 113 (318) 7,474 (3) Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Referred Contributions to / (from) Earmarked Reserves Referred Contribution Referred Ref	6,187	NET CONTROLLABLE COST	7,423	113	(452)	7,084	(5)
Deferred/Intangible Charges REFCUS 256 Corporate support services bought in 256 - 134 390 52 256 TOTAL UNCONTROLLABLE COST 256 - 134 390 52 256 TOTAL UNCONTROLLABLE COST 256 - 134 390 52 6.443 NET COST OF SERVICE 7,679 113 (318) 7,474 (3) - Contributions to / (from) Earmarked Reserves							
REFCUS	-		-	-	-	-	n/a
256 Corporate support services bought in 256 - 134 390 52 256 TOTAL UNCONTROLLABLE COST 256 - 134 390 52 6.443 NET COST OF SERVICE 7.679 113 (318) 7,474 (3) - Contributions to / (from) Earmarked Reserves	-		- 1	-	-	-	n/a
256 TOTAL UNCONTROLLABLE COST 256 - 134 390 52 6.443 NET COST OF SERVICE 7,679 113 (318) 7,474 (3) - Contributions to / (from) Earmarked Reserves -			-	-			n/a
6,443 NET COST OF SERVICE 7,679 113 (318) 7,474 (3) Contributions to / (from) Earmarked Reserves Contributions to / (april Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) Gen				-			
- Contributions to / (from) Earmarked Reserves	256	TOTAL UNCONTROLLABLE COST	256	<u> </u>	134	390	52
- Contributions to / (from) Earmarked Reserves	0.440	NET COOT OF SERVICE	7 670	112	(210)	7 474	(3)
- Contributions to / (from) Capital Reserves:	6,443	NET COST OF SERVICE	7,079	113	(310)	1,474	(0)
- Contributions to / (from) Capital Reserves:		Contributions to / (from) Farmarked Reserves				-	n/a
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to (Ifrom) General Balances			_	_	_	_	
- Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution (from) General Balanc	_		_	_	_	_	
- Contribution to / (from) General Balances	_	, ,	_ 1	-	-		n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands **Strategic budget - agreed additional income / savings Redesign of Internal services: - Mental Health - Ashburton Road. Review of services provided at this site. Commercial Negotiations: - Supported housing efficiencies - retendering of contracts (75) Other resource changes Transfer of budget for client care to Personal Support Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise Removal of the internal mechanism for purchase of individual client care from Commissioning, this is offset by the removal of income budget in Personal Support. This is an internal recharge only and has no impact on the actual budgets held for client care or total budgets for Adult Social Care Divisional support services Corporate support services bought in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Learning Disability Two Contract Monitoring Officers posts transferred from Older People (143)	-	, -	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	<u>-</u>	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	1	
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Redesign of Internal services: - Mental Health - Ashburton Road. Review of services provided at this site. Commercial Negotiations: - Supported housing efficiencies - retendering of contracts (75) Other resource changes Transfer of budget for client care to Personal Support Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise Removal of the internal mechanism for purchase of individual client care from Commissioning, this is offset by the removal of income budget in Personal Support. This is an internal recharge only and has no impact on the actual budgets held for client care or total budgets for Adult Social Care Divisional support services Corporate support services bugght in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Dider People (143)	6,443	TOTAL NET EXPENDITURE	7,679	113	(318)	7,474	(3)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Redesign of Internal services: - Mental Health - Ashburton Road. Review of services provided at this site. Commercial Negotiations: - Supported housing efficiencies - retendering of contracts (75) Other resource changes Transfer of budget for client care to Personal Support Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise Removal of the internal mechanism for purchase of individual client care from Commissioning, this is offset by the removal of income budget in Personal Support. This is an internal recharge only and has no impact on the actual budgets held for client care or total budgets for Adult Social Care Divisional support services Corporate support services bugght in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Dider People (143)	+ OTHER WA	DIATIONS IN LEVEL OF EXPENDITURE				1	C00010
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Other resource changes Transfer of budget for client care to Personal Support Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise Removal of the internal mechanism for purchase of individual client care from Commissioning, this is offset by the removal of income budget in Personal Support. This is an internal recharge only and has no impact on the actual budgets held for client care or total budgets for Adult Social Care Divisional support services Corporate support services bought in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Learning Disability Two Contract Monitoring Officers posts transferred from Older People (161) (20) (367)	Commercial	Negotiations:					
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Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise Removal of the internal mechanism for purchase of individual client care from Commissioning, this is offset by the removal of income budget in Personal Support. This is an internal recharge only and has no impact on the actual budgets held for client care or total budgets for Adult Social Care Divisional support services Corporate support services bought in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Learning Disability Two Contract Monitoring Officers posts transferred from Older People 120 (367)	Transfer of h	udget for client care to Personal Support					(161)
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Divisional support services Corporate support services bought in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Learning Disability Two Contract Monitoring Officers posts transferred from Older People (143)			ge only and has no	impact on th	e actual budg	ets held for	(367)
Corporate support services bought in An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Learning Disability 40 Two Contract Monitoring Officers posts transferred from Older People 69 (143)							_
An element of respite service transfer from Commissioning Strategic Projects One Contract Monitoring Officer post transferred from Learning Disability 40 Two Contract Monitoring Officers posts transferred from Older People 69 (143)							
One Contract Monitoring Officer post transferred from Learning Disability Two Contract Monitoring Officers posts transferred from Older People 69 (143)			enic Projecte				
Two Contract Monitoring Officers posts transferred from Older People 69 (143)	1	·					
(143)	1	• • •				=	
	, Joinide		<u>_</u> _				
TOTAL OTHER VARIATIONS IN RESOURCE (318)							(143)
TOTAL OTHER VARIATIONS IN RESOURCE (318)							
	TOTAL OTH	ER VARIATIONS IN RESOURCE					(318)

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION COMMISSIONING STRATEGIC PROJECTS

COST CENTRE: C1168G

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15		in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A)	(B)	(C)	(D)	(E)
	Employees	£000's 558	£000's	£000's (210)	£000's 353	(37)
-	Premises related expenditure	1	-	(1)	<u>.</u>	(100)
	Supplies and Services Third Party Payments	13 53	-	4	17 54	31
	Transfer Payments	- 53	-	_	54	2 n/a
1	Transport related expenditure	1 ;	-		1	-
	Recharges from other services	5		1	6	20
548	TOTAL EXPENDITURE Government Grants	631	5	(205)	431	(32)
1	Other Grants, reimbursements and contributions	(75)	-		- (75)	n/a -
	Fees and Charges	-	-		-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-		-	n/a
	Recharges to other services TOTAL INCOME	(255) (330)	-	155 155	(100) (175)	(61) (47)
(020)	TOTAL INCOME	(000)		100	(175)	(47)
223	NET CONTROLLABLE COST	301	5	(50)	256	(15)
	Capital Charges	-	-	-]	-	n/a
	Deferred/Intangible Charges	-		-	-	n/a
	REFCUS	-	-	•	-	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-			-	n/a n/a
	TOTAL STOCKTHOLENDEL COOT					IVa
223	NET COST OF SERVICE	301	5	(50)	256	(15)
- 1	Contributions to / (from) Earmarked Reserves	-	_	-		n/a
.	Contributions to / (from) Capital Reserves:	-	-	-		n/a
-	Financing of Capital Expenditure	-	•	-	•	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		-	n/a n/a
223	TOTAL NET EXPENDITURE	301	5	(50)	256	(15)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
					1	
					-	
Other resourc	<u>e changes</u>					
Transfer an el	ement of respite service to Vulnerable Adults and	Specialist Service	s			(50)
						`
						(50)
TOTAL 07'-					ĺ	
TOTAL OTHE	R VARIATIONS IN RESOURCE					(50)

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION DIRECTOR OF COMMISSIONING

COST CENTRE: C1172G

BUDGET Expenditure or (A) BUDGET CANNED CONTROLLARIS CANNED C		7	ORIGINAL	Manieries	in lavel -	ODICINAL	
2014/15 Inflation 2015/16 CHANGE CHANG	EODECAST					ORIGINAL	o /_
(a) (b) (c)		DESCRIPTION					
155 Employees 2000's 2000's 2000's 2000's 155 Employees 2 9 2 2 2 2 2 2 9 -	2014/15	DESCRIPTION					
15	EUUU!e		'''		` '		
Premises related expenditure		Employees					, <u>,,, </u>
1 1 1 1 1 1 1 1 1 1		, , ,		-	(2)		n/a
Third Party Payments Transport related exponenture Rechanges from other services 15 - 5 20 33 166 TOTAL EXPENDITURE 262 2 (1) 253 0 0 Government Grants Other Grants, relimbursements and contributions Fees and Charges Customer and Client Receipts (42) (1) - (43) 2 Interest Receivable Interest Receivable Transport relatives services Transport relatives revices Transport relatives reviews Transport other services Transpo			18	_	(4)	14	
Transfer Payments		l '''	'-	_	(-)	<u>'-</u> '	
- Transport related expenditure Recharges from other services 15 - 5 20 33 166 TOTAL EXPENDITURE 252 2 (1) 253 0 Government Grants			-	-	_	_ [
- Recharges from other services			[]		_	_ [
166 TOTAL EXPENDITURE			15	-		20	
Government Grants							
- Other Grants, reimburesements and contributions - Faes and Charges						253	
- Fees and Charges						- 1	
- Customer and Client Receipts		1	-	-	-	_	
Interest Receivable			(40)	(4)	-	(42)	
Recharges to other services	-	· · · · · · · · · · · · · · · · · · ·	(42)		-	(43)	
TOTAL INCOME	-		-	-		-	
166 NET CONTROLLABLE COST			-			-	
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS	-	TOTAL INCOME	(42)	(1)	-	(43)	2
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS							
- Deferred/Intangible Charges	166	NET CONTROLLABLE COST	210	1	(1)	210	
- Deferred/Intangible Charges		Capital Charges					n/a
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 166 NET COST OF SERVICE 166 NET COST OF SERVICE 210	_		_	_	_	_	
Contributions to / (from) Earmarked Reserves	_	DEECHE CHAIGES	_	_	_	_	
TOTAL UNCONTROLLABLE COST						_ [
166 NET COST OF SERVICE 210 1 (1) 210 - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 166 TOTAL NET EXPENDITURE 210 1 (1) 210 - *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Other minor variations (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)							
- Contributions to / (from) Earmarked Reserves		TOTAL UNCONTROLLABLE COST				7.1	TI/a
- Contributions to / (from) Earmarked Reserves	166	NET COST OF SERVICE	210	1	(1)	210	-
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances							
- Financing of Capital Expenditure	-	Contributions to / (from) Earmarked Reserves	-		-	-	n/a
- Financing of Capital Expenditure	-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
Contribution to / (from) General Balances	_		-	-	-	-	n/a
TOTAL APPROPRIATIONS N/6 166 TOTAL NET EXPENDITURE 210 1 (1) 210 - * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000/s Strategic budget - agreed pressures / service demands - - Other resource changes - Other minor variations (1	-		-	-	-	- 1	n/a
Other resource changes Other minor variations (1)			-	-		•	n/a
Other resource changes Other minor variations (1)		L LEGI	2.2		445		
Strategic budget - agreed pressures / service demands	166	TOTAL NET EXPENDITURE	210	1	(1)	210	
Strategic budget - agreed pressures / service demands	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				4	£000's
Strategic budget - agreed additional income / savings Other resource changes Other minor variations (1	OTHER V	THAT TOTO IN ELVEL OF EACH ENDITORIE					20000
Strategic budget - agreed additional income / savings Other resource changes Other minor variations (1	Strategic bud	dget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Other resource changes Other minor variations (1						13	
Strategic budget - agreed additional income / savings Other resource changes Other minor variations (1							
Strategic budget - agreed additional income / savings Other resource changes Other minor variations (1							
Other resource changes Other minor variations (1							_
Other resource changes Other minor variations (1	Strategic hur	dget - agreed additional income / savings					
Other minor variations (1	Otheregic but	agreed additional wicomo / savings					
Other minor variations (1							
Other minor variations (1							
Other minor variations (1							
Other minor variations (1							
Other minor variations (1							
Other minor variations (1						1	
Other minor variations (1						1	<u> </u>
Other minor variations (1	D))					}	
Other minor variations (1	Other recour	co changes					
(1	Other resour	ce changes					
(1	Other minor	variations					(1)
						W.	
							(1)
TOTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTH	IER VARIATIONS IN RESOURCE					(1)

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION COMMISSIONING SPECIALIST SERVICES

COST CENTRE: C1166G

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET	Variations i	re on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	`%
	Employees	458	4	202	664	45
1	Premises related expenditure Supplies and Services	9	- 1	- 25	34	n/a 278
1	Third Party Payments	3,290	52	(310)	3,032	(8
1	Transfer Payments	-		71	71	n/a
	Transport related expenditure	1	-	2	3	200
	Recharges from other services	283	-	(172)	111	(61
	TOTAL EXPENDITURE Government Grants	4,041	56	(182)	3,915	(3 n/a
	Other Grants, reimbursements and contributions	-	-	-		n/:
1	Fees and Charges	-	-	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/a
I	Interest Receivable	-	-	-	-	n/
	Recharges to other services TOTAL INCOME	-	-	-	-	n/
(01)	TOTAL INCOME					I IV
3,553	NET CONTROLLABLE COST	4,041	56	(182)	3,915	(3
	Capital Charges	-	-	-	-	n/
-	Deferred/Intangible Charges	•	-	-	-	r/a
156	REFCUS Corporate support services bought in	156	-	- (17)	139	n/: (11
156	TOTAL UNCONTROLLABLE COST	156	223	(17)	139	(11
3,709	NET COST OF SERVICE	4,197	56	(199)	4,054	(3
	Contributions to / (from) Earmarked Reserves	_ {				n/
	Contributions to / (from) Capital Reserves:	-		_	<u> </u>	n/
-	Financing of Capital Expenditure	-	-	-	_	n/
-	Provision for Repayment of External Loans	-	-	-		n/
	Contribution to / (from) General Balances	-		-	-	n/a
-	TOTAL APPROPRIATIONS	-	- 1		•	n/a
3,709	TOTAL NET EXPENDITURE	4,197	56	(199)	4,054	(3
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					00001-
OTTIER VA	HIATIONS IN LEVEL OF EXPENDITURE	· · · · · · · · · · · · · · · · · · ·			-:	s'0003
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
						
Other resource	ce changes					
Transfer 1 FT	E to Strategy Commissioning Procurement and Pe	rformance divisior	า			(45
	ne internal mechanism for purchase of individual cli		•		•	
	come budget in Personal Support. This is an internaticate or total budgets for Adult Social Care	ai recharge only ar	na has no imp	act on the ac	tual budgets	(174
	care or total budgets for Adult Social Care 1/15 inflation which was held centrally following com	nletion of commor	rial negotiatio	n evercise		۱ ا
Divisional sup		ploadir or commer	oral negotiatio	67610196		(3
Corporate sup	pport services bought in					(17
	f respite service transfer from Commissioning Strat	egic Projects				30
Other miner	variations					2
Outer millior v						1
Other millor v						
Outer millor v						
Other millor v						(199
	ER VARIATIONS IN RESOURCE					(199



PERSONAL SUPPORT

SERVICE DESCRIPTION

The Personal Support Division undertakes the Council's statutory adult social services functions with regard to the assessment of Croydon residents, and their carers, who appear to be in need of support and the organisation of services or direct payments, within available resources, in a timely manner.

This Division discharges a range of statutory duties including safeguarding adults who are vulnerable to abuse, the delivery of community care and carers' assessments and the completion of mental capacity and deprivation of liberty assessments. The Personal Support Division works in close partnership with health organisations to find solutions to prevent hospital admissions and arrange safe and timely discharges, to deliver reablement and maximise the independence of residents, to support people who are experiencing mental health difficulties or dementia as they age and to enable people with learning disabilities to live within their local communities. It also delivers financial support for those who are unable to manage their own affairs, and supports individuals through financial assessment and deferred payments.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1176G	Assessment and Case Management	44,786	848	(71)	4E E60	
	Social Work and Safeguarding	4.872	121	(71)	,	2
	Early Interventions and Reablement	4.065	45	(295) 937	4,698	(4)
C1182G	Personal Support Strategic Projects	134	2	937	5,047 137	24
C1184G	Business Relationships and Service Effectiveness	(58,043)	18	58,025	137	(100)
C1174G	Director of Personal Support	180	10	293	474	(100)
	Professional Standards	100	6	293 (6)	4/4	163
	TOTAL NET SPEND	(4,006)	1,041	58,884	55,919	n/a (1,496)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Assessment and Case Management	80.5	78.8	(1.7)
Social Work and Safeguarding	63.7	63.7	- 1
Early Interventions and Reablement	115.0	113.8	(1.2)
Personal Support Strategic Projects	2.0	2.0	` - 1
Business Relationships and Service Effectiveness	47.9	47.9	l - 1
Director of Personal Support	1.0	3.0	2.0
Professional Standards	9.3	16.2	6.9
TOTAL FTE STAFF	319.4	325.4	6.0

PERSONAL SUPPORT

COST CENTRE:C1190F

		ODIOINAL			ODICINAL	
		ORIGINAL	Variations		ORIGINAL BUDGET	%
FORECAST		BUDGET	Expenditu Inflation	* Other	2015/16	CHANGE
2014/15	DESCRIPTION	2014/15		(C)	(D)	(E)
		(A) £000's	(B) £000's	£000's	£000's	(∟) %
£000's		13,488	164	350	14,002	- 78 4
	Employees	181	104	(9)	172	(5)
	Premises related expenditure	2,640	2	(1,708)	934	(65)
	Supplies and Services	56,592	1,100	22,628	80,320	42
	Third Party Payments Transfer Payments	1,787	1,100	415	2,202	23
	Transfer Payments Transport related expenditure	330	_	- 10	330	-
	Recharges from other services	106	-	91	197	86
	TOTAL EXPENDITURE	75,124	1,266	21,767	98,157	31
L	Government Grants	,		(1,591)	(1,591)	n/a
	Other Grants, reimbursements and contributions	(6,342)	_	(19,992)	(26,334)	315
	Fees and Charges	(10,557)	(223)	1,329	(9,451)	(10)
	Customer and Client Receipts	(84)	(2)	(3)	(89)	6
(62)	Interest Receivable	(54)	-	(0)	(55/	n/a
(5.040)	· · · · · · · · · · · · · · · · · · ·	(62,348)	_	57,440	(4,908)	(92)
''	Recharges to other services	 ' ' '	(005)	37,183	(42,373)	
(21,232)	TOTAL INCOME	(79,331)	(225)	37,103	(42,373)	(47)
56,452	NET CONTROLLABLE COST	(4,207)	1,041	58,950	55,784	(1,426)
17	Capital Charges	29	-	(8)	21	(28)
166	Deferred/Intangible Charges	172	-	(58)	114	(34)
-	REFCUS	-	-	-	-	n/a
_	Corporate support services bought in	-		-	-	n/a
183	TOTAL UNCONTROLLABLE COST	201		(66)	135	(33)
56,635	NET COST OF SERVICE	(4,006)	1,041	58,884	55,919	(1,496)
	1					/-
-	Contributions to / (from) Earmarked Reserves	-	-	•	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-		-	<u> </u>	n/a
-	TOTAL APPROPRIATIONS	-	<u> </u>	<u> </u>	<u>-</u>	n/a
56,635	TOTAL NET EXPENDITURE	(4,006)	1,041	58,884	55,919	(1,496)
				.000		0000
* OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE			A		£000's
1						
0	dent coursed accounts / continue domando					2,404
Strategic bu	dget - agreed pressures / service demands					2,101
Stratogic bu	dget - agreed additional income / savings					(2,740)
Strategic bu	dget - agreed additional income? savings					· ·
1						
Other resou	rce changes					59,220
						50.004
TOTAL OTI	HER VARIATIONS IN RESOURCE					58,884

PERSONAL SUPPORT

ASSESSMENT AND CASE MANAGEMENT

COST CENTRE: C1176G

		ORIGINAL	Variations	in Level of	ORIGINAL	<u> </u>
FORECAST		BUDGET		re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	3,402	29	(2)	3,429	1
-	Premises related expenditure	-	•		-	n/a
	Supplies and Services	87	4 004	. (400)	87 53.500	
	Third Party Payments Transfer Payments	52,716 1,754	1,024	(120) 415	53,620 2,169	2 24
	Transport related expenditure	56	-	•	56	
	Recharges from other services	6			6	
60,683	Government Grants	58,021	1,053	293	59,367	2
(4 829)	Other Grants, reimbursements and contributions	(4,037)	:	(824)	(4,861)	n/a 20
	Fees and Charges	(8,980)	(205)	1,354	(7,831)	(13
(1)	Customer and Client Receipts	- 1	•	-	-	n/a
(400)	Interest Receivable		•		44 44 44	n/a
	Recharges to other services TOTAL INCOME	(218)	(205)	(894) (364)	(1,112) (13,804)	410
(10,500)		(10,200)	(2007)	(001)	(10,001)	
47,023	NET CONTROLLABLE COST	44,786	848	(71)	45,563	2
	lo	·				
	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS					n/a n/a
	Corporate support services bought in	-			-	n/a
	TOTAL UNCONTROLLABLE COST	-		-	•	n/a
47 023	NET COST OF SERVICE	44,786	848	(71)	45,563	2
		7.,,.00	0.0	(* . ,	10,000	
-	Contributions to / (from) Earmarked Reserves	•	-	-	•	n/a
-	Contributions to / (from) Capital Reserves:	-	•	•	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans		-		-	n/a n/a
	Contribution to / (from) General Balances		-			n/a
<u> </u>	TOTAL APPROPRIATIONS	-		•		n/a
47.000	TOTAL NET EVENDETIDE	44.700	040	(74)	45 560	
47,023	TOTAL NET EXPENDITURE	44,786	848	(71)	45,563	2
OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
O						
Strategic bud	dget - agreed pressures / service demands					
Transport cos	sts - due to increased demand for services					475
	Growth - increased numbers of children with disabili					956
Ordinary Res	sidence - Expected increase in cases pending chan	ges as a result of t	the Care Act L	_egislation		415
Strategic bud	dget - agreed additional income / savings					1,846
	and the second seconds					
	External Services:					
	eltered conversion to extra care provision sability Day Services - service review					(98
Commercial I						(5
	le Commissioning - St Christopher's Hospice/End	of Life - Integrated	Framework A	Agreement		(64
_	sability Integrated Framework (IFA)					(100
	le with Physical Disabilities Personal Care Integrate			omanta		(86
	sability Supported Living - systematic review of all o Internal Services:	ments supported ii	1 24 Hour plac	ements		(133
	es - review scheme as an alternative to more expen	sive options				(44
	osts - service redesign to reduce costs					(475
	sability independent Living Officers - redesign of se	rvice provision				(10
	Resources - People: purces in the Community more efficiently				,	(390
			s Learning Dis	ability & Phys	sical	
		or 18 - 25 year olds				(155
	Transition to Adults - reduction in transition costs for	or 18 - 25 year olds	s counting bio			(,,,,
Resilience & Disability Short term Re	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se		r courting Dia			(307
Resilience & Disability Short term Re	Transition to Adults - reduction in transition costs for		s couring big		i	(307 (500
Resilience & Disability Short term Re	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se		J LOUVINING DIS		;	(307 (500
Resilience & Disability Short term Re	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se Negotiations - with all care homes		Securing 516		; ;	(307 (500
Resilience & Disability Short term Re Commercial I	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se Negotiations - with all care homes	ervice			; ; ;	(307 (500 (2,367
Resilience & Disability Short term Re Commercial I Other resource Release of 14	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se Negotiations - with all care homes ce changes 4/15 inflation which was held centrally following com	ervice		on exercise		(307 (500 (2,367
Resilience & Disability Short term Re Commercial I	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se Negotiations - with all care homes ce changes 4/15 inflation which was held centrally following controlling	ervice		on exercise		(307 (500 (2,367
Resilience & Disability Short term ReCommercial I Other resource Release of 14 Public Health	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se Negotiations - with all care homes ce changes 4/15 inflation which was held centrally following controlling	ervice		on exercise		(307 (500 (2,367 1,449 (1,000
Resilience & Disability Short term Re Commercial I Other resource Release of 14 Public Health Other minor v	Transition to Adults - reduction in transition costs for eablement - Expansion of short term reablement se Negotiations - with all care homes ce changes 4/15 inflation which was held centrally following controlling	ervice		on exercise		(307 (500) (2,367) 1,449 (1,000) 1 450

PERSONAL SUPPORT

SOCIAL WORK AND SAFEGUARDING

COST CENTRE: C1178G

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16 (D)	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	£000's	(E) %
	Employees	2,570	72	(69)	2,573	0
	Premises related expenditure	-	-	·/	-	n/a
	Supplies and Services	19	-	-	19	
3,381	Third Party Payments	3,399	67	(26)	3,440	1
483	Transfer Payments	33	-	-	33	-
19	Transport related expenditure	38	-	-	38	
	Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	6,059	139	(95)	6,103	1
	Government Grants		-	-	-	n/a
, ,	Other Grants, reimbursements and contributions	(109)	- (40)	-	(109)	
, ,	Fees and Charges	(760)	(18)	-	(778)	2
	Customer and Client Receipts Interest Receivable	- 1	-	•	-	n/a n/a
	Recharges to other services	(318)		(200)	(518)	63
	TOTAL INCOME	(1,187)	(18)	(200)	(1,405)	18
(1,271)	TOTAL MODILE	(1,107)	(10)	(200)	(1,400)	
5,833	NET CONTROLLABLE COST	4,872	121	(295)	4,698	(4
	Capital Charges	- 1	- 1	-	- 1	n/a
I	Deferred/Intangible Charges	.	-		_ 	n/a
	REFCUS	.	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
5.833	NET COST OF SERVICE	4.872	121	(295)	4,698	(4
		,,,,,,,		1		
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-	-	-	*.	n/a
-	Financing of Capital Expenditure	•	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS			-	-	n/:
	TOTAL AFFROMIATIONS	- 1				n/a
5,833	TOTAL NET EXPENDITURE	4,872	121	(295)	4,698	(4
•		4,872	121	(295)	4,698	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	4,872	121	(295)	4,698	£000's
OTHER VAL		4,872	121	(295)	4,698	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	4,872	121	(295)	4,698	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	4,872	121	(295)	4,698	£000's
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE	4,872	121	(295)	4,698	
OTHER VAI	get - agreed additional income / savings	4,872	121	(295)	4,698	£000's
OTHER VAI	get - agreed additional income / savings external Services:	4,872	121	(295)	4,698	£000's
OTHER VAI	get - agreed additional income / savings	4,872	121	(295)	4,698	£000's
OTHER VAI Strategic budg Strategic budg Redesign of E - Special Shel	get - agreed additional income / savings External Services: tered conversion to extra care provision	4,872	121	(295)	4,698	£000's
OTHER VAI Strategic budge Strategic budge Redesign of E - Special Shel Commercial N	get - agreed additional income / savings external Services: tered conversion to extra care provision				4,698	£000's
Strategic bude Strategic bude Redesign of E - Special Shel Commercial N - Older People	get - agreed pressures / service demands get - agreed additional income / savings external Services: tered conversion to extra care provision degotiations: a Commissioning - St Christopher's Hospice/End of	f Life - Integrated F			4,698	£000's
Strategic bude Strategic bude Redesign of E - Special Shel Commercial N - Older People	get - agreed additional income / savings external Services: tered conversion to extra care provision	f Life - Integrated F			4,698	£000's
Strategic budg Strategic budg Redesign of E - Special Shel Commercial N - Older People	get - agreed pressures / service demands get - agreed additional income / savings External Services: tered conversion to extra care provision legotiations: a Commissioning - St Christopher's Hospice/End of the with Physical Disabilities Personal Care Integrated	f Life - Integrated F Framework (IFA)			4,698	£000's
Strategic budge Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People - Older People Older People	get - agreed pressures / service demands get - agreed additional income / savings external Services: tered conversion to extra care provision degotiations: a Commissioning - St Christopher's Hospice/End of	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (24) (11) (14) (20)
Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People Older People Older People Drug and Alcc QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: tered conversion to extra care provision degotiations: e Commissioning - St Christopher's Hospice/End of e with Physical Disabilities Personal Care Integrated	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (24) (11) (14) (20)
Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People Older People Older People Drug and Alcc QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of the with Physical Disabilities Personal Care Integrated thol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (2)
Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People Older People Older People Drug and Alcc QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of the with Physical Disabilities Personal Care Integrated thol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (2)
Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People Older People Older People Drug and Alcc QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of the with Physical Disabilities Personal Care Integrated thol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (2) (1) (1) (20) (2)
Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People Older People Older People Drug and Alcc QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of the with Physical Disabilities Personal Care Integrated thol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (2) (1) (1) (20) (2)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Older People Drug and Alco QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: tered conversion to extra care provision degotiations: a Commissioning - St Christopher's Hospice/End of ewith Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have set improvements etc. across organisations	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (2) (1) (1) (20) (2)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Older People Drug and Alcc QIPP- Develo	get - agreed pressures / service demands get - agreed additional income / savings external Services: tered conversion to extra care provision degotiations: a Commissioning - St Christopher's Hospice/End of ewith Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have set improvements etc. across organisations	f Life - Integrated F Framework (IFA) et	Framework Ari	rangement		£000's (2) (1) (1) (20) (2)
Strategic budge Strategic budge Redesign of E - Special Shel Commercial N - Older People - Older People Drug and Alco	get - agreed pressures / service demands get - agreed additional income / savings external Services: tered conversion to extra care provision degotiations: a Commissioning - St Christopher's Hospice/End of ewith Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have set improvements etc. across organisations	f Life - Integrated F Framework (IFA) et a more coordinate	Framework Ari	rangement		£000's (2) (1) (1) (20) (2)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Drug and Alco QIPP- Develo efficiencies/co	get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have set improvements etc. across organisations	f Life - Integrated F Framework (IFA) et a more coordinated	Framework An	rangement delivery of ag		£000's (2i (1) (20) (2i
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Older People Drug and Alco QIPP- Develo efficiencies/co	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of exith Physical Disabilities Personal Care Integrated chol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have est improvements etc. across organisations e changes arding posts transferred to Commissioning - Mer /15 inflation which was held centrally following compinding from Directorate	f Life - Integrated F Framework (IFA) et a more coordinated	Framework An	rangement delivery of ag		£000's (2) (1) (20) (28)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Drug and Alco QIPP- Develo Strategic budge Drug and Alco QIPP- Develo Strategic budge Commercial N Older People Commercial N Old	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of exith Physical Disabilities Personal Care Integrated chol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have est improvements etc. across organisations e changes arding posts transferred to Commissioning - Mer /15 inflation which was held centrally following compinding from Directorate	f Life - Integrated F Framework (IFA) et a more coordinated	Framework An	rangement delivery of ag		£000's (24 (11) (14) (20) (28 (28)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Older People Drug and Alco QIPP- Develo efficiencies/co	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of exith Physical Disabilities Personal Care Integrated chol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have est improvements etc. across organisations e changes arding posts transferred to Commissioning - Mer /15 inflation which was held centrally following compinding from Directorate	f Life - Integrated F Framework (IFA) et a more coordinated	Framework An	rangement delivery of ag		£000's (24 (11) (14) (20) (28 (28)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Drug and Alco QIPP- Develo Strategic budge Drug and Alco QIPP- Develo Strategic budge Commercial N Older People Commercial N Old	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of exith Physical Disabilities Personal Care Integrated chol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have est improvements etc. across organisations e changes arding posts transferred to Commissioning - Mer /15 inflation which was held centrally following compinding from Directorate	f Life - Integrated F Framework (IFA) et a more coordinated	Framework An	rangement delivery of ag		£000's (24 (11) (20) (24 (28) (28) (9) 51 (1)
Strategic budge Strategic budge Redesign of E Special Shel Commercial N Older People Older People Older People Drug and Alco QIPP- Develo efficiencies/co	get - agreed pressures / service demands get - agreed additional income / savings external Services: Itered conversion to extra care provision Regotiations: a Commissioning - St Christopher's Hospice/End of exith Physical Disabilities Personal Care Integrated chol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have est improvements etc. across organisations e changes arding posts transferred to Commissioning - Mer /15 inflation which was held centrally following compinding from Directorate	f Life - Integrated F Framework (IFA) et a more coordinated	Framework An	rangement delivery of ag		£000's

PERSONAL SUPPORT

EARLY INTERVENTIONS AND REABLEMENT

COST CENTRE: C1180G

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
C0001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	2000's	8'0003	<u> %</u>
	Employees Premises related expenditure	4,634	39	(36)	4,637	0
	Supplies and Services	165 228	[]	-	165 228	•
	Third Party Payments	444	8		421	
	Transfer Payments	444	°	(31)	421	(5
	Transport related expenditure	217			217	n/a
	Recharges from other services	10		_	10	
	TOTAL EXPENDITURE	5,698	47	(67)	5,678	(0
	Government Grants				- 0,070	
	Other Grants, reimbursements and contributions	(12)	.	-	(12)	-
	Fees and Charges	(485)		(25)	(510)	5
	Customer and Client Receipts	(84)	(2)	(3)	(89)	6
	Interest Receivable			-		n/a
	Recharges to other services	(1,081)		1,040	(41)	(96
	TOTAL INCOME	(1,662)	(2)	1,012	(652)	(61
3,472	NET CONTROLLABLE COST	4,036	45	945	5,026	25
17	Capital Charges	29	- 1	(8)	21	(28
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-		-	-	n/a
-	Corporate support services bought in	- }		-	- 1	n/a
17	TOTAL UNCONTROLLABLE COST	29	- 1	(8)	21	(28
3,489	NET COST OF SERVICE	4,065	45	937	5,047	24
- [Contributions to / (from) Earmarked Reserves	-	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	•	-]	-	-	n/a
3.489	TOTAL NET EXPENDITURE	4,065	45	937	5,047	24
0,100		1,000		001	5,541	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£0003
Strategic bude	get - agreed pressures / service demands					
					ŀ	
Strategic bude	get - agreed additional income / savings					
Redesign of li	nternal Services:				l	
- Sensory Imp	pairment team review of service provision					(38
- Careline Plu	s contract and service review					(54
					l	
					[(92
044	and the same of					
Other resourc	e changes					
Doducti !	rashawaa ta Harria Barria Araa 100				l	
	recharges to Housing Revenue Account Services					690
reduction in r	recharges to Public Health following a change in ser	vice			l	350
						(8
Capital charge					1	
					İ	(3
Capital charge						
Capital charge						1,029
Capital charge Other minor v						

ORIGINAL Variations in Level of ORIGINAL

PEOPLE - ADULT SOCIAL SERVICES

PERSONAL SUPPORT

PERSONAL SUPPORT STRATEGIC PROJECTS

COST CENTRE: C1182G

FORECAST		BUDGET		re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001-		(A)	(B)	(C) £000's	(D) £000's	(E) %
£000's	Employees	£000's 184	£000's	1	187	2
	Premises related expenditure	-	•		•	π/a
	Supplies and Services	1,986	-	(1,986)	-	(100)
	Third Party Payments	-	-	22,745	22,745	n/a
	Transfer Payments	•	-		-	n/a n/a
	Transport related expenditure Recharges from other services		-		_	n/a
	TOTAL EXPENDITURE	2,170	2	20,760	22,932	957
-	Government Grants	-	-	(1,591)	(1,591)	n/a
	Other Grants, reimbursements and contributions	(2,036)	-	(19,168)	(21,204)	941
-	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable			_		n/a n/a
(1.544)	Recharges to other services	_	-	-		n/a
	TOTAL INCOME	(2,036)	-	(20,759)	(22,795)	1,020
80	NET CONTROLLABLE COST	134	2	1	137	2
	Capital Charges			_	_	n/a
	Capital Charges Deferred/Intangible Charges	[n/a
	REFCUS	_	_	_ '		n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	•	-	-	-	n/a
	LUET COOK OF OFFICE	404			107	
80	NET COST OF SERVICE	134	2	1	137	2
	Contributions to / (from) Earmarked Reserves	· ·	_			n/a
_	Contributions to / (from) Capital Reserves:	-	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	•	-	-	<u>-</u>	n/a
-	TOTAL APPROPRIATIONS	-		i	<u>-</u> .	n/a
80	TOTAL NET EXPENDITURE	134	2	1	137	2
	·					
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				 	£000's
Charles also buse						
Strategic buc	dget - agreed pressures / service demands					
Strategic bud	dget - agreed additional income / savings					
						•
Other resour	ce changes					
Outer resour	oo onanges					ĺ .
Cut.	a tata					,
Other minor	variations					1
						1
						<u> </u>
TOTAL 0=:-	ER VARIATIONS IN RESOURCE					1

PEOPLE - ADULT SOCIAL SERVICES PERSONAL SUPPORT

BUSINESS RELATIONSHIPS AND SERVICE EFFECTIVENESS

COST CENTRE: C1184G

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15		in Level of are on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
	200.11 1100	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£0003	£0003	£000's	%
	Employees	1,785	16	(1)	1,800	1.
	Premises related expenditure Supplies and Services	167	1	-	160	n/a
	Third Party Payments	167 32	1	-	168 33	1 3
	Transfer Payments	JE		_	-	n/a
	Transport related expenditure	19	-	-	19	-
24	Recharges from other services	75	-	- 1	75	_
	TOTAL EXPENDITURE	2,078	18	(1)	2,095	1
	Government Grants	-	-	-		n/a
	Other Grants, reimbursements and contributions Fees and Charges	(46)	-	-	(46)	-
	Customer and Client Receipts	(332)	-	-	(332)	
	Interest Receivable]		-	_	n/a n/a
	Recharges to other services	(59,915)	_	58,084	(1,831)	(97)
	TOTAL INCOME	(60,293)		58,084	(2,209)	(96)
			-			
(212)	NET CONTROLLABLE COST	(58,215)	18	58,083	(114)	(100)
	Capital Charges	-	•	-		n/a
	Deferred/Intangible Charges REFCUS	172	-	(58)	114	(34)
	Corporate support services bought in	-	-	-	-	n/a
166	TOTAL UNCONTROLLABLE COST	172		(58)	114	n/a (34)
				(00)		(34)
(46)	NET COST OF SERVICE	(58,043)	18	58,025	-	(100)
						_
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	•	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-				n/a n/a
						T T D CA
(46)	TOTAL NET EXPENDITURE	(58,043)	18	58,025		(100)
		AV-S-NS				
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
	agreed process, so reserving domanda					
.						
Strategic bude	get - agreed additional income / savings					
						-
Other resource	e changes					
	e internal mechanism for purchase of individual clie					
	get in Personal Support. This is an internal recharg	e only and has no	impact on the	actual budge	ets held for	58,043
	otal budgets for Adult Social Care					
Capital charge Divisional sup						(58)
CITIOIOII SUP	POLL GOLVICOS					40
	•					
	•					
						58,025
	R VARIATIONS IN RESOURCE					58,025 58,025

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293

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PEOPLE - ADULT SOCIAL SERVICES PERSONAL SUPPORT DIRECTOR OF PERSONAL SUPPORT

COST CENTRE: C1174G

Other minor variations

TOTAL OTHER VARIATIONS IN RESOURCE

	"	ORIGINAL	Variations		ORIGINAL	01
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
]		(A)	(B)	(C)	(D)	(E)
£000's		s'0003	s'0003	s'0003	s'0003	%
	Employees	119	1	293	413	247
	Premises related expenditure	-	-	-	-	n/a
6	Supplies and Services	60	-	-	60	-
56	Third Party Payments	1	-	-	1	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	_	-	n/a
	Recharges from other services	_ 1	-	_	-	n/a
	TOTAL EXPENDITURE	180	1	293	474	163
		100			7,7	n/a
	Government Grants	-	-		_	
	Other Grants, reimbursements and contributions	-	-	- 1	-	n/a
-	Fees and Charges	-	-	-	•	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	_	-	-	-	n/a
	TOTAL INCOME				_	n/a
	TOTAL INCOME				L	
		400		000	474	163
179	NET CONTROLLABLE COST	180	1	293	474	163
_	20000					
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	.	_	-		n/a
	Corporate support services bought in		_	_		n/
	Corporate support services bought in					n/
	TOTAL UNCONTROLLABLE COST					TV-
					1	100
179	NET COST OF SERVICE	180	1	293	474	163
		1000		7E2		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
		_	-			n/a
_	It contributions to / (trom) Lanital Reserves:					
-	Contributions to / (from) Capital Reserves:	_	-	_	-	n/
-	Financing of Capital Expenditure	-	-	-	-)
-	Financing of Capital Expenditure Provision for Repayment of External Loans	- - ;	-	-	-	n/: n/:
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/ n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans	- - -	- - -	- - -	-	n/ n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/ n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS		- - - -		474	n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	474	n/: n/: n/:
179	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	474	n/ n/ n/
179	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	474	n/ n/
179	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	474	n/ n/ n/
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	474	n/ n/ n/
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/, n/, n/. 163 £000's
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/ 163 £000's
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/ 163 £000's
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	n/ n/ n/ 163 £000's
179 * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	1/0/n/ n/ 163 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	165 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	165 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	165 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	165 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	165 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	165 £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	474	16: £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	474	16: £000's
179 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-	-	-	474	16: £000's
179 * OTHER VA Strategic buc	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings	180	1	293	474	163 £000's
179 * OTHER VA Strategic buc Strategic buc Other resour	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	180	1	293	474	1/0/n/ n/ 163 £000's
179 OTHER VA Strategic buc Strategic buc Other resour One Head of One Busines	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes Service post transferred from Adult Social Care Direct Manager post transferred from Adult Social Care	ectorate - Social C	are Reform G	293	474	£000's
179 OTHER VA Strategic buc Strategic buc Other resour One Head of One Busines	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	ectorate - Social C	are Reform G	293	474	163 £000's
* OTHER VA Strategic buc Strategic buc Other resour One Head of One Busines Two Social V	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings diget - agreed additional from Adult Social Care Directors s Manager post transferred from Adult Social Care Vorkers transferred from Adult Social Care Directors	ectorate - Social C Directorate - Social ate - Social Care R	are Reform G I Care Reform eform Grant	293	474	16: £000's
Other resour One Head of One Busines Two Social V Funding fror	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes Service post transferred from Adult Social Care Direct Manager post transferred from Adult Social Care	ectorate - Social C Directorate - Social ate - Social Care R ersonal Support D	are Reform G I Care Reform eform Grant irectorate	293 Grant n Grant		16 £000's

PEOPLE - ADULT SOCIAL SERVICES PERSONAL SUPPORT PROFESSIONAL STANDARDS

COST CENTRE: C1170G

FORECAST						
 FOHECAST		ORIGINAL		in Level of	ORIGINAL	
0044/45	DECORIDEION	BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	S	£000's	2000's	£0003	s'0003	%
	Employees	794	5	164	963	21
	Premises related expenditure	16	•	(9)	7	(56)
	Supplies and Services	93	1	278	372	300
	Third Party Payments	-	-	60	60	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure		-	- 1	-	n/a
	Recharges from other services	15	<u>-</u>	91	106	607
	TOTAL EXPENDITURE	918	6	584	1,508	64
	Government Grants	-	-	-	- [n/a
	Other Grants, reimbursements and contributions	(102)	-	-	(102)	-
	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	_	-	-	n/a
(816)	Recharges to other services	(816)	-	(590)	(1,406)	72
(898)	TOTAL INCOME	(918)	-	(590)	(1,508)	64
		/1		(= - - /)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	J
78	NET CONTROLLABLE COST	- I	6	(6)	-	n/a
				157		170
-	Capital Charges		-		_ 1	n/a
	Deferred/Intangible Charges		_	-	-	
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	•	-	•	n/a
	TOTAL UNCONTROLLABLE COST		-	-		n/a
	TOTAL UNCONTROLLABLE COST	-		-	-	n/a
78	NET COST OF SERVICE			45)		
/6	NET COST OF SERVICE	-	6	(6)		n/a
	<u> </u>					
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-		n/a
			-	-		n/a
	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		- 6	(6)	<u> </u>	
78	TOTAL NET EXPENDITURE		- 6			
78		-	6			
78 THER VA	TOTAL NET EXPENDITURE	- 1	6			n/a
78 THER VA	TOTAL NET EXPENDITURE	- 1	- 6			n/a
78 78 VA * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- 1	6			n/a
78 78 VA * OTHER VA	TOTAL NET EXPENDITURE	-	6			n/a
78 78 VA * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	6			n/a £000's
78 78 VA * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	- 1	6			n/a £000's
78 78 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	- 6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	-	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	- 1	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	- 1	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	-	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	- 1	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	-	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	-	6			n/a £000's
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation	- 1	6			n/a £000's
78 78 * OTHER VA Strategic bud Deprivation C	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands if Liberty - due to changes in legislation get - agreed additional income / savings	- 1	6			n/a £000's 558 558
78 78 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands if Liberty - due to changes in legislation get - agreed additional income / savings	- 1	6			n/a £000's 558 558
78 * OTHER VA Strategic bud Deprivation C Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation get - agreed additional income / savings					n/a £000's 558 558
78 * OTHER VA Strategic bud Deprivation C Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation get - agreed additional income / savings					n/a £000's 558 558
78 * OTHER VA Strategic bud Deprivation C Strategic bud Other resourc	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings	e - Social Care Re	form Grant			n/a £000's 558 558
78 * OTHER VA Strategic bud Deprivation C Strategic bud Other resource Two Minute T Funding from	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for aditional days for Saf	e - Social Care Re eguarding Chair fo	form Grant or adults			n/s £000's 558 558 558 558
78 * OTHER VA Strategic bud Deprivation C Strategic bud Other resourc Two Minute T Funding from Transfer an el	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands of Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for aditional days for Sat ement of training budget to Corporate Learning and	e - Social Care Re eguarding Chair fo	form Grant or adults			558 558 558 56 5 56 5 (36)
78 * OTHER VA Strategic bud Deprivation O Strategic bud Other resource Two Minute T Funding from Transfer an el Divisional sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for additional days for Safement of training budget to Corporate Learning and port services	e - Social Care Re eguarding Chair fo	form Grant or adults			558 558 558 56 5 (36) (590)
78 * OTHER VA Strategic bud Deprivation C Strategic bud Other resourc Two Minute T Funding from Transfer an el	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for additional days for Safement of training budget to Corporate Learning and port services	e - Social Care Re eguarding Chair fo	form Grant or adults			558 558 558 56 56 5 (36)
78 * OTHER VA Strategic bud Deprivation O Strategic bud Other resource Two Minute T Funding from Transfer an el Divisional sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for additional days for Safement of training budget to Corporate Learning and port services	e - Social Care Re eguarding Chair fo	form Grant or adults			558 558 558 56 5 5 (36) (590)
78 * OTHER VA Strategic bud Deprivation O Strategic bud Other resource Two Minute T Funding from Transfer an el Divisional sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for additional days for Safement of training budget to Corporate Learning and port services	e - Social Care Re eguarding Chair fo	form Grant or adults			558 558 558 56 5 (36) (590)
78 * OTHER VA Strategic bud Deprivation O Strategic bud Other resource Two Minute T Funding from Transfer an el Divisional sup Other minor ci	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands If Liberty - due to changes in legislation get - agreed additional income / savings e changes akers transferred from Adult Social Care Directorat Social Care Reform Grant for additional days for Safement of training budget to Corporate Learning and port services	e - Social Care Re eguarding Chair fo	form Grant or adults			n/a £000's 558 558 558 566 5 (36) (590) 1



DIVISION SUMMARY

ADULT SOCIAL CARE RECHARGES

SERVICE DESCRIPTION

With the abolition of the DASHH department this cost centre no longer exists in the current format shown in 2014/15 budget book. It is retained in 2015/16 for the purposes of recharges relating to Adult Social Care.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1188G	Adult Scoial Care Recharges	-	1	(1)	-	n/a
N	TOTAL NET SPEND	-	1	(1)	-	n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Adult Scoial Care Recharges	5.6	-	(5.6)
			9
		(
TOTAL FTE STAFF	5.6	0.0	-5.6

DIVISION SUBJECTIVE SUMMARY

PEOPLE - ADULT SOCIAL SERVICES

ADULT SOCIAL CARE RECHARGES

COST CENTRE: C1200F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
494	Employees	368	1	(369)	-	(100)
	Premises related expenditure	-	- 1	-	-	n/a
168	Supplies and Services	194	-	(59)	135	(30)
278	Third Party Payments	280	1	(229)	52	(81)
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	41	(1)	(4)	36	(12)
941	TOTAL EXPENDITURE	883	1	(661)	223	(75)
(86)	Government Grants	•			-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	- 1	-	-	-	n/a
-	Customer and Client Receipts	1 - 1	-	-	-	n/a
-	Interest Receivable	-		-	-	n/a
(921)	Recharges to other services	(921)	-	687	(234)	(75)
(1,007)	TOTAL INCOME	(921)	•	687	(234)	(75)
1774	90980	\$100 E (12)				1220100
(66)	NET CONTROLLABLE COST	(38)	1	26	(11)	(71)
	IQ. 11.10	T				-/-
-	Capital Charges	-	-	-	-	n/a n/a
-	Deferred/Intangible Charges REFCUS		-	_	_ [n/a
1	Corporate support services bought in	38	-	(27)	11	(71)
	TOTAL UNCONTROLLABLE COST	38		(27)	11	(71)
	TOTAL BROOKINGLEADEL GOOT			(=, /		
(66)	NET COST OF SERVICE	_	1	(1)	- 1	n/a
(55)				1.7	Marie Santa	
-	Contributions to / (from) Earmarked Reserves	-	-	•	-	n/a
- 1	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure		-	•	-	n/a
-	Provision for Repayment of External Loans	-	-	- 1	-	n/a
-	Contribution to / (from) General Balances	-	-	•	<u> </u>	n/a
-	TOTAL APPROPRIATIONS	-	•		-	n/a
					700	
(66)	TOTAL NET EXPENDITURE	_	1	(1)	-	n/a

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	-
Strategic budget - agreed additional income / savings	(128)
Other resource changes	129
TOTAL OTHER VARIATIONS IN RESOURCE	1

ADULT SOCIAL CARE RECHARGES

COST CENTRE: C1188G

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£0003	%
494	Employees	368	1	(369)	-	(100
-	Premises related expenditure	-	-	-	-	` n/
168	Supplies and Services	194	3,500	(59)	135	(30
278	Third Party Payments	280	1	(229)	52	(81
-	Transfer Payments	-		` - ´	_	n/
1	Transport related expenditure	_	-		- !	n/
	Recharges from other services	41	(1)	(4)	36	(12
	TOTAL EXPENDITURE	883	1	(661)	223	(75
	Government Grants	- 000	120	(001)		
` '	Other Grants, reimbursements and contributions				_	n/
	Fees and Charges	- 1	280	-	-	
		-	120	-	·	n/
	Customer and Client Receipts	-	-	-	- !	n/
	Interest Receivable		5 7 .0			n/
	Recharges to other services	(921)	-	687	(234)	(75
(1,007)	TOTAL INCOME	(921)	-	687	(234)	(75
	2/2/2				419000-2000-	
(66)	NET CONTROLLABLE COST	(38)	1	26	(11)	(7
		3000000				
-	Capital Charges	- 1	- 1	-	.	n/
	Deferred/Intangible Charges	-	-	-	_	n/
	REFCUS	_		_		n/
	Corporate support services bought in	38	-	(27)	11	(71
	TOTAL UNCONTROLLABLE COST	38		(27)	11	
	TOTAL UNCONTROLLABLE COST	30]		(21)		(71
(66)	NET COST OF SERVICE	<u>-</u> [1	(1)	-	n/
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	- (-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
- 0	Provision for Repayment of External Loans	-		- 1	- 1	n/
-	Contribution to / (from) General Balances	.	- 1	-	-	n/
	TOTAL APPROPRIATIONS	-	-	-		n/
(66)	TOTAL NET EXPENDITURE	-	1]	(1)		n/
OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						_
Strategic bude	get - agreed additional income / savings					
	get - agreed additional income / savings tive Director's Post					(128
						(128
	tive Director's Post					,
Delete Execut	tive Director's Post	direct costs				(128
Delete Execut Other resource Reduction in r	tive Director's Post <u>e changes</u> recovery of departmental overheads due to reduced		t and five nos	ts to Commis	ssioning	(128
Delete Execut Other resource Reduction in recount of the second of the	tive Director's Post e changes recovery of departmental overheads due to reduced and a grant for six posts to the control of	Personal Suppor			ssioning	(128 650 (44
Delete Execut Other resourc Reduction in r Transfer of ful Transfer of ful	tive Director's Post e changes recovery of departmental overheads due to reduced anding from Social Care Reform Grant for six posts to a compare the compare the compare the compared to the	o Personal Suppor ays for Safeguardi	ng Chair for a	dults	ssioning	(128 650 (44 ()
Delete Execut Other resourc Reduction in r Fransfer of ful Fransfer of ful	tive Director's Post e changes recovery of departmental overheads due to reduced inding from Social Care Reform Grant for six posts to inding from Social Care Reform Grant for aditional d inding from Social Care Reform Grant for Adult Soci	o Personal Suppor ays for Safeguardi al Care Surveys &	ng Chair for a Inclusive foru	dults m	ssioning	(128 650 (44 ()
Delete Execut Other resourc Reduction in r Fransfer of ful Fransfer of ful Fransfer of ful Fransfer of ful	tive Director's Post recovery of departmental overheads due to reduced anding from Social Care Reform Grant for six posts to a compare the compared of the co	o Personal Suppor ays for Safeguardi al Care Surveys &	ng Chair for a Inclusive foru	dults m	ssioning	656 (44 (9) (2)
Delete Execut Other resourc Reduction in r Fransfer of ful Fransfer of ful Fransfer of ful Fransfer of ful	tive Director's Post e changes recovery of departmental overheads due to reduced inding from Social Care Reform Grant for six posts to inding from Social Care Reform Grant for aditional d inding from Social Care Reform Grant for Adult Soci	o Personal Suppor ays for Safeguardi al Care Surveys &	ng Chair for a Inclusive foru	dults m	ssioning	656 (44 (9) (2)
Delete Execut Other resourc Reduction in r Fransfer of ful Fransfer of ful Fransfer of ful Fransfer of ful	tive Director's Post recovery of departmental overheads due to reduced anding from Social Care Reform Grant for six posts to a compare the compared of the co	o Personal Suppor ays for Safeguardi al Care Surveys &	ng Chair for a Inclusive foru	dults m	ssioning	656 (44 (9) (2) (2) (2)
Delete Execut Other resourc Reduction in r Fransfer of ful Fransfer of ful Fransfer of ful Fransfer of ful	tive Director's Post recovery of departmental overheads due to reduced anding from Social Care Reform Grant for six posts to a compare the compared of the co	o Personal Suppor ays for Safeguardi al Care Surveys &	ng Chair for a Inclusive foru	dults m	ssioning	655 (44 (9) (2)
Delete Execut Other resource Reduction in refransfer of ful Transfer of ful Transfer of ful Transfer of ful Transfer of sul Transfer of sul	tive Director's Post recovery of departmental overheads due to reduced anding from Social Care Reform Grant for six posts to a compare the compared of the co	o Personal Suppor ays for Safeguardi al Care Surveys &	ng Chair for a Inclusive foru	dults m	ssioning	65 (44 (2 (2 (2







PLACE

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KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

Key objectives are outlined in the Councils growth strategy - The Croydon Promise - Growth for All':

To address housing shortages and provide homes for people at all stages of life by enabling at least 9,500 housing starts over the next five years. Enable the creation of 16,000 jobs, accessible to all, in a range of growing sectors.

Oversee the development of one of Europe's largest urban shopping and leisure centres – the Whitgift redevelopment.

Attract investment to our district and local centres, creating vibrant communities and ensuring Croydon is a great place to live, work and visit.

Make Croydon the best place in London to start a new business enabling 2,000 new business starts per annum.

Reinstate Croydon's position as a premier office location by accelerating the development of over one million sq ft of new high-quality office space.

Raise aspirations of residents through partnering with an international calibre university to offer more higher education in the borough

Improve the transport network, providing genuine alternatives to the private car, and strengthening links with Gatwick Airport.

Support residents - young and old - into employment by implementing our new Pathways to Employment programme

Buy local wherever possible and use the council's purchasing power to support local businesses.

In addition the department will continue to:

Maintain the quality of the environment through delivery of high quality public realm schemes, tackling litter and fly-tipping and seeking innovative solutions to the repairs and maintenance backlog.

Work with partners to reduce the incidence of crime and anti-social behaviour.

FINANCIAL PERFORMANCE

COST CENTRE: C1060D

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2013/14	2014/15	2014/15	2015/16	CHANGE
	5000	£000	£000	0003	
Employees	26,256	24,220	23,651	24,628	4
Premises related expenditure	15,392	14,154	18,137	14,980	(17)
Supplies and Services	22,405	16,697	19,101	16,503	(14)
Third Party Payments	28,594	25,530	26,420	26,133	(1)
Transfer Payments	3	-]	2	-	(100)
Transport related expenditure	981	953	953	839	(12)
Capital Charges	17,179	16,573	16,573	17,707	7
Deferred/Intangible Charges	-	-	-	-	n/a
REFCUS	5,453	8,985	8,985	9,679	8
Corporate support services bought in	11,331	10,294	10,294	12,145	18
Recharges (to) / from other services	(4,694)	(4,172)	(4,120)	(5,784)	40
TOTAL EXPENDITURE	122,900	113,234	119,996	116,830	(3)
Government Grants	(7,985)	(107)	(309)	(107)	(65)
Other Grants, reimbursements and contributions	(6,428)	(303)	(1,814)	(297)	(84)
Fees and Charges	(11,736)	(24,482)	(22,885)	(24,387)	7
Customer and Client Receipts	(18,497)	(10,200)	(13,324)	(11,282)	(15)
Interest Receivable	(4)	-	-	-	n/a
TOTAL INCOME	(44,650)	(35,092)	(38,332)	(36,073)	(6)
NET EXPENDITURE	78,250	78,142	81,664	80,757	(1)
		-11			
Contributions to / (from) Reserves	(185)	-	(755)	-	(100)
CURRENT BUDGET	77,705		78,102	85 ec	
TOTAL VARIANCE FROM BUDGET- Over/(Under)	360		2,807		

TOP FINANCIAL RISKS 2015/16

- 1. Further increase in demand for temporary accommodation due to homelessness.
- 2. Realising savings and efficiency options
- 3. Ensuring that income collection targets are achieved
- Pressures on demand led budgets, particularly waste management

PLACE DEPARTMENT SUMMARY

CABINET MEMBER

Councillor Bee	Cabinet Member for Transport and Environment
Councillor Butler	Cabinet Member for Homes and Regeneration
Councillor Collins	Cabinet Member for Clean Green Croydon
Councillor Godfrey	Cabinet Member for Culture, Leisure and Sports
Councillor Letts	Cabinet Member for Economic Development
Councillor Watson	Cabinet Member for Safety and Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jo Negrini	Executive Director of Place	61325
Mike Kiely	Director of Planning	65599
Colm Lacey	Director of Development	47367
Stephen Tate	Director of Regeneration	
Tony Brooks	Director of Environment	65433
Dave Sutherland	Director of Croydon Landlord Services	
Peter Brown Director of Housing Needs and Strategy		65474

COST CENTRE	SERVICE	
C1410E C1420E C1430E	Environment Planning Regeneration	
C1150E	Housing Needs and Strategy	

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditure on (A)		BUDGET	%
2014/15	DIVISION	2014/5	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
64,037	Environment	62,752	551	(4,804)	58,499	(7)
3,309	Planning	3,326	47	207	3,580	8
3,226	Regeneration	3,282	37	7,224	10,543	221
10,337	Housing Needs and Strategy	8,782	(77)	(570)	8,135	(7)
80,909	TOTAL NET SPEND	78,142	558	2,057	80,757	215

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN FTE
	2014/15	2015/16	
	FTE STAF	FTE STAFF	FTE STAFF
Environment	350.	329.6	(20.7)
Planning	89.1	89.5	(0.3)
Regeneration	53.	56.0	3.0
Housing Needs and Strategy	72.5	71.8	(0.4)
TOTAL FTE STAFF	565.:	546.8	(18.5)

SUBJ	IECTIV	E SUMI	MARY

SOBOLOTIV	E SUMMARY	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	2'000£	£000's	(D) s'0003	(⊏) %
23,651	Employees	24,220	265	143	24,628	2
	Premises related expenditure	14,154	163	663	14,980	6
	Supplies and Services	16,697	140	(334)	16,503	(1)
	Third Party Payments	25,530	335	268	26,133	2
	Transfer Payments	25,555		-	20,100	n/a
	Transport related expenditure	953		(114)	839	(12)
6.961	Recharges from other services	7.037	. 1	(547)	6,490	(8)
	TOTAL EXPENDITURE	88,591	903	79	89,573	1
(309)	Government Grants	(107)			(107)	
	Other Grants, reimbursements and contributions	(303)	(4)	10	(297)	- (0)
	Fees and Charges		(4)		. '	(2)
		(24,482)	(121)	216	(24,387)	(0)
(13,324)	Customer and Client Receipts	(10,200)	(220)	(862)	(11,282)	11
44.00.	Interest Receivable	-	-		-	n/a
(11,081)	Recharges to other services	(11,209)	-	(1,065)	(12,274)	10
(49,413)	TOTAL INCOME	(46,301)	(345)	(1,701)	(48,347)	4
			wr —			
45,812	NET CONTROLLABLE COST	42,290	558	(1,622)	41,226	(3)
16,573	Capital Charges	16,573	-	1,134	17,707	7
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	8,985	-	694	9,679	8
10,294	Corporate support services bought in	10,294		1,851	12,145	18
35,852	TOTAL UNCONTROLLABLE COST	35,852	-	3,679	39,531	10
81,664	NET COST OF SERVICE	78,142	558	2,057	80,757	3
			3100			
(755)	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	_	n/a
-	Financing of Capital Expenditure	-	- 1	-	-	n/a
-	Provision for Repayment of External Loans	-	- 1	_	_	n/a
-	Contribution to / (from) General Balances	- 1	-	-	-	n/a
(755)	TOTAL APPROPRIATIONS	-		-	-	n/a
						100
80,909	TOTAL NET EXPENDITURE	78,142	558	2,057	80,757	3
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	THE PERSON AND THE PE					F000.9
Strategic bud	get - agreed pressures / service demands					2,181
Strategic bud	get - agreed additional income / savings					(3,718)
	•					
						(1,537)
045						
Other resource	ce changes					3,594
TOTAL OTH	ER VARIATIONS IN RESOURCE				}	2,057

ENVIRONMENT

SERVICE DESCRIPTION

The Environment Division comprise Environment and Leisure, Highways and Parking, Public Safety, and Bereavement services.

Environment and Leisure Services provides waste management and recycling services, sports and leisure services and manage Croydon's parks and green spaces.

The Waste Management and Recycling team contract manage waste services for domestic and trade waste collections, recycling and street cleaning services, processing of green garden waste and kitchen food waste and operation of household recycling centres. Sport and leisure services provide sport opportunities for young people, GP referral services and operation of Croydon's leisure centres in partnership with Fusion Leisure.

The Green Spaces team are responsible for the protection, conservation and maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside, allotments, park buildings and games courts.

Highways and Parking Services ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures and drainage.

The Highways team also monitor statutory works to cooridnate and minimise the delay and disruption and are responsible for enforcement of road traffic regulations. The service also provides road safety, skip licensing and parking services. Parking provision is managed through highway parking spaces, car parks and permitted parking.

The Parking team is also responsible for enforcement of parking regulations and Blue Badges.

Public Safety Services comprise the community safety and regulatory services team, including the Safer Croydon Partnership, Antisocial Behaviour (ASB) Unit and Area Enforcement Service.

The Community Safety Team support the Safer Croydon Partnership in the development and implementation of the crime reduction strategy and maintain and manage the dedicated Safer Croydon radio service.

The ASB Unit is responsible for implementing the council's statutory and partnership obligations relating to ASB Orders, Acceptable Behaviour Agreements, training partners and coordinating a borough-wide response to ASB

The Enforcement Team work closely with the borough's Safer Neighbourhood Teams to tackle ASB, flytipping and cleansing and provide a high visibility presence to reassure local residents.

An Environmental Response Team tackle issues such as graffiti removal, chewing gum removal, fly-tip prevention and also provide a rapid response service to clean up environmental emergencies.

Other public safety services provide food safety, health and safety, trading standards, pollution control and licensing services.

The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described.

Occupational Safety secures the health, safety and welfare of people in those premises where the local authority is the designated enforcement agency.

Trading Standards ensures that local people and businesses are protected from illegal and unfair trade practices. Pollution control deals with a range of statutory environmental pollution matters including air pollution, contaminated land and noise pollution.

The Licensing team secure the suitability of those premises where the council is the licensing or certifying authority to ensure the health and safety of those attending these premises.

The bereavement service is responsible for managing and administering the crematorium and the garden of remembrance as well as the three cemeteries serving the borough (Mitcham cemetery, Queen's Road cemetery and Greenlawns Memorial Park). In addition the service runs the public mortuary in Thornton Road.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
F	Parking and Highways	20,411	46	(5,118)	15,339	(25)
C1455F	Environment & Leisure Services	36,659	466	725	37,850	3
C1435F	Regulatory Services	1,953	13	(334)	1,632	(16)
C1440F	Community Safety	3,637	34	(132)	3,539	(3)
C1445F	Bereavement Services	94	(8)	53	139	48
C1425F	Directorate	(2)	- 3	2	-	(100)
	TOTAL NET SPEND	62,752	551	(4,804)	58,499	(7)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
	190.3	169.8	(20.5)
Parking and Highways			
Environment & Leisure Services	27.3	28.1	0.8
Regulatory Services	32.4	31.4	(1.0)
Community Safety Services	75.6	75.0	(0.6)
Bereavement Services	23.7	23.2	(0.5)
Directorate	1.0	2.0	1.0
TOTAL FTE STAFF	350.3	329.6	(20.7)

DIVISION SUBJECTIVE SUMMARY

PLACE

ENVIRONMENT

COST CENTRE: C1410E

		ORIGINAL	Variations i		ORIGINAL	
FORECAST	DESCRIPTION	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
s'0003		£000's	£000's	£000's	8'000 2	%
	Employees	14,292	152	(728)	13,716	(4
	Premises related expenditure	3,651	7	(44)	3,614	(1
	Supplies and Services	15,522	140	(334)	15,328	(1
	Third Party Payments	24,215	335	324	24,874	3
	Transfer Payments		- }			n/
	Transport related expenditure	873	- [(114)	759	(13
	Recharges from other services	4,439		(606)	3,833	(14
64,549	TOTAL EXPENDITURE	62,992	634	(1,502)	62,124	(1
, ,	Government Grants	-	- [-	-	n/
, ,	Other Grants, reimbursements and contributions	(122)	-	10	(112)	(8
(18,895)	Fees and Charges	(19,900)	(73)	528	(19,445)	(2
(2,050)	Customer and Client Receipts	(2,042)	(10)	240	(1,812)	(11
	Interest Receivable	•	-	-	-	n/
(6,945)	Recharges to other services	(6,997)	-	440	(6,557)	(6
(28,832)	TOTAL INCOME	(29,061)	(83)	1,218	(27,926)	(4
35,717	NET CONTROLLABLE COST	33,931	551	(284)	34,198	1
15.847	Capital Charges	15,847		631	16,478	
15,647	Deferred/Intangible Charges	10,047	•	031	10,476	n,
6 625	REFCUS	6.635	-	(6,635)	-	(100
	Corporate support services bought in	6.339	- 1	1,484	7,823	2:
	TOTAL UNCONTROLLABLE COST	28,821	_	(4.520)	24,301	
20,021	TOTAL UNCONTROLLABLE COST	28,821		(4,520)	24,301	(10
64,538	NET COST OF SERVICE	62,752	551	(4,804)	58,499	(7
(501)	Contributions to / (from) Earmarked Reserves				_ 1	n/
	Contributions to / (from) Capital Reserves:	[]	[]		_ [n.
-	Financing of Capital Expenditure		- 1	_	_]	n,
	Provision for Repayment of External Loans	_	.	23	_ [n,
_	Contribution to / (from) General Balances	-	_	_	_ [n,
	TOTAL APPROPRIATIONS	_	_			
(231)		I				n.
64,037	TOTAL NET EXPENDITURE	62,752	551	(4,804)	58,499	(

PLACE ENVIRONMENT

PARKING AND HIGHWAYS

COST CENTRE: C1430F / C1450F

I		ODICINAL	Madations	- i - unl of	ODICINIAL	
FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	-	2000's	£000's	£000's	8'0003	<u>%</u>
	Employees Premises related expenditure	6,696 1,402	70	(698) (5)	6,068 1,397	(9 (0
	Supplies and Services	1,679	6	(161)	1,524	(9
_,	Third Party Payments	3,028	18	13	3,059	`1
	Transfer Payments	-	-	- 1	-	n/a
	Transport related expenditure	271	-	(59)	212	(22
	Recharges from other services	1,677		(25)	1,652	(1
	TOTAL EXPENDITURE	14,753	94	(935)	13,912	(6
	Government Grants	- [-	-	-	n/a
, ,	Other Grants, reimbursements and contributions	(105)		10	(95)	(10
	Fees and Charges	(14,606)	(45)	636	(14,015)	(4
[(1,016)	Customer and Client Receipts Interest Receivable	(926)	(3)	229	(700)	(24
(891)	Recharges to other services	(943)		157	(786)	n/a (17
						
(16,198)	TOTAL INCOME	(16,580)	(48)	1,032	(15,596)	(6
		· · · · · · · · · · · · · · · · · · ·				
(1,352)	NET CONTROLLABLE COST	(1,827)	46	97	(1,684)	(8
13,253	Capital Charges	13,253	•	732	13,985	6
	Deferred/Intangible Charges REFCUS	- 0.005	•	(C COE)	-	n/a
	Corporate support services bought in	6,635 2,350	:	(6,635) 688	3,038	(100 29
	TOTAL UNCONTROLLABLE COST	22,238		(5,215)	17,023	
22,236	TOTAL UNCONTROLLABLE COST	22,236		(5,213)	17,023	(23
20,886	NET COST OF SERVICE	20,411	46	(5,118)	15,339	(25
-	Contributions to / (from) Earmarked Reserves	- [-	-	•	n/i
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
:	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-		n/a
	Contribution to / (from) General Balances	[]]	-		n/a n/a
	TOTAL APPROPRIATIONS			-		
L	TOTAL AFFROMATIONS					n/a
00.000	TOTAL MET EVERYDENING	20.444	40	(5.440)	45.000	/05
20,886	TOTAL NET EXPENDITURE	20,411	46	(5,118)	15,339	(25
· OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
OTHER VA	HIATIONS IN LEVEL OF EXPENDITURE					
Strategic bud						
Doduction in	dget - agreed pressures / service demands					
Inequation in	dget - agreed pressures / service demands Pay and Display income budget to reflect underachi	evement of income in	the past few	years		175
	Pay and Display income budget to reflect underaching	evement of income in	the past few	years		175
Strategic bud	Pay and Display income budget to reflect underaching a squared additional income / savings	evement of income in	the past few	years		175 175
Strategic bud Savings on v	Pay and Display income budget to reflect underaching to a greed additional income / savings wehicle removals by reducing overhead costs	evement of income in	i the past few	years		175 175 (148
Strategic bud Savings on N Highways Re	Pay and Display income budget to reflect underaching the same additional income / savings weblicle removals by reducing overhead costs estructure		the past few	years		175 175 (148
Strategic bud Savings on M Highways Re Coring progra	Pay and Display income budget to reflect underaching to a greed additional income / savings wehicle removals by reducing overhead costs		the past few	years		175 175 (148 (200
Strategic bud Savings on Mighways Re Coring progra Network Man	Pay and Display income budget to reflect underaching the same additional income / savings vehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companies.		the past few	years		175 175 (148 (200 (50 (145
Strategic bud Savings on M Highways Re Coring progra Network Man Increase in s	Pay and Display income budget to reflect underaching the same of t		the past few	years		175 175 (148 (200 (50 (145
Strategic bud Savings on M Highways Re Coring progra Network Man Increase in s	Pay and Display income budget to reflect underaching the savings weblicle removals by reducing overhead costs astructure amme regarding work undertaken by utility companies agement costs allocated to capital uspension income		i the past few	years		175 175 (148 (200 (50 (145 (91
Strategic bud Savings on M Highways Re Coring progri Network Man Increase in S Efficiencies in	Pay and Display income budget to reflect underaching the savings wehicle removals by reducing overhead costs astructure amme regarding work undertaken by utility companienagement costs allocated to capital uspension income in the use of shift patterns for enforcement officers		the past few	years		175 175 (148 (200 (50 (145 (91
Strategic bud Savings on M Highways Re Coring progra Network Man Increase in s	Pay and Display income budget to reflect underaching the savings wehicle removals by reducing overhead costs estructure amme regarding work undertaken by utility companies agement costs allocated to capital uspension income in the use of shift patterns for enforcement officers ce changes		the past few	years		175 175 (148 (200 (50 (145 (91
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in	Pay and Display income budget to reflect underaching the savings wehicle removals by reducing overhead costs estructure amme regarding work undertaken by utility companies agement costs allocated to capital uspension income in the use of shift patterns for enforcement officers ce changes		the past few	years		175 175 (148 (200 (50 (145 (91
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in Other resour.	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in Other resour.	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in Other resour Virements to	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91 (57
Strategic buc Savings on v Highways Re Coring progra Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91 (57
Strategic buc Savings on Mighways Re Coring progri Network Man Increase in S Efficiencies in Other resour Virements to Virements from Staff Change Variations in Variations in	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 175 (148 (200 (50 (145 (91 (57
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Variations in	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145) (91) (57 (691
Strategic buc Savings on N Highways Re Coring progri Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Capital Charg	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91) (57 (691)
Strategic buc Savings on Mighways Re Coring progri Network Man Increase in S Efficiencies in Other resour Virements to Virements for Staff Change Variations in Variations in Variations in Capital Change REFCUS	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91 (57 (691
Strategic buc Savings on v Highways Re Coring progri Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Variations in Capital Charg REFCUS Corporate su	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 175 (148 (200 (50 (145 (91 (57 (691
Strategic buc Savings on N Highways Re Coring progra Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Capital Charg REFCUS Corporate su Minor variation	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91) (57 (691
Strategic buc Savings on N Highways Re Coring progra Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Capital Charg REFCUS Corporate su Minor variation	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91) (57 (691
Strategic buc Savings on N Highways Re Coring progra Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Capital Charg REFCUS Corporate su Minor variation	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 (148 (200 (50 (145 (91 (57 (691 (145 (91 (57 (691 (145 (91 (691 (145 (91 (691 (145 (91 (691 (145 (91 (691 (145 (91 (91 (91 (91 (91 (91 (91 (91 (91 (91
Strategic buc Savings on N Highways Re Coring progra Network Man Increase in s Efficiencies in Other resour Virements to Virements fro Staff Change Variations in Variations in Variations in Capital Charg REFCUS Corporate su Minor variatic Reduction in	Pay and Display income budget to reflect underaching the control of the control o		the past few	years		175 175 175 (148 (200 (50) (145 (91) (57) (691) (11) 213 732 (6.635 688 1 400 (4.602

ENVIRONMENT

ENVIRONMENTAL & LEISURE SERVICES

COST CENTRE: C1455F

FORECAST 2014/15 DESCRIPTION BUDGET 2014/15 Expenditure on (A) BUDGET 2014/15 CHAN (B) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D
DESCRIPTION
E000's E
1,616 Employees
1,615 Premises related expenditure 1,551 1 5 1,556 11,953 Supplies and Services 11,421 134 76 11,631 21,067 Third party Payments 20,955 317 106 21,378 17 106 21,378 17 17 17 17 18 19 19 19 19 19 19 19
11,963 Supplies and Services
Transfer Payments 352 10 362
352 Transport related expenditure 352
1,464 Recharges from other services 1,464 - (594) 870 38,077 TOTAL EXPENDITURE 37,359 470 (275) 37,554 - Government Grants (10) (2,438) Fees and Charges (2,726) (3) 85 (2,644) (648) (10) 11 (638) - (1,730) Recharges to other services (1,730) - 433 (1,297) (4,826) TOTAL INCOME (5,114) (4) 529 (4,589) (4,589)
- Government Grants
(10) Other Grants, reimbursements and contributions (10) (10) (2,438) Fees and Charges (2,726) (3) 85 (2,644) (648) Customer and Client Receipts (648) (1) 11 (638) Interest Receivable (1,730) Recharges to other services (1,730) - 433 (1,297) (4,826) TOTAL INCOME (5,114) (4) 529 (4,589) (4,
(2,438) Fees and Charges (2,726) (3) 85 (2,644) (648) (Customer and Client Receipts (648) (1) 11 (638) Interest Receivable - - - - - (1,730) Recharges to other services (1,730) - 433 (1,297) (4,826) TOTAL INCOME (5,114) (4) 529 (4,589) 33,251 NET CONTROLLABLE COST 32,245 466 254 32,965 2,374 Capital Charges - - - - - Deferred/Intangible Charges - - - - - - REFCUS - <
(648) Customer and Client Receipts (648) (1) 11 (638) - Interest Receivable
Interest Receivable
(1,730) Recharges to other services (1,730) - 433 (1,297) (4,826) TOTAL INCOME (5,114) (4) 529 (4,589) 33,251 NET CONTROLLABLE COST 32,245 466 254 32,965 2,374 Capital Charges - - - - - Deferred/intangible Charges - - - - - - REFCUS - - - - - - 2,040 Corporate support services bought in 2,040 - 519 2,559 4,414 TOTAL UNCONTROLLABLE COST 4,414 - 471 4,885 37,665 NET COST OF SERVICE 36,659 466 725 37,850
(4,826) TOTAL INCOME (5,114) (4) 529 (4,589) 33,251 NET CONTROLLABLE COST 32,245 466 254 32,965 2,374 - Deferred/intangible Charges Deferred/intangible Charges PEFCUS
33,251 NET CONTROLLABLE COST 32,245 466 254 32,965
2,374 Capital Charges 2,374 - (48) 2,326 -
2,374 Capital Charges 2,374 - (48) 2,326 - Deferred/Intangible Charges
- Deferred/Intangible Charges
REFCUS 2,040 Corporate support services bought in 2,040 - 519 2,559 4,414 TOTAL UNCONTROLLABLE COST 4,414 - 471 4,885
2,040 Corporate support services bought in 2,040 - 519 2,559 4,414 TOTAL UNCONTROLLABLE COST 4,414 - 471 4,885 37,665 NET COST OF SERVICE 36,659 466 725 37,850
4,414 TOTAL UNCONTROLLABLE COST 4,414 - 471 4,885 37,665 NET COST OF SERVICE 36,659 466 725 37,850
37,665 NET COST OF SERVICE 36,659 466 725 37,850
(184) Contributions to / (from) Earmarked Reserves
- Contributions to / (from) Capital Reserves:
- Financing of Capital Expenditure
- Contribution to / (from) General Balances
(184) TOTAL APPROPRIATIONS
37,481 TOTAL NET EXPENDITURE 36,659 466 725 37,850
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000
Strategic budget - agreed pressures / service demands
Growth to reflect unachievement of income target for Trade waste in 14/15
Growth to baseline budget to reflect population increase and Landfill tax Operational costs of Monks Hill Sport Centre Cost reduces from centre established and income increases
September 2011 Septem
Strategic budget - agreed additional income / savings Review of waste management services in line with the Council's Clean and Green agenda Includes charging
for building and DIY waste at HRRCs - Charging residents for new replacement bins - Waste
collection contract efficiencies through a rationalisation of the rounds across the borough.
Review of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies
Other resource changes
Other resource changes Virements to :-
Virements to :-
Virements to :-
Virements to :- Virements from :- Staff Changes
Virements to :- Virements from :- Staff Changes Variations in running expenses
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in Minor variations
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in Minor variations
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS Corporate support services bought in Minor variations
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges REFCUS Corporate support services bought in Minor variations

ORIGINAL Variations in Level of ORIGINAL

PLACE ENVIRONMENT REGULATORY SERVICES

COST CENTRE: C1435F

2014/15 DESCRIPTION	FORECAST		BUDGET	Expenditu		BUDGET	%
1.448 Employees 1.927 15 (198) 1.344 1.75		DESCRIPTION	2014/15	Inflation	* Other		CHANGE
1,426 Employees 1,527 15 (198) 1,344 (1) 77 77 77 77 77 77 77	00001=						
77 Premises related expenditure 54		Employees					(12)
336 Supplies and Services 346				- [- (
Transfer Payments	359	Supplies and Services		-			(3)
40 Transport related expenditure 40			(39)		60	21	(154)
289 Recharges from other services 289			40		-	40	n/a
2,229 TOTAL EXPENDITURE 2,217 15 (206) 2,026 (0				- 1	(57)	100	(20)
Government Grants				15	(206)	2.026	(9)
(7) Other Grants, reimbursements and contributions (7) (28) Pleas and Charges (145) (2) (100) (517) 2 (288) (186) Customer and Client Receipts (238)							n/a
(388) Fees and Charges (145) (2) (100) (517) 2: (186) Customer and Client Receipts (238) - (23			(7)			(7)	-
(288)		The second secon		(2)	(100)		25
Interest Receivable (86) (128) (212) 14 (86) (14) (17) (17) (18) (212) (14) (18) (18) (18)			1 ' '		` - '		
1.582 NET CONTROLLABLE COST			-	-	-	-	n/a
1,582 NET CONTROLLABLE COST 1,471 13 (432) 1,052 (2) - Capital Charges -	(86)	Recharges to other services	(86)		(126)	(212)	147
1,582 NET CONTROLLABLE COST	(647)	TOTAL INCOME	(746)	(2)	(226)	(974)	31
Capital Charges Deferred/intangible Charges Deferred/intangible Charges Deferred/intangible Charges REFCUS A282 Corporate support services bought in 4822 - 94 576 2 482 TOTAL UNCONTROLLABLE COST 482 - 98 580 2 2.084 NET COST OF SERVICE 1,953 13 (334) 1,632 (1) (95) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of Letreral Loans Contribution to / (from) General Balances (95) TOTAL APPROPRIATIONS 1,969 TOTAL APPROPRIATIONS 1,969 TOTAL NET EXPENDITURE 1,953 13 (334) 1,632 (1) *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in riceharges Capital Charges REFCUS (11 Capital Charges REFCUS							
Deferred/intangible Charges REFCUS 482 Corporate support services bought in 482 - 94 576 2 482 TOTAL UNCONTROLLABLE COST 482 - 98 580 2 2.064 NET COST OF SERVICE 1,953 13 (334) 1,832 (1) (95) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Capital Charges Contributions to Level Contribution to / (from) Capital Charges Capital Cha	1,582	NET CONTROLLABLE COST	1,471	13	(432)	1,052	(28)
Deferred/intangible Charges REFCUS 482 Corporate support services bought in 482 - 94 576 2 482 TOTAL UNCONTROLLABLE COST 482 - 98 580 2 2.064 NET COST OF SERVICE 1,953 13 (334) 1,832 (1) (95) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) General Balances 1, Provision for Repayment of External Loans Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contributions to Level Contribution to / (from) Capital Capital Charges Contributions to Level Contribution to / (from) Capital Charges Capital Cha			1770				-1-
### ABEFOUS ABE Corporate support services bought in ### AB2	-			-	4		n/a n/a
482 Corporate support services bought in 482 - 94 576 2 482 TOTAL UNCONTROLLABLE COST 482 - 98 580 2 2.004 NET COST OF SERVICE 1.953 13 (334) 1.632 (1) (95) Contributions to / (from) Earmarked Reserves			-				n/a
### TOTAL UNCONTROLLABLE COST ### 1,953 ### 13 ### 1,632			482	i - I	94	576	20
2,084 NET COST OF SERVICE 1,953 13 (334) 1,832 (19 (95) Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution			482	-	98	580	20
(95) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (95) TOTAL APPROPRIATIONS 1,969 TOTAL NET EXPENDITURE 1,969 TOTAL NET EXPENDITURE 1,953 13 (334) 1,632 (11) **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses		I O I A COO I O O O O O O O O O O O O O O O O O]			
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (95) TOTAL APPROPRIATIONS 1,969 TOTAL NET EXPENDITURE 2000's Strategic budget - agreed pressures / service demands. Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Cither resource changes Virements to: Virements from : Staff Changes Variations in running expenses Variations in running expenses Variations in income Variations in recharges (11 Capital Charges (12 Capital Charges (13	2,064	NET COST OF SERVICE	1,953	13	(334)	1,632	(16)
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (95) TOTAL APPROPRIATIONS 1,969 TOTAL NET EXPENDITURE 2000's Strategic budget - agreed pressures / service demands. Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Cither resource changes Virements to: Virements from : Staff Changes Variations in running expenses Variations in running expenses Variations in income Variations in recharges (11 Capital Charges (12 Capital Charges (13							
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,969 TOTAL NET EXPENDITURE 1,953 13 (334) 1,632 (11 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in income			-	1 1	-		n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances (95) TOTAL APPROPRIATIONS 1,969 TOTAL NET EXPENDITURE 1,953 13 (334) 1,632 (11 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements from :- Virements from :- Staff Changes Variations in running expenses Variations in income		Contributions to / (from) Capital Reserves:		-	-	•	n/a r/a
Contribution to / (from) General Balances	-	Financing of Capital Expenditure]	[]	_	-	n/a
(95) TOTAL APPROPRIATIONS	:] :			-	n/a
1,969 TOTAL NET EXPENDITURE 1,953 13 (334) 1,632 (1 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Review of all staffling structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges Capital Charges (11 Capital Charges (12 Capital Charges (13 Capital Charges (14 Capital Charges (15 Capital Charges (17 Capital Charges (18 Capital Charges (19 Capital Ch			_				
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS (11 (12) (15) (16) (17) (17) (18) (19) (19) (19) (19) (19) (10) (19) (10)	(55)	TOTAL ALTHOUGH	L				n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges Capital Charges REFCUS (11 (12 (13 (14) (15) (15) (16) (17 (17) (18) (18) (19) (19) (19) (10) (19) (10) (1	1,969	TOTAL NET EXPENDITURE	1,953	13	(334)	1,632	(16)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges Capital Charges REFCUS (11 (12 (13 (14) (15) (15) (16) (17 (17) (18) (18) (19) (19) (19) (10) (19) (10) (1							2222
Strategic budget - agreed additional income / savings Review of all staffling structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS	OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					20008
Strategic budget - agreed additional income / savings Review of all staffling structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS	Strategic bud	dget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges (11 Capital Charges REFCUS	17 15 1 7 -70						
Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges (11 Capital Charges REFCUS							
Strategic budget - agreed additional income / savings Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges (11 Capital Charges REFCUS							
Review of all staffing structures and process efficiencies across regulation and community services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. (10 Other resource changes Virements to: Virements from: Staff Changes Variations in running expenses Variations in recharges (21 (21 (32 (41 (41 (41 (41 (41 (41 (41 (4	Strategic bur	dget - agreed additional income / savings					
Services to allow establishment savings Review of licencing and FPN's income generation to assist the achievement of the Council's community safety policies. Other resource changes (19	Review of all	I staffing structures and process efficiencies across	regulation and comm	unity			
Other resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges (12 (13 (14) (15) (15) (16) (16) (17) (17) (18) (18) (18) (19) (19) (10) (10) (10) (10) (11) (11) (12) (12) (13) (14) (15) (15) (16) (16) (17) (17) (18	services to a	allow establishment savings					(99)
Other resource changes Virements to: Virements from:- Staff Changes Variations in running expenses Variations in income Variations in recharges (12 Capital Charges REFCUS	Review of lic	cencing and FPN's income generation to assist the a	achievement of the Co	ouncil's comm	iunity safety p	olicies.	(100)
Other resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges (12 Capital Charges REFCUS							
Other resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges (12 Capital Charges REFCUS							
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS							(199)
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges REFCUS							
Virements from :- Staff Changes Variations in running expenses (income Variations in recharges Capital Charges REFCUS Variations in recharges (1)	Other resour	rce changes					
Staff Changes Variations in running expenses Variations in income Variations in recharges (1 Capital Charges REFCUS							1
Staff Changes Variations in running expenses Variations in income Variations in recharges (1 Capital Charges REFCUS							İ
Staff Changes Variations in running expenses Variations in income Variations in recharges (1 Capital Charges REFCUS	Virements fro	om:-					
Variations in running expenses (1) Variations in income Variations in recharges (2) Capital Charges REFCUS (3)							
Variations in running expenses (1) Variations in income Variations in recharges (2) Capital Charges REFCUS (3)	. :						
Variations in income Variations in recharges (1 Capital Charges REFCUS							
Variations in recharges (1 Capital Charges REFCUS							(7
Capital Charges REFCUS							(10
REFCUS	THE CITUMPTER						4
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and the graph of the property of the graph o	Capital Char REFCUS Corporate su	rges upport services bought in					94
, , , , , , , , , , , , , , , , , , , ,	Capital Char REFCUS Corporate su Costs charge	rges upport services bought in ed to proposed Selective Landlord Licensing Schen					94 (173
	Capital Char REFCUS Corporate su Costs charge Transfer Dire	rges upport services bought in ed to proposed Selective Landlord Licensing Schen ector of Environment post from Regulatory Services	to Environment and	Leisure Servio	ces		94 (173 (119
 (13	Capital Char REFCUS Corporate su Costs charge Transfer Dire	rges upport services bought in ed to proposed Selective Landlord Licensing Schen ector of Environment post from Regulatory Services	to Environment and	Leisure Servid	ces		94 (173 (119 76
TOTAL OTHER VARIATIONS IN RESOURCE (33	Capital Char REFCUS Corporate su Costs charge Transfer Dire	rges upport services bought in ed to proposed Selective Landlord Licensing Schen ector of Environment post from Regulatory Services	to Environment and	Leisure Servio	ces		94 (173 (119 76 (135

^{*} Subject to Cabinet's consideration of the outcomes of public consultation.

ENVIRONMENT COMMUNITY SAFETY

COST CENTRE: C1440F

2000's Coop's C	2000's 2000's 2000's 2000's 2000's 2000's 3,368 3,368 3,268	FORECAST 2014/15								
127 Premises related expenditure	127 Premises related expenditure 147 - (81) 66 (55 758 Supples and Services 669 - (144) 555 23 645 Third Party Peyments 42 - 145 187 546	£000's						(E) %		
788 Supplies and Services 699 . (144) SSS (21) 648 Third Party Payments 42 . 145 187 345 186 Transfer Payments	756 Supplies and Services 698	3,168								
645 Third Party Payments	646 Third Party Payments				-					
Transfer Payments	Transfer Payments				-					
168 Transport related expenditure 162 . (65) 97 (40) 788 Recharges from other services 788 . 45 833 6 5.554 TOTAL EXPENDITURE 5,123 38 (128) 5,033 (2)	168 Transport related expenditure 182			42	-	145	187			
788 Recharges from other services 788 - 45 833 6 835 85.664 TOTAL EXPENDITURE 5,123 38 (128) 5,033 (2)	788 - 45 833 68 635			100		- (CE)	-			
S.654 TOTAL EXPENDITURE	S,654 TOTAL EXPENDITURE S,123 38 (126) S,033 (26)									
Government Grants	George G									
(603) Other Grants, reimbursements and contributions	(603) Other Grants, reimbursements and contributions			5,123	38	(128)	5,033			
(244) (4) (37) (285) 17	Carl Fees and Charges	1	l	-	-	-	-	n/a		
Customer and Client Receipits	Customer and Client Receipts			•	-	-	•	n/a		
Interest Receivable	Interest Receivable			(244)	(4)	(37)	(285)	17		
(1,874) Recharges to other services (1,874)	(1,874) Recharges to other services (1,874) (172) (2,046) services (2,691) TOTAL INCOME (2,118) (4) (200 (2,331) 10 (2,048) (2,091) (2	1		• .		-	-	n/a		
Capital Charges	2,891 TOTAL INCOME (2,116) (4) (209) (2,331) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) 10 (2,391) (2,391) 10 (2,391)			- 1	-	-	-			
2,963 NET CONTROLLABLE COST 3,005 34 (337) 2,702 (10)	2.963 NET CONTROLLABLE COST 3.005 34 (337) 2.702 (10 80 Capital Charges	(1,874)	Recharges to other services	(1,874)		(172)	(2,046)	9		
2,983 NET CONTROLLABLE COST 3,005 34 (337) 2,702 (10)	2,983 NET CONTROLLABLE COST 3,005 34 (337) 2,702 (105 10	(2,691)	TOTAL INCOME	(2,118)	(4)	(209)	(2,331)	10		
80 Capital Charges	Section Sect									
80 Capital Charges	Section Sect	2 963	NET CONTROLLABLE COST	3,005	34	(337)	2 702	(10)		
Deferred/Intangible Charges	Deferred/Intangible Charges REFCUS REFCUS RECUS	2,303	NET CONTROLLABLE COST	3,003	3-4	(337)	2,702	(10)		
Deferred/Intangible Charges	Deferred/Intangible Charges REFCUS REFCUS RECUS	80	Capital Charnes	80	_ 1	(72)	0	(00)		
REFCUS	REFCUS					(12)				
S52 Corporate support services bought in S52 - 277 829 S0	Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service services to licencing and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Copting and FPN's income generation to assist the achievement of the Council's community safety policies Co				_					
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Virements to:- Virements from:- Staff Changes Variations in running expenses Variations in income 1 Variations in recharges Capital Charges 45 Capital Charges (72) REFCUS	Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges EFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (126)							(132)		
Virements to:- Virements from:- Staff Changes Variations in running expenses Variations in income 1 Variations in recharges Capital Charges 45 Capital Charges (72) REFCUS	Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges EFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (126)	1								
Virements from :- Staff Changes Variations in running expenses - Variations in income 1 Variations in recharges 45 Capital Charges (72) REFCUS	Virements from :- Staff Changes Variations in running expenses Variations in income 1 Variations in recharges Capital Charges (72 REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (15)	!								
Staff Changes Variations in running expenses Variations in income 1 1 Variations in recharges Capital Charges REFCUS (4) 44) Capital Charges (72)	Staff Changes Variations in running expenses Variations in income 11 Variations in recharges Capital Charges (72 REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (12 (15)									
Staff Changes Variations in running expenses Variations in income 1 1 Variations in recharges Capital Charges REFCUS (4) 44) Capital Charges (72)	Staff Changes Variations in running expenses Variations in income 11 Variations in recharges Capital Charges (72 REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (12 (15)									
Staff Changes Variations in running expenses Variations in income 1 1 Variations in recharges Capital Charges REFCUS (4) 44) Capital Charges (72)	Staff Changes Variations in running expenses Variations in income 11 Variations in recharges Capital Charges (72 REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (12 (15)									
Variations in running expenses Variations in income 1 Variations in recharges 45 Capital Charges (72) REFCUS	Variations in running expenses Variations in income 1 Variations in recharges 45 Capital Charges REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* (172 Realignment of budget in Regulatory Services and Community Safety (182 (193 (194 (195 (1	Virements to	:							
Variations in running expenses Variations in income 1 Variations in recharges 45 Capital Charges (72) REFCUS	Variations in running expenses Variations in income 1 Variations in recharges 45 Capital Charges REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* (172 Realignment of budget in Regulatory Services and Community Safety (182 (193 (194 (195 (1	Virements to	:							
Variations in running expenses - Variations in income 1 Variations in recharges 45 Capital Charges (72) REFCUS -	Variations in running expenses Variations in income 1 Variations in recharges 45 Capital Charges REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* (172 Realignment of budget in Regulatory Services and Community Safety (182 (193 (194 (195 (1	Virements to	:							
Variations in recharges 45 Capital Charges (72) REFCUS -	Variations in recharges Capital Charges REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (172 (172 (175 (176 (17	Virements to	:- om :-					(4)		
Capital Charges (72) REFCUS -	Capital Charges REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* Realignment of budget in Regulatory Services and Community Safety (172 (172 (172 (172 (1	Virements to Virements fro Staff Change Variations in	:- om :- s running expenses					-		
REFCUS -	REFCUS Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* (172 Realignment of budget in Regulatory Services and Community Safety (184 (195 (195 (195 (195 (195 (195 (195 (195	Virements to Virements fro Staff Change Variations in Variations in	:- om :- s running expenses income					1		
	Corporate support services bought in Costs charged to proposed Selective Landlord Licensing Scheme* (172 Realignment of budget in Regulatory Services and Community Safety (16) (176)	Virements to Virements fro Staff Change Variations in Variations in	:- is running expenses income recharges					- 1 45		
	Costs charged to proposed Selective Landlord Licensing Scheme* (172 Realignment of budget in Regulatory Services and Community Safety (184 (195 (195 (195 (195 (195 (195 (195 (195	Virements to Virements fro Staff Change Variations in Variations in Capital Charge	:- is running expenses income recharges					- 1 45		
	Realignment of budget in Regulatory Services and Community Safety (16	Virements to Virements fro Staff Change Variations in Invariations in Capital Charge REFCUS	sm :- srunning expenses income recharges ges					1 45 (72)		
	(1	Virements to Virements fro Staff Change Variations in Variations in Variations in Capital Charg REFCUS Corporate su	:- is running expenses income recharges ges pport services bought in	o*				1 45 (72) - 277		
		Virements to Virements fro Staff Change Variations in Variations in Variations in Capital Charg REFCUS Corporate su Costs charge	:- sm :- srunning expenses income recharges ges pport services bought in id to proposed Selective Landlord Licensing Schem					1 45 (72) - 277 (172)		
	TOTAL OTHER VARIATIONS IN DESCRIPCE	Virements to Virements fro Staff Change Variations in Variations in Variations in Capital Charg REFCUS Corporate su Costs charge	:- sm :- srunning expenses income recharges ges pport services bought in id to proposed Selective Landlord Licensing Schem					1 45 (72) 277 (172) (76)		
TOTAL OTHER VARIATIONS IN DESCRIPCE	TOTAL OTHER VARIATIONS IN RESOURCE [132	Virements to Virements fro Staff Change Variations in Variations in Variations in Capital Charg REFCUS Corporate su Costs charge	:- sm :- srunning expenses income recharges ges pport services bought in id to proposed Selective Landlord Licensing Schem					1 45 (72)		

^{*} Subject to Cabinet's consideration of the outcomes of public consultation.

PLACE ENVIRONMENT BEREAVEMENT SERVICES

COST CENTRE: C1445F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu	re on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	799	9	(7)	801	0
	Premises related expenditure Supplies and Services	492 345	7	37 (25)	536 320	9 (7)
	Third Party Payments	8	-	(23)	8	''
-	Transfer Payments		-	-	-	n/a
	Transport related expenditure Recharges from other services	48 169		25	48 194	- 15
	TOTAL EXPENDITURE	1,861	16	30	1,907	2
\vdash	Government Grants	1,001	- "		1,507	n/a
-	Other Grants, reimbursements and contributions	-	_		_	n/a
(1,886)	Fees and Charges	(1,909)	(19)	(56)	(1,984)	4
(216)	Customer and Client Receipts	(226)	(5)	-	(231)	2
-	Interest Receivable		-	-	-	n/a
	Recharges to other services TOTAL INCOME	(0.105)	(04)		(0.015)	n/a
(2,102)	TOTAL INCOME	(2,135)	(24)	(56)	(2,215)	4
(274)	NET CONTROLLABLE COST	(274)	(8)	(26)	(308)	12
140	Capital Charges Deferred/Intangible Charges	140	·	15	155	11
	REFCUS	-			[]	n/a n/a
228	Corporate support services bought in	228	-	64	292	28
368	TOTAL UNCONTROLLABLE COST	368	-	79	447	21
94	NET COST OF SERVICE	94	(8)	53	139	48
	Contributions to / (from) Earmarked Reserves	· · · · · · · · · · · · · · · · · · ·		. 1	_	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	_	n/a
- 1	Financing of Capital Expenditure	-	-	-	-	n/a
- 1	Provision for Repayment of External Loans Contribution to / (from) General Balances		:	820	-	n/a n/a
	TOTAL APPROPRIATIONS	_				
	TOTAL AT NOT MATIONS					n/a
94	TOTAL NET EXPENDITURE	94	(8)	53	139	48
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	<u>lget - agreed pressures / service demands</u> granting of planning permission for new Council buri	al land - grounds main	tenance costs	,		
	ith maintaining new burial provisions.	.				55
						55
	get - agreed additional income / savings					
	various maintenance budgets					(51)
Heview of fee	es and charges at crematorium					(56)
						(107)
						,,,,,,
Other resource Virements to						
* noments to	•					
Virements fro	om :-					
THE INCINCTING INC						
Staff Change	9					(1)
	running expenses					- '
Variations in i						<u>. </u>
Variations in I						25 5
REFCUS						-
	pport services bought in					64
Minor variation Amortisation	ins					2 10
						105
TOTAL OTHE	ER VARIATIONS IN RESOURCE					53
LOIAL OIN	LIT VARIATIONS IN RESOURCE			-		53

PLACE ENVIRONMENT DIRECTORATE

COST CENTRE: C1425F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Variations Expenditu Inflation (B)		ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's	[Footbuses	£000's	£000's	£0003	8'0003	%
	Employees Premises related expenditure	369 5	1	81	451 5	22
	Supplies and Services	1,032		(69)	963	(7)
	Third Party Payments	221	-	-	221	•
-	Transfer Payments	-	-	-	-	n/a
52	Transport related expenditure Recharges from other services	- 52	-	•	- 52	n/a
	TOTAL EXPENDITURE	1,679	1	12	1,692	
	Government Grants	1,073			1,092	
	Other Grants, reimbursements and contributions	-	-	•	-	n/a
	Fees and Charges	-	- [-	-	n/a
	Customer and Client Receipts			-	-	n/a
		(4)	(1)	-	(5)	25
	Interest Receivable	-	-			n/a
, ,	Recharges to other services	(2,364)		148	(2,216)	(6)
(2,368)	TOTAL INCOME	(2,368)	(1)	148	(2,221)	(6
(453)	NET CONTROLLABLE COST	(689)	-	160	(529)	(23
	Capital Charges Deferred/Intangible Charges	-	-	- [-	n/a
	REFCUS	•	-	-	-	n/a
	Corporate support services bought in	687		(158)	529	n/a (23
	TOTAL UNCONTROLLABLE COST	687		(158)	529	
				(100)	323	(23
234	NET COST OF SERVICE	(0)				
234	NET COST OF SERVICE	(2)	-	2	-	(100)
(222)	Contributions to / (from) Earmarked Reserves		·		2003	-1-
	Contributions to / (from) Capital Reserves:	.	:	- 1	:	n/a n/a
-	Financing of Capital Expenditure			-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-				n/a
(222)	TOTAL APPROPRIATIONS	•	-	-		n/a
- - -						
12	TOTAL NET EXPENDITURE	(2)	-	2	-	(100)
• OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE			620		
_OTTLE TA	HIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bude	get - agreed pressures / service demands					
Strategic bude	net - agreed additional income / savings					
Strategic bude	get - agreed additional income / savings				-	-
Strategic bude	get - agreed additional income / savings				-	
Strategic bude	get - agreed additional income / savings				-	
Strategic bude	get - agreed additional income / savings				-	
					-	
					-	
Other resourc						
Other resourc	e changes ining budget to corporate learning and development					
Other resource ransfer of tra	e changes ining budget to corporate learning and development m :-					(40)
Other resourc Fransfer of tra	e changes ining budget to corporate learning and development					
Other resourc ransfer of tra firements from Thief Executive	e <u>changes</u> iining budget to corporate learning and development m :- ve Department - Directors Post					(40)
Other resource Transfer of tra Transfer of tra Trements from Thief Executive Transfer of transfer Transfer of transfer Transfer of transfer Transfer Transfer Transfer Transfer Transfer Transfer Transfer Transfer Transfer	e changes ining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses					(40)
Other resource Transfer of tra Virements from Chief Executive Staff Changes Variations in in	e changes ining budget to corporate learning and development m :- /e Department - Directors Post s unning expenses ncome					(40)
Other resource Fransfer of tra Fransfer of tra Fransfer of tra Fransfer	e changes ining budget to corporate learning and development in :- re Department - Directors Post s unning expenses ncome echarges					(40 6 46
Other resource Fransfer of tra Fransfer of tra Fransfer of tra Fransfer of tra Fransfer Frans	e changes ining budget to corporate learning and development in :- re Department - Directors Post s unning expenses ncome echarges					(40 6 46
Other resource Fransfer of tra Virements from Chief Executive Staff Changes Variations in invariations in revariations in relapital Charge REFCUS	e changes ining budget to corporate learning and development in :- re Department - Directors Post s unning expenses ncome echarges					(40) 6 46 148
Other resource Fransfer of tra Virements from Chief Executive Staff Changes Variations in rev Variations in rev Acapital Charge REFCUS	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40) 6 46 148
Other resource Fransfer of tra Virements from Chief Executive Variations in revariations in revariations Capital Charge REFCUS Corporate sup	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40) 6 46
Other resource Fransfer of tra Virements from Chief Executive Staff Changes Variations in relariations in relariations Acapital Charge REFCUS Corporate sup	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40) 6 46 148
Other resource Fransfer of tra Virements from Chief Executive Staff Changes Variations in relariations in relariations Acapital Charge REFCUS Corporate sup	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40) 6 46 148
Other resource fransfer of tra framents from Chief Executive staff Changes fariations in re- fariations in re- capital Chargi teFCUS	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40 6 46 148
Other resource fransfer of tra framents from Chief Executive staff Changes fariations in re- fariations in re- capital Chargi teFCUS	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40 6 46 148 (158)
Other resource fransfer of tra framents from Chief Executive staff Changes fariations in re- fariations in re- capital Chargi teFCUS	e changes ining budget to corporate learning and development m:- ve Department - Directors Post s unning expenses ncome echarges es					(40) 6 46 148

PLANNING

COST CENTRE: C1420E

The Planning Division comprises Spatial Planing, Development Management and Building Control services.

Spatial Planning provides the functions of place making and plan making, which combined provide the councils spatial planning strategy over a future time horizon spanning twenty years. Plan making carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan principally through the Strategic Policies and other key spatial planning documents - Detailed Policies and Proposals, Infrastructure Delivery Plan (IDP) and Community Infrastructure Levy (CIL).

Place making provides qualitative inputs into the plan making processes regarding design and local distinctiveness through character appraisals, briefs, feasibility studies and masterplanning. It also integrates with Development Management through the pre-application process.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

MOVEMENT IN	NET EXPENDITURE	ORIGINAL	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E)
C1470F C1485F C1460F	Spatial Planning Development Management Building Control	1,116 1,631 579	9 25 13	73 202 (68)	1,198 1,858 524	7 14 (9)
	TOTAL NET SPEND	3,326	47	207	3,580	8

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Spatial Planning	18.0	18.0	-
Development Management	49.2	49.9	0.7
Building Control	22.6	21.6	(1.0)
	ļ		
			·
]	ļ
TOTAL FTE STAFF	89.8	89.5	(0.3)

PLANNING

COST CENTRE: C1420E

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	8'0003	%
3,720	Employees	4,124	49	(76)	4,097	(1
	Premises related expenditure		-	-		r/
	Supplies and Services	387	-	-	387	-
	Third Party Payments	25	-	-	25	-
	Transfer Payments	ا نا	-	-	ا مَم	n/
	Transport related expenditure	41	•	-	41	-
	Recharges from other services	1,789		(5)	1,784	((
6,163	TOTAL EXPENDITURE	6,366	49	(81)	6,334	('
	Government Grants	-	-	-	-	n
` ,	Other Grants, reimbursements and contributions	-	-	-	-	n,
(2,447)	Fees and Charges	(2,757)	(1)	(102)	(2,860)	4
(21)	Customer and Client Receipts	(59)	(1)	-	(60)	
-	Interest Receivable	-	-	-	-	n,
(1,393)	Recharges to other services	(1,459)	-	1	(1,458)	- (1
(4,089)	TOTAL INCOME	(4,275)	(2)	(101)	(4,378)	
2 074	NET CONTROLLABLE COST	2,091	47	(182)	1.956	((
-,		_,,,,,		(/		· · · · ·
6	Capital Charges	6	-	1	7	17
-	Deferred/Intangible Charges	-	-	-	-	n,
-	REFCUS		-		-	n.
1,229	Corporate support services bought in	1,229		388	1,617	32
1,235	TOTAL UNCONTROLLABLE COST	1,235	-	389	1,624	3
3,309	NET COST OF SERVICE	3,326	47	207	3,580	ŧ
	Continuing to (from) Foundation F	1				
•	Contributions to / (from) Earmarked Reserves	-	-	-	-	n
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n n
•	Financing of Capital Expenditure Provision for Repayment of External Loans	- !	· 1	-	•	n. n
•	Contribution to / (from) General Balances	:	-	1.5		n n
	TOTAL APPROPRIATIONS	-		-	-	
		<u> </u>			L	
3,309	TOTAL NET EXPENDITURE	3,326	47	207	3,580	

PLANNING

SPATIAL PLANNING

COST CENTRE: C1470F

758 Employees	FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
Premises related expenditure	£000's	Employees	£000's	£000's	£000's	8'0003	
107 Supplies and Services 139	/50			-	(3)	-	
Transfer Payments		Supplies and Services		-	-		
1 Transport related expenditure			22	-	-	22	.5.
128 Recharges from other services 128 - (44 122 (3) 1,565 1070 EXPENDITURE 1,129 10 (77 1,132 0)			- 1	-	-		1
1,052 TOTAL EXPENDITURE			· ·	-			
Government Grants		-		10	(7)	1,132	
Other Grants, reimbursements and contributions -		Government Grants	_	-			n/a
Contributions to / from) Earmarked Reserves	1		-	-	-	-	
Interest Receivable	(40)	Fees and Charges	(40)	(1)	-	(41)	3
(136) Recharges to other services (202) - (203) - (253) 0	(2)		(10)		-	(10)	I
(178) TOTAL INCOME (252)	- (400)		(000)			-	I
S74 NET CONTROLLABLE COST		T					-
6 Capital Charges	(178)	TOTAL INCOME	(252)	(1)	•	(253)	0
Deferred/intangible Charges	874	NET CONTROLLABLE COST	877	9	(7)	879	0
Deferred/intangible Charges	6	Canital Charges	6		4	7	17
REFCUS			l				
239 TOTAL UNCONTROLLABLE COST 239 - 80 319 33 1,113 NET COST OF SERVICE	-	REFCUS	-	-		-	n/a
1,113 NET COST OF SERVICE 1,116 9 73 1,198 7 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	233	Corporate support services bought in	233	-	79	312	34
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) Repayment of External Loans - Contribution to / (from) Repaymen	239	TOTAL UNCONTROLLABLE COST	239	•	80	319	33
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) Repayment of External Loans - Contribution to / (from) Repaymen						· · · · · · · · · · · · · · · · · · ·	
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTHER VARIATIONS IN LEVEL OF EXPENDITURE - OTHER VARIATIONS IN LEVEL OF EXPENDITURE - Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Cother resource changes - Virements from: - Virements from: - Virements from: - Virements from: - Capital Changes - Variations in running expenses - Variations in recharges - Variations in recharges - Capital Changes -	1,113	NET COST OF SERVICE	1,116	9	73	1,198	7
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTHER VARIATIONS IN LEVEL OF EXPENDITURE - OTHER VARIATIONS IN LEVEL OF EXPENDITURE - Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Cother resource changes - Virements from: - Virements from: - Virements from: - Virements from: - Capital Changes - Variations in running expenses - Variations in recharges - Variations in recharges - Capital Changes -	_	Contributions to / (from) Farmarked Basanias	_				5/0
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances]]		_ <u> </u>	
Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	
TOTAL APPROPRIATIONS -	-		-	•	-	-	
1,113 TOTAL NET EXPENDITURE 1,116 9 73 1,198 7 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands		1	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in income Variations in recharges (4) Capital Charges (4) Capital Charges (4) Capital Charges (5) Capital Charges (6) Capital Charges (7) Minor variations		TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Variations in recharges Variations in recharges Variations in recharges Variations in support services bought in FEFCUS Corporate support services bought in 73 Minor variations	1,113	TOTAL NET EXPENDITURE	1,116	9	73	1,198	7
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Variations in recharges Variations in recharges Variations in recharges Variations in support services bought in FEFCUS Corporate support services bought in 73 Minor variations	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
Strategic budget - agreed additional income / savings Cither resource changes Virements to : Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges (4) Capital Charges 1 REFCUS Corporate support services bought in Minor variations 73 73							
Strategic budget - agreed additional income / savings Cother resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in income - Variations in recharges - Capital Charges - Capital Charges - Corporate support services bought in Minor variations - T3 T3		Ser and the sec the service service and the service se					
Other resource changes Virements to: Virements from:- Staff Changes Variations in running expenses Variations in income Variations in recharges (4) Capital Charges 1 REFCUS Corporate support services bought in Minor variations 73						}	
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (8) (8) (9) (9) (1) (9) (1) (1) (1) (2) (3) (4) (4) (4) (5) (6) (7) (7) (6) (7) (7) (7) (7	Strategic bud	lget - agreed additional income / savings					
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (8) (8) (9) (9) (1) (9) (1) (1) (1) (2) (3) (4) (4) (4) (5) (6) (7) (7) (6) (7) (7) (7) (7							
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (8) (8) (9) (9) (1) (9) (1) (1) (1) (2) (3) (4) (4) (4) (5) (6) (7) (7) (6) (7) (7) (7) (7							
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (8) (8) (9) (9) (1) (9) (1) (1) (1) (2) (3) (4) (4) (4) (5) (6) (7) (7) (6) (7) (7) (7) (7							
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (8) (8) (9) (9) (1) (9) (1) (1) (1) (2) (3) (4) (4) (4) (5) (6) (7) (7) (6) (7) (7) (7) (7							-
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (8) (8) (9) (9) (1) (9) (1) (1) (1) (2) (3) (4) (4) (4) (5) (6) (7) (7) (6) (7) (7) (7) (7	1						
Virements from :- Staff Changes Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges Capital Charges 1 REFCUS Corporate support services bought in Minor variations 73							
Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges 1 REFCUS Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (7) (7) (7	Virements to	t -					
Staff Changes Variations in running expenses Variations in income Variations in recharges Capital Charges 1 REFCUS Corporate support services bought in Minor variations (3) (4) (4) (5) (6) (7) (6) (7) (7) (7) (7) (7							
Variations in running expenses - Variations in income Variations in recharges (4) Capital Charges REFCUS Corporate support services bought in Minor variations - 79 73	Virements fro	om :-					
Variations in running expenses - Variations in income Variations in recharges (4) Capital Charges REFCUS Corporate support services bought in Minor variations - 79 73							
Variations in running expenses - Variations in income Variations in recharges (4) Capital Charges 1 REFCUS Corporate support services bought in Minor variations 79 73							(3)
Variations in recharges Capital Charges REFCUS Corporate support services bought in Minor variations (4) 1 79							-]
Capital Charges REFCUS Corporate support services bought in Minor variations 1 79 79 73							-
REFCUS Corporate support services bought in Minor variations							
Minor variations -	REFCUS					}	-
73							79
		, i.e.				ļ	-
TOTAL OTHER VARIATIONS IN RESOURCE 73						}	73
	TOTAL OTH	ER VARIATIONS IN RESOURCE				}	73

PLANNING

DEVELOPMENT MANAGEMENT

COST CENTRE: C1465F

		,				
· ·		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
s'0003		2000's	£000's	£000's	8'0003	%
	Employees	2,168	26	(17)	2,177	0
	Premises related expenditure	-	-	-	-	n/a
294	Supplies and Services	154	-	-	154	-
82	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	- :	n/a
11	Transport related expenditure	11 1	-	-	11	-
456	Recharges from other services	456	-	9	465	2
	TOTAL EXPENDITURE	2,789	26	(8)	2,807	1
		· · ·			_,-,	
	Government Grants	-	- !	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	i -	n/a
(1,639)	Fees and Charges	(1,625)	-	(100)	(1,725)	6
(14)	Customer and Client Receipts	(31)	(1)	-	(32)	3
	Interest Receivable	_		- 1	1 -	n/a
	Recharges to other services	(207)		1 1	(206)	(C
			(4)	(00)		
(2,088)	TOTAL INCOME	(1,863)	(1)	(99)	(1,963)	
012	NET CONTROLLABLE COST	926	25	(107)	844	(9
912	NET CONTROLLABLE COST	JEO	20	(107)	044	,,,
	I = 10 · · · · · · · · · · · · · · · · · ·	3				
-	Capital Charges	-	- '	-	-	n/
-	Deferred/intangible Charges	-	-	-	-	n/a
-	REFCUS	-	- !	- <u> </u>	-	n/a
705	Corporate support services bought in	705	-	309	1,014	44
705	TOTAL UNCONTROLLABLE COST	705	_	309	1,014	44
						44
			,			
1,617	NET COST OF SERVICE	1,631	25	202	1,858	14
.,					· · · · · ·	
	10 13 15 17 17				i	
-	Contributions to / (from) Earmarked Reserves	-	-	- 1	-	n/a
-	Contributions to / (from) Capital Reserves:		-	- 1	-	n/a
-	Financing of Capital Expenditure	-		-	-	n/a
-	Provision for Repayment of External Loans	-	-	- 1	-	n/a
-	Contribution to / (from) General Balances	-		-	-	n/a
-	TOTAL APPROPRIATIONS	_		-	-	n/a
					L	11/6
		4.004			4.050	14
1,617	TOTAL NET EXPENDITURE	1,631	25	202	1,858	14
<u> * OTHER VA</u>	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
Strategic bud	lget - agreed additional income / savings					1
	g in all 3 planning services brought about by improving		of the services	š		(46
	come via applications (volume and fee increase ove	rtime) and				1
pre-application	ons (moves towards full cost recovery)					(100
						(146
						1
0.11	•					
Other resour						
Virements to	÷					
Virements fro	om :-					
o						
Staff Change						32
	running expenses					Ι.
Variations in						
Variations in) 10
Capital Char	ges					(
REFCUS						:
	ipport services bought in					309
Minor variation	ons					(3
						348
TOTAL OTH	IER VARIATIONS IN RESOURCE					20

PLANNING

BUILDING CONTROL

COST CENTRE: C1460F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A)	(B)	(C)	(D)	(E)
	Employees	£000's	£000's	£0009's	£000's	%
'0'	Premises related expenditure	1,115	13	(56)	1,072	(4 n/a
105	Supplies and Services	94	-	-	94	-
	Third Party Payments	3			3	_
-	Transfer Payments		-	-	-	n/a
	Transport related expenditure	29	-	-	29	-
1,207	Recharges from other services	1,207	-	(10)	1,197	(1
2,111	TOTAL EXPENDITURE	2,448	13	(66)	2,395	(2
	Government Grants		-			n/a
	Other Grants, reimbursements and contributions	_		-	_	n/a
(768)	Fees and Charges	(1,092)	-	(2)	(1,094)	0
(5)	Customer and Client Receipts	(18)			(18)	-
-	Interest Receivable	`-'			- '-'	n/a
(1,050)	Recharges to other services	(1,050)	- /	-	(1,050)	
(1.823)	TOTAL INCOME	(2,160)		(2)	(2,162)	
(1,020)	TO THE ITOONIE	(2,100)		(2)	(2,102)	0
288	NET CONTROLLABLE COST	288	13	(68)	233	(19
-	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	•	-	-	n/a
	REFCUS	-	-	-		n/a
	Corporate support services bought in	291			291	
291	TOTAL UNCONTROLLABLE COST	291	-	-	291	_
					-	
579	NET COST OF SERVICE	579	13	(68)	524	(9)
		373	10	(00)	324	(5)
	Contributions to / (from) Earmarked Reserves	T			- 1	2/2
	Contributions to / (from) Capital Reserves:		- [[]	n/a n/a
-	Financing of Capital Expenditure	- 1	.		_]	n/a
-	Provision for Repayment of External Loans	- 1	.	.	-	n/a
	Contribution to / (from) General Balances			-	-	n/a
-	TOTAL APPROPRIATIONS	-	.]	-	_	-1-
						n/a
579	TOTAL NET EXPENDITURE	579	13	(68)	524	(9)
		373	13	(00)	324	(9)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
				-		20003
Strategic bud	get - agreed pressures / service demands					
					Į	
Charles all by	and according distance the control of				[
Destructure -	get - agreed additional income / savings	a dia attivi				
nesuuciuring Increase char	in all 3 planning services brought about by improvinges for dangerous structures	g ure emiciencies o	T The services		ŀ	(27)
micrease chai	ges for dangerous structures					(2)
					ŀ	(29)
					ŀ	(23)
Other resourc						
Virements to :	: -					
Virements from	m :-				- 1	
					I	
					I	
Staff Changes					I	(29)
	unning expenses					,_0,
Variations in ir					ŀ	
Variations in re						(10)
Capital Charge	es				1	-
REFCUS	anort convices hought in				l	
Corporate sup Minor variation	pport services bought in				l	-
TIMIOI VAIIALIUI					l	•
					l	
					İ	
					<u> </u>	
					1	(39)
					}	(39)
OTAL OTHE	ER VARIATIONS IN RESOURCE				-	(39)



REGENERATION

SERVICE DESCRIPTION

The Regeneration function includes Economic Development, Housing Development and Regeneration, Strategic Transport and Capital Delivery Hub; it is focused on driving growth in both the Metropoitan Centre and across District Centres.

Economic Development creates strategies and interventions to support Croydon's economic growth establishing Croydon a a place to invest and grow, and creating the conditions for inward investment and business retention. Economic Development delivers a range of programmes to support business development and inward investment; increasingly there will be a focus on employment outcomes creating preferential pathways to good quality; sustainable jobs for Croydon residents.

Housing Development and Regeneration aims to drive forward regeneration projects and activity across the borough creating new homes; delivering and enabling new retail, leisure and community space; improving the quality of the public realm and supporting delivery of Meanwhile use projects. It does this by driving forward Council led regeneration schemes, including partnership ventures, as well as influencing developers and other partners to bring forward high quality schemes that will help Croydon realise growth ambitions.

Strategic Transport is responsible for developing transport policy, translating local priorities and regional policies into delivery plans and programmes. As well as developing and managing the Local Implementation Plan (LIP), the team also provides specialist transport advice on development plans, masterplan making and planning applications. The team bids for and manages resources for transport infrastructure schemes, and runs a large 'Active Travel' programme including School Travel Planning, Work Place Travel Planning and overseeing and reporting delivery of the Biking Borough programme.

The Capital Delivery Hub is responsible for delivery of a significant and transformational infrastructure programme in the Metropolitan Centre and across District Centres; creating new and improved school places through the Education Estates programme, transforming the public realm through Connected Croydon and creating new homrs through the Council New Build Housing programme.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL Variations in Level of BUDGET Expenditure on (A) BUDGET		%		
COST	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1475F	Housing Development & Regeneration	1,592	14	7,076	8,682	445
C1485F	Economic Development	756	8	(52)	712	(6)
C1490F	Transport	317	3	54	374	18
C1495F	Capital Delivery	617	12	146	775	26
	TOTAL NET SPEND	3,282	37	7,224	10,543	221

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	iN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Development and Growth Partnership	20.0	18.0	(2.0)
Economic Development	10.0	10.0	-
Transport	5.0	6.0	1.0
Capital Delivery	18.0	22.0	4.0
TOTAL FTE STAFF	53.0	56.0	3.0

REGENERATION

COST CENTRE: C1430E

		ORIĞINAL	Variations i		ORIGINAL	
FORECAST	DECORPTION.	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
2000's		s'0003	£000's	£000's	8'000 3	%
		3,108	37	138	3,283	
3			-	-	-	г
		188	•	•	188	
106	Third Party Payments	101	-	(11)	90	(-
-	Transfer Payments	1 1	-	-	- 1	r
		3	-	-	3	
	Recharges from other services	537		103	640	
4,815	TOTAL EXPENDITURE	3,937	37	230	4,204	
-	Government Grants	-	-	-	-	
	Other Grants, reimbursements and contributions	-	-	-	-	
-	Fees and Charges	-	.	-	-	
(73)	Customer and Client Receipts		-	(90)	(90)	
-	Interest Receivable	_	-	(,		·
(1,850)	Recharges to other services	(1,911)	_	(248)	(2,159)	
	TOTAL INCOME	(1,911)	-	(338)	(2,249)	
		(1,77.7)		(,	(-)- (-)	
2,224	NET CONTROLLABLE COST	2,026	37	(108)	1,955	
9	Capital Charges	3			3	
	Deferred/intangible Charges	3	-	-	3	
500	REFCUS	500	- 1	7 070	7.570	
	Corporate support services bought in	753	-	7,079 253	7,579	1,4
	TOTAL UNCONTROLLABLE COST	1,256	-	7,332	1,006 8,588	
1,200	TOTAL GROOM MOLEABLE GOST	1,230		7,332	0,500	5
3,480	NET COST OF SERVICE	3,282	37	7,224	10,543	2
(254)	Contributions to / (from) Earmarked Reserves				2 (0)	
	Contributions to / (from) Capital Reserves:		[]	[]	[]	
-	Financing of Capital Expenditure			[]] [
-	Provision for Repayment of External Loans			- 1	1	
-	Contribution to / (from) General Balances		- 1	_	- 1	
	TOTAL APPROPRIATIONS			-	-	
			<u> </u>		f	
						

REGENERATION

HOUSING DEVELOPMENT AND REGENERATION

COST CENTRE: C1475F

		ORIGINAL	Variations	n Level of	ORIGINAL	-
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B) £000's	(C) £000's	(D) £000's	(E) %
£000's	Employees	£000's 1,211	14	(20)	1,205	/° (0)
1,080	Premises related expenditure	- [- '-	-	´ -	n/a
381	Supplies and Services	50	-		50	-
91	Third Party Payments	91	-	(11)	80	(12) n/a
-	Transfer Payments				. 1	11/4
	Transport related expenditure Recharges from other services	282	_	(7)	275	(2)
	TOTAL EXPENDITURE	1,635	14	(38)	1,611	(1)
		1,000		()		n/a
(221)	Government Grants Other Grants, reimbursements and contributions] [-	_ [n/a
	Fees and Charges	_	-	-	-	n/a
_	Customer and Client Receipts	-	-	-	-	n/a
_	Interest Receivable	-	-	-	-	n/a
(750)	Recharges to other services	(811)	-	(53)	(864)	7
(1,081)	TOTAL INCOME	(811)	•	(53)	(864)	7
		<u> </u>				
772	NET CONTROLLABLE COST	824	14	(91)	747	(9)
					- 28	
-	Capital Charges	-	-	-	-	n/a n/a
-	Deferred/intangible Charges	500	-	7,079	7,579	1,416
	REFCUS Corporate support services bought in	268	-	88	356	33
	TOTAL UNCONTROLLABLE COST	768	-	7,167	7,935	933
/66	TOTAL BROOKINGLEAGEE COST	, , , ,		.,	.,,	933
				7.070	0.000	445
1,540	NET COST OF SERVICE	1,592	14	7,076	8,682	445
	In the state of Paragraph	- 1	·			n/a
- :	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:]	_	_	_	n/a
]	Financing of Capital Expenditure	-	-	-	i -	n/a
-	Provision for Repayment of External Loans	- 1	-	-	-	n/a
-	Contribution to / (from) General Balances	-			<u> </u>	n/a
-	TOTAL APPROPRIATIONS		-	-		n/a
						<u> </u>
1,540	TOTAL NET EXPENDITURE	1,592	14	7,076	8,682	445
					_	00001-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£0003
Strategic buy	dget - agreed pressures / service demands					
Strategic but	adet - adreed pressures / service demands					
ļ						
Ctti- b	deat accord additional income / savings					<u> </u>
Delete 2 vac	dget - agreed additional income / savings					(104
Delete 2 vac	ant posts					'
1						
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						/104
						(104
Other resour	rce channes					(104
Other resour						(104
						(104
Virements to) :-					(104
Virements to	o:-					
Virements to) :-					
Virements to Virements fr Resources I	or:- Oepartment - Directors Post					
Virements to Virements fr Resources I Staff Chang Variations in	orn :- Department - Directors Post es running expenses					
Virements to Virements fr Resources I Staff Chang Variations in Variations in	o:- Department - Directors Post es Irunning expenses Income					144
Virements to Virements fr Resources I Staff Chang Variations in Variations in Variations in	om :- Department - Directors Post es running expenses income recharges					144
Virements to Virements fr Resources I Staff Chang Variations in Variations in Variations in Capital Chai	om :- Department - Directors Post es running expenses income recharges					144
Virements to Virements fr Resources I Staff Chang Variations in Variations in Capital Chan REFCUS	or:- Department - Directors Post es running expenses income recharges rges					144 - - - (132 - 7,079
Virements to Virements fr Resources I Staff Chang Variations in Variations in Capital Chan REFCUS	or:- Department - Directors Post es Irunning expenses Income Irecharges Irecharges Irecharges Income					144 - - - (132 - 7,079 88
Virements to Virements fr Resources I Staff Chang Variations in Variations in Variations in Capital Chai REFCUS Corporate si	or:- Department - Directors Post es Irunning expenses Income Irecharges Irecharges Irecharges Income					144 - - - (132 - 7,079 86
Virements to Virements fr Resources I Staff Chang Variations in Variations in Variations in Capital Chai REFCUS Corporate si	or:- Department - Directors Post es Irunning expenses Income Irecharges Irecharges Irecharges Income					144 - - - (132 - 7,079 86
Virements to Virements fr Resources I Staff Chang Variations in Variations in Variations in Capital Chai REFCUS Corporate si	or:- Department - Directors Post es Irunning expenses Income Irecharges Irecharges Irecharges Income					144 - - - (132 - 7,079 88 1
Virements to Virements fr Resources I Staff Chang Variations in Variations in Variations in Capital Chai REFCUS Corporate si	or:- Department - Directors Post es Irunning expenses Income Irecharges Irecharges Irecharges Income					(104) 144 - - (132 - 7,079 88 1

REGENERATION

ECONOMIC DEVELOPMENT

COST CENTRE: C1485F

FORECAST 2014/15		ORIGINAL	Variations i	in Level of	ORIGINAL	
		BUDGET	Expenditu	,	BUDGET	%
2017/10	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£0003	2000's	£000's	s'0003	%
	Employees	532	8	(2)	538	1
	Premises related expenditure Supplies and Services	55	- }	-	- 55	n/a
	Third Party Payments	10	- 1		10	-
	Transfer Payments		-		- 1	n/a
	Transport related expenditure	-	-	-	- {	n/a
	Recharges from other services	97		16	113	16
1.281	TOTAL EXPENDITURE	694	8	14	716	3
L	Government Grants	-				n/a
(337)	Other Grants, reimbursements and contributions	- [_	n/a
	Fees and Charges	.	_	.	_	n/a
	Customer and Client Receipts	.	_	(90)	(90)	n/a
	Interest Receivable	.		-	(55,	n/a
	Recharges to other services	(119)	-		(119)	-
				(00)	(209)	
(436)	TOTAL INCOME	(119)		(90)	(209)	76
825	NET CONTROLLABLE COST	575	8	(76)	507	(12)
			· · · · · · · · · · · · · · · · · · ·		-	
-	Capital Charges Deferred/Intangible Charges	-	-		<u> </u>	n/a n/a
	REFCUS	[]]		<u> </u>	n/a
	Corporate support services bought in	181	-	24	205	13
	TOTAL UNCONTROLLABLE COST	181		24	205	
	TOTAL ORCONTROLLABLE COST			2.7	200	13
1,006	NET COST OF SERVICE	756	8	(52)	712	(6)
1,000	NET COST OF SERVICE	730]	٥	(52)	/12	(0)
(254)	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	- 1	n/a
-	Financing of Capital Expenditure	-	-	-	- 1	n/a
-	Provision for Repayment of External Loans	-	-	-	•	n/a
	Contribution to / (from) General Balances	-				n/a
(254)	TOTAL APPROPRIATIONS	-]	•	-	•	n/a
752	TOTAL NET EXPENDITURE	756	8	(52)	712	(6)
			_	()		
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					-
						-
	costs against project resources to ensure delivery	against the establis	hed service		·	
Offset staffing	g costs against project resources to ensure delivery aployment - jobs for local people, High Streets, Tech				·	
Offset staffing						(90)
Offset staffing						(90)
Offset staffing priorities - Err	ployment - jobs for local people, High Streets, Tech					(90
Offset staffing priorities - Err	ployment - jobs for local people, High Streets, Tech ce changes					(90
Offset staffing priorities - Err	ployment - jobs for local people, High Streets, Tech ce changes					(90
Offset staffing priorities - Err	ployment - jobs for local people, High Streets, Tech ce changes					(90
Offset staffing priorities - Err	ployment - jobs for local people, High Streets, Tech ce changes :-					(90
Offset staffing priorities - En Other resource Virements to	ployment - jobs for local people, High Streets, Tech ce changes :-					(90
Offset staffing priorities - Erro Other resource Virements to Virements fro	ployment - jobs for local people, High Streets, Tech se changes :- m :-					(90
Offset staffing priorities - Err Other resource Virements to Virements fro Staff Change	ployment - jobs for local people, High Streets, Tech ee changes :- m :-					(90
Offset staffing priorities - Erro Other resource Virements to Virements from Staff Change Variations in the staff change Va	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses					(90
Offset staffing priorities - Erro Other resource Virements to Virements fro Staff Change Variations in in	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome					(90) (90)
Offset staffing priorities - Em Other resource Virements to Virements fro Staff Change Variations in in Variations in in	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges					(90) (90)
Offset staffing priorities - Err Other resource Virements to Virements fro Staff Change	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges					(90) (90)
Offset staffing priorities - Err Other resource Virements to Virements fro Staff Change Variations in it Variations in it Variations in a Capital Charg REFCUS	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges					(90 (90)
Offset staffing priorities - Err Other resource Virements to Virements fro Staff Change Variations in it Variations in it Variations in a Capital Charg REFCUS	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges jes pport services bought in					(90 (90 (3) - - 16 - - 24
Offset staffing priorities - Err Other resource Virements to Virements from Staff Change Variations in a Variations in a Variations in a Capital Charge REFCUS Corporate su	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges jes pport services bought in					(90 (90 (3) - - 16 - - 24
Offset staffing priorities - Err Other resource Virements to Virements from Staff Change Variations in a Variations in a Variations in a Capital Charge REFCUS Corporate su	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges jes pport services bought in					(90 (90 (3) - - 16 - - 24
Offset staffing priorities - Err Other resource Virements to Virements from Staff Change Variations in a Variations in a Variations in a Capital Charge REFCUS Corporate su	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges jes pport services bought in					(90) (90) (3) - - 16 - - 24 1
Offset staffing priorities - Em Other resource Virements to Virements from Staff Change Variations in a Variations in a Variations in a Capital Charge REFCUS Corporate summinor variation	ployment - jobs for local people, High Streets, Tech ce changes :- m :- s running expenses ncome recharges jes pport services bought in					(90) (90) (3) - - 16 - - 24

REGENERATION

TRANSPORT

COST CENTRE: C1490F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Expendite Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's	- ·	2000's	£000's	£000's	8'000g	%
	Employees Premises related expenditure	273	3	14	290	6 n/a
	Supplies and Services	21	_	_	21	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	- 1	•	-	-	n/a
	Transport related expenditure	1	-	-	1 53	-
	Recharges from other services	33		20		61
401	TOTAL EXPENDITURE	328	3	34	365	11
-	Government Grants	•	-	-	-	n/a
1	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-	-	n/a
(/3)	Customer and Client Receipts Interest Receivable		-	-	-	n/a
(80)	Recharges to other services	(80)	-	(12)	(92)	n/a 15
			-			15
(153)	TOTAL INCOME	(80)	-	(12)	(92)	<u>15</u>
248	NET CONTROLLABLE COST	248	3	22	273	10
SE SESSE N	Control Charges			·		
	Capital Charges Deferred/Intangible Charges	3	-	-	3	- n/a
	REFCUS		-	[]	_	n/a
	Corporate support services bought in	66	_	32	98	48
	TOTAL UNCONTROLLABLE COST	69	-	32	101	
				1		46
317	NET COST OF SERVICE	317	3	54	374	18
	Contributions to / (from) Earmarked Reserves					n/a
1 :	Contributions to / (from) Earmarked Reserves:		-	1 [n/a
1 :	Financing of Capital Expenditure]	_]]	n/a
_	Provision for Repayment of External Loans	- 1	_	-	_ :	n/a
_	Contribution to / (from) General Balances	_	•			n/a
-	TOTAL APPROPRIATIONS		•		-	n/a
317	TOTAL NET EXPENDITURE	317	3	54	374	18
		317		34	014	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE			-:	-	£000's
Strategic bud	lget - agreed pressures / service demands					
1						
1						-
Strategic bud	lget - agreed additional income / savings					
-						-
Other resource						
Virements to	:-					
Virements fro	om :-					
Stoff Ob	_					_
Staff Change	s running expenses					2
Variations in						
Variations in						20
Capital Charg						-
REFCUS						
	pport services bought in					32
Minor variation	ons					
						54
1						
	ER VARIATIONS IN RESOURCE					54

PLACE REGENERATION

CAPITAL DELIVERY

COST CENTRE: C1495F

1		ORIGINAL	Variations	n Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,092	12	146	1,250	14
-	Premises related expenditure	-		•	-	n/a
	Supplies and Services	62	-	-	62	•
	Third Party Payments	-	-	•	-	n/a
	Transfer Payments Transport related expenditure	1	- [-	1	n/a
	Recharges from other services	125		74	199	59
1,280	TOTAL EXPENDITURE	1,280	12	220	1,512	18
_	Government Grants				-	n/a
-	Other Grants, reimbursements and contributions	-	-		-	n/a
	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	-	-		-	n/a
- (204)	Interest Receivable	-	-	-		n/a
	Recharges to other services	(901)	-	(183)	(1,084)	20
(901)	TOTAL INCOME	(901)	-	(183)	(1,084)	20
	I					
379	NET CONTROLLABLE COST	379	12	37	428	13
	Capital Charges			_		2/2
-	Deferred/Intangible Charges			-	:	n/a n/a
	REFCUS	-	-	-		n/a
238	Corporate support services bought in	238	-	109	347	46
238	TOTAL UNCONTROLLABLE COST	238	-	109	347	46
617	NET COST OF SERVICE	617	12	146	775	26
•	Contributions to / (from) Earmarked Reserves			-	- 1	n/a
-	Contributions to / (from) Capital Reserves:	-)	-	•	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans		- 1		_	n/a n/a
-	Contribution to / (from) General Balances	- 1	-	-	-	n/a
.	TOTAL APPROPRIATIONS	-	-	-	-	n/a
617	TOTAL NET EXPENDITURE	617	12	146	775	26
			500			
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
					i	
					ľ	
	get - agreed additional income / savings				ľ	
Regularisation	n of staffing (removal of honoraria), maximising capit	al recharges				(25)
						(25)
Other_resource	e changes					
Virements to :						
Virements from	m :-					
Virements from	m :-					
Staff Changes	s					(14)
Staff Changes Variations in r	s unning expenses					(14)
Staff Changes	s unning expenses ncome					(14 <u>)</u> - - - 74
Staff Changes Variations in r Variations in ir Variations in r Capital Charg	s unning expenses ncome echarges					-
Staff Changes Variations in r Variations in ir Variations in r Capital Charg REFCUS	s unning expenses ncome echarges es					- 74 -
Staff Changes Variations in r Variations in ir Variations in r Capital Charg REFCUS Corporate sup	s unning expenses ncome echarges es oport services bought in					74 - - - 109
Staff Changes Variations in r Variations in ir Variations in r Capital Charg REFCUS	s unning expenses ncome echarges es oport services bought in					- 74 -
Staff Changes Variations in r Variations in ir Variations in r Capital Charg REFCUS Corporate sup	s unning expenses ncome echarges es oport services bought in					74 - - - 109
Staff Changes Variations in r Variations in r Variations in r Capital Charg REFCUS Corporate sup Minor variation	s unning expenses ncome echarges es oport services bought in					109

HOUSING NEEDS AND STRATEGY

SERVICE DESCRIPTION

The Housing Needs and Strategy and Housing Management Division is made up of the following sections:

Housing needs and assessments

Responsible for advice to housing applicants, preventing homelessness, and giving advice and assistance to homeless applicants. It includes the provision of emergency accommodation for those who are statutory homeless. The council has a statutory duty to assess applications of homelessness

Housing solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing strategy and commissioning

- the commissioning of a range of landlord services for the Council's housing stock ensuring robust contract arrangements and adherence to quality standards.
- the asset management strategy for the Council's housing stock, the development of strategies and policies for responsive repairs and major works.
- the development and implementation of cohesive housing strategies and policies. Responsible for meeting new scrutiny requirements by working with tenants. This includes the establishment of a scrutiny panel and consulting with and involving tenants through regular meetings.

Housing standards and enforcement

is a statutory service ensuring standards are maintained in private sector housing, includes Houses in Multiple Occupation (HMO) licensing scheme, housing health and safety rating system, housing enforcement policy, energy efficiency, drainage, public health nuisances and pest control. Housing renewal

Responsible for the Staying Put Home improvement Agency, Renewal Grants/Loans and Disabled Facilities Grants, Empty Property Strategy, and home safety schemes.

Housing Management

The Housing Management Division provides estate management and rent collection services to the Travellers site in Latham's Way. It also provides management to miscellaeous ex service tenanany properties and school caretakers properties and ensures these properties are kept to the Decent

• Notes

The introduction of the Revenue Expenditure Funded from Capital Under Statute (REFCUS) covers expenditure under the Disabled Facilities Grant and identifies expenditure where no asset is generated for the council.

MOVEMENT IN NET EXPENDITURE

			Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
Chippion Chi	2	25505	20001			
C1180F	Housing Management	(45)	(5)	-	(50)	11
C1144G	Housing Solutions	2,681	(75)	(531)	2,075	(23
C1146G	Housing Options	831	7	1	839	1
C1148G	Private Sector Housing	655	(4)	(479)	172	(74
C1152G	Housing Strategy	70	1	-	71	1
C1154G	Director of Needs and Renewals	4,590	(1)	439	5,028	10
	TOTAL NET SPEND	8,782	(77)	(570)	8,135	(7

STACE ESTADI ISUMENT NUMBERS

STATE ESTABLISHMENT NOMBERTO	ORIG	INAI	ORIGINAL	CHANGE
	BUD		BUDGET	IN
SERVICE	2014	4/15	2015/16	FTE
	FTES	TAFF	FTE STAFF	FTE STAFF
Housing Management		-	-	-
Housing Solutions		17.1	16.9	(0.2)
Housing Options		18.8	18.4	(0.4)
Private Sector Housing		34.9	35.1	0.2
Housing Strategy		1.0	1.0	-
Director of Needs and Renewals		0.4	0.4	(0.1)
TOTAL FTE STAFF		72.2	71.8	(0.4)

HOUSING NEEDS AND STRATEGY

COST CENTRE: C1150E

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2011110	DEBOTTI HOTT	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	8'0003	(⊏) %
	Employees	2,696	27	809	3,532	3
	Premises related expenditure	10,503	156	707	11,366	8
	Supplies and Services	600	-	-	600	-
	Third Party Payments	1,189	-	(45)	1,144	(4
2	Transfer Payments	•	-	-	-	n/
	Transport related expenditure	36	-		36	
	Recharges from other services	272		(39)	233	(14
19,698	TOTAL EXPENDITURE	15,296	183	1,432	16,911	11
	Government Grants	(107)	-	-	(107)	
	Other Grants, reimbursements and contributions	(181)	(4)	-	(185)	
(1,543)	Fees and Charges	(1,825)	(47)	(210)	(2,082)	14
(11,180)	Customer and Client Receipts	(8,099)	(209)	(1,012)	(9,320)	15
-	Interest Receivable	-	-	-	-	n/
(893)	Recharges to other services	(842)	- [(1,258)	(2,100)	149
(13,901)	TOTAL INCOME	(11,054)	(260)	(2,480)	(13,794)	2
5,797	NET CONTROLLABLE COST	4,242	(77)	(1,048)	3,117	(27
717	Capital Charges	717		502	1,219	70
, , ,	Deferred/Intangible Charges	'''	_ \	502	1,213	n.
1.850	REFCUS	1.850	_ [250	2,100	1
	Corporate support services bought in	1,973	-]	(274)	1,699	(i
	TOTAL UNCONTROLLABLE COST	4,540	-	478	5,018	1
10,337	NET COST OF SERVICE	8,782	(77)	(570)	8,135	(7
	Contributions to / (from) Earmarked Reserves	- (- 1	-		n
-	Contributions to / (from) Capital Reserves:	- 1	-	_	-	r
-	Financing of Capital Expenditure	.	- 1	-	-	
-	Provision for Repayment of External Loans		- İ	-	-	n
	Contribution to / (from) General Balances	-	-	-	-	n
	TOTAL APPROPRIATIONS	-	-	•	-	r
40.007	TOTAL NET EXPENDITURE	8,782	(77)	(570)	8,135	

HOUSING NEEDS AND STRATEGY

HOUSING MANAGEMENT

COST CENTRE: C1180F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Inflation	re on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
_	Employees	- 1	-	•	-	n/a
	Premises related expenditure	132	-	-	132	-
	Supplies and Services Third Party Payments	37	-	_	37	n/a
	Transfer Payments		-	-]	n/a
] .	Transport related expenditure	- 1	-	-	-	n/a
1	Recharges from other services	1	-		1	
74	TOTAL EXPENDITURE	170	-	-	170	-
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	•	-	-	- 1	n/a
	Customer and Client Receipts	(215)	(5)	-	(220)	2
1	Interest Receivable	•	-	-	-	n/a
	Recharges to other services	-	-	<u> </u>	-	n/a
(126)	TOTAL INCOME	(215)	(5)		(220)	2
(52)	NET CONTROLLABLE COST	(45)	(5)	•	(50)	11
	Conital Charges					
	Capital Charges Deferred/Intangible Charges	-	•		[n/a n/a
]	REFCUS		-	-	[n/a
<u> </u>	Corporate support services bought in	-	-	-	_	n/a
-	TOTAL UNCONTROLLABLE COST		-	-	_	n/a
						IVa
(50)	NET COST OF SERVICE	(45)	(5)		(50)	44
(52)	NET COST OF SERVICE	(45)	(5)	-	(50)	11
-	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves:				_ [n/a
	Financing of Capital Expenditure		-		_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	140	-	•	-	n/a
-	TOTAL APPROPRIATIONS	-	•	-	-	n/a
(52)	TOTAL NET EXPENDITURE	(45)	(5)	-	(50)	11
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
1						
1						
1						
						N.T.V.
Other resource	ce changes					
Daior readuit						
!						
1						
					İ	
}						
TOTAL OTH	ER VARIATIONS IN RESOURCE					

HOUSING NEEDS AND STRATEGY

HOUSING SOLUTIONS

COST CENTRE: C1144G

FORECAST 2014/15 £000's	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A) £000's		in Level of ure on (A) * Other (C) £000's	ORIGINAL BUDGET 2015/16 (D) £000's	% CHANGE (E) %
	Employees	572	6	(16)	562	⁷ ° (2)
	Premises related expenditure	10,248	156	707	11,111	8
	Supplies and Services	228	-	-	228	-
	Third Party Payments	782	-	-	782	-
	Transfer Payments		- 1	-	;	n/a
	Transport related expenditure Recharges from other services	1 31	-	-	1 31	•
	TOTAL EXPENDITURE	11,862	162	691	12,715	7
1	Government Grants	(16)	-	-	(16)	-
	Other Grants, reimbursements and contributions	-	-	-		n/a
	Fees and Charges	(1,304)	(34)	(210)	(1,548)	19
(11,052)	Customer and Client Receipts	(7,786)	(203)	(1,012)	(9,001)	16
	Interest Receivable	-	-	-	-	n/a
(75)	Recharges to other services	(75)	-	-	(75)	
(12,296)	TOTAL INCOME	(9,181)	(237)	(1,222)	(10,640)	16
4,220	NET CONTROLLABLE COST	2,681	(75)	(531)	2,075	(23)
		ecanices?				
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	•	-	n/a
-	REFCUS	-	-	-	-	n/a
<u> </u>	Corporate support services bought in		-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
4,220	NET COST OF SERVICE	2,681	(75)	(531)	2,075	(23)
-	Contributions to / (from) Earmarked Reserves	-	-	•	-	n/a
-	Contributions to / (from) Capital Reserves:	-	- 1	-	-	n/a
-	Financing of Capital Expenditure		-	•	-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances]]	n/a n/a
-					†	11/0
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,220	TOTAL NET EXPENDITURE	2,681	(75)	(531)	2,075	(23)
,,===		2,00	(, 0)	(551)	_,_,	(20)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Stratagia bud	set learned progrupes / sequipe demands					
Strategic buu	get - agreed pressures / service demands					
Increased cos	st of homelessness due to increasing numbers of fa	milies requiring as:	sistance.			2,073
	ome for homelessness due to increasing numbers					(1,173)
						900
Strategic bud	get - agreed additional income / savings					
Review of an	neral fund housing costs for appropriate recharge to	the HPA				/50\
	meral fund housing costs for appropriate recharge to emporary accommodation costs through long term le		s.			(50) (600)
	punting arrangements for income received from the			tion stock.		(730)
Review of the						(61)
						(1,441)
I						
Other resource	ce changes					
Din# Ch	_					1441
Staff Change:	s 'unning expenses					(10)
variations in i	unning expenses					20
l						
İ						
1						
1						
						1
İ						
						10
	ER VARIATIONS IN RESOURCE					10 (531)

HOUSING NEEDS AND STRATEGY

HOUSING OPTIONS

COST CENTRE: C1146G

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DESCRIPTION	BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's	i	£000's	£000's	£000's	\$'0003	(⊏) %
	Employees	670	7	1	678	1
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	213	-	•	213	-
	Third Party Payments Transfer Payments	16	-		16	- n/a
	Transport related expenditure	1			1	-
-	Recharges from other services		-	-		n/a
914	TOTAL EXPENDITURE	900	7	1	908	1
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-	- 1	n/a
	Customer and Client Receipts	(9)	-	-	(9)	-
	Interest Receivable	- (00)	-	-	· (en)	n/a
	Recharges to other services	(60)		<u>-</u>	(60)	
(60)	TOTAL INCOME	(69)	•	•	(69)	
854	NET CONTROLLABLE COST	831	7	1	839	1
	Capital Charges Deferred/Intangible Charges			-	-	n/a n/a
	REFCUS	_ [-			n/a
	Corporate support services bought in	- :	-		-	n/a
	TOTAL UNCONTROLLABLE COST	-			-	n/a
					l	
854	NET COST OF SERVICE	831	7	1	839	1
	Contributions to / (from) Earmarked Reserves		_	_		n/a
	Contributions to / (from) Capital Reserves:		-	_		n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	- 1	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
854	TOTAL NET EXPENDITURE	831	7	1	839	1
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	18 11 1 46		·	<u></u>	£000's
						2000
Strategic bud	get - agreed pressures / service demands					
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Strategic bud	get - agreed additional income / savings					
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Other resource	ê cilandez					
Minor variatio	ns					1
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	ER VARIATIONS IN RESOURCE					
TOTAL OTH						

SERVICE SUBJECTIVE SUMMARY

HOUSING NEEDS AND STRATEGY

PRIVATE SECTOR HOUSING

COST CENTRE: C1148G

BUGET Expenditure on (A) BUGET Expenditure on (A) BUGET C14/15 C16/10 C1			ORIGINAL	Variations	in Lovel of	ODICINA	· · · · · · · · · · · · · · · · · · ·
2014/15	FORECAST	r					9/4
COOP's C	2014/15	DESCRIPTION					
1,186			(A)				
115			2000's	£000's			
139 Supplies and Services 29				13	824	2,197	6
275 Trind Party Payments 391] - [-	121	-
Transfer Payments 28 Transport related expenditure 33 - 33 33 138				-	-		
28 Transport related expenditure			391	-	(45)	346	(12
138			-	-	-		n/
1,818 TOTAL EXPRODITURE							-
(75) Government Grants (8) Other Grants, reimbursements and contributions (87) Flees and Charges and Charges (87) Flees and Charges (87) Flees and Charges (88) Coulomer and Client Receipts (11)		1					<u>-</u>
(3) Other Grants, minibusements and contributions (1818) (4) (1859) (1737) (1740) (1741) (1731) (1731) (1741) (173			2,072	13	779	2,864	38
(3) Other Grants, reimbursements and contributions (1818) (4) - (185) (374) Fees and Charges (521) (13) - (534) (2) Outstomer and Otient Receipts (11) - (11	(75)	Government Grants	-	-]	-	-	n/
(374) Fees and Charges (521) (13) (534) (2	(3)	Other Grants, reimbursements and contributions	(181)	(4)		(185)	2
(2) Customer and Client Receipts (111)	(374)	Fees and Charges	(521)		-		2
Interest Receivable (758) Recharges to other services (704) - (1,258) (1,962) 177 (1,212) TOTAL INCOME (1,417) (17) (1,258) (2,682) 9 (1,212) (1,2	(2)	Customer and Client Receipts	1 1		-		
(794) - (1,288) (1,982) 17 (1,212) TOTAL INCOME (1,417) (17) (1,288) (2,692) 9 608 NET CONTROLLABLE COST 655 (4) (479) 172 (7 - Capital Charges	•	Interest Receivable	\` <u>`</u> '			(11)	
(1,212) TOTAL INCOME	(758)	Recharges to other services	(704)	_ [(1 258)	(1 062)	
608 NET CONTROLLABLE COST Capital Charges Deferred/intangible charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST Corporate support services bought in TOTAL UNCONTROLLABLE COST Corporate support services bought in TOTAL UNCONTROLLABLE COST Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Represented External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 655 (4) (479) 172 (7. COTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands. drategic budget - agreed additional income / savings teview of the structure (15 Charges Charges Contribution to / Capital Expenditure Coops Contribution to / (from) Central Balances Contribution to			1				1/8
Capital Charges Deferred/intangible Charges REFCUS	(1,212)	TOTAL INCOME	(1,417)	(17)	(1,258)	(2,692)	90
Capital Charges Deferred/intangible Charges REFCUS		NET CONTROL LARLE COOT					
Deferred/intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST RESTORM RET COST OF SERVICE SSS (4) (479) 172 (7. Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (16 Intrategic budget - agreed additional income / savings Leview of the structure (17 Intrategic budget - agreed additional income / savings Leview of the structure (18 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure Intrategic budget - agreed additional income / savings Intrategic budget - agreed ad	000	NET CONTROLLABLE COST	655	(4)	(479)	172	(74
Deferred/intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST RESTORM RET COST OF SERVICE SSS (4) (479) 172 (7. Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (15 Intrategic budget - agreed additional income / savings Leview of the structure (16 Intrategic budget - agreed additional income / savings Leview of the structure (17 Intrategic budget - agreed additional income / savings Leview of the structure (18 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure (19 Intrategic budget - agreed additional income / savings Leview of the structure Intrategic budget - agreed additional income / savings Intrategic budget - agreed ad		Capital Chames					
- REFCUS - Corporate support services bought in			1 1		-	-	n/
Corporate support services bought in				1	-	-	n/
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Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRI							
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- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROP				1000	·····		, ,
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS	-	Contributions to / (from) Earmarked Reserves	-	- 1			n/a
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 655 (4) (479) 172 (700) COTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's Itrategic budget - agreed pressures / service demands Itrategic budget - agreed additional income / savings leview of the structure (155 their resource changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* (158 (1	-	Contributions to / (from) Capital Reserves:	-	- 1	-	-	n/a
- Provision for Repayment of External Loans - Contribution to (1 from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - E000's Contract Cont	-	Financing of Capital Expenditure	-	_		_	n/a
- Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	-		-	_	-	_	n/a
TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE FOOD'S Trategic budget - agreed pressures / service demands Trategic budget - agreed pressures / service demands Trategic budget - agreed additional income / savings Leview of the structure (15 ther resource changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* (12 B10 C12 C15 C15 C16 C16 C17 C17 C17 C17 C17 C17			-	_	1	1	n/a
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taff Changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* osts charged to proposed Selective Landlord Licensing Scheme* (1,258)	trategic bude	get - agreed additional income / savings				<u> </u>	
taff Changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* osts charged to proposed Selective Landlord Licensing Scheme* (1,258)							
taff Changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* start Changes dditional proposed Selective Landlord Licensing Scheme* (1,258)	leview of the	structure				ĺ	(19)
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taff Changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* start Changes dditional proposed Selective Landlord Licensing Scheme* (1,258)							
taff Changes taff Changes dditional proposed costs of administering Selective Landlord Licensing Scheme* start Changes dditional proposed Selective Landlord Licensing Scheme* (1,258)						Ļ	
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osts charged to proposed Selective Landlord Licensing Scheme* (1,258)			neina Cabomot				(12
	osts charner	to proposed Selective Landlard Licensing Schemet	ensing Scheme				
(460	oolo oniai god	to proposed delective candidid cicerbing Scheme					(1,258
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(460							
(460						Ţ	
(460						i	
						F	/460
							1400
OTAL OTHER VARIATIONS IN RESOURCE (479							(460
	OTAL OTHE	R VARIATIONS IN RESOURCE					

^{*} Subject to Cabinet's consideration of the outcomes of public consultation.

HOUSING NEEDS AND STRATEGY

HOUSING STRATEGY

COST CENTRE: C1152G

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu Inflation	re on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
£000's	Employees	73	1	20003	74	1
	Premises related expenditure	- 1		-	-	n/a
174	Supplies and Services	75	-	-	75	-
	Third Party Payments	-	-	-	-	n/a n/a
	Transfer Payments	-	-	-]	n/a
-	Transport related expenditure Recharges from other services	16	-		16	-
			1	-	165	1
	TOTAL EXPENDITURE	164				
(195)	Government Grants	(91)	-	-	(91)	•
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts	-	•	-	-	n/a
	Interest Receivable	-	-	-	(2)	n/a
-	Recharges to other services	(3)		<u> </u>	(3)	
(207)	TOTAL INCOME	(94)	- '	-	(94)	-
70	NET CONTROLLABLE COST	70	1	-	71	1
	[a	· · · · · · · · · · · · · · · · · · ·		T -		
-	Capital Charges	-	-	:]	n/a
-	Deferred/Intangible Charges REFCUS	[]		:]	n/a
-	Corporate support services bought in]			_	n/a
				_	_	
	TOTAL UNCONTROLLABLE COST			<u> </u>		n/a
			_			
70	NET COST OF SERVICE	70	1	-	71	1
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	• \	-		-	n/a n/a
•	Provision for Repayment of External Loans	- 1	•		1 :	n/i
<u>·</u>	Contribution to / (from) General Balances	-		 	 	
-	TOTAL APPROPRIATIONS	•			<u> </u>	n/a
70	TOTAL NET EXPENDITURE	70	1	<u> </u>	71	1
70	TOTAL NET EXPENDITORE		<u> </u>			
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	RIATIONS IN LEVEL OF EXPENDITURE			<u> </u>	·	£000's
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
						£000's
						£000's
Strategic bud	dget - agreed pressures / service demands					£000's
Strategic bud						
Strategic bud	dget - agreed pressures / service demands					
Strategic bud	dget - agreed pressures / service demands					
Strategic bud	dget - agreed pressures / service demands					
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Strategic bud Strategic bud	dget - agreed pressures / service demands					

PLACE HOUSING NEEDS AND STRATEGY DIRECTOR OF NEEDS & RENEWALS

COST CENTRE: C1154G

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Variations Expenditu Inflation (B)		ORIGINAL BUDGET 2015/16 (D)	% CHANGE
£000's		£000's	£000's	£000's	8'0003	(E) %
26	Employees	21	-	-	21	-
	Premises related expenditure Supplies and Services	2	-	•	2	•
_	Third Party Payments	18		-	18	n/a
•	Transfer Payments		- 1	-	-]	n/a
-	Transport related expenditure	1	-	-	1	•
	Recharges from other services	86		(39)	47	(45)
99	TOTAL EXPENDITURE	128	-	(39)	89	(30)
-	Government Grants	-	-		-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	(78)	(1)	•	(79)	1
	Interest Receivable Recharges to other services	•	-	-	-	n/a
			-			n/a
•	TOTAL INCOME	(78)	(1)	-	(79)	1
99	NET CONTROLLABLE COST	50	(1)	(39)	10	(80)
717	Capital Charges	717	-	502	1,219	70
1 050	Deferred/Intangible Charges REFCUS		-	-	ا نیب	n/a
	Corporate support services bought in	1,850	-	250	2,100	14
	TOTAL UNCONTROLLABLE COST	1,973		(274)	1,699	(14)
4,540	TOTAL UNCONTROLLABLE COST	4,540	-	478	5,018	11
4,639	NET COST OF SERVICE	4,590	(1)	439	5,028	10
-	Contributions to / (from) Earmarked Reserves	-	•	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	- [n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans	•	-	-	-	n/a
-	Contribution to / (from) General Balances	[]			- 1	n/a n/a
	TOTAL APPROPRIATIONS		-			IVa
						n/a
4.639	TOTAL NET EXPENDITURE	4.590	(1)	439	5,028	
.,		4,330	(17]	405	5,026	10
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bude						
	get - agreed additional income / savings				-	
	ger - agreed additional income / savings					
	<u>tet - adreed additional income / savings</u>				_	-
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	<u>tet - agreed agoitional income</u> / sav <u>ings</u>					<u>-</u>
	<u>tet - agreed agoitional income</u> / sav <u>ings</u>					-
Other resource					-	-
Other resource						-
Other resource	e changes					502
	e changes					502
Capital Charge REFCUS Corporate sup	<u>e changes</u> es port services bought in					250
Capital Charge REFCUS Corporate sup Variations in re	e changes es port services bought in echarges					
Capital Chargo REFCUS Corporate sup Variations in re	e changes es port services bought in echarges					250 (274)
Capital Chargi	e changes es port services bought in echarges					250 (274) (43)
Capital Charge REFCUS Corporate sup Variations in re	e changes es port services bought in echarges					250 (274) (43)
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Capital Chargo REFCUS Corporate sup Variations in re	e changes es port services bought in echarges					250 (274) (43)
Capital Chargo REFCUS Corporate sup Variations in re	e changes es port services bought in echarges					250 (274) (43)
Capital Chargo IEFCUS Corporate sup Variations in re	e changes es port services bought in echarges					250 (274) (43)
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Capital Chargo REFCUS Corporate sup Variations in re	e changes es port services bought in echarges					250 (274) (43) 4
capital Chargi IEFCUS Corporate sup Pariations in re Innor Variation	e changes es port services bought in echarges					250 (274) (43)



RESOURCES

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RESOURCES DEPARTMENT OVERVIEW

KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the borough. In particular, the Resources department plays a key role in delivering our major corporate objective to build the council of the future. In 2015/16 this means that we will;

Ensure that the Council is lean, efficient and streamlined by;

Reduction of cost base in line with government grant and delivery of the Croydon Challenge Improvement of the Council-wide ICT infrastructure

Implementation of the corporate debt project

Successful delivery of the General Election May 2015

Ensure that the Council is an expert commissioner by;

Embedding the commissioning framework, toolkit and skillsets

Implementing the adult social care commissioning strategy

Support third-sector and SMEs

Ensure that the Council delivers accessible and responsive services by;

Improving customer access and leading to a reduction in the cost to serve

Support service departments through the process of inspection and regulation, for example through statutory data returns

Ensure that the Council has the right people with the right skills and the right support by;

Improving workforce health and engagement

Improving workforce planning

Improving workforce diversity

Improving workforce skills and capacity

Linked to our corporate objective to manage need and grow independence, the department also has a significant community leadership and development role, with a focus on improving community cohesion and resilience.

FINANCIAL PERFORMANCE

COST CENTRE: C1040D C1050D C1030D

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2013/14	2014/15	2014/15	2015/16	CHANGE
	£000	£000	£000	£000	
Employees	47,337	42,076	43,460	41,433	(5)
Premises related expenditure	6,866	7,270	8,309	8,059	(3)
Supplies and Services	13,255	7,246	6,869	5,596	(19)
Third Party Payments	38,570	48,328	44,926	46,457	3
Transfer Payments	258,945	266,484	266,484	278,053	4
Transport related expenditure	182	200	198	192	(3)
Capital Charges	6,412	5,770	5,770	4,787	(17)
Deferred/Intangible Charges	4,613	4,535	4,535	4,159	(8)
REFCUS	İ	-	-	-	n/a
Corporate support services bought in	(41,878)	(41,945)	(41,104)	(44,756)	9
Recharges (to) / from other services	(9,931)	(6,296)	(6,742)	(6,542)	(3)
TOTAL EXPENDITURE	324,371	333,668	332,705	337,438	1
Government Grants	(259,158)	(284,503)	(284,607)	(298,352)	5
Other Grants, reimbursements and contributions	(8,799)	(6,945)	(6,551)	(6,431)	(2)
Fees and Charges	(7,318)	(5,593)	(5,754)	(6,029)	5
Customer and Client Receipts	(946)	(619)	(684)	(5,896)	762
Interest Receivable		-]	_	-	n/a
TOTAL INCOME	(276,221)	(297,660)	(297,596)	(316,708)	6
	40.450	00.000	05 100	00.700	(44)
NET EXPENDITURE	48,150	36,008	35,109	20,730	(41)
		1			
Contributions to / (from) Reserves	(8,478)	2,171	1,998		(100)
CURRENT BUDGET	40,351		38,584		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(679)		(1,477)		

TOP FINANCIAL RISKS 2015/16

- 1. Realising efficiency options
- 2. Delays in implementation of transformation projects
- 3. Maximising effective contractual relationships with partners
- 4. Maintaining and increasing collection levels in economic climate

CABINET MEMBERS

Councillor Simon Hall	Cabinet Member for Finance and Treasury
Councillor Mark Watson	Cabinet Member for Safety & Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL, EX.
Nathan Elvery	Chief Executive	62822
Julie Belvir	Director of Democratic & Legal Service	64985
Heather Daley	Director of Human Resources & Community Development	61616
Sarah Ireland	Director - Strategy, Communities and Commissioning	62070
Richard Simpson	Director - Finance and Assets & Section 151 Officer	61848
Graham Cadle	Director - Customer, Transformation & Communication Service	63295
Mike Robinson	Director - Public Health	65596

COST CENTRE	DIVISION	
C1320E	Democratic and Legal Services	
C1330E	Human Resources	
C1350E	Voluntary Sector Funding	
C1340E	Chief Executive's Office	
C1230E	Finance and Assets	
C1240E	Customer, Transformation & Communication Service	
C1600E	Subsidised Travel	
C1250E	Strategy, Communities and Commissioning	
C1030D	Public Health	

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditure on (A)		BUDGET	%
2014/15	DIVISION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's_		£000's	£000's	£000's	8'0003	%
2,805	Democratic and Legal Services	2,819	29	1,968	4,816	71
(906)	Human Resources	(980)	11	819	(150)	(85)
	Voluntary Sector Funding	1,236	-	-	1,236	-
424	Chief Executive's Office	378	3	(599)	(218)	(158)
9,225	Finance and Assets	4,356	185	(2,225)	2,316	(47)
12,576	Customer, Transformation & Communication Service	15,684	249	(14,858)	1,075	(93)
14,730	Subsidised Travel	14,714	-	699	15,413	5
(2,983)	Strategy, Communities and Commissioning	(2,199)	42	(1,601)	(3,758)	71
-	Public Health	-	26	(26)	-	n/a
37,107	TOTAL NET SPEND	36,008	545	(15,823)	20,730	(42)

2,171

(2,171)

(100)

STAFF ESTABLISHMENT NUMBERS

1,998 Contributions to / (from) Reserves

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Democratic and Legal Services	56.9	62.1	5.2
Workforce and Community Relations	48.5	40.9	(7.5)
Voluntary Sector Funding	-	-	-
Chief Executive's Office	1.0	1.0	-
Finance and Assets	181.9	168.3	(13.6)
Customer, Transformation & Communication Service	620.7	629.1	8.4
Subsidised Travel	-	-	-
Strategy, Communities and Commissioning	73.0	61.2	(11.8)
Public Health	54.2	37.2	(17.0)
TOTAL FTE STAFF	1,036.2	999.8	(36.3)

RESOURCES

SUBJECTIV	E SUMMARY					
		ORIGINAL	Variations in Level of		ORIGINAL	<u>.</u> .
FORECAST		BUDGET	Expenditu		BUDGET	% 0UANGE
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	<u>%</u>
	Employees	42,076	457	(1,100) 789	41,433 8,059	(2)
	Premises related expenditure	7,270	23	789 (1,673)	5,596	(23)
	Supplies and Services	7,246	194	(2,065)	46,457	(4)
	Third Party Payments	48,328	194	11,569	278,053	4
	Transfer Payments	266,484 200	-	(8)	192	(4)
	Transport related expenditure Recharges from other services	3,694		1,163	4,857	31
		 				
	TOTAL EXPENDITURE	375,298	674	8,675	384,647	2
	Government Grants	(284,503)	-	(13,849)	(298,352)	5
(6,551)	Other Grants, reimbursements and contributions	(6,945)	(48)	562	(6,431)	(7)
(5,754)	Fees and Charges	(5,593)	(66)	(370)	(6,029)	8
	Customer and Client Receipts	(619)	(15)	(5,262)	(5,896)	853
-	Interest Receivable	'-'	- 1	-	-	n/a
(10.424)	Recharges to other services	(9,990)	-	(1,409)	(11,399)	14
	TOTAL INCOME	(307,650)	(129)	(20,328)	(328,107)	7
(200,020)						
65.908	NET CONTROLLABLE COST	67,648	545	(11,653)	56,540	(16)
5.770	Capital Charges	5,770	-	(983)	4,787	(17)
4.535	Deferred/Intangible Charges	4,535	-	(376)	4,159	(8)
- 1,000	REFCUS	'-	-	` -	-	n/a
(41,104)	Corporate support services bought in	(41,945)	-	(2,811)	(44,756)	7
	TOTAL UNCONTROLLABLE COST	(31,640)	-	(4,170)	(35,810)	13
	<u> </u>	.H	السعة مير در			
35 109	NET COST OF SERVICE	36,008	545	(15,823)	20,730	(42)
03,103	HET GOOT OF GENTINGE	33,332		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
1 008	Contributions to / (from) Earmarked Reserves	2,171	-	(2,171)	_	(100)
1,990	Contributions to / (from) Capital Reserves:		_	(=,.,.,	-	n/a
_	Financing of Capital Expenditure	_	_	_	-	n/a
_	Provision for Repayment of External Loans	_	_	_	-	n/a
_	Contribution to / (from) General Balances	_	_	-	- 1	n/a
1,998		2,171	_	(2,171)	_	(100)
1,990	TOTAL APPROPRIATIONS	2,171		(=, 1 , 1 ,		(100)
07.107	TOTAL NET EVDENDITURE	38,179	545	(17,994)	20,730	(46)
37,107	TOTAL NET EXPENDITURE	30,173	343	(17,00-1)	20,700	(1.5)
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				0.000	£000's
[<u></u>						
Strategic budget - agreed pressures / service demands						165
Strategic budget - agreed additional income / savings						(12,819
						(12,654
Other resour	rce changes					(5,340
	-					
TOTAL OTH	HER VARIATIONS IN RESOURCE					(17,994)
TOTAL OTHER VARIATIONS IN RESOURCE						



SERVICE DESCRIPTION

Legal Services

The Corporate and Social Care and Education Law legal teams deal with corporate legal work and advice, including planning, advice and case work for CFL and DASHH and internal legal support to major projects across all departments. New contracts for the external provision of legal services have been extended and are also managed by the teams. These contracts are packaged to provide a range of advice and casework for support for the Council. The Corporate Legal Team have contract management responsibility for that arrangement, providing dedicated support to instructing officers to ensure the cost effectiveness of legal services from the external firms. Payment for legal services work is the responsibility of service departments using devolved budgets, with internal charges funding the internal legal services costs. The Legal teams in the Division are developing their use of Sharepoint to complement where needed, the existing IT based file management system. Local quality initiatives also benefit from the wider CIN initiative, LOV Conversations and Our Values work.

Democratic Services and Scrutiny

Democratic Services staff provide services to the Cabinet, the Leader's office, Elected Members, non elected Independent and Co-opted Members, advise on the Council's constitution and co-ordinate the decision making process consisting of approximately 400 meetings per year. The Team supports the Overview and Scrutiny function and Member Learning and Development. In addition the Team facilitates a number of meetings, e.g. the Croydon Police Consultative Group, Church Tenements and Frank Denning Charities as well as facilitating education admissions and exclusion appeals.

Elections, Civic Services, Registration and Coroners

The Electoral Services Team manages the organisation of European, Parliamentary, GLA and borough elections. The primary task covered by the budget is the Annual Canvass to produce and publish the Register of Electors which is used at these elections. The Register is used as the basis for any Referendum and forms the basis of the Jury list. The Register contains over 260,000 names. We act as the lead borough for the consortium and the Coroner for the Southern District of Greater London.

The Registrars Service provides a variety of services including registration of births, deaths and marriages, Civil Partnerships, Citizenship Ceremonies and Nationality Checking services to communities in Croydon and others. The Mayoral Services office provides support to the Mayor and Deputy Mayor. The service also takes a leading role in the promotion and arrangement of civic events.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	2		ORIGINAL	
COST		į.	Variations in	n Level of		
CENTRE	SERVICE	BUDGET	Expenditur	e on (A)	BUDGET	%
		2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	s'0003	%
C1330F	Legal	(470)	13	482	25	(105)
C1335F	Democratic	2,419	8	887	3,314	37
C1340F	Electoral	524	2	195	721	38
C1345F	Mayoral	284	2	38	324	14
C1355F	Registrars	(179)	4	30	(145)	(19)
C1350F	Contribution to Coroner's Court	241	- 1	132	373	55
C1358f	Leader's Office	-	-	204	204	n/a
	TOTAL NET SPEND	2,819	29	1,968	4,816	71

STAFF ESTABLISHMENT NUMBERS

	ORIGINA	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAF	F FTE STAFF	FTE STAFF
Legal	25.	3 25.1	(0.2)
Democratic	13.3	3 12.8	(0.5)
Electoral	6.	5.8	(0.2)
Mayoral	4.	3.3	(1.2)
Registrars	8.	11.3	3.3
Leader's Office		4.0	4.0
TOTAL FTE STAFF	56.	62.1	5.2

COST CENTRE: C1320E

FORECAST		ORIGINAL	Variations in		ORIGINAL	
2014/15	DESCRIPTION	BUDGET 2014/15	Expenditure Inflation	e on (A) * Other	BUDGET	%
2017/13	DESCRIPTION	(A)	(B)		2015/16	CHANGE
£000's		£000's	£000's	(C) £000's	(D) £000's	(E) %
	Employees	2,791	35	87	2,913	
10	Premises related expenditure	10		(1)	2,510	(10
1,983	Supplies and Services	1,983	(2)	-	1,981	(0
330	Third Party Payments	329	`- ']	(11)	318	(3
-	Transfer Payments	-	-	`- ´	-	n/
	Transport to all a superior	30	-	(16)	14	(53
5	Recharges from other services	6	-	(2)	4	(33
5,136	TOTAL EXPENDITURE	5,149	33	57	5,239	2
-	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	(164)	(4)	(9)	(177)	8
(512)	Fees and Charges	(511)	- 1	(10)	(521)	2
-	Customer and Client Receipts		-		- 1	n/a
-	Interest Receivable	-	- 1	-		n/a
(1,939)	Recharges to other services	(1,939)	-	-	(1,939)	-
	TOTAL INCOME	(2,614)	(4)	(19)	(2,637)	1
					1	
2,521	NET CONTROLLABLE COST	2,535	29	38	2,602	3
	Capital Charges	-				
_	Deferred/Intangible Charges	-	-	-	-	n/a
_	REFCUS	-	-	•	- I	n/a
284	Corporate support services bought in	284	- 1	1,930	2,214	n/a 680
	TOTAL UNCONTROLLABLE COST	284		1,930	2,214	-
			- :			
		204		1,930	_,	680
2,805	NET COST OF SERVICE	2,819	29	1,968	4,816	71
	NET COST OF SERVICE		29			71
-	NET COST OF SERVICE Contributions to / (from) Earmarked Reserves		29			71 n/
-	NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		29			71 n/
-	NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		29			71 n/. n/.
-	NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans		29		4,816	71 n/ n/ n/
-	NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		29			71 n/: n/: n/: n/:
-	NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		29 - - - - - - -		4,816	71 n/. n/.

LEGAL

COST CENTRE: C1330F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£0000's	£000's	a'0003	%
1,825	Employees Premises related expenditure	1,333	17	14	1,364	2 n/a
- 67	Supplies and Services	67	-	1	68	1
78	Third Party Payments	78	-	(12)	66	(15)
	Transfer Payments Transport related expenditure	-			-	n/a n/a
5_	Recharges from other services	. 5	-	-	5	
	TOTAL EXPENDITURE	1,483	17	3	1,503	1
_	Government Grants	-	-	•	-	n/a
	Other Grants, reimbursements and contributions	(146)	(4)	(9)	(159)	9
	Fees and Charges	-	-	-		n/a n/a
	Customer and Client Receipts Interest Receivable	-	- [-	-	n/a
	Recharges to other services	(1,807)	-	-	(1,807)	-
	TOTAL INCOME	(1,953)	(4)	(9)	(1,966)	1
(2,100)						
(478)	NET CONTROLLABLE COST	(470)	13	(6)	(463)	(1)
(110)		<u> </u>				
•	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a n/a
	REFCUS Corporate support services bought in	-		488	488	n/a
	TOTAL UNCONTROLLABLE COST			488	488	
	TOTAL UNCONTROLLABLE COST			-100	100	n/a
	T	(470)	40	482	25	/105
(478)	NET COST OF SERVICE	(470)	13	482	25	(105
- 1999	Contributions to / (from) Earmarked Reserves				_	n/a
]	Contributions to / (from) Capital Reserves:	-	- 1	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	:	n/a n/a
	Contribution to / (from) General Balances	-				
	TOTAL APPROPRIATIONS	-		-		n/a
		(470)	13	482	25	(105
(478)	TOTAL NET EXPENDITURE	(470)	13	402	2.5	(100
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE				_	£000's
Strategic bud	get - agreed pressures / service demands					
1						
L						
	get - agreed additional Income / savings					
Increased inc	come from Legal Services					(10
						(10
Other resource	re changes					{
Other resource	CO CHARGO					
Corporate Se	ervices bought in					488
Minor Variation	ons					4
1						
						ļ
						AD
						492
	ER VARIATIONS IN RESOURCE					492

DEMOCRATIC

COST CENTRE: C1335F

C	% CHANGE
627 Employees 629 8 (25) 61: 4 Premises related expenditure 4 1,727 5 Supplies and Services 1,727 1,727 6 Third Party Payments 6 Transfer Payments	(E)
4 Premises related expenditure	(3)
6 Third Party Payments 6 Transfer Payments	\-,
Transfer Payments	
	n/a
(57) Recharges from other services (57) - (1)	
2,309 TOTAL EXPENDITURE 2,311 8 (26) 2,293	
- Government Grants	
(18) Other Grants, reimbursements and contributions (18) (18) (18)	n/a - n/a
- Customer and Client Receipts	n/a
- Interest Receivable	n/a
(132) Recharges to other services (132) (132)	<u> </u>
(150) TOTAL INCOME (150) (156)	_
2,159 NET CONTROLLABLE COST 2,161 8 (26) 2,143	(1)
- Capital Charges	n/-
- Capital Charges	n/a n/a
- REFCUS	n/a
258 Corporate support services bought in 258 - 913 1,171	354
258 TOTAL UNCONTROLLABLE COST 258 - 913 1.171	
	354
2,417 NET COST OF SERVICE 2,419 8 887 3,314	37
- Contributions to / (from) Earmarked Reserves	n/a
- Contributions to / (from) Capital Reserves:	n/a
- Financing of Capital Expenditure	n/a
- Contribution to / (from) General Balances	n/a n/a
- TOTAL APPROPRIATIONS	
	n/a
2,417 TOTAL NET EXPENDITURE 2,419 8 887 3,314	37
* OTHER VARIATIONS IN LEVEL OF EVERNBETURE	
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
Increase in Scrutiny Team by 2FTE to facilitate transparency agenda	83
!	-
	83
Strategic budget - agreed additional income / savings	7
1	
	-
Other resource changes	
	040
Corporate Support Services bought in	913
	(106)
Corporate Support Services bought in Realignment of Democratic & Legal to provide additional support to Leader's office	I I
Corporate Support Services bought in Realignment of Democratic & Legal to provide additional support to Leader's office	(106)
Corporate Support Services bought in Realignment of Democratic & Legal to provide additional support to Leader's office	(106) (3)
Corporate Support Services bought in Realignment of Democratic & Legal to provide additional support to Leader's office	(106)
Corporate Support Services bought in Realignment of Democratic & Legal to provide additional support to Leader's office	(106) (3)

ELECTORAL

COST CENTRE: C1340F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations i Expenditu Inflation	re on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	£000's	(D) £000's	(E) %
	Employees	328	4	(77)	255	(22)
1	Premises related expenditure	1	- (0)	(40)	1	- (0)
	Supplies and Services Third Party Payments	155 4	(2)	(12) 1	141 5	(9) 25
	Transfer Payments	- 1	-	-		n/a
-	Transport related expenditure	<u>:</u>	-	-	-	n/a
	Recharges from other services	36		(00)	36	- (40)
523	TOTAL EXPENDITURE	524	2	(88)	438	(16)
-	Government Grants	-	-	-	-	n/a n/a
	Other Grants, reimbursements and contributions Fees and Charges	[]	[]			n/a
	Customer and Client Receipts	-	- Ì	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
•	Recharges to other services	-			-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
523	NET CONTROLLABLE COST	524	2	(88)	438	(16)
	Control Charges					n/a
-	Capital Charges Deferred/Intangible Charges			-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in			283	283	n/a
-	TOTAL UNCONTROLLABLE COST	-		283	283	n/a
	I	504		405	701	20
523	NET COST OF SERVICE	524	2	195	721	38
_	Contributions to / (from) Earmarked Reserves	_		-		n/a
-	Contributions to / (from) Capital Reserves:	-	- 1	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	1	n/a n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-		-	[n/a
_	TOTAL APPROPRIATIONS	-			-	n/a
						100
523	TOTAL NET EXPENDITURE	524	2	195	721	38
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						}
Ohanna alla bara	death arrest additional income (anytings					
Strategic bud	dget - agreed additional income / savings					
						1
İ						
Other resour	ce changes					1
						283
Corporate su	<u>ce changes</u> ipport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su	pport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su Realignment	pport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su Realignment	pport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su Realignment	pport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su Realignment	pport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su Realignment	pport service bought in of Democratic & Legal services to reflect current st	ructure				(87
Corporate su Realignment Minor Variati	pport service bought in of Democratic & Legal services to reflect current st	ructure				283 (87 (1

MAYORAL

COST CENTRE: C1345F

Court Cour	FORECAST	r .	ORIGINAL	Variatione	in level of	ORIGINAL	
Combined Comparison Compari	004444		BUDGET	Expenditu	ire on (A)	BUDGET	
Section	2014/15	DESCRIPTION					
Promises related expenditure			£000's	£0009's	£000's	8'0003	
Supplies and Sarvices							(26)
Transfer Fayments		Supplies and Services		-			(38
28	-			-	• [-	n/a
257 TOTAL EXPENDITURE		Transport related expenditure		-	(16)	12	(57)
- Government Clarats - Other Crants, reimbursements and contributions - Fees and Charges - Customer and Client Receipts - Interest Receivable - Interest Receivable - Recharges to other services - TOTAL INCOME - Capital Charges -							(5)
Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Rechanges to other services TOTAL INCOME 257 NET CONTROLLABLE COST 258 2 (76) 184 (23 Capital Charges Deferred/intarple Charges REFCUS REFC							(29)
Fees and Charges						-	n/a n/a
Interest Receivable	-	Fees and Charges	-	-	-	-	n/a
Recharges to other services			- 1	-		-	n/a
TOTAL INCOME			-				n/a n/a
Capital Charges				-	-		
Capital Charges Deferred/intargible Charges Deferred/intargible Charges REFCUS RECUS							100
- Deferred/intangbile Charges	257	NET CONTROLLABLE COST	258	2	(76)	184	(29)
- Deferred/intangible Charges	-	Capital Charges	-	- 1	- [-	n/a
28 Comprate support services bought in 28 - 114 140 439 28 TOTAL UNCONTROLLABLE COST 26 - 1114 140 439 283 NET COST OF SERVICE 284 2 38 324 14 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions to / (from) Earmarked Reserves - 100 Contributions / (from) Earmarked Reserves	-	Deferred/Intangible Charges	-			-	n/a
28 NET COST OF SERVICE 283 NET COST OF SERVICE 284 2 38 324 11 Contributions to / (from) Earmarked Reserves: Contributions to / (from) Earmarked Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Relances Contribution to / (from) General Relances Contribution to / (from) General Relances Contribution to / (from) General Relances Contribution to / (from) General Relances Contribution to / (from) General Relances Contribution to / (from) General Relances Contribution to / (from) Earmarked Reserves: From Contribution to / (from) Capital Reserves: Contrib	26			· I	_	- 140	n/a 438
283 NET COST OF SERVICE 284 2 38 324 14 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Fiserves: Financing of Capital Expenditure Provision for Repayment of Letterial Loans Financing of Capital Expenditure Provision for Repayment of Letterial Loans Financing of Capital Expenditure Provision for Repayment of Letterial Loans Financing of Capital Expenditure Financing of Capital Expenditure 283 TOTAL NET EXPENDITURE 283 TOTAL NET EXPENDITURE 284 2 38 324 14 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff (100 strategic budget - agreed additional income / savings removal of second mayoral car and staff removal of second mayoral car and staff removal of second mayoral car and staff removal of second mayoral car and staff removal of second mayoral car and staff removal of second mayoral car and staf				-			
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure: Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 283 TOTAL NET EXPENDITURE 284 2 38 324 14 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Removal of second mayoral car and staff (100 ther resource changes corporate support services bought in ealignment of Democratic & Legal services to reflect current structure 138				<u>_</u>		1	430
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS 283 TOTAL NET EXPENDITURE 284 2 38 324 11 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings temoval of second mayoral car and staff (100 ther resource changes Origonate support services bought in ealignment of Democratic & Legal services to reflect current structure 138 138	283	NET COST OF SERVICE	284	2	38	324	14
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS 283 TOTAL NET EXPENDITURE 284 2 38 324 11 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings temoval of second mayoral car and staff (100 ther resource changes Origonate support services bought in ealignment of Democratic & Legal services to reflect current structure 138 138	-	Contributions to / (from) Earmarked Reserves	<u>-</u> T				n/a
Provision for Repayment of External Loans Contribution to It (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 283 TOTAL NET EXPENDITURE 284 2 38 324 14 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Contribution to It (from the contribution of the contribu	•	Contributions to / (from) Capital Reserves:	-	-		-	n/a
- Contribution to / (from) General Balances	-			-		-	n/a n/a
283 TOTAL NET EXPENDITURE 284 2 38 324 14 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands strategic budget - agreed additional income / savings demoval of second mayoral car and staff (100 Other resource changes corporate support services bought in leadignment of Democratic & Legal services to reflect current structure 138	-		-		-		n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands	·	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands	283	TOTAL NET EXPENDITURE	284	2	38	324	14
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Lemoval of second mayoral car and staff (100 Other resource changes Corporate support services bought in ealignment of Democratic & Legal services to reflect current structure 114 24	-		201	- 1		OZ-T	1-7
Strategic budget - agreed additional income / savings temoval of second mayoral car and staff (100 ther resource changes corporate support services bought in sealignment of Democratic & Legal services to reflect current structure 138	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
Atter resource changes corporate support services bought in elealignment of Democratic & Legal services to reflect current structure 24	girategie pae	get - agreed pressures / service demands					2000
Atter resource changes corporate support services bought in elealignment of Democratic & Legal services to reflect current structure 24	SHALESIO SOC	<u>qet - aqreed pressures / service demands</u>					
other resource changes corporate support services bought in lealignment of Democratic & Legal services to reflect current structure 114 24	Strategic bud	get - agreed additional income / savings					
other resource changes corporate support services bought in lealignment of Democratic & Legal services to reflect current structure 114 24	Strategic bud	get - agreed additional income / savings					-
torporate support services bought in lealignment of Democratic & Legal services to reflect current structure 24	Strategic bud	get - agreed additional income / savings					(100)
lealignment of Democratic & Legal services to reflect current structure 24	Strategic bud	get - agreed additional income / savings					
	<u>Strategic bud</u> Removal of s	get - agreed additional income / savings econd mayoral car and staff					(100)
	Strategic bud Removal of s Other resource	get - agreed additional income / savings econd mayoral car and staff se changes	cture				(100)
OTAL OTHER VARIATIONS IN RESOURCE 38	Strategic bud Removal of s Other resource	get - agreed additional income / savings econd mayoral car and staff se changes	cture				(100)
	Strategic bud Removal of s Other resource	get - agreed additional income / savings econd mayoral car and staff se changes	cture				(100) (100)

REGISTRARS

COST CENTRE: C1355F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Inflation	re on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) s'0003	(E) %
315	Employees	316	4	42	362	15
	Premises related expenditure	3 13	•	(2)	3 11	- (15)
	Supplies and Services Third Party Payments	13	-	(2)	':	n/a
-	Transfer Payments	- 1	-	-	-	n/a
-	Transport related expenditure Recharges from other services	:		-		n/a n/a
	TOTAL EXPENDITURE	332	4	40	376	13
	Government Grants				-	n/a
1	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	(511)	•	(10)	(521)	2
	Customer and Client Receipts	-	-	- '	-	n/a n/a
	Interest Receivable Recharges to other services	-	-	-		n/a
	TOTAL INCOME	(511)		(10)	(521)	2
(312)	TOTAL INCOME	(0.17)		(1.5)	(/	
(181)	NET CONTROLLABLE COST	(179)	4	30	(145)	(19)
(101)	NET CONTINUE COST	()		===	· · · · · ·	2000
-	Capital Charges	•	-	-	•	n/a
	Deferred/Intangible Charges] : [-	-	-	n/a n/a
	REFCUS Corporate support services bought in	[]	-			n/a
	TOTAL UNCONTROLLABLE COST	-				n/a
		<u> </u>			<u> </u>	100
(181)	NET COST OF SERVICE	(179)	4	30	(145)	(19)
(101)	NET GOOT OF GENTIOE	(11.5)		L		<u> </u>
	Contributions to / (from) Earmarked Reserves	-	-	-	•	n/a
	Contributions to / (from) Capital Reserves:	; [-	-		n/a n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans] - [_	-	_	n/a
_ •	Contribution to / (from) General Balances					n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
				1		
(181)	TOTAL NET EXPENDITURE	(179)	4	30	(145)	(19)
	DISTORE IN LEVEL OF TYPENDELINE					
						£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	Iget - agreed pressures / service demands					£000's
						£000's
					•	£000's
						£000's
						£000's
						£000's
						£000's
						£000's
Strategic bud	lget - agreed pressures / service demands					£000's
Strategic bud						-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					-
Strategic bud	Iget - agreed pressures / service demands dget - agreed additional income / savings					(10
Strategic bud	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars					(10
Strategic bud Strategic bud Increased inc	Iget - agreed pressures / service demands Iget - agreed additional income / savings come from Registrars					(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10 41 (1
Strategic bud Strategic bud Increased inc	dget - agreed pressures / service demands dget - agreed additional income / savings come from Registrars	ructure				(10

DEMOCRATIC AND LEGAL SERVICES CONTRIBUTION TO CORONERS COURT

COST CENTRE: C1350F

FORECAST 2014/15	i		Mariakias	المراجب المناجة	ODIO	
2014/15	i	ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	2000's	£000's	£000's	s'0003	%
	Premises related expenditure] [n/a n/a
-	Supplies and Services	- 1		-		n/a
241	Third Party Payments	241	-		241	•
-	Transfer Payments	-	•	-	-	n/a
	Transport related expenditure Recharges from other services	:			:	n/a n/a
241	TOTAL EXPENDITURE	241			241	- 100
	Government Grants					
	Other Grants, reimbursements and contributions	[-	-	-	n/a n/a
	Fees and Charges		-	_	[n/a
-	Customer and Client Receipts	-	_	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
<u> </u>	Recharges to other services	-	-		-	n/a
-	TOTAL INCOME	-	-	-	ì - I	n/a
241	NET CONTROLLABLE COST	241	-	-	241	
					2000	
	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges REFCUS	•	-	•	-	n/a
:	Corporate support services bought in	-	-	132	132	n/a n/a
	TOTAL UNCONTROLLABLE COST	-		132	132	
	TOTAL DISCONTINULLABLE COST		•	132	132	n/a
	NET COST OF SERVICE					
241	NET COST OF SERVICE	241	•	132	373	55
-	Contributions to / (from) Earmarked Reserves	- 1	-		_ 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-			n/a
•	Financing of Capital Expenditure	•	-	-	-	n/a
-	Provision for Repayment of External Loans	-	•	-	-	n/a
	Contribution to / (from) General Balances				•	n/a
•	TOTAL APPROPRIATIONS	-	•	•	-	n/a
241	TOTAL NET EVENIDITURE	041		100		
241	TOTAL NET EXPENDITURE	241	-	132	373	55
trategic bud						
	get - agreed additional income / savings					
	lget - agreed additional income / savings				•	
ther resourc						-
ther resource						. 132
ther resource	se changes					132

DEMOCRATIC AND LEGAL SERVICES LEADER'S OFFICE

COST CENTRE: C1358F

(A) (B) (C)	204	
Employees	204	n/a
Employees	193 - 211 	n/a
Supplies and Services Third Party Payments Transfer Payments Transpor related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST NET CONTROLLABLE COST NET CONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves. Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Total NET EXPENDITURE Total Net Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Total required pressures / service demands	204	n/a n/a
Transfer Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Sovernment Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE NET COST OF SERVICE Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE Total reged pressures / service demands	204	n/a n/a
Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contributions to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE Total Reserves	204	n/a
Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST NET CONTROLLABLE COST NET CONTROLLABLE COST NET CONTROLLABLE COST NET CORPORTE Services Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE Total read of Despayment of Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Reserves	204	n/a
TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Racharges to other services TOTAL INCOME NET CONTROLLABLE COST Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE NET COST OF SERVICE Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE Total Charges Total NET EXPENDITURE Total NET EXPENDITURE Total NET EXPENDITURE Total Regiculture 204 Total NET EXPENDITURE Total Regiculture 204 Total NET EXPENDITURE	204	n/a
Government Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME - NET CONTROLLABLE COST - Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST - NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL NET EXPENDITURE - COTHER VARIATIONS IN LEVEL OF EXPENDITURE	204	n/a
Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST NET CONTROLLABLE COST Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE NET COST OF SERVICE Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTHER VARIATIONS IN LEVEL OF EXPENDITURE	204	n/a
Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST NET CONTROLLABLE COST Capital Charges Deferred/Intangible Charges REFCUS REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE NET COST OF SERVICE Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTHER VARIATIONS IN LEVEL OF EXPENDITURE	204	n/a
Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST NET CONTROLLABLE COST NET CONTROLLABLE COST Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Intalegic budget - agreed pressures / service demands	204	n/a
- Recharges to other services	204	n/a
- TOTAL INCOME	204	n/a
- NET CONTROLLABLE COST 204 - Capital Charges	204	n/a
- Capital Charges - Deferred/Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - NET COST OF SERVICE - NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - 204 OTHER VARIATIONS IN LEVEL OF EXPENDITURE	204	n/a
- Capital Charges - Deferred/Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - NET COST OF SERVICE - NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - 204	204	n/a
Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure Total Net Expenditure	204	
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves. Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE	204	
- Corporate support services bought in	204	
- TOTAL UNCONTROLLABLE COST	- 204 - - - - -	
- NET COST OF SERVICE 204 - Contributions to / (from) Earmarked Reserves	204	
- Contributions to / (from) Earmarked Reserves		
- Contributions to / (from) Earmarked Reserves		
- Contributions to / (from) Capital Reserves Financing of Capital Expenditure	-	n/a
- Contributions to / (from) Capital Reserves Financing of Capital Expenditure	-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands	-	n/a
- Contribution to / (from) General Balances	-	n/a
- TOTAL APPROPRIATIONS	-	n/a
- TOTAL NET EXPENDITURE 204 OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands	·	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands	204	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands		100
trategic budget - agreed pressures / service demands		
trategic budget - agreed pressures / service demands		£0000
trategic budget - agreed additional income / savings		
<u>her resource changes</u> ove 1 FTE from SCPP to Leader's Office (page RED 8 4) palignment of Democratic & Legal to provide additional support to Leader's office		
OTAL OTHER VARIATIONS IN RESOURCE		

RESOURCES

HUMAN RESOURCES

SERVICE DESCRIPTION

The Human Resources Division provides a range of services designed to enable the delivery of the 'people' elements of serving our customers well through skilled and well-led staff. The work of the division involves the determination of people strategy, HR policy, pay and reward, workforce equalities, workforce planning, organisational and people development, learning and development, employee engagement and collective consultation.

Provision of HR management information, payroll services, establishment control, recruitment services etc is provided within the HR and Finance Service Centre.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1380F	HR Consultancy	(889)	2	734	(153)	(83)
C1385F	Occupational Health	10	2	(18)	(6)	(160)
C1395F	Organisational Development	(188)	4	190	6	(103)
C1410F	Corporate Learning and Development	87	3	(87)	3	(97)
	TOTAL NET SPEND	(980)	11	819	(150)	(85)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR Consultancy	30.8	30.9	0.1
Occupational Health	2.0	1.0	(1.0)
Organisational Development	13.1	5.0	(8.1)
Corporate Learning and Development		4.0	4.0
Recruitment transferred to HR and Finance Service Centre	2.6	-	(2.6)
TOTAL FTE STAFF	48.5	40.9	(7.5)

HUMAN RESOURCES

COST CENTRE: C1330E

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/10	DEGOTIII TION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	\- <i>\</i>	(-)	e'0003	`%
	Employees	2,315	27	(141)	2,201	(5)
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	175	-	121	296	69
	Third Party Payments	14	-	-	14	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-			-	n/a
2,516	TOTAL EXPENDITURE	2,504	27	(20)	2,511	0
1 1	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(756)	Fees and Charges	(641)	(16)	223	(434)	(32)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(312)	Recharges to other services	(489)	-	409	(80)	(84)
(1,068)	TOTAL INCOME	(1,130)	(16)	632	(514)	(55)
				010	4.007	45
1,448	NET CONTROLLABLE COST	1,374	11	612	1,997	45
		,				
-	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-	(0.147)	n/a
	Corporate support services bought in	(2,354)		207	(2,147)	(9)
(2,354)	TOTAL UNCONTROLLABLE COST	(2,354)	-	207	(2,147)	(9)
(000)	NET COST OF SERVICE	(980)	11	819	(150)	(85)
(906)	NET COST OF SERVICE	(980)	11	819	(150)	(65)
		· ·			ľ	2/2
- 1	Contributions to / (from) Earmarked Reserves	- 1	-	-	•	n/a n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	·	n/a n/a
-	Financing of Capital Expenditure	-	-	-	- 1	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	_] []	n/a
		 				II/a
-	TOTAL APPROPRIATIONS		-		-	n/a
(000)	TOTAL NET EXPENDITURE	(980)	11	819	(150)	(85)
(906)	TOTAL NET EXPENDITURE	(980)	11	019	(150)	(65)

HUMAN RESOURCES

HR CONSULTANCY (INCLUDING POLICY TEAM, CONSULTANCY TEAM AND TRADE UNIONS)

COST CENTRE: C1380F

£000's £	% 7 n/a - n/a n/a n/a n/a n/a (33) n/a n/a (84) (49)
- Premises related expenditure	n/a - - - - - - - - - - - - - - - - - - -
14 Third Party Payments 14 - - 14 - Transfer Payments - - - - - - Transport related expenditure - - - - - - - Recharges from other services - <td>7 n/a n/a 7 n/a (33) n/a n/a (84)</td>	7 n/a n/a 7 n/a (33) n/a n/a (84)
Transfer Payments	n/a n/a 7 n/a n/a (33) n/a n/a (84)
- Transport related expenditure	n/a n/a 7 n/a n/a (33) n/a n/a (84)
- Recharges from other services	n/a 7 n/a n/a (33) n/a n/a (84)
1,714 TOTAL EXPENDITURE 1,564 18 93 1,675 - Government Grants	7 n/a n/a (33) n/a n/a (84)
- Government Grants	n/a n/a (33) n/a n/a (84)
- Other Grants, reimbursements and contributions	n/a (33) n/a n/a (84)
(738) Fees and Charges (623) (16) 223 (416) - Customer and Client Receipts - - - - - Interest Receivable - - - - (276) Recharges to other services (279) - 235 (44) (1,014) TOTAL INCOME (902) (16) 458 (460) 700 NET CONTROLLABLE COST 662 2 551 1,215	(33) n/a n/a (84)
- Customer and Client Receipts	n/a n/a (84)
- Interest Receivable	n/a (84)
(276) Recharges to other services (279) - 235 (44) (1,014) TOTAL INCOME (902) (16) 458 (460) 700 NET CONTROLLABLE COST 662 2 551 1,215	(84)
(1,014) TOTAL INCOME (902) (16) 458 (460) 700 NET CONTROLLABLE COST 662 2 551 1,215	
700 NET CONTROLLABLE COST 662 2 551 1,215	(49)
In the second se	84
II (PRIMAL / TRAVARA	
- Capital Charges Deferred/Intangible Charges	n/a n/a
- REFCUS	n/a n/a
(1,551) Corporate support services bought in (1,551) - 183 (1,368)	(12)
(1,551) TOTAL UNCONTROLLABLE COST (1,551) - 183 (1,368)	
(1,001)	(12)
(851) NET COST OF SERVICE (889) 2 734 (153)	(83)
- Contributions to / (from) Earmarked Reserves	n/a
- Contributions to / (from) Capital Reserves:	n/a
- Provision for Repayment of External Loans	n/a n/a
- Contribution to / (from) General Balances	n/a
- TOTAL APPROPRIATIONS	
	n/a
(851) TOTAL NET EXPENDITURE (889) 2 734 (153)	(83)
(557) 1517 1217 1217 1217 1217 1217 1217 1217	(00)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
l L	
	-
Exertagic history arrand additional income / arriver	
I Strategic puddet - agreeg aggitional income / savings	(63)
Strategic budget - agreed additional income / savings Review of Car Allowance Scheme	
	(55)
	(33)
	(55)
	(33)
	(65)
	(00)
	(63)
Review of Car Allowance Scheme	
Review of Car Allowance Scheme Other resource changes	
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets	(63)
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment	(63) 249 23 107
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment Minor Variations (net)	(63) 249 23 107 3
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment	(63) 249 23 107
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment Minor Variations (net)	(63) 249 23 107 3
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment Minor Variations (net)	(63) 249 23 107 3
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment Minor Variations (net)	(63) 249 23 107 3 415
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment Minor Variations (net)	(63) 249 23 107 3
Other resource changes Transfer of Schools Payroll Income from HR to Shared Service Centre (page RED 5.7) Centralise L&D Budgets HR Budget Realignment Minor Variations (net)	(63) 249 23 107 3 415

COST CENTRE: C1385F

OCCUPATIONAL HEALTH

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
33	Employees	231	2	(174)	59	(74) n/a
	Premises related expenditure Supplies and Services	- 55		- 78	133	142
- 1	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure	-	-	-	-	n/a n/a
	Recharges from other services			-	-	n/a
166	TOTAL EXPENDITURE	286	2	(96)	192	(33)
l	Government Grants	-	-	-		n/a n/a
	Other Grants, reimbursements and contributions Fees and Charges	(18)	-	-	(18)	-
-	Customer and Client Receipts	`-		-	· - 1	n/a
	Interest Receivable	-		-	-	n/a n/a
$\overline{}$	Recharges to other services TOTAL INCOME	(18)	-		(18)	
(18)	TOTAL INCOME	(16)			(10)	-
148	NET CONTROLLABLE COST	268	2	(96)	174	(35)
- 1	Capital Charges	-		-	-	n/a
-	Deferred/Intangible Charges	•	-	-	•	n/a
	REFCUS Corporate support services bought in	- (258)	-	- 78	- (180)	n/a (30)
	TOTAL UNCONTROLLABLE COST	(258)	-	78	(180)	(30)
(=55)		,,	L		L	(30)
(110)	NET COST OF SERVICE	10	2	(18)	(6)	(160)
	Contributions to / (from) Earmarked Reserves			_	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	_	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-		-	_	n/a n/a
1 1	Contribution to / (from) General Balances		-	-	_	n/a
-	TOTAL APPROPRIATIONS	_		-	-	n/a
(110)	TOTAL NET EXPENDITURE	10	2	(18)	(6)	(160)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands				***	20003
Shategie 233						
						-
Strategic bud	get - agreed additional income / savings					
						-
HR Budget R Minor Variation	E from HR to Business Support (page RED 6.8) ealignment					(65 (23 (8 78
						(18
TOTAL OTH	ER VARIATIONS IN RESOURCE					(18

HUMAN RESOURCES

ORGANISATIONAL DEVELOPMENT

COST CENTRE: C1395F

	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Expenditu Inflation (B)	in Level of are on (A) * Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's	Employees	£000's	£000's	£000's	£000's	<u>%</u>
301	Premises related expenditure	-] -	- (1)	-	n/a
20	Supplies and Services	20	-	-	20	- 4-
	Third Party Payments Transfer Payments	-				n/a n/a
-	Transport related expenditure	•	-	-		n/a
	Recharges from other services	-	-	-	•	n/a
321	TOTAL EXPENDITURE	324	4	(1)	327	1
	Government Grants	-			•	n/a
	Other Grants, reimbursements and contributions	-	· ·		-	n/a
	Fees and Charges Customer and Client Receipts	-	1			n/a n/a
	Interest Receivable	-			_	n/a
-	Recharges to other services	(30)		30		(100)
-	TOTAL INCOME	(30)	-	30	-	(100)
				-		(1.5.57
321	NET CONTROLLABLE COST	294	4	29	327	11
	Capital Charges	-			-	n/a
	Deferred/Intangible Charges	-			-	n/a
(480)	REFCUS	- (493)		161	- (321)	n/a (33)
1	Corporate support services bought in TOTAL UNCONTROLLABLE COST	(482)		161 161	(321)	
(402)	TOTAL UNCONTROLLABLE COST	(402)	_	101	(321)	(33)
(161)	NET COST OF SERVICE	(188)	4	190	6	(103)
<u> </u>	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	- 1		n/a n/a
_	Financing of Capital Expenditure	-		-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(161)	TOTAL NET EXPENDITURE	(188)	4	190	6	(103)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				i i i i i i i i i i i i i i i i i i i	£000's
	dget - agreed pressures / service demands					
Strategie but	ago, agross prossures / servise delinarias					
1					â	
Strategic bud	dget - agreed additional income / savings					
Ctratogio Dat	agi sod additional mosmo / savings					
						-
Other	an abangan				ĺ	
Other resour Budget Reali						(65)
Centralise La	RD Budgets					92
Minor Variati						2
Corporate su	pport services bought in					161
						190
					-	
TOTAL	IFD WARIATIONS IN SECONDS					
TOTAL OTH	IER VARIATIONS IN RESOURCE					190

HUMAN RESOURCES

CORPORATE LEARNING AND DEVELOPMENT

COST CENTRE: C1410F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu Inflation	in Level of are on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's 218	Employees	£000's	£000's	£000's (59)	£000's 221	<u>%</u>
- 210	Employees Premises related expenditure	-	- -	(59)	-	(20) n/a
	Supplies and Services	53	-	43	96	81
	Third Party Payments Transfer Payments	•	-	-	-	n/a n/a
_	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-		-	n/a
315	TOTAL EXPENDITURE	330	3	(16)	317	(4)
	Government Grants Other Grants, reimbursements and contributions Fees and Charges	-	-	-	-	n/a n/a n/a
	Customer and Client Receipts	<u> </u>		-		n/a
	Interest Receivable	-	-			n/a
(36)	Recharges to other services	(180)	-	144	(36)	(80)
(36)	TOTAL INCOME	(180)	-	144	(36)	(80)
279	NET CONTROLLABLE COST	150	3	128	281	87
	Capital Charges	-				- In
-	Deferred/Intangible Charges	-	-	-	-	n/a n/a
-	REFCUS	. - .	-		-	n/a
	Corporate support services bought in	(63)		(215)	(278)	341
(63)	TOTAL UNCONTROLLABLE COST	(63)		(215)	(278)	341
216	NET COST OF SERVICE	87	3	(87)	3	(97)
	On the three to I (for a) Francisco de di Brancisco					
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	_	-	-	n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		-	n/a
	TOTAL ALT HOLIMATIONS			_		n/a
216	TOTAL NET EXPENDITURE	87	3	(87)	3	(97)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
	get - agreed pressures / service demands					
Stratagia bud	get agreed additional income / aguings					
Strategic bud	get - agreed additional income / savings					<u>-</u>
<u>Strategic bud</u>	get - agreed additional income / savings					-
<u>Strategic bud</u>	get - agreed additional income / savings					-
Other resourd HR Budget R Transfer 1 FT	ce changes ealignment 'E from HR to Business Support (page RED 6.8)					(34)
Other resourd HR Budget R Transfer 1 FT Centralise L& Minor Variatic	ce changes ealignment E from HR to Business Support (page RED 6.8) D Budgets					(34) 144 (1)
Other resourd HR Budget R Transfer 1 FT Centralise L& Minor Variatic	ce changes ealignment 'E from HR to Business Support (page RED 6.8) 'D Budgets ons (net)					19 (34) 144 (1) (215)

RESOURCES DIVISION SUMMARY

VOLUNTARY SECTOR FUNDING

SERVICE DESCRIPTION

Corporate Voluntary Sector Support

The Council wishes to maximise the contribution of the voluntary and community sector in delivering quality public services. In particular it seeks to promote the sector's ability to provide tailored services for groups where statutory services may not reach effectively or where take up is low eg. marginalised or vulnerable communities.

The major element of this budget is the Stronger Communities Fund, a funding programme which gives priority to developing the infrastructure of the sector, enabling organisations to become 'fit for purpose' to deliver quality public services. The Council's Active Communities Fund targeting new and innovative activity in the sector is also held within this budget.

The budget also includes provision for non domestic rate relief for organisations supported by the Council, support for organisations which lease premises from the Council and support for community involvement activities.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1350E	Voluntary Sector Funding	1,236	-	-	1,236	-
	TOTAL NET SPEND	1,236	0	_	1,236	-

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHIVIENT NUIVIBENS			
	 ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Nil Staff	-	(-	####
	ļ		
<u></u>			
TOTAL FTE STAFF		-	-

VOLUNTARY SECTOR FUNDING

COST CENTRE: C1350E

		ORIGINAL		in Level of	ORIGINAL	~
FORECAST	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	re on (A) * Other	BUDGET 2015/16	% CHANGE
2014/15	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£0000's	£000's	£000's	`%
	Employees	- [-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
1 100	Supplies and Services	1,102	-	12	1,114	n/a 1
	Third Party Payments Transfer Payments	134	-	(12)	122	(9)
134	Transport related expenditure	'-	-	- (,	-	n/a
-	Recharges from other services	.	_	-		n/a
	TOTAL EXPENDITURE	1,236	_	-	1,236	-
	Government Grants	_	-	_	_	n/a
_	Other Grants, reimbursements and contributions	_	-	-	- 1	n/a
_	Fees and Charges		-		-	n/a
	Customer and Client Receipts	1 - 1	-	-	-	n/a
	Interest Receivable	-	-		-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	 _	-	-	n/a
		<u> </u>		<u> </u>	L	
1,236	NET CONTROLLABLE COST	1,236	-	-	1,236	-
-	Capital Charges	-	- "	-	•	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-		<u>-</u> .	n/a
-	TOTAL UNCONTROLLABLE COST	•	-	-	-	n/a
1,236	NET COST OF SERVICE	1,236	_	_	1,236	
1,200	12. 000. 0. 02.11.02	.,				
-	Contributions to / (from) Earmarked Reserves	- 1	•	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	•	-	-	n/a
-	Financing of Capital Expenditure	-	•	-	-	n/a n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	[]	-	:	[n/a
-		 	_		_	
-	TOTAL APPROPRIATIONS		<u>-</u>			n/a
1,236	TOTAL NET EXPENDITURE	1,236	-	-	1,236	-
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
					· · · · · · · · · · · · · · · · · · ·	
Strategic bud	dget - agreed pressures / service demands					
						67
						Signature of the signat
						•
Strategic bud	dget - agreed additional income / savings					
						-
	ran changes					
Other reserve						
Other resour	Ce crianges	197				1
Other resour	ce onanges	3				1
Other resour	<u>ve stranges</u>	8				
Other resour	<u>ve Straniges</u>	8				
Other resour	<u>ve stranges</u>	8				
Other resour	<u>ve stranges</u>	*				
Other resour	<u>ve stranges</u>	*				
Other resour	<u>ve stranges</u>	*				-
Other resour	<u>ve Granges</u>	*				_
	HER VARIATIONS IN RESOURCE	*				-

RESOURCES DIVISION SUMMARY

EXECUTIVE SUPPORT

SERVICE DESCRIPTION

This summary includes the salary of the Chief Executive, who is the Head of Paid Service and returning officer and also the costs associated with performing the functions of the office.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1340E	Chief Executive's Office	378	3	(599)	(218)	(158)
	TOTAL NET SPEND	378	3	(599)	(218)	(158)

STAFF ESTABLISHMENT NUMBERS

	3-3-8-9-	ORIGINAL	ORIGINAL	CHANGE
SERVICE		BUDGET	BUDGET	IN
		2014/15	2015/16	FTE
2017	F	FTE STAFF	FTE STAFF	FTE STAFF
Chief Executive's Office	***	1.0	1.0	-
	Ì			
			1	
			1	
		-		
TOTAL FTE STAFF		1.0	1.0	•

EXECUTIVE SUPPORT

COST CENTRE: C1340E

OHE	COTIVE	OLIBERADIV
2009		SUMMARY

2014/15 DES	SCRIPTION	BUDGET 2014/15	Expendite Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
221 Emp	oloyees	224	3	(2)	225	0
	mises related expenditure plies and Services	- 110	-	- (4)	- 106	n/a (4)
	d Party Payments	-	-	-	-	n/a
	nsfer Payments	-	-	-	-	n/a
	nsport related expenditure charges from other services	11	-	-	11	- n/a
	AL EXPENDITURE	345	3	(6)	342	(1)
- Gove	ernment Grants	-	-	-	-	n/a
	er Grants, reimbursements and contributions	-	-	-	-	n/a
	s and Charges tomer and Client Receipts	-	-	<u>-</u>	-	n/a n/a
	rest Receivable	-	_	-	-	n/a
(20) Rech	harges to other services	(20)		(717)	(737)	3,585
(20) TOT	TAL INCOME	(20)	-	(717)	(737)	3,585
371 NET	CONTROLLABLE COST	325	3	(723)	(395)	(222)
- Capi	ital Charges	. 1	-			n/a
- Defe	erred/Intangible Charges	-	-	-	-	n/a
1	FCUS	- 53	-	- 124	- 177	n/a 234
	porate support services bought in FAL UNCONTROLLABLE COST	53	<u> </u>	124	177	
33 101	AL UNCONTROLLABLE COST	30	_	124		234
424 NET	COST OF SERVICE	378	3	(599)	(218)	(158)
- Cont	tributions to / (from) Earmarked Reserves	- 1	-	_	-	n/a
- Cont	tributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
	tribution to / (from) General Balances	-	-	-		n/a
	TAL APPROPRIATIONS	-	-	-	-	n/a
		3, 3			-2022	1174
424 TOT.	AL NET EXPENDITURE	378	3	(599)	(218)	(158)
* OTHER VARIAT	TIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget -	agreed pressures / service demands					11.5
						-
Strategic budget -	agreed additional income / savings					
						-
Other resource cha						
	ort services to Public Health					(380)
Increase in Corpor Minor Variations (r	rate and Democratic core recharge to the HRA net)					(337) (6)
	t services bought in					124
						(599)
					ļ	
IOTAL OTHER V	ARIATIONS IN RESOURCE					(599)

RESOURCES DIVISION SUMMARY

FINANCE AND ASSETS

SERVICE DESCRIPTION

The Finance and Assets Division consists of 7 service areas;

Corporate Finance and Departmental Finance; Pensions and Treasury; Governance; Asset Management; Risk, Insurance and Business Continuity; HR and Finance Service Centre; and Facilities Management.

Financial Services

Provision of financial advice across the council; Ensuring the robustness of the Council's annual budget (revenue and capital); Preparation of accounts within statutory deadlines; Robust and detailed in-year financial monitoring of budget and trends for the Council's delivery of its annual budget.

Pensions and Treasury

The cash management function for the authority; Administration of the Croydon local government pension scheme; and Investment and administration of the Croydon Pension Fund.

Governance

Supporting the overall governance arrangements ensuring they are sound, fit for purpose and represent best practice; Preventing, detecting and deterring fraud and corruption in partnership with Deloitte; Providing the Internal audit service in partnership with Deloitte.

Asset Management

To provide commercial property advice; To ensure that the there is a corporate asset strategy and estate management for the Council, ensuring that assets are efficiently and effectively utilised and fit for purpose through the implementation of the corporate property and estate strategy - and asset management implementation plan.

Risk Insurance and Business Continuity

Support the Risk Management and Insurance framework; Provide Business continuity and emergency planning services.

HR and Finance Service Centre

Administration of the Croydon local government pension scheme; Recruitment of interim and permanent staff; Provision of support to the One Oracle system; Delivery of the Payroll service; Accounts Payable and Cash Management

Facilities Management

Managing the outsourced facilities management contract with Interserve, including the performance management of daily

MOVEMENT IN NET EXPENDITURE

		ORIGINAL		in Level of	ORIGINAL	0/
COST		BUDGET	Expenditu	ire on (A)	BUDGET	%
CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1230F	Financial Services	(333)	22	1,930	1,619	(586)
C1231F	Governance Team	(10)	14	(86)	(82)	720
C1235F	Treasury & Pensions	454	(1)	(1)	452	(0)
C1240F	Asset Management & Estate	3,089	(14)	(1,560)	1,515	(51)
C1242F	HR and Finance Service Centre	(152)	4	(250)	(398)	162
C1232F	Risk Insurance and Business Cont'y	(82)	(3)	80	(5)	(94)
C1205F	Facilities Management	3,561	163	(4,509)	(785)	(122)
	TOTAL NET SPEND	6,527	185	(4,396)	2,316	28

STAFF ESTABLISHMENT NUMBERS

		ORIGINAL	ORIGINAL	CHANGE
SERVICE		BUDGET	BUDGET	IN
		2014/15	2015/16	FTE
		FTE STAFF	FTE STAFF	FTE STAFF
Financial Services		75.7	56.5	(19.2)
Governance Team		16.4	16.4	-
Treasury & Pensions		5.0	3.0	(2.0)
Asset Management & Estate		5.0	5.0	-
HR and Finance Service Centre		56.8	59.4	2.6
Risk Insurance and Business Cont'y		10.0	10.0	-
Facilities Management		13.0	18.0	5.0
TOTAL FTE STAFF	-	181.9	168.3	(13.6)

RESOURCES

COST CENTRE: C1230E

		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
201-7/10	DEGOTH TION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	7,902	72	(233)	7.741	(2)
	Premises related expenditure	7,238	-	794	8,032	11
	Supplies and Services	1,929	11	650	2,590	34
	Third Party Payments	3,332	184	227	3,743	12
'-	Transfer Payments	-,	-	-		n/a
	Transport related expenditure	125	-	-	125	-
	Recharges from other services	154		297	451	193
23,490	TOTAL EXPENDITURE	20,680	267	1,735	22,682	10
-	Government Grants	-	-	_	-	n/a
(1,606)	Other Grants, reimbursements and contributions	(1,506)	(38)	(462)	(2,006)	33
	Fees and Charges	(1,033)	(23)	(377)	(1,433)	39
	Customer and Client Receipts	(822)	(21)	(807)	(1,650)	101
	Interest Receivable	`-′	`-'	-	``-'	n/a
	Recharges to other services	(1,776)	-	148	(1,628)	(8)
<u> </u>	TOTAL INCOME	(5,137)	(82)	(1,498)	(6,717)	31
(-,			(3-1)	(.,,	(4,111)	31
18,241	NET CONTROLLABLE COST	15,543	185	237	15,965	3
	Capital Charges	5,759	-	(983)	4,776	(17)
110	Deferred/Intangible Charges	110	-	(11)	99	(10)
-	REFCUS	-	-	-	-	`n/a
(17,056)	Corporate support services bought in	(17,056)	-	(1,468)	(18,524)	9
(11,187)	TOTAL UNCONTROLLABLE COST	(11,187)	-	(2,462)	(13,649)	22
					<u> </u>	
7,054	NET COST OF SERVICE	4,356	185	(2,225)	2,316	(47)
2,171	Contributions to / (from) Earmarked Reserves	2,171	-	(2,171)	-	(100)
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-		n/a
2,171	TOTAL APPROPRIATIONS	2,171	-	(2,171)	-	(100)
9,225	TOTAL NET EXPENDITURE	6,527	185	(4,396)	2,316	(65)

FINANCIAL SERVICES TEAM

COST CENTRE: C1230F

r		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,183	Employees	3,375	31	(727)	2,679	(21
	Premises related expenditure Supplies and Services	196	- 1	- (45)	151	n/a
	Third Party Payments	130]	(43)	131	(23 n/a
	Transfer Payments		_	-	_	n/a
	Transport related expenditure	-	- 1	-	-	n/a
	Recharges from other services	-			-	n/a
3,489	TOTAL EXPENDITURE	3,571	31	(772)	2,830	(21
- (110)	Government Grants	-		•	-	n/a
	Other Grants, reimbursements and contributions Fees and Charges	(113)	(3)	121	(116)	3 (00
(301)	Customer and Client Receipts	(301)	(6)	121	(246)	(32 n/a
_	Interest Receivable		_	•	_	n/a
-	Recharges to other services	_	-			n/a
	TOTAL INCOME	(474)	(9)	121	(362)	(24
		25. 22.1				
3,015	NET CONTROLLABLE COST	3,097	22	(651)	2,468	(20
	Capital Charges	_			_	
	Deferred/Intangible Charges	_		•	-	n/a
	REFCUS			-	_	n/a n/a
	Corporate support services bought in	(3,430)	_	2,581	(849)	(75
(3,430)	TOTAL UNCONTROLLABLE COST	(3,430)	-	2,581	(849)	(75
	<u> </u>					
(415)	NET COST OF SERVICE	(333)	22	1,930	1,619	(586
_	Contributions to / (from) Earmarked Reserves					- 7
	Contributions to / (from) Capital Reserves:	l -		-	-	n/a n/a
_	Financing of Capital Expenditure	_		-	_	n/a
-	Provision for Repayment of External Loans	-	_	-	_	n/a
-	Contribution to / (from) General Balances	-	-]	-	-	n/a
-	TOTAL APPROPRIATIONS	_	- I	-		n/i
(415)	TOTAL NET EXPENDITURE	(333)	22	1,930	1,619	(586
(410)	TOTAL TEL EXILIBITIONS	(333)	22	1,930	1,015	(360
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				_	£000's
Ctrotogia bud	last agreed processor / service demands					
Strategic bud	lget - agreed pressures / service demands					
Ctrotonio bud						<u> </u>
	lget - agreed additional income / savings of Finance Team					(700
r lestracture c	i marice ream					(700
						(700
Other resource	re changes					
	pport services bought in					2,581
	n of L&D budgets					(15
	vo FTE from CALAT to Finance					69
Minor Variatio	ons (net)					(5
						2,630
TOTAL OTH	ER VARIATIONS IN RESOURCE					1 020
TOTAL OTAL	LIT TANIATIONS IN NESCUNCE					1,930

ORIGINAL

BUDGET

2015/16

%

CHANGE

Variations in Level of

Expenditure on (A)

* Other

Inflation

RESOURCES

FINANCE AND ASSETS

DESCRIPTION

GOVERNANCE TEAM

C1231F

FORECAST

2014/15

CA CD E000's	(E) % (15) n/a 2 (17) n/a n/a n/a (13) n/a 410 2 n/a
737 Employees 732 7 (115) 624	(15) n/a 2 (17) n/a n/a (13) n/a 410 2
- Premises related expenditure - 349 Supplies and Services - 364 5 1 370 - 741 Third Party Payments - 741 10 (139) 612 - Transfer Payments	n/a 2 (17) n/a n/a n/a (13) n/a 410 2
349 Supplies and Services 364 5 1 370 741 741 741 741 741 742 743 744 745 74	2 (17) n/a n/a n/a (13) n/a 410 2
741 Third Party Payments 741 10 (139) 612 - Transfer Payments - - - - - Transport related expenditure - - - - - Recharges from other services - - - - - Recharges from other services - - - - - Government Grants - - - - - (10) Other Grants, reimbursements and contributions (10) - (41) (51) (330) Fees and Charges (330) (8) - (338) - Customer and Client Receipts - - - - - - Interest Receivable - - - - - - - Recharges to other services - - - - - - (340) TOTAL INCOME (340) (8) (41) (389)	(17) n/a n/a n/a (13) n/a 410 2
- Transfer Payments	n/a n/a n/a (13) n/a 410 2
- Transport related expenditure - Recharges from other services - 1,827 TOTAL EXPENDITURE - Government Grants - (10) Other Grants, reimbursements and contributions (330) Fees and Charges - Customer and Client Receipts - Interest Receivable - Recharges to other services - (340) TOTAL INCOME - Customer and Client Receivable - (340) TOTAL INCOME - Customer and Client Receivable - (340) TOTAL INCOME - (340) TOTAL INCOME	n/a n/a (13) n/a 410 2
- Recharges from other services	n/a (13) n/a 410 2
1,827 TOTAL EXPENDITURE 1,837 22 (253) 1,606 - Government Grants	(13) n/a 410 2
- Government Grants	n/a 410 2
(10) Other Grants, reimbursements and contributions (10) - (41) (51) (330) Fees and Charges (330) (8) - (338) - Customer and Client Receipts	410 2
(330) Fees and Charges (330) (8) - (338) - Customer and Client Receipts	2
- Customer and Client Receipts	
- Interest Receivable	
- Recharges to other services (340) TOTAL INCOME (340) (8) (41) (389)	n/a
(340) TOTAL INCOME (340) (8) (41) (389)	n/a
	14
1 487 NET CONTROLLARI E COST 1 407 14 (294) 1 217	
	(19)
1,707 112 0011110227022 0001	(10)
- Capital Charges	n/a
- Deferred/Intangible Charges	n/a
- REFCUS	n/a
(1,507) Corporate support services bought in (1,507) - 208 (1,299)	(14)
(1,507) TOTAL UNCONTROLLABLE COST (1,507) - 208 (1,299)	(14)
(20) NET COST OF SERVICE (10) 14 (86) (82)	720
- Contributions to / (from) Earmarked Reserves	n/a
- Contributions to / (from) Capital Reserves:	n/a
- Financing of Capital Expenditure	n/a
- Provision for Repayment of External Loans	n/a
- Contribution to / (from) General Balances	n/a
- TOTAL APPROPRIATIONS	n/a
(20) TOTAL NET EXPENDITURE (10) 14 (86) (82)	720
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
1	
1	
1	
1	-
Strategic budget - agreed additional income / savings	
Single Fraud Investigation Service - legal costs	(60)
Single Fraud Investigation Service - Mazars	(30)
Single Fraud Investigation Service - Staff	(100)
Junior auditor work for Schools	(18)
Housing work with Registered Social Landlords	(40)
Reduction in Internal Audit Days	(50)
	, ,
	(298)
Other resource changes	
Corporate support services bought in	208
Minor Variations (net)	4
William Variations (160)	Ť
	212
TOTAL OTHER VARIATIONS IN RESOURCE	(00)
THE PROPERTY OF THE PROPERTY O	(86)

ORIGINAL

BUDGET

2014/15

TREASURY & PENSIONS

COST CENTRE: C1235F

COUCHET COUC
512 Employees
70 Supplies and Services
Trinche Payments
Transfer Payments Transport related expenditure Recharges from other services FRECHARGES from other services TOTAL EXPENDITURE See and Charges Government Grants Government Grants Fees and Charges Fees and Charges Grant Glient Receipts Interest Receivable Interest Receivable FRECHARGES
Transport related expenditure
Recharges from other services - - - - - - - - -
592 TOTAL EXPENDITURE
Government Grants (213) Other Grants, reimbursements and contributions (113) (3) (6) (122)
(213) Other Grants, reimbursements and contributions - Fees and Charges - Customer and Client Receipts - Interest Receivable - Interest Receivable - (73) Recharges to other services - (73) TOTAL INCOME - (186) (3) (3) (192) 296 NET CONTROLLABLE COST - Capital Charges - Deferred/intangible Charges - Deferred/intangible Charges - REFCUS - REFCUS - Capital Support services bought in 158 - 2 160 158 TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - Cother variations in Level of Expenditure - Strategic budget - agreed pressures / service demands
- Fees and Charges - Customer and Client Receipts - Interest Receivable - (73) Recharges to other services - (73) Recharges to other services - (73) Recharges to other services - (73) Recharges to other services - (73) Recharges to other services - (73) Recharges - (73) Recharges - (73) Recharges - (73) Recharges - (73) Recharges - (73) Recharges - (73) Recharges - (73) Recharges - (74) Recharges - (75) Recharges - (76) Recharges - (77) Recharges - (78) Recharges - (79) Recharg
- Customer and Client Receipts - Interest Receivable - Cignial Recharges to other services - Capital Charges - Capital C
(73) Recharges to other services (73) - 3 (70) (286) TOTAL INCOME (186) (3) (3) (192) 296 NET CONTROLLABLE COST 296 (1) (3) 292 - Capital Charges
(286) TOTAL INCOME (186) (3) (3) (192)
Capital Charges
- Capital Charges - Deferred/Intangible Charges - REFCUS - 158 Corporate support services bought in - 158 Corporate support services bought in - 158 TOTAL UNCONTROLLABLE COST - 158 TOTAL UNC
- Capital Charges - Deferred/Intangible Charges - REFCUS - 158 Corporate support services bought in - 158 Corporate support services bought in - 158 TOTAL UNCONTROLLABLE COST - 158 TOTAL UNC
- Deferred/Intangible Charges
- Deferred/Intangible Charges
REFCUS
158 Corporate support services bought in 158 - 2 160 158 TOTAL UNCONTROLLABLE COST 158 - 2 160
158 TOTAL UNCONTROLLABLE COST 158 - 2 160
454 NET COST OF SERVICE
- Contributions to / (from) Earmarked Reserves
- Contributions to / (from) Earmarked Reserves
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS
- Financing of Capital Expenditure
- Provision for Repayment of External Loans
- Contribution to / (from) General Balances
TOTAL APPROPRIATIONS
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands
Strategic budget - agreed pressures / service demands
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Strategic budget - agreed additional income / savings
Other resource changes
Corporate support services bought in
Minor Variations (net)

ASSET MANAGEMENT AND ESTATE

COST CENTRE: C1240F

		ORIGINAL	Variations		ORIGINAL	
FORECAST	PERCENTION	BUDGET	Expenditu	re on (A) * Other	BUDGET	% CHANGE
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	(C)	2015/16 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(<u>∟</u>) %
	Employees	331	3	1	335	1
	Premises related expenditure	602	-	218	820	36
	Supplies and Services	61	-	161	222	264
24	Third Party Payments Transfer Payments	24	-	_	24	- n/a
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	81	•	247	328	305
	TOTAL EXPENDITURE	1,100	3	627	1,730	57
	Government Grants	-	-		(22.4)	n/a
, ,	Other Grants, reimbursements and contributions	(59)	(1)	(164)	(224)	280 1
	Fees and Charges Customer and Client Receipts	(78) (560)	(2) (14)	1 (798)	(79) (1,372)	145
, ,	Interest Receivable	(300)	-	(755)	(1,0,2,	n/a
	Recharges to other services	(35)	-	-	(35)	-
	TOTAL INCOME	(732)	(17)	(961)	(1,710)	134
040	NET CONTROL ARLE COOT	200	(14)	(334)	20	(95
318	NET CONTROLLABLE COST	368	(14)	(334)	20	(95)
450	Capital Charges	450	-	(66)	384	(15
100	Deferred/Intangible Charges	100	- '	(1)	99	(1
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in		-	1,012	1,012	n/a
550_	TOTAL UNCONTROLLABLE COST	550	-	945	1,495	172
868	NET COST OF SERVICE	918	(14)	611	1,515	65
	10 · 11 · 12 · 17	0.474	r	(0.474)		(400
	Contributions to / (from) Earmarked Reserves	2,171	-	(2,171)	_	(100 <u>)</u> n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		_	-	_	n/a
-	Provision for Repayment of External Loans	-	_		_	n/a
-	Contribution to / (from) General Balances	_	-	•	-	n/a
2,171	TOTAL APPROPRIATIONS	2,171	-	(2,171)	-	(100
3,039	TOTAL NET EXPENDITURE	3,089	(14)	(1,560)	1,515	(51
						00001
- OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					
						- 100
						-
	dget - agreed additional income / savings					(85
	Asset Transfer andlord Model					(100
	Corporate Estate					(250
	p 					,
,						
						(435
						(435
Other resour	ce changes					
	pport services bought in					1,012
	Capital Charges					(66
	e Income due to disposal of Addington Palace Golf	Club				95
Minor Variati	ons (net) contribution to Reserves					(2,171
memoval of C	Continuation to neserves					(2,171
						(1,125
TOTAL 6=-	ED VARIATIONS IN RESSURE					/4 500
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,560

HR AND FINANCE SERVICE CENTRE

COST CENTRE: C1242F

FORECAST DESCRIPTION 2014/15 (A) EUDER %, (B) C) C) C) C) C) C) C)			00.00				
2014/15 DESCRIPTION	FORECAST		ORIGINAL			ORIGINAL	n/
Compared to the control of the con		DESCRIPTION	- · · · · · · · · · · · · · · · · · · ·			1	_
2,000 2,000 2,000 2,000 2,000 2,000 3, 2,	2014/10	DESOMI TION					
2.446	£000's		, , ,	. ,	` '		
- Premises related expenditure 7.73 Supplies and Services 1,739 Third Party Payments 1.73 Transfer Payments 2.74 Transfer Payments 3.75 Transfer Payments 4.75 Transfer Payments 4.75 Transfer Payments 5.75 Transfer Payments 6.75 Transfer Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Payments 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Discount 7.75 Transfer Payment Payme							(7
1,739 Third Party Payments		Premises related expenditure	· -	-	-	-	n/
Transfer Payments	737	Supplies and Services	607	6	128	741	22
Transport related expenditure			885	2	904	1,791	102
- Recharges from other services			-	-	-	-	n/
4,957 TOTAL EXPENDITURE 3,938 31 634 4,800			-	-	-	-	n/
Government Grants						-	n/a
(1,034) Other Grants, reimbursements and contributions (1,034) (28) (25) (1,311) (499) (520) 2,1			3,938	31	834	4,803	22
(55) Fees and Charges			(4.004)	- (00)	(054)	-	n/a
Customer and Client Receipts Interest Receivable		The state of the s	' ' '	' '1	, ,	,	27
Interest Receivable (434) - 145 (289) (1.523) TOTAL INCOME (1.488) (27) (605) (2.120)	, ,	_	` '	(1)	(499)	(520)	2,500
(434) Recharges to other services (434)		·	-	-	-	-	n/:
(1,523) TOTAL INCOME			(434)	- 1	145	(280)	n/:
3,434 NET CONTROLLABLE COST				(27)			(33
- Capital Charges - Deferred/Intangible Charges - REFCUS	(1,020)	TOTAL INCOME	(1,460)]	(21)	(605)	(2,120)	42
- Capital Charges - Deferred/Intangible Charges - REFCUS	3 434	NET CONTROLLABLE COST	2.450	4	220	2 693	10
Deferred/Intangible Charges	0,104	HET CONTINUEERBEE COCT	2,430	4]	223	2,000	10
Deferred/Intangible Charges	-	Capital Charges		Т	_ 1		n/:
REFCUS (2,602) Corporate support services bought in (2,602) - (479) (3,081) (2,602) TOTAL UNCONTROLLABLE COST (2,602) - (479) (3,081) (3,081) (2,602) TOTAL UNCONTROLLABLE COST (2,602) - (479) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081) (3,081)		·		·	_	_	
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(2,602) TOTAL UNCONTROLLABLE COST (2,602) - (479) (3,081) 832 NET COST OF SERVICE (152) 4 (250) (398) - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances			(2.222)	-	-	-	n/a
832 NET COST OF SERVICE (152) 4 (250) (399) - Contributions to / (from) Earmarked Reserves							18
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	(2,602)	TOTAL UNCONTROLLABLE COST	(2,602)]	- 1	(479)	(3,081)	18
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from)	832	NET COST OF SERVICE	(150)	4 1	(050)	(200)	162
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Restructure Accounts Payable team Cash and Control changes Shared Applications Support (One Oracle) Procurement - Payroll Contract Prompt Payment Discount (2) Other resource changes Removal of Talent Pool Income through agency contract rebate (page RED 8.3) Transfer of Schools Payroll income from HR to shared service centre (page RED 2.3) Transfer of Schools Payroll income from HR to shared service centre (page RED 2.3) Transfer of One Oracle from ICT to shared service centre (page RED 6.9) Budget realignment HR	COL	NET GOOT OF CENTICE	(152)]		(250)	(390)	102
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- TOTAL APPROPRIATIONS	-		_	.	_	_	n/a
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Transfer of Schools Payroll income from HR to shared service centre (page RED 2.3) Transfer of One Oracle from ICT to shared service centre (page RED 6.9) Budget realignment HR	Strategic bud Strategic bud Restructure A Cash and Cor Shared Applic Procurement Prompt Paym	get - agreed pressures / service demands get - agreed additional income / savings accounts Payable team atrol changes cations Support (One Oracle) - Payroll Contract ent Discount					- (48 (28 (60 (200 (250
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RISK INSURANCE AND BUSINESS CONTINUITY

COST CENTRE: C1232F

FORECAST		ORIGINAL BUDGET	Variations i		ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
201111		(A)	(B)	(C)	(D)	(E)
£0003		£000's	£000's	£000's	£000's	%
	Employees	516	5	(5)	516	
	Premises related expenditure	(04.4)	-	- (33)	- (801)	n/a
	Supplies and Services	(814)	-	(77)	(891)	9 n/a
	Third Party Payments		- [-	_ [n/a
	Transfer Payments Transport related expenditure	1	_	-	1	-
	Recharges from other services	<u>'</u>	_ [_	· :	n/a
	TOTAL EXPENDITURE	(297)	5	(82)	(374)	26
	Government Grants	-	-	- (02)	-	n/i
	Other Grants, reimbursements and contributions	(105)	(3)		(108)	3
	Fees and Charges	(212)	(5)		(217)	2
	Customer and Client Receipts	(- :-/	- 1	-	`•'	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	- !	-	-	-	n/
	TOTAL INCOME	(317)	(8)	-	(325)	3
\						
(614)	NET CONTROLLABLE COST	(614)	(3)	(82)	(699)	14
	Capital Charges	_		-	-	n/a
	Deferred/Intangible Charges		<u> </u>	_	.	
	REFCUS			_	[[n/ n/
		532		162	694	30
532	Corporate support services bought in TOTAL UNCONTROLLABLE COST	532		162	694	30
332	TOTAL UNCONTROLLABLE COST			102	054	
(82)	NET COST OF SERVICE	(82)	(3)	80	(5)	(94
	lo vi i i vi vi vi vi vi vi vi vi vi vi vi					
-	Contributions to / (from) Earmarked Reserves	-	-	-	l [n/
-	Contributions to / (from) Capital Reserves:]	[]	-]	n/ n/
-	Financing of Capital Expenditure		_ [-]	n/
-	Provision for Repayment of External Loans	-	·	-	-	
		_		_		l n/
	Contribution to / (from) General Balances	-	-	-	-	
		-	-			n/
-	Contribution to / (from) General Balances		(3)			n/
(82)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-		-	-	n/ (94
(82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	-		-	-	n/
(82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-		-	-	n/ (94
(82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	-		-	-	n/ (94
(82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	-		-	-	n/ (94
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(82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	-		-	-	n/ (94
(82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	-		-	-	n/ (94
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- (82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	-		-	-	n/ (94
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
- (82) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
* OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-		-	-	£000's
Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings bint Vehicle	-		-	-	£000's
Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings pint Vehicle	-		-	-	£000's
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(9) £000's
Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(8d
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(8d
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(80 (80 (80
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(8d
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(8d
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(8d
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(9) £000's
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(9) £000's
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(8)
* OTHER VA Strategic buc Strategic buc Insurance Jo Other resour Corporate su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(86)
Strategic buc Strategic buc Insurance Jo Other resour Corporate su Minor Variati	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings pint Vehicle ree changes upport services bought in	-		-	-	(80 (80 (80 (80 (80 (80 (80 (80 (80 (80

RESOURCES FINANCE AND ASSETS

FACILITIES MANAGEMENT

COST CENTRE: C1205F

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
COOOLs		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 90	£000's	£000's 811	£000's 902	%
	Premises related expenditure	6,636		576	7,212	902 9
	Supplies and Services	1,445	-	482	1,927	33
	Third Party Payments	1,682	172	(538)	1,316	(22
	Transfer Payments	-	•	-		n/a
	Transport related expenditure Recharges from other services	123 73	•	- 50	123 123	-
	TOTAL EXPENDITURE	10,049	173	1,381	11,603	68 15
	Government Grants	-	-	- 1,00	-	n/a
	Other Grants, reimbursements and contributions	(72)	(2)	-	(74)	3
	Fees and Charges Customer and Client Receipts	(32)	(1)	- (0)	(33)	3
	Interest Receivable	(262)	(7)	(9)	(278)	6 n/a
	Recharges to other services	(1,234)	.	-	(1,234)	-
	TOTAL INCOME	(1,600)	(10)	(9)	(1,619)	1
40.00		78.5				
10,305	NET CONTROLLABLE COST	8,449	163	1,372	9,984	18
5.309	Capital Charges	5,309		(017)	4.392	(47)
	Deferred/Intangible Charges	5,309		(917) (10)	4,392	(17) (100)
-	REFCUS	-	-	-		n/a
(10,207)	Corporate support services bought in	(10,207)		(4,954)	(15,161)	49
(4,888)	TOTAL UNCONTROLLABLE COST	(4,888)	•	(5,881)	(10,769)	120
5.417	NET COST OF SERVICE	3,561	163	(4,509)	(785)	(122)
		0,301	105	(4,503)	(703)	(122)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-]	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	- 1	-	.	-	n/a
-	TOTAL APPROPRIATIONS	<u> </u>				n/a n/a
5,417	TOTAL NET EXPENDITURE	3,561	163	(4,509)	(785)	(122)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				r	£000's
Strategic bud	get - agreed pressures / service demands					
	der - adreed bressnies / service demands					
	der - adreed biesspies / selvice deliiginds					
	<u>ger - agreed pressures / service demands</u>					
	ger - agreed pressures / service demands					
	<u>der - agreed bressmes / service demands</u>					
Chanda air bu ai						
	get - agreed additional income / savings					
Procurement -	get - agreed additional income / savings - Energy Bureau (IFM alternative)					(100)
Procurement - FM contractor	get - agreed additional income / savings					(100) (95)
Procurement FM contractor Mail service -	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction					(100) (95) (60)
Procurement FM contractor Mail service - Procurement REFIT project	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review					(100) (95) (60) (300)
Procurement FM contractor Mail service - Procurement REFIT project Community S	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation					(100) (95) (60) (300) (67)
Procurement FM contractor Mail service - Procurement REFIT project	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation					(100) (95) (60) (300)
Procurement FM contractor Mail service - Procurement REFIT project Community S	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation					(100) (95) (60) (300) (67) (30) (20)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income					(100) (95) (60) (300) (67)
Procurement FM contractor Mail service - Procurement REFIT project Community S Solar Panels i	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income					(100) (95) (60) (300) (67) (30) (20)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resourc Re-alignment	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income e changes of Corporate Services (page RED 6.9)					(100) (95) (60) (300) (67) (30) (20) (672)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resourc Re-alignment Transfer of Cle	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income					(100) (95) (60) (300) (67) (30) (20) (672)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resource Re-alignment Transfer of Cle Corporate sup	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income ge changes of Corporate Services (page RED 6.9) ocktower budget from CFL to FM					(100) (95) (60) (300) (67) (30) (20) (672)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resource Re-alignment Transfer of Cle Corporate sup	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income e changes of Corporate Services (page RED 6.9) ocktower budget from CFL to FM					(100) (95) (60) (300) (67) (30) (20) (672)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resource Re-alignment Transfer of Cle Corporate sup	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income e changes of Corporate Services (page RED 6.9) ocktower budget from CFL to FM					(100) (95) (60) (300) (67) (30) (20) (672)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resource Re-alignment Transfer of Cle Corporate sup	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income e changes of Corporate Services (page RED 6.9) ocktower budget from CFL to FM					(100) (95) (60) (300) (67) (30) (20) (672)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resource Re-alignment Transfer of Cle Corporate sup	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income e changes of Corporate Services (page RED 6.9) ocktower budget from CFL to FM					(100 (95) (60) (300) (67) (30) (20) (672) 1,242 802 (4,954) (927)
Procurement FM contractor Mail service - Procurement REFIT project Community Sp Solar Panels i Other resource Re-alignment Fransfer of Cle Corporate sup	get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income e changes of Corporate Services (page RED 6.9) ocktower budget from CFL to FM					(100) (95) (60) (300) (67) (30) (20) (672)

RESOURCES DIVISION SUMMARY

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

SERVICE DESCRIPTION

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

The customer, transformation and communications Division provides front line access to services for the Council's customers through the multi-channel contact centre which includes the Council s customer call centre and Access Croydon services. Services continue to be transformed with other Council's departments to enable services to which includes my country a country a country and process and to stream the delivered at the first point of contact for the customer. The Division has been set up to provide focus to ensure we meet our customers' expectations and needs, whilst maximising the income streams to the authority. Much of the transformation to improve these services requires the development of new technology streams and channel shift to improve efficient access to our services and to streamline and automate processes. Projects are underway to measure and improve customer services, to provide greater access through technology and to provide efficiencies through shared services. We are confident our record of high performance will allow the effective anagement of such opportunities.

The division is also responsible for:

- the organisations transformation agenda; as well as leading on the key Croydon Challenge program we work closely with departments and partners to identify opportunities for making efficiencies and improvements in service delivery. Responsible for the support and co-ordination of the departmental and organisational transformation plans. This is undertaken through business case development to identify potential solutions through service redesign and creative use of technology.

- all the council's external communications service and the delivery of the council's webpage and e-comms agenda. The team ensure we maximise self-serve opportunities and effectively inform and advise residents whilst building and protecting the councils standing and reputation locally and nationally.
- -maintaining and developing its understanding of resident requirements to enable its services to be continually developed to meet these needs, utilising customer insight and technology to improve responses. This role includes the oversight of all council resident engagements and consultations.
- defining and improving customer service activity across the whole Council and works closely with the departments to achieve this. We also work closely with partner agencies to improve service access for the public across organisational boundaries, as part of the community strategy. As well as front facing services it delivers the councils corporate debt team, its multi-agency welfare and benefits services, land charges, travel services and interpreting services, providing efficient and effective delivery whilst maximising income to the authority.

- Managing our ICT Outsource partners, including Capita to ensure VFM for contracted services and by leveraging the relationship enhancing the value to the council of this arrangement.
- Maintaining the ICT istructure used across the council and between us and our business partners;
 Developing and implementing ICT policies and procedures that ensure both protection of the Council's ICT assets including information and most cost-effective use of such
- Responsible for ICT and Information management Strategy development and Implementation

Business Support

A service which provides administrative, business, and management support functions across the Council in order to improve both efficiency and quality.

Division's Service Priorities

Lead the ongoing development of the welfare and benefits service as reform changes continue to develop; Deliver service efficiencies identified through digital service options, Drive service improvement from customer feedback; Improve customer satisfaction with the way customer contacts are handled; 70% of enquiries completed at the first point of contact in the customer contact centre; Increase self-service options through redesign of service delivery to enable them to be delivered via the website; Maximise collection of revenues to the authority through the development of the corporate debt team; Drive and support service transformation across the organisation including the Croydon Challenge program;

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1245F	Revenue and Benefits	8,319	75	(2,091)		(24)
C1270F	Contact Centre Division	329	11	(373)	(33)	(110)
C1265F	Strategy and Development Division	39	11	(3,215)	(3,165)	(8,215)
C1277F	Transformation	403	4	177	584	45
C1250F	Housing Benefits	-	-	80	80	n/a
C1315F	Business Support	1,544	114	(1,479)	179	(88)
C1290F C1295F	Information Communication Technology	5,050	34	(7,957)		(157)
	TOTAL NET SPEND	15,684	249	(14,858)	1,075	(93)

STAFF ESTABLISHMENT NUMBERS

		DRIGINAL	ORIGINAL	CHANGE
SERVICE	Į i	BUDGET	BUDGET	IN
		2014/15	2015/16	FTE
	F	TE STAFF	FTE STAFF	FTE STAFF
Revenue and Benefits		240.5	229.7	(10.8)
Contact Centre Division		81.9	75.6	(6.3)
Strategy and Development Division		22.6	28.8	6.2
Transformation		4.0	6.0	2.0
Housing Benefits		-	-	-
Business Support	ľ	235.7	254.0	18.3
Information Communication Technology		36.0	35.0	(1.0)
TOTAL FTE STAFF	-	620.7	629.1	8.4

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

COST CENTRE: C1240E

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
ţ		(A)	(B)	(C)	(D)	(E)
£000's		£000's	2000's	£000's	£000's	%
22,231	Employees	21,710	250	111	22,071	2
	Premises related expenditure	17	-	(1)	16	(6)
	Supplies and Services	4,175	16	547	4,738	13
	Third Party Payments	14,566	10	(3,854)	10,722	(26)
	Transfer Payments	266,350	-	11,581	277,931	4
	Transport related expenditure	27	-	9	36	33
114	Recharges from other services	114	-	(16)	98	(14)
304,351	TOTAL EXPENDITURE	306,959	276	8,377	315,612	3
	Government Grants	(265,678)	-	(11,126)	(276,804)	4
(4,192)	Other Grants, reimbursements and contributions	(3,692)	(6)	(550)	(4,248)	15
(3,393)	Fees and Charges	(3,408)	(27)	(206)	(3,641)	7
188	Customer and Client Receipts	203	6	(4,455)	(4,246)	(2,192)
-	Interest Receivable	-	-	-	-	n/a
(5,211)	Recharges to other services	(5,211)	-	(1,153)	(6,364)	22
(278,286)	TOTAL INCOME	(277,786)	(27)	(17,490)	(295,303)	6
				Westgan		
26,065	NET CONTROLLABLE COST	29,173	249	(9,113)	20,309	(30)
	Capital Charges	11	-	(005)	11	-
4,425	Deferred/Intangible Charges	4,425	-	(365)	4,060	(8)
(47.005)	REFCUS	(47.005)	-	- (= 000)	(00.005)	n/a 30
	Corporate support services bought in	(17,925)	-	(5,380)	(23,305)	30
(13,489)	TOTAL UNCONTROLLABLE COST	(13,489)	-	(5,745)	(19,234)	43
					2015	
12,576	NET COST OF SERVICE	15,684	249	(14,858)	1,075	(93)
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-		-	-	n/a
-	TOTAL APPROPRIATIONS	-	•	-		n/a
		1 7		- 1111		
12,576	TOTAL NET EXPENDITURE	15,684	249	(14,858)	1,075	(93)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE REVENUE AND BENEFITS

COST CENTRE: C1245F

2 Premises related expenditure 2 - (1) 1 15 15 15 15 15 15 1							
2014/15			ORIGINAL	Variations	in Level of	ORIGINAL	
ED00's E	FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
E000's	2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
7,109 Employees			(A)	(B)	(C)	(D)	(E)
2 Premises related expenditure 2 (1) 1 (5) 1,555 Supplies and Sarvices 1,602 (26) 1,576 (6) 874 Third Party Payments 874 10 (199) 685 (22,52) 1 Transpor related expenditure 12 - 12 - 17 12 Transport related expenditure 12 - 12 - 17 12 Transport related expenditure 12 - 12 - 17 13 9,669 TOTAL EXPENDITURE 9,751 84 (351) 9,484 (6) 14 Government Grants 7 7 7 7 7 7 7 7 15 Government Grants 7 7 7 7 7 7 7 7 7			s'0003	a'0003	s'000£	s'0003	%
2 Premises related expenditure 2 - (1) 1 15 15 15 15 15 15 1	7,169	Employees	7,201	74	(109)	7,166	(0
1,552 Supplies and Services 1,602 - (26) 1,576 (26)			2	-	(1)	1	(50
874 Third Party Payments 874 10 (199) 685 (22 17 17 17 17 17 17 17	1,552	Supplies and Services	1,602	-	(26)	1,576	(2
Transfer Payments	874	Third Party Payments	874	10	(199)	685	(22
60 Recharges from other services 60 - (15) 44 (2)	i -	Transfer Payments	-	-	-	_	n/a
9,669 TOTAL EXPENDITURE	12	Transport related expenditure	12	-	-	12	-
9,669 TOTAL EXPENDITURE	60	Recharges from other services	60	-	(16)	44	(27
Government Grants			9,751	84	(351)	9,484	(3
(1,835) [Other Grants, reimbursements and contributions (1,835) (6) (5,50) (2,191) 34 (2,484) (3) (95) (2,582) 44 (8) (2,484) (3) (95) (2,582) 44 (88) (2,582) 44 (88) (2,582) 44 (88) (2,582) 44 (88) (2,582) (4,582)	-	Government Grants	-	-		-	
(2,484) Fees and Charges (2,484) (3) (95) (2,582) (98) (88) (98) (10 (10 (10 (10 (10 (10 (10 (10 (10 (10	(1.635)	Other Grants, reimbursements and contributions	(1.635)	(6)	(550)	(2.191)	
(68) Customer and Client Receipts (68) - (68) - (68) - (68) - (68) (68) (68) (68) (68) (68) (68) (68)							4
Interest Receivable (88)			1 ' ' '	(0)	(55)]
(88) Recharges to other services (68) (68) (4,255) TOTAL INCOME (4,255) TOTAL INCOME (4,255) (9) (645) (4,909) 15 (1	(00)	_	_	(55)	
(4,255) (5) (645) (4,909) 15 5,414 NET CONTROLLABLE COST 5,496 75 (986) 4,575 (17 - Capital Charges -	l		(60)	_		(60)	l
S,414 NET CONTROLLABLE COST S,496 75 (996) 4,575 (17)					(C4E)		
- Capital Charges - Capital Charges - Capital Charges - Charges - Contract Support services bought in 2,777 - (1,049) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,93) 1,728	(4,255)	TOTAL INCOME	(4,255)	(9)	(645)	(4,909)	15
- Capital Charges - Capital Charges - Capital Charges - Charges - Contract Support services bought in 2,777 - (1,049) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,823) TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (98 2,93) 1,728	E 414	NET CONTROLLARIE COOT	5.400	7.	(000)	4.575	(47
46 Deferred/Intangible Charges 46	5,414	NET CONTROLLABLE COST	5,496	/5	(996)	4,5/5	(17
46 Deferred/Intangible Charges 46	-	Capital Charges	_			T .	n/s
REFCUS 2,777 - (1,049) 1,728 0,38 2,823 TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 0,38 2,823 TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 0,38 2,823 TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 0,38 2,28 2,38 NET COST OF SERVICE 8,319 75 (2,091) 6,303 (2,48 1,48			46		(46)	l <u>-</u>	
2,777 Corporate support services bought in			_	_ :	(40)		
2,823 TOTAL UNCONTROLLABLE COST 2,823 - (1,095) 1,728 (35			2777	_	(1.040)	1 720	
8,237 NET COST OF SERVICE							
- Contributions to / (from) Earmarked Reserves	2,023	TOTAL DICONTROLLABLE COST	2,023	- 1	(1,093)	1,720	(39
- Contributions to / (from) Earmarked Reserves	8,237	NET COST OF SERVICE	8,319	75	(2,091)	6,303	(24
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS Strategic budget - agreed pressures / service demands Cornibution to / (from) General Balances Total Appropriations To							
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS S,237 TOTAL NET EXPENDITURE S,237 TOTAL NET EXPENDITURE Strategic budget - agreed pressures / service demands Corporate debt income Froe school meal charges Land charges Corporate debt) Corporate debt income Strategic budget - agreed pressures / service demands Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed pressures / service demands (200	•	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS S,237 TOTAL NET EXPENDITURE S,237 TOTAL NET EXPENDITURE Strategic budget - agreed pressures / service demands Corporate debt income Froe school meal charges Land charges Corporate debt) Corporate debt income Strategic budget - agreed pressures / service demands Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed additional income / savings Corporate debt income Strategic budget - agreed pressures / service demands (200	-	Contributions to / (from) Capital Reserves:	-	-	_	-	n/a
- Provision for Repayment of External Loans	-		-	- i	_	-	n/a
Contribution to / (from) General Balances	_		-	-	_	-	n/a
- TOTAL APPROPRIATIONS	_		_	-	_	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands			-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands					40		, vi
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings ICT Contract (200 Process review and automation (70 Debt fees (Corporate debt) (15 Corporate debt income (86 Free school meal charges (50) Land charges (50) (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176	8,237	TOTAL NET EXPENDITURE	8,319	75	(2,091)	6,303	(24
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings ICT Contract (200 Process review and automation (70 Debt fees (Corporate debt) (15 Corporate debt income (86 Free school meal charges (50) Land charges (50) (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					COOO's
Strategic budget - agreed additional income / savings ICT Contract (200 Process review and automation Corporate debt) Corporate debt income Free school meal charges Land charges (500 (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176	OTHER VA	THAT TORS IN LEVEL OF EAPENDITORE					10008
Strategic budget - agreed additional income / savings ICT Contract (200 Process review and automation Corporate debt) Corporate debt income Free school meal charges Land charges (500 (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176	Strategic bud	lget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings ICT Contract Process review and automation (70 Debt fees (Corporate debt) (15 Corporate debt income (80 Free school meal charges Land charges (500 (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (200 (70 (70 (70 (70 (70 (70 (70 (70 (70 (<u> </u>	got agreed procedure / convice domaine					
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Strategic budget - agreed additional income / savings ICT Contract Process review and automation Corporate debt) Corporate debt income (80 Corporate debt agreed additional income / (80 Corporate debt income (80 Corporate debt agreed additional income / (80 Corporate debt income (80 Corporate debt income (90 Cother resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176 (1,176)							
Strategic budget - agreed additional income / savings ICT Contract Process review and automation Corporate debt) Corporate debt income (80 Corporate debt agreed additional income / (80 Corporate debt income (80 Corporate debt agreed additional income / (80 Corporate debt income (80 Corporate debt income (90 Cother resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176 (1,176)							30601
ICT Contract Process review and automation Corporate debt) Corporate debt income Free school meal charges Land charges Cother resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (200 (70 (80 (80 (80 (80 (90 (90 (90 (90 (90 (90 (90 (90 (90 (9	Strategic hud	Inet - agreed additional income / savings					
Process review and automation Debt fees (Corporate debt) Corporate debt income Free school meal charges Land charges (500 (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							(200
Debt fees (Corporate debt) Corporate debt income Free school meal charges Land charges (500 (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							
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Land charges (500 (915 Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							
Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,049 (46) (82) (82) (1,176)							
Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 (46 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,049 (46 (46 (82 (82 (1,176	Land charges	3					(500)
Other resource changes Corporate support services bought in Removing Intangible Amortisation 2014/15 (46 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,049 (46 (46 (82 (82 (1,176							
Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							(915
Corporate support services bought in Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							
Removing Intangible Amortisation 2014/15 Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							
Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4) Minor Variations (net) (1,176							(1,049
Minor Variations (net)							(46
(1,176	Transfer of 2.	89 FTEs from Revenue and Benefits to Contact Ce	ntre (page RED 6.	4)			(82
	Minor Variatio	ons (net)					1
	<u>L</u>						
TOTAL OTHER VARIATIONS IN RESOURCE (2,091							(1,176
TOTAL OTHER VARIATIONS IN RESOURCE (2,091							
	TOTAL OTH	ER VARIATIONS IN RESOURCE		<u> </u>			(2,091)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

CONTACT CENTRE DIVISION

COST CENTRE: C1270F

FORECAST 2014/15		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
,	DESCRIPTION					
00001-		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
£000's	Employees	2,670	21	(378)	2,313	
	Employees	, ,	21	(3/6)	, ,	(13)
	Premises related expenditure	3	-	-	3	•
	Supplies and Services	713	-	-	713	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
3,522	TOTAL EXPENDITURE	3,386	21	(378)	3,029	(11)
-	Government Grants	-	-	•		n/a
_ !	Other Grants, reimbursements and contributions	_	-	_	-	n/a
	Fees and Charges	(385)	(10)	6	(389)	. 1
	Customer and Client Receipts	(000)	(.0)	_	(555)	n/a
	•	-	_	_	-	n/a
	Interest Receivable	(500)	•	405	(4033)	
	Recharges to other services	(592)	-	185	(407)	(31)
(962)	TOTAL INCOME	(977)	(10)	191	(796)	(19)
2,560	NET CONTROLLABLE COST	2,409	11	(187)	2,233	(7)
-	Capital Charges		- 1	-	-	n/a
	Deferred/Intangible Charges	_	.	_	_	n/a
	REFCUS	_	_		_	n/a
		(0.000)	-	(106)	(0.066)	
	Corporate support services bought in	(2,080)	-	(186)	(2,266)	9
(2,080)	TOTAL UNCONTROLLABLE COST	(2,080)	-	(186)	(2,266)	9
		17-7				
480	NET COST OF SERVICE	329	11]	(373)	(33)	(110)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_ !	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
_	Financing of Capital Expenditure	_ 1	.	_	_	n/a
_		_			_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-		-	n/a
				(0=0)	(22)	(148)
480	TOTAL NET EXPENDITURE	329		(373)	(33)	
		323	11	(0.0)		(110)
		320]	11	(0,0)	7.	(110)
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	520		(0,0)		£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	020]		(0,0)		
	**************************************	020		(0.0)		
	get - agreed pressures / service demands			(6.0)		
	**************************************	020		(6.6)		
	**************************************	020		(0.07)		
	**************************************			(0.0)		
	**************************************	020		(0.0)		
	**************************************	<u> </u>		(0.0)		£000's
	**************************************	<u> </u>		(0.0)		
Strategic bud	**************************************	920		(0.0)		£000's
Strategic bud	get - agreed pressures / service demands	920		(0.0)		£000's
Strategic bud Strategic bud Change to Me	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening	920		(0.0)		£000's
Strategic bud Strategic bud Change to Me	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service			(0.0)		£000's
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration			(0.0)		£000's (120) (50) (58)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service			(0.0)		£000's (120) (50) (58)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration			(0.0)		£000's (120) (50) (58)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration			(0.0)		£000's (120) (50) (58)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration			(0.0)		£000's (120) (50) (58) (40)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration			(0.0)		£000's (120) (50) (58) (40)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu Interpreting S	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction			(0.0)		£000's (120) (50) (58) (40)
Strategic bud Strategic bud Change to Mo Change to Mo Change to Mo Contract redu Interpreting S	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction			(0.0)		£000's - (120) (50) (58) (40)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu Interpreting S Other resource	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre			(0.0)		£000's (120) (50) (58) (40)
Strategic bud Strategic bud Change to Mo Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre ons (net)			(0.0)		£000's (120) (50) (58) (40) (268)
Strategic bud Strategic bud Change to Mo Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre			(0.0)		£000's (120) (50) (58) (40) (268)
Strategic bud Strategic bud Change to Mo Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre ons (net)			(0.0)		£000's - (120) (50) (58) (40)
Strategic bud Strategic bud Change to Mo Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre ons (net)			(0.0)		(120) (50) (58) (40) (268)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre ons (net)			(0.0)		£000's - (120) (50) (58) (40) (268) 82 (1) (186)
Strategic bud Strategic bud Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre ons (net)			(0.0)		£000's - (120) (50) (58) (40) (268) 82 (1) (186)
Strategic bud Strategic bud Change to Mo Change to Mo Change to Mo Contract redu Interpreting S Other resource Transfer of 2. Minor Variation	get - agreed pressures / service demands get - agreed additional income / savings onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service action - Veolia Integration Service - 1fte reduction ce changes 89 FTE from Revenue & Benefits to Contact Centre ons (net)			(0.0)		£000's (120) (50) (58) (40)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

STRATEGY AND DEVELOPMENT DIVISION

COST CENTRE: C1265F

FORFOART		ORIGINAL	Variations		ORIGINAL	0,
FORECAST	DESCRIPTION	BUDGET	Expenditu		BUDGET	% CHANGE
2014/15	DESCRIPTION	2014/15	Inflation (B)	* Other	2015/16	
£000's		(A) £000's	(D) \$'000£	(C) £000's	(D) £000's	(E) %
	Employees	1,452	14	(9)	1,457	0
	Premises related expenditure	- 1,102	- '-	-	- 1,101	n/a
	Supplies and Services	931	_	(69)	862	(7
1	Third Party Payments	-	.	367	367	n/a
	Transfer Payments	_	_		-	n/a
	Transport related expenditure	_ 1	_	_	_	n/a
	Recharges from other services	54	_		54	-
	TOTAL EXPENDITURE	2,437	14	289	2,740	12
	Government Grants	•	-	•	-	n/a
_	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	(5)	(5)	n/a
	Customer and Client Receipts	(114)	(3)	(3,620)	(3,737)	3,178
	Interest Receivable	` - '	`_ `		``-'	n/a
(987)	Recharges to other services	(987)	-	(1)	(988)	o
	TOTAL INCOME	(1,101)	(3)	(3,626)	(4,730)	330
1,328	NET CONTROLLABLE COST	1,336	11	(3,337)	(1,990)	(249
_	Capital Charges	-	_		· -	n/a
	Deferred/Intangible Charges	_		_		n/a
	REFCUS	_	_		· -	n/a
1	Corporate support services bought in	(1,297)		122	(1,175)	(9
	TOTAL UNCONTROLLABLE COST	(1,297)	_	122	(1,175)	(9
(1,23.7)		(1,207)		,,,,	(1,110)	10
31	NET COST OF SERVICE	39	11	(3,215)	(3,165)	(8,215
				(-11	1-11	
_	Contributions to / (from) Earmarked Reserves	-	_	_	_	n/a
	Contributions to / (from) Capital Reserves:	_		_	١.	n/a
_	Financing of Capital Expenditure	_	_	_	<u> </u>	n/a
	Provision for Repayment of External Loans	_		_	_	n/a
	Contribution to / (from) General Balances	_		_	_	n/a
						11/6
	TOTAL APPROPRIATIONS	_		_		n/s
-	TOTAL APPROPRIATIONS	-	•	-	•	n/a
100						
100	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	39	11	(3,215)		
31	TOTAL NET EXPENDITURE					(8,215
31						
31 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(8,215
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215 £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE					(8,215 £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215 £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215 £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215 £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215 £000's
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands for Cabinet Meetings					(8,215 £000's
* OTHER VA Strategic bud Webcasting f	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings					(8,215 £000's 29
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud F	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands for Cabinet Meetings					(8,215 £000's 29 29
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising ir	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Identity Income from Billboards					(8,215 £000's 29 29 (33 (32
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising ir Additional ind	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands for Cabinet Meetings get - agreed additional income / savings losting forme from Billboards frome through Advertising on intranet (net income)					£000's 29 29 (33) (32) (55)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inclinerase Cro	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands for Cabinet Meetings get - agreed additional income / savings losting forcome from Billboards frome through Advertising on intranet (net income) forcome tilm Offcie net income	39				£000's 29 (33) (32) (5) (5)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands or Cabinet Meetings Iget - agreed additional income / savings Iosting Income from Billboards Iome through Advertising on intranet (net income) Income Film Officie net income Iring and increase external design income and subs	39				£000's 29 (33) (32) (5) (5)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands or Cabinet Meetings Iget - agreed additional income / savings losting Icome from Billboards Icome through Advertising on intranet (net income) Iged of the come income income and subsing dot gov site (net income)	39				£000's 29 29 (33 (32 (5) (20 (20)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o Reduce Corp	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting ncome from Billboards come through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget	39				(8,215 £000's 29 (33 (32 (5 (5) (20 (20
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o Reduce Corp Review of ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE aget - agreed pressures / service demands or Cabinet Meetings aget - agreed additional income / savings acome from Billboards come through Advertising on intranet (net income) ydon Film Officie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget anagement structure	39				(8,215 £000's 29 (33) (32) (5) (5) (20) (20) (58
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o Reduce Corp Review of ma	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting ncome from Billboards come through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget	39				(8,215 £000's 29 (33) (32) (5) (5) (20) (20) (58
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o Reduce Corp Review of ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE aget - agreed pressures / service demands or Cabinet Meetings aget - agreed additional income / savings acome from Billboards come through Advertising on intranet (net income) ydon Film Officie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget anagement structure	39				(8,215 £000's 29 (33) (32) (5) (5) (20) (20) (58) (3,560)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Increase Cro Diversify offe Advertising o Reduce Corp Review of ma Digital and En	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Idesting Income from Billboards Frome through Advertising on intranet (net income) Fring and increase external design income and subsing dot gov site (net income) From the compagn budget Inagement structure Inabling Croydon Challenge Programme	39				(8,215 £000's 29 (33) (32) (5) (5) (20) (20) (58) (3,560)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o Reduce Corp Review of ma	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Idesting Income from Billboards Frome through Advertising on intranet (net income) Fring and increase external design income and subsing dot gov site (net income) From the compagn budget Inagement structure Inabling Croydon Challenge Programme	39				(8,215 £000's 29 (33) (32) (5) (5) (20) (20) (58) (3,560)
* OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o Reduce Corp Review of ma Digital and En	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Identing Income from Billboards Frome through Advertising on intranet (net income) Fring and increase external design income and subsin dot gov site (net income) Forate campaign budget Franagement structure Franabling Croydon Challenge Programme	39				(8,215 £000's 29 (33 (32 (5 (5) (20 (20 (20 (3,560 (3,736
* OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Advertising of Advertising of Reduce Corp Review of ma Digital and Education Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Ideating Ideatin	sequent profit				(8,215 £000's 29 29 (33 (32 (5 (5) (20 (20 (20 (3,560 (3,736
* OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Advertising of Advertising of Reduce Corp Review of ma Digital and Ed Other resource Corporate su Transfer of w	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Ideating Ideatin	sequent profit				(8,215 £000's 29 (33 (32 (5 (5) (20 (20 (58 (3,560 (3,736
* OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Advertising of Advertising of Advertising of Reduce Corp Review of ma Digital and En Other resource Corporate su Transfer of w Centralise L8	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Idea of the service of the serv	sequent profit				(8,215 £000's 29 29 (33 (32 (5 (5) (3,560 (3,736
* OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Advertising of Advertising of Advertising of Reduce Corp Review of ma Digital and En Other resource Corporate su Transfer of w Centralise L8	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Ideating Ideatin	sequent profit				(8,215 £000's 29 29 (33 (32 (5 (5 (20 (20 (20 (3,560 (3,736
* OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Advertising of Advertising of Advertising of Reduce Corp Review of ma Digital and En Other resource Corporate su Transfer of w Centralise L8	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Idea of the service of the serv	sequent profit				(8,215 £000's 29 29 (33 (32 (5 (5 (20 (20 (20 (3,560 (3,736
* OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Advertising of Advertising of Advertising of Reduce Corp Review of ma Digital and En Other resource Corporate su Transfer of w Centralise L8	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Idea of the service of the serv	sequent profit				(8,215 £000's 29 29 (33 (32 (5 (5 (3,560 (3,736 (3,736
Strategic bud Webcasting f Strategic bud Webcasting in Advertising in Additional inc Increase Crop Diversify offe Advertising o Reduce Corp Review of ma Digital and En Other resource Corporate su Transfer of in	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands for Cabinet Meetings Iget - agreed additional income / savings Idea of the service of the serv	sequent profit				

ORIGINAL

Variations in Level of

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE TRANSFORMATION

COST CENTRE: C1277F

		ÖRIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	[]	£000's	£000's	£000's	£000's	%
363	Employees	403	4	(46)	361	(10)
-	Premises related expenditure	-	-	6	اءِ ا	n/a
-	Supplies and Services	· ·	-	•	6	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	- 1	n/a
-	Recharges from other services		-	- (40)	-	n/a
	TOTAL EXPENDITURE	403	4	(40)	367	(9)
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	- 1	-	-	-	n/a
i -	Fees and Charges	1 -	-	· -	-	n/a
-	Customer and Client Receipts	-	-	i -	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
•	TOTAL INCOME	-		<u> </u>		n/a
	<u> </u>					
363	NET CONTROLLABLE COST	403	4	(40)	367	(9)
A-1:1-1:1-2-15						
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	i -	-		-	n/a
-	Corporate support services bought in	-	-	217	217	n/a
-	TOTAL UNCONTROLLABLE COST	-		217	217	n/a
363	NET COST OF SERVICE	403	4	177	584	45
	Contributions to / (from) Earmarked Reserves	T	_	_	_	n/a
	Contributions to / (from) Capital Reserves:	_		_	l	n/a
	Financing of Capital Expenditure		_	-]	
_			_	_	,	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	<u> </u>	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
000	TOTAL NET EVERNETIES	400	4	477	504	45
363	TOTAL NET EXPENDITURE	403	4	177	584	45
+ OT!!ED \/	DIATIONS IN FREE OF EVERYDITIES				4	
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
1						-
Strategic bud	dget - agreed additional income / savings					
	Department Support					(40)
Toddottorr in	Dopartinont Support					(10)
1						
1						
						(10)
l						(40)
Other resour						100000F
Corporate su	upport services bought in					217
1						
1					1	
						l.
ř.						
					1	217
1					•	

ORIGINAL

TOTAL OTHER VARIATIONS IN RESOURCE

RESOURCES

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE HOUSING BENEFITS

COST CENTRE: C1250F

Company	Employees	FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
Employees Foods Ecoors	Employees Employees E000's E000's E000's No.	2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
Employees	Employees			(A)	, ,	(C)		(E)
Premises related expenditure 1.272 Supplies and Services	Premises related expenditure 1,272			£000's	£000's	£000's	£000's	%
1,272 Supplies and Services 1,272 - 1,272 - 1,272 - 1,272 - 1,272 - 1,172 - 1,172 - 1,172 - 1,172 - 1,172 - 1,172 - 1,172 - 1,172 - 1,173 - 1,	1,272 Supplies and Services			-	-	-	-	n/a
- Third Party Payments	Third Party Payments			-	- 1	-		n/a
266,350 Transfer Payments 266,350 11,581 277,931 Transport related appenditure	268,350 Transfer Payments			1,272	•	-	1,272	-
Transport related expenditure	Transport related expenditure			-	-	11 501	277 021	n/
Recharges from other services	- Recharges from other services			200,330	•	11,501	277,931	4
267,622 TOTAL EXPENDITURE	267,622 TOTAL EXPENDITURE			-	-	-	l [
(265,565) Government Grants (285,565) - (111,128) (276,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (75,691) (2,577) (2	(265,569) Government Grants (265,569) (111,128) (276,691) (2,697			267 622		11 591	279 203	1
(2,057) Other Grants, reimbursements and contributions (2,057) . 0 (2,057)	(2,557) Other Grants, reimbursements and contributions - Fees and Charges - Customer and Client Receipts - (375) (375) (375) (375) - (375) (375) (375) - (375) (375) (375) - (375) (375) (375) (375) - (375)							4
Fees and Charges	Fees and Charges				_			
Customer and Client Receipts - (375) (375) n n	- Customer and Client Receipts (375) (375) n n Interest Receivable n Recharges to other services n Recharges to other services n Recharges to other services n Recharges to other services n Recharges to other services n Recharges to other services n Recharges 80 80 n n Record Reco			(2,037)	_	_	(2,007)	n/
Interest Receivable	Interest Receivable			_	_	(375)	(375)	n/
- Recharges to other services	Recharges to other services				_	(0/3)	(0,0,	n/
(266,122) TOTAL INCOME (267,622)	(266,122) TOTAL INCOME (267,622) - (11,501) (279,123)			_	_	_		n/
S00 NET CONTROLLABLE COST - 80 80 n	S00 NET CONTROLLABLE COST			(267 622)		(11.501)	(279 123)	4
Capital Charges	Capital Charges Deferred/intangible Charges REFCUS	(200,122)	TOTAL INCOME	(201,022)		(11,501)	(213,120)	<u> </u>
Deferred/intangible Charges	Deferred/intangible Charges	(500)	NET CONTROLLABLE COST	-	•	80	80	n/
Deferred/intangible Charges	Deferred/intangible Charges							
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST (500) NET COST OF SERVICE (500) NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS (500) TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Increase in Local Welfare provision (45	REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST (500) NET COST OF SERVICE (500) NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS (500) TOTAL APPROPRIATIONS (500) TOTAL NET EXPENDITURE TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes norease in Local Welfare provision (37			-	-	-	-	n/
- Corporate support services bought in	- Corporate support services bought in			-	-	-	-	n/
TOTAL UNCONTROLLABLE COST	TOTAL UNCONTROLLABLE COST		l l	-	•	-	-	l
(500) NET COST OF SERVICE - 80 80 n - Contributions to / (from) Earmarked Reserves n - Contributions to / (from) Capital Reserves n - Contribution to / (from) Capital Reserves n - Financing of Capital Expenditure n - Provision for Repayment of External Loans n - Contribution to / (from) General Balances n - TOTAL APPROPRIATIONS n (500) TOTAL NET EXPENDITURE - 80 80 n OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37)	(500) NET COST OF SERVICE - 80 80 n - Contributions to / (from) Earmarked Reserves n - Contributions to / (from) Capital Reserves: n - Contributions to / (from) Capital Reserves: n - Financing of Capital Expenditure n - Provision for Repayment of External Loans n - Contribution to / (from) General Balances n - TOTAL APPROPRIATIONS n (500) TOTAL NET EXPENDITURE 80 80 n - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37) Other resource changes norease in Local Welfare provision	-	Corporate support services bought in	•		-	-	n/
- Contributions to / (from) Earmarked Reserves	- Contributions to / (from) Earmarked Reserves	-	TOTAL UNCONTROLLABLE COST	-	•	<u>-</u>	-	n/
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(500)	NET COST OF SERVICE	-		80	80	n/
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS						1	
- Financing of Capital Expenditure	Financing of Capital Expenditure			-	-	-	-	n/
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL APPROPRIATIONS TOTA	- Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS	-		(4)	-	-	-	n/
- Contribution to / (from) General Balances	Contribution to / (from) General Balances	-		-	-	-	-	n/
TOTAL APPROPRIATIONS (500) TOTAL NET EXPENDITURE (500) TOTAL NET EXPENDITURE E000's Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Velfare reform (37) Other resource changes Increase in Local Welfare provision 45	TOTAL APPROPRIATIONS (500) TOTAL NET EXPENDITURE TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37) Other resource changes ncrease in Local Welfare provision 45			-	-	-	-	n/
(500) TOTAL NET EXPENDITURE 80 80 n OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37) Other resource changes in Local Welfare provision 45	(500) TOTAL NET EXPENDITURE 80 80 n **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes in Local Welfare provision 45			-	-	-	•	n/
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Nelfare reform (37 Other resource changes in Local Welfare provision 45	*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes in Local Welfare provision 45	-	TOTAL APPROPRIATIONS	-	-	-	-	n/
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Nelfare reform (37 Other resource changes in Local Welfare provision 45	Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes in Local Welfare provision 45	(500)	TOTAL NET EXPENDITURE	-	-	80	80	n/
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes in Local Welfare provision 45	Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes ncrease in Local Welfare provision 45							
Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes Increase in Local Welfare provision 45	Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes Increase in Local Welfare provision 45	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes Increase in Local Welfare provision 45	Strategic budget - agreed additional income / savings Welfare reform (37 Other resource changes Increase in Local Welfare provision 45	Strategic bud	lget - agreed pressures / service demands					
Welfare reform (37 Dither resource changes norease in Local Welfare provision 45	Welfare reform (37 Other resource changes Increase in Local Welfare provision 45							
Welfare reform (37 Dither resource changes norease in Local Welfare provision 45	Welfare reform (37 Other resource changes Increase in Local Welfare provision 45							
Welfare reform (37 Dither resource changes norease in Local Welfare provision 45	Welfare reform (37 Other resource changes in Local Welfare provision 45							
Welfare reform (37 Dither resource changes norease in Local Welfare provision 45	Welfare reform (37 Other resource changes in Local Welfare provision 45							
Welfare reform (37 Dither resource changes norease in Local Welfare provision 45	Welfare reform (37 Other resource changes ncrease in Local Welfare provision 45						}	
Welfare reform (37 Dither resource changes norease in Local Welfare provision 45	Welfare reform (37 Other resource changes ncrease in Local Welfare provision 45	Namasa art - E	d					-
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45							(07)
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45	weitare retor	m					(37:
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45							
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45							
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45							
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45							
Other resource changes Increase in Local Welfare provision 45	Other resource changes Increase in Local Welfare provision 45							. /07
ncrease in Local Welfare provision 45	ncrease in Local Welfare provision 45							(3/
ncrease in Local Welfare provision 45	ncrease in Local Welfare provision 45	Na						1
45	45							45
		ncrease in L	ocal vveltare provision					45
								1
								1
								1
								4-
OTAL OTHER VARIATIONS IN PERCURSE								45
	FOTAL OTHER MARKATIONS IN RESOURCE		ED VADIATIONS IN DESCRIPTION					80

RESOURCES

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

BUSINESS SUPPORT

COST CENTRE: C1315F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	DECORPORAÇÃO VI	BUDGET		ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	(B) £000's	£000's	(D) \$'0003	(⊑) %
	Employees	8,196	114	409	8,719	6
	Premises related expenditure	· -	-	-	-	n/a
	Supplies and Services	27	-	49	76	181
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	- 10	- 10	n/a
	Transport related expenditure	-	-	10	10	n/a
9 191	Recharges from other services TOTAL EXPENDITURE	8,223	114	468	- 8,805	n/a 7
	Government Grants	-	- 117	- 400		n/a
1	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1)	Fees and Charges	(1)	-	-	(1)	-
-	Customer and Client Receipts	-	-	-	-	n/a
1	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(3,090)	-	(434)	(3,524)	14
(3,091)	TOTAL INCOME	(3,091)	•	(434)	(3,525)	14
5,000	NET CONTROLLABLE COST	E 120	114	24	5,280	3
5,090	NET CONTROLLABLE COST	5,132	114	34	5,260	3
_	Capital Charges	_				n/a
	Deferred/Intangible Charges	_	_		_ [n/a
	REFCUS	_ [-	_	_	n/a
(3,588)	Corporate support services bought in	(3,588)	_	(1,513)	(5,101)	42
(3,588)	TOTAL UNCONTROLLABLE COST	(3,588)	-	(1,513)	(5,101)	42
1,502	NET COST OF SERVICE	1,544	114	(1,479)	179	(88)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
[Contribution to / (from) General Balances	• -	<u>-</u>	-	_	n/a n/a
	TOTAL APPROPRIATIONS					n/a
file: cer	75 #2-225		06 ABSS6			.100
1,502	TOTAL NET EXPENDITURE	1,544	114	(1,479)	179	(88)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
0,	lk					
Strategic bud	lget - agreed pressures / service demands					
					1	-
	lget - agreed additional income / savings					
Deploy techn	ology refresh and expand scanning					(131)
4						
						(131)
					ŀ	(131)
Other resource	ce changes					
	FTE from HR to Business Support (pages RED 2.4	& 2.7)				99
	upplies & Services	·				70
Increase in C	orporate Support Services Bought in					(1,513)
Minor Variation	ons					(4)
						/4.040
						(1,348
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,479)
	LII YANIA IIONO IN NEGOUNUE					11.4/3

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

INFORMATION COMMUNICATION TECHNOLOGY

COST CENTRE: C1290F, C1295F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu		ORIGINAL BUDGET 2015/16	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	F	£000's	£000's	£000's	8'0003	%
2,216	Employees Premises related expenditure	1,788	23	244	2,055	15
	Supplies and Services	12 (370)	16	587	12 233	/162
	Third Party Payments	13,692	-	(4,022)	9,670	(163
10,011	Transfer Payments	10,032	_	(4,022)	3,070	(29 n/a
15	Transport related expenditure	15	_	(1)	14	(7
	Recharges from other services		_	`-'		n/a
	TOTAL EXPENDITURE	15,137	39	(3,192)	11,984	(21
(113)	Government Grants	(113)	-	-	(113)	
-	Other Grants, reimbursements and contributions	-	-	- [-	n/a
(538)	Fees and Charges	(538)	(14)	(112)	(664)	23
385	Customer and Client Receipts	385	9	(460)	(66)	(117
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(474)	- 1	(903)	(1,377)	191
(740)	TOTAL INCOME	(740)	(5)	(1,475)	(2,220)	200
44.040						
11,810	NET CONTROLLABLE COST	14,397	34	(4,667)	9,764	(32
- 44	01-10	- 44 [44 [
	Capital Charges	11	- 1	(04.0)	11	-
4,379	Deferred/Intangible Charges REFCUS	4,379	-	(319)	4,060	(7
(12 727)	Corporate support services bought in	(10.707)		(0.071)	(16 700)	n/a
	TOTAL UNCONTROLLABLE COST	(13,737) (9,347)		(2,971)	(16,708) (12,637)	22
(3,547)	TOTAL BROOKTHOLLABLE COST	(9,347)]		(3,290)	(12,037)	35
2 463	NET COST OF SERVICE	5,050	34	(7,957)	(2,873)	(157
2,100	THE TOO TO THE TOO	0,000	04]	(1,007)	(2,0,0)	(107
-	Contributions to / (from) Earmarked Reserves	-	- 1	- 1	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-]	-	-	<u>-</u>	n/a
•						n/a
•	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	5,050	34	(7,957)	(2,873)	
2,463	TOTAL NET EXPENDITURE					(157
2,463						n/a (157) £000's
2,463 * OTHER VA	TOTAL NET EXPENDITURE					(157
2,463 * OTHER VA	TOTAL NET EXPENDITURE					(157
2,463 * OTHER VA	TOTAL NET EXPENDITURE					(157
2,463 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(157
2,463 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					(157 £000's
2,463 * OTHER VAI Strategic bud Strategic bud 10% p.a. Red	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's					(157 £000's
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profes	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's ssional Services Training					(157 £000's
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netloa	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's ssional Services Training an Licence					(157 £000's
2,463 Content value Strategic bud Strategic bud Owner Cancel Profes Cancel Netica Reduce Pre-F	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's esional Services Training an Licence Paid Days Budget (£1,050 p.a.)					(157 £000's - - (58 (100 (47 (464
2,463 * OTHER VAI Strategic bud. 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-F Renegotiate of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's assional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers					(157 £000's (58 (100 (47 (464 (250
2,463 Content value Strategic bud Strategic bud Owner Cancel Profes Cancel Netica Reduce Pre-F	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's assional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers					(157 £000's (58 (100 (47 (464 (250
2,463 * OTHER VAI Strategic bud. 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-F Renegotiate of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's assional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers					(157 £000's
2,463 * OTHER VAI Strategic bud. 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-F Renegotiate of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's assional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers					(157 £000's (58 (100 (47 (464 (250 (100
2,463 * OTHER VAI Strategic bud. 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-F Renegotiate of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's assional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers					(157 £000's (58 (100 (47 (464 (250
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netloz Reduce Pre-F Renegotiate c ncrease HRA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge					(157 £000's (58 (100 (47 (464 (250 (100
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-F Renegotiate c Increase HRA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's estional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge					(157 £000's (58 (100 (47 (464 (250 (100
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-F Renegotiate c Increase HRA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's estional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge	5,050				(157 £000's (58 (100 (47 (464 (250 (100
2,463 COTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-Fanegotiate concrease HRA Other resource Transfer Budg Fransfer of Or	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's asional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get changes get for Vacant Director post in RED to PLACE the Oracle from ICT to shared Service Centre (page	5,050 SRED 5.7)				(157 £000's (56 (100 (47 (464 (255 (100 (1,019
2,463 COTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-Fanegotiate concrease HRA Other resource Transfer Budg Transfer of Or	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's estional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge	5,050 SRED 5.7)				(157 £000's (56 (100 (47 (464 (250 (100 (1,015 (984 (400
2,463 COTHER VAI Strategic bud O'A p.a. Red Cancel Profes Cancel Netloa Reduce Pre-Faenegotiate oncrease HRA Other resource Transfer Bud Gransfer of Or Gransfer of Waller	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's asional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get tor Vacant Director post in RED to PLACE the Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of	5,050 SRED 5.7)				(157 £000's (58 (100 (47 (464 (255 (100 (1,015 (984 (400 (1,242
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profee Cancel Netica Reduce Pre-F Renegotiate c ncrease HRA Other resourc Transfer Bud Gransfer of Or Transfer of Wall Re-alignment Corporate Su	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's asional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get changes get for Vacant Director post in RED to PLACE the Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of Corporate Services (page RED 5.9)	5,050 SRED 5.7)				(157 £000's (58 (100 (47 (464 (250 (100 (1,018 (984 (400 (1,242 (2,971
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profet Cancel Netlos Reduce Pre-F Renegotiate c ncrease HRA Other resourc Transfer of Ot Transfer of Ware Re-alignment Corporate Sul Variation in C	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get for Vacant Director post in RED to PLACE the Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of Corporate Services (page RED 5.9) upport Services bought in	5,050 SRED 5.7)				(157 £000's (58 (100 (47 (464 (250 (100 (1,018 (150 (984 (400 (1,242 (2,971 (318
2,463 * OTHER VAI Strategic bud 10% p.a. Red Cancel Profet Cancel Netloa Reduce Pre-F Renegotiate of Increase HRA Other resourc Transfer Bud Transfer of Of Transfer of We Re-alignment Corporate Su Variation in Co	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of of Corporate Services (page RED 5.9) upport Services bought in apital Asset Charges	5,050 SRED 5.7)				(157 £000's (58 (100 (47 (464 (250 (100 (1,019 (1,019 (400 (1,244 (2,97) (319 574
2,463 Strategic bud 10% p.a. Red Cancel Profet Cancel Netloa Reduce Pre-F Renegotiate of Increase HRA Other resourc Transfer Bud Transfer of Wi Re-alignment Corporate Su Variation in Co	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's estional Services Training an Licence raid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lirect recharges to other services of Corporate Services Supplies and Services	5,050 SRED 5.7)				(157 £000's (58 (100 (47 (464 (250 (100 (1,019 (1,019 (400 (1,242 (2,971 (319 574 (70
2,463 Strategic bud 10% p.a. Red Cancel Profes Cancel Nettoe Reduce Pre-F Renegotiate of norease HRA Other resource Transfer Bud Gransfer of Or Transfer of Or Re-alignment Corporate Su Jariation in C Decrease in d Re-alignment Minor Variation	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's estional Services Training an Licence raid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lirect recharges to other services of Corporate Services Supplies and Services	5,050 RED 5.7) page RED 6.5)				(157 £000's (58 (100 (47) (464 (250 (100 (1,015 (1,
2,463 Cother val Strategic bud 10% p.a. Red Cancel Profes Cancel Netloa Reduce Pre-Fanegotiate of Concrease HRA Other resource Fransfer Bud Gransfer of Of Fransfer of Wal Re-alignment Corporate Sul Variation in Colecrease in d Re-alignment Minor Variatio Additional pro	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings function in PC's functional Services Training functional Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers functional recharge get for Vacant Director post in RED to PLACE functional CT to shared Service Centre (page fine Oracle from ICT to Strategy and Development of for Corporate Services (page RED 5.9) functional Services bought in functional Report Services for Corporate Services Supplies and Services for Corporate Services Supplies and Services for Corporate Services Supplies and Services functions in the services function of Corporate Services Supplies and Services functions in the services function of Corporate Services Supplies and Services functions in the services function of Corporate Services Supplies and Services functions in the services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services Supplies and Services function of Corporate Services function	RED 5.7) page RED 6.5)				(157 £000's (58 (100 (47 (464 (255 (100 (1,015 (1984 (400 (1,242 (2,971 (315 574 (70 (1,015)
2,463 Cother val Strategic bud Ow p.a. Red Cancel Profes Cancel Netloa Reduce Pre-Falenegotiate of norease HRA Other resource Transfer Budg Transfer of Oreanser of O	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's asional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges irrect recharges to other services of Corporate Services Supplies and Services ins (net) posed costs of administering Selective Landlord Lice	RED 5.7) page RED 6.5)				(157 £000's (58 (100 (47 (464 (250 (100
2,463 2,463 COTHER VAI Strategic bud 10% p.a. Red Cancel Profes Cancel Netica Reduce Pre-Falenegotiate of ncrease HRA Other resource Transfer Bud Gransfer of Or Transfer of Wal Re-alignment Corporate Su Ariation in C Decrease in d Re-alignment Corporate Su Ariation in C Decrease in d Re-alignment Cocsts charged	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings uction in PC's asional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers a recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page ab contract from ICT to Strategy and Development of of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges irrect recharges to other services of Corporate Services Supplies and Services ins (net) posed costs of administering Selective Landlord Lice	RED 5.7) page RED 6.5)				(157 £000's (58 (100 (47 (464 (255 (100 (1,015 (1984 (400 (1,242 (2,971 (315 574 (70 (1,015)

 $[\]ensuremath{^*}$ Subject to Cabinet's consideration of the outcomes of public consultation.

RESOURCES DIVISION SUMMARY

SUBSIDISED TRAVEL

SERVICE DESCRIPTION

SUBSIDISED TRAVEL

Freedom Pass Scheme

The Freedom Pass scheme provides free travel at any time on public transport (Transport for London buses, tube, tram Docklands Light Railway and London Overground) within Greater London to borough residents who have either reached the female state retirement age, or who meet the qualifying criteria for the Disabled Freedom Pass. It also provides these pass holders with free travel in standard accommodation on most local national rail services (other than London Overground) between 9.30am and 4.30am on the following mornings, Monday to Friday, plus all day at weekends and on public holidays.

There are a number of exceptions where free travel on trains is not available. Freedom Passes issued under the English National Concessionary Travel Scheme also allow free travel anywhere else in England on local buses between 9.30 am and 11 pm Monday to Friday, all day at weekends and on public holidays. The scheme is administered by London Councils with costs being recharged to individual London boroughs based mainly on usage of the scheme. This scheme was extended from 1.4.08 to all parts of Britain, however passes can only be used in the resident nation.

London Taxicard Scheme

This scheme enables clients who are blind or who have severe mobility disabilities and who are not ordinarily able to use public transport, to make a number of journeys each year by licensed black cabs at a subsidised rate. The scheme is administered by London Councils.

Blue Badge Scheme

The Blue Badge provides on-street parking concessions throughout the European Union to car users who have severely limited mobility, those who are regular drivers unable to use some or all types of parking meters because of a severe disability in both arms or those who qualify under other automatic criteria.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		ns in Level of liture on (A)	ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1600E	Subsidised Travel	14,714	0	699	15,413	5
	TOTAL NET SPEND	14,714	0	699	15,413	5

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	 FTE STAFF	FTE STAFF	FTE STAFF
	(= ()	-	
	5 [3	-	1
	18.5	-	
TOTAL FTE STAFF	-	-	-

SUBSIDISED TRAVEL

COST CENTRE: C1600E

		ORIGINAL	0	9	ORIGINAL	
FORECAST		DUDGET		in Level of	DUDG	
2014/15	DESCRIPTION	BUDGET 2014/15	Inflation	ure on (A) * Other	BUDGET 2015/16	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£0000's	£000's	s'0003	<u>%</u>
-	Employees	-	-	•	-	n/a
- 48	Premises related expenditure Supplies and Services	-	-	-	-	n/a
14.682	Third Party Payments	48 14,666		699	48 15,365	- 5
- 1,002	Transfer Payments	14,000		- 033	15,305	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services			-	-	n/a
14,730	TOTAL EXPENDITURE	14,714		699	15,413	5
-	Government Grants	-	-	-	•	n/a
-	Other Grants, reimbursements and contributions Fees and Charges	-	•	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	_	_	<u>-</u>	n/a
_	Recharges to other services	_			•	n/a
	TOTAL INCOME				_	n/a
	TOTAL INCOME		•	-	-	n/a
14,730	NET CONTROLLABLE COST	14,714	-	699	15,413	5
	Capital Charges					
-	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-		_	-	n/a n/a
-	Corporate support services bought in	-	-		-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-		•	n/a
		25.4			Section 1	I I/a
14,730	NET COST OF SERVICE	14,714	-	699	15,413	5
	Contributions to / (from) Earmarked Reserves					
	Contributions to / (from) Capital Reserves:	-	_	-	<u> </u>	n/a n/a
-	Financing of Capital Expenditure	-				n/a
-	Provision for Repayment of External Loans	-	-	•	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
<u> </u>	TOTAL APPROPRIATIONS	-	•	-	-	n/a
14.730	TOTAL NET EXPENDITURE	14,714		699	15,413	5
,		(4,714		033	10,410	
OTHER VAR	IATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	et - agreed pressures / service demands					
	or agreed prosedices / service demands					
Strategic budg	et - agreed additional income / savings					•
strategic budg	et - agreed additional income / savings					
					[-
Other resource	changes					
ANTOL LASONICA	<u>Changes</u>					
ncreased prov	ision for Freedom Passes					699
Jacob prov	I Toddom I ddddd					099
					}	699
OTAL OTHER	R VARIATIONS IN RESOURCE				Ì	699
						

RESOURCES DIVISION SUMMARY

STRATEGY, COMMUNITIES and COMMISSIONING

SERVICE DESCRIPTION

The Strategy, Communities & Commissioning division is a hub of support services that helps the rest of the Council, with partners to:

- Support the identification and assessment of need, through the provision of qualitative and quantitative data and information including the maintenance of the Council's observatory
- Provide partnership and corporate policy and strategy development and implementation working with the local strategic partnership and across the organisation
- Provide equality policy, strategy and best practice advice and guidance across the organisation and with partners from the public, private, community, faith and voluntary sector
- Provide policy, strategy and best practice advice and guidance on working innovatively with the community, faith and voluntary sector encouraging community development, participation and engagement as well as managing a wide range of community relations
- Provide strategic support, intelligence and challenge to decision-makers across the Council
- Develop strategic commissioning across the organisation;
- · Provide a professional focus for procurement activities;
- Put in place performance analysis and improvement frameworks to drive service quality and accountability, including robust contract performance management

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1275F C1285F C1286F C1400F	Directorate projects SCPP - Division Equalities and Social Inclusion Corporate Planning	(2,064) (162) 6 21	(6) 41 7	(2,992) (148) 1,383 156		145 66 23,167 743
	TOTAL NET SPEND	(2,199)	42	(1,601)	(3,758)	71

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAF	FTE STAFF	FTE STAFF
Directorate Projects	1.0	-	(1.0)
SCPP - Division	59.0	61.2	2.2
Equalities and Social Inclusion	13.0	-	(13.0)
Corporate Planning	-		-
	70.6	61.0	(11.0)
TOTAL FTE STAFF	73.0	61.2	(11.8)

STRATEGY, COMMUNITIES and COMMISSIONING

COST CENTRE: C1250E

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		2000's	£000's	£000's	s'0003	%
	Employees	4,052	44	(259)	3,837	
	Premises related expenditure	5	-	(5)	-	(10
	Supplies and Services	(1,597)	(2)	(3,011)	(4,610)	18
270	Third Party Payments	527	- 1	4	531	
-	Transfer Payments	-	*	-	-	r
	Transport related expenditure	1	•	(1)	-	(10
130	Recharges from other services	27	-	(6)	21	(2
2,463	TOTAL EXPENDITURE	3,015	42	(3,278)	(221)	(10
, ,	Government Grants	-	-	-	-	r
	Other Grants, reimbursements and contributions	-	-	-	-	
(25)	Fees and Charges	-	-	-	-	
-	Customer and Client Receipts	-	-	_	-	
	Interest Receivable	.	_	-	_	·
(1,031)	Recharges to other services	(267)	-]	(99)	(366)	
	TOTAL INCOME	(267)	-	(99)	(366)	
1,296	NET CONTROLLABLE COST	2.748	42	(2.277)	(587)	/10
1,230	NET CONTROLLABLE COST	2,740	42	(3,377)	(567)	(12
	Capital Charges					
	Deferred/intangible Charges] [_ []	_	_ [
	REFCUS	l <u> </u>	_	_	_	
	Corporate support services bought in	(4,947)	_	1,776	(3,171)	(3
	TOTAL UNCONTROLLABLE COST	(4,947)		1,776	(3,171)	
(4,100)	TOTAL GROOMINGLEADLE COST	(4,547)		1,770	(3,171)	(3
(2,810)	NET COST OF SERVICE	(2,199)	42	(1,601)	(3,758)	
	Contributions to / (from) Earmarked Reserves	- [- 1	-	- [••
-	Contributions to / (from) Capital Reserves:	-	-		-	
-	Financing of Capital Expenditure	-	-	-	-	
-	Provision for Repayment of External Loans	-	-	-	-	
	Contribution to / (from) General Balances	-		-	-	
(173)	TOTAL APPROPRIATIONS	-	-			
				THE LAW TO THE TAX TO		

DIRECTORATE PROJECTS

COST CENTRE: C1275F

		ODIOINA	1/	-1	ODIOMA	1
EUDEUVET		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
FORECAST 2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/13	DESCRIPTION	2014/15 (A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(<u>∟</u> / %
	Employees	374	(4)	(450)	(80)	(121
	Premises related expenditure	4	-	(4)		(100
	Supplies and Services	(1,839)	(2)	(2,993)	(4,834)	163
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	- \	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	27		(6)	21	(22
(2,377)	TOTAL EXPENDITURE	(1,434)	(6)	(3,453)	(4,893)	241
	Government Grants	-	-]	-	-	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/
	Fees and Charges	•	-	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable	-	-	-	-	n/
	Recharges to other services	-		-	<u> </u>	n/
1	TOTAL INCOME	-	-		,	n/
/0.5=c:	NET CONTROLL AD F COST	/4 40A)	(0)	(0.450)	(4 000)	241
(2,376)	NET CONTROLLABLE COST	(1,434)	(6)	(3,453)	(4,893)	24
	0 :: 10				· ·	
	Capital Charges	-	-		·	n/ n/
-	Deferred/Intangible Charges	-	-	_	-	1
- /0001	REFCUS	(600)	-	- 461	(169)	n/ (73
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	(630) (630)	-	461	(169)	(73
(630)	TOTAL UNCONTROLLABLE COST	(630)		401	(109)	(/:
(3 006)	NET COST OF SERVICE	(2,064)	(6)	(2,992)	(5,062)	145
(3,000)	HEI COST OF SERVICE	(2,004)	(0)	(2,002)	(0,002)	1
U	Contributions to / (from) Earmarked Reserves					n/
•	Contributions to / (from) Capital Reserves:]	·	·		n/
-	Financing of Capital Expenditure]]	¹ <u> </u>	· _	_	l n
	r manumy or Capital Expenditure		•	·	·	1
•		_			- '	n/
-	Provision for Repayment of External Loans	-	- -	- -		1
-		- -	- -	-	-	n/
	Provision for Repayment of External Loans Contribution to / (from) General Balances	ł	-	-		n.
	Provision for Repayment of External Loans Contribution to / (from) General Balances	ł		(2,992)		n.
	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		(2,992)		n. n.
(3,006)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		(2,992)		n/ n/
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		(2,992)		145
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-		(2,992)		n. n.
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		(2,992)		n n
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		(2,992)		14
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		(2,992)		n. n.
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		(2,992)		n n
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-		(2,992)		14
(3,006) * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		(2,992)		n. n.
(3,006) * OTHER VA Strategic buc	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-		(2,992)		14:
(3,006) * OTHER VA Strategic buc	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review	-		(2,992)		14 £000's
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte)	-		(2,992)		£000's
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation	-		(2,992)		(2,00 (19
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate	-		(2,992)		(2,00 (19 (20 (75
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation	-		(2,992)		(2,00 (19 (20 (75
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate	-		(2,992)		(2,00 (19) (20) (10)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council	-		(2,992)		(2,00 (19) (20) (10)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council ce changes	(2,064)		(2,992)		(2,00°) (20°) (10°) (3,24°)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council Ce changes alent pool income through agency contract rebate (1)	(2,064)		(2,992)		(2,00°)s (2,00°)(19) (20) (75) (10) (3,24)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t Centralise L8	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council Ce changes alent pool income through agency contract rebate (10 budgets)	- (2,064)		(2,992)		(2,00 (19 (20 (3,24 (10 (5
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t Centralise L8 Agency Cont	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) Vices Consolidation Come from agency contract rebate In of Data Analytics capability across the Council Coe changes Balent pool income through agency contract rebate (1 budgets Fract Officer funded from agency rebate (page RED)	- (2,064)		(2,992)		(2,00°s) (2,00°s) (2,00°s) (19°s) (20°s) (10°s) (3,24°s) (10°s) (4) (5) (4)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t Centralise L8 Agency Cont Minor Variati	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation Come from agency contract rebate In of Data Analytics capability across the Council Coe changes Balent pool income through agency contract rebate (1 budgets Fract Officer funded from agency rebate (page RED ons (net)	- (2,064)		(2,992)		(2,00°s) (2,00°s) (2,00°s) (2,00°s) (19°s) (20°s) (10°s) (3,24°s) (10°s) (4) (10°s) (4) (11°s)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t Centralise L8 Agency Cont Minor Variati	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) Vices Consolidation Come from agency contract rebate In of Data Analytics capability across the Council Coe changes Balent pool income through agency contract rebate (1 budgets Fract Officer funded from agency rebate (page RED)	- (2,064)		(2,992)		(2,00°s) (2,00°s) (2,00°s) (2,00°s) (19°s) (20°s) (10°s) (3,24°s) (10°s) (4) (10°s) (4) (11°s)
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t Centralise L8 Agency Cont Minor Variati	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council Ce changes alent pool income through agency contract rebate (page RED ons (net)	- (2,064)		(2,992)		(2,00°s) (2,00°s) (2,00°s) (19°s) (20°s) (10°s) (3,24°s) (10°s) (4) (11°s) (4) (4)
Strategic buce Strategic buce Strategic buce Procurement Removal of Enabling Ser Increased in	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council Ce changes alent pool income through agency contract rebate (page RED ons (net)	- (2,064)		(2,992)		(2,000's (2,000's (2,000's (200 (75) (100 (55) (44 (11) 46
(3,006) * OTHER VA Strategic buc Strategic buc Procurement Removal of E Enabling Ser Increased inc Consolidation Other resour Removal of t Centralise L8 Agency Cont Minor Variati Corporate su	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Taskforce - Contract Management Review Executive Director Post (1 fte) vices Consolidation come from agency contract rebate in of Data Analytics capability across the Council Ce changes alent pool income through agency contract rebate (page RED ons (net)	- (2,064)		(2,992)		

SCPP - DIVISION

COST CENTRE: C1285F

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,147	41	(43)	3,145	(0)
1	Premises related expenditure	1	-	(1)	-	(100)
304	Supplies and Services	210	-	12	222	` 6
242	Third Party Payments	223	_	3	226	1
	Transfer Payments		_			n/a
	Transport related expenditure	_	_	_	_	
	Recharges from other services	-	•	-	_	n/a
				- (00)		n/a
	TOTAL EXPENDITURE	3,581	41	(29)	3,593	0
, ,	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(25)	Fees and Charges	-	-	-	-	n/a
- 1	Customer and Client Receipts	-	-	-	-	n/a
_	Interest Receivable	_	_	-	_	n/a
	Recharges to other services	(267)	_	(99)	(366)	37
	TOTAL INCOME	(267)		(99)	(366)	37
(1,130)	TOTAL INCOME	(207)		(99)	(300)	37
0.005	NET CONTROLL ASI 5 COST				1	
3,625	NET CONTROLLABLE COST	3,314	41	(128)	3,227	(3)
- 1	Capital Charges	- 1	-	-1		n/a
-	Deferred/Intangible Charges	-	-	-	_ _ 	n/a
	REFCUS	-	_	.	_	n/a
	Corporate support services bought in	(3,476)	-	(20)	(3,496)	1 1
	TOTAL UNCONTROLLABLE COST	(3,476)		(20)	(3,496)	<u>'</u>
(3,470)	TO TAL DICCONTROLLABLE COST	(3,470)[(20)	(3,490)	
140	NET COOT OF OFFINIOR	(400)		(4.40)	(000)	
149	NET COST OF SERVICE	(162)	41	(148)	(269)	66
		53.10.5533	AFERSULES AND SHEET	2 mi= 2 + 10 mi= 10 mi= 10 + 20 + 20 + 20 + 20 + 20 + 20 + 20 +		
(173)	Contributions to / (from) Earmarked Reserves	-	-	-	•	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	_ [-	_		n/a
		Į.				
_	Provision for Renayment of External Loans	_ 1	_			D/0
-	Provision for Repayment of External Loans	-	•	-	-	
	Contribution to / (from) General Balances	-	<u>.</u>	-	-	n/a
		-	- -	-	-	n/a
(173)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	•	-	n/a n/a
(173)	Contribution to / (from) General Balances	(162)	41			n/a n/a
(173)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	•	-	n/a n/a
(173)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	•	-	n/a n/a
(173)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	•	-	n/a n/a 66
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	•	-	n/a n/a 66
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	n/a n/a 66
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	n/a n/a 66
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	n/a n/a 66
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	n/a n/a
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	n/a n/a
(173) (24) * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	•	-	n/a n/a 66
(173) (24) * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council	-	-	•	-	n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	-	-	•	-	n/s n/s 66 £000's
(173) (24) * OTHER VA Strategic bud Consolidation Performance	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	-	-	•	-	1/2 1/2 66 £000's (50) (85)
(173) (24) * OTHER VA Strategic bud Consolidation Performance Other resource Move 1fte fro	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing se changes m SCPP to Leader's Office (page RED 1.9)	(162)	-	•	-	1/2 1/2 66 £000's (50) (85) (135)
(173) (24) * OTHER VA Strategic bud Consolidation Performance Other resource Move 1fte from	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing se changes m SCPP to Leader's Office (page RED 1.9) tegy & Planning staff to Strategy & Analysis (page 1)	(162)	-	•	-	1/2 1/2 66 £000's (50) (85) (135) (56) (130)
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte from Transfer Strat Agency Contri	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing see changes m SCPP to Leader's Office (page RED 1.9) tegy & Planning staff to Strategy & Analysis (page I act Officer funded from agency rebate (1 fte) - (page RED 1.9)	(162)	-	•	-	(50) (85) (130) (41)
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte fro Transfer Strat Agency Contr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing se changes m SCPP to Leader's Office (page RED 1.9) tegy & Planning staff to Strategy & Analysis (page I fact Officer funded from agency rebate (1 fte) - (pag N to SCPP (funding for 3 fte)	(162)	-	•	-	(50) (135) (56) (136) (130) 41
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte froi Transfer Strat Agency Contr EMS from SE Minor Variation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	(162)	-	•	-	(135) (136) (136) (136) (136) (136) (136) (136) (136) (136) (136)
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte froi Transfer Strat Agency Contr EMS from SE Minor Variation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing se changes m SCPP to Leader's Office (page RED 1.9) tegy & Planning staff to Strategy & Analysis (page I fact Officer funded from agency rebate (1 fte) - (pag N to SCPP (funding for 3 fte)	(162)	-	•	-	(50) (135) (136) (136) (130) (130) (130) (130) (130)
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte froi Transfer Strat Agency Contr EMS from SE Minor Variation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	(162)	-	•	-	
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte froi Transfer Strat Agency Contr EMS from SE Minor Variation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	(162)	-	•	-	135) (135) (136) (136) (130) (130) (130) (130) (130) (130)
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte froi Transfer Strat Agency Contr EMS from SE Minor Variation	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	(162)	-	•	-	(50) (135) (136) (136) (130) (130) (130) (130) (130)
(173) (24) * OTHER VA Strategic bud Strategic bud Consolidation Performance Other resourc Move 1fte fro Transfer Strat Agency Contr EMS from SE Minor Variatic Corporate sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing get - agreed additional income / savings of Data Analytics capability across the Council Team Data Warehousing	(162)	-	•	-	(135) (136) (136) (136) (130) (130) (130) (130) (130) (130) (130) (130) (130) (130) (130)

STRATEGY, COMMUNITIES and COMMISSIONING

EQUALITIES AND SOCIAL INCLUSION

COST CENTRE: C1286F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Expenditu Inflation (B)	* Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's		£000's	£0000's	£000's	8'0003	%
64	Employees Premises related expenditure	531	7	103	641	21 n/a
(51)	Supplies and Services	32	_	(30)	2	(94)
	Third Party Payments	284	-	(14)	270	(5)
	Transfer Payments	-	-	`- `	-	n/a
- l'	Transport related expenditure	-	-	-	- 1	n/a
1	Recharges from other services	-				n/a
32	TOTAL EXPENDITURE	847	7	59	913	8
-	Government Grants		-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable		-	- 1	-	n/a
	Recharges to other services	.	- 1	-	-	n/a
	TOTAL INCOME		_			
(12)	TOTAL INCOME		-			n/a
20	NET CONTROLLABLE COST	847	7	59	913	8
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-		-	n/a
	Corporate support services bought in	(841)	•	1,324	483	(157
-	TOTAL UNCONTROLLABLE COST	(841)	-	1,324	483	(157
				10001000		
20	NET COST OF SERVICE	6	7	1,383	1,396	23,167
	ALT COST OF CLITTOL			1,000	.,	
	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
90	Financing of Capital Expenditure	_	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-		n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
1	TOTAL APPROPRIATIONS		_	_	-	
-		- 1				
-	TOTAL APPROPRIATIONS	-		l]n/a
	The Control of the Co	-	7	1.383	1,396	
	TOTAL NET EXPENDITURE	6	7	1,383	1,396	
20	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20	The Control of the Co	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VA	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,396	23,167
20 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167
20 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	6	7	1,383	1,395	23,167
20 * OTHER VAI Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	6	7	1,383	1,396	23,16
* OTHER VAI Strategic bud Strategic bud Other resourc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,396	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167 £000's
20 * OTHER VAI Strategic bud Strategic bud Other resource Transfer of 1. Minor Variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings	6	7	1,383	1,395	23,167

STRATEGY, COMMUNITIES and COMMISSIONING CORPORATE PLANNING

COST CENTRE: C1400F

		ORIGINAL	Variations		ORIGINAL	D/	
FORECAST 2014/15	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	re on (A) * Other	BUDGET 2015/16	% CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's	Employees	£000's	£000's	£000's	£000's 131	%	
'	Premises related expenditure	-		131	- 131	n/a n/a	
	Supplies and Services	-	-			n/a	
10	Third Party Payments Transfer Payments	20	-	15	35	75 n/a	
(1)	Transport related expenditure	1	-	(1)		(100)	
`-	Recharges from other services	-	-	`.`			
27	TOTAL EXPENDITURE	21	-	145	166	690	
-	Government Grants	-	-	•	-	n/a	
-	Other Grants, reimbursements and contributions	-	-	•	-	n/a	
-	Fees and Charges Customer and Client Receipts	-	-			n/a n/a	
	Interest Receivable	-				n/a	
	Recharges to other services	-	-			n/a	
-	TOTAL INCOME	•	-	-		n/a	
27	NET CONTROLLABLE COST	21	-	145	166	690	
	Capital Charges	-	_	-	_	n/a	
-	Deferred/Intangible Charges	-		_	-	n/a	
-	REFCUS	-	-	-	-	n/a	
-	Corporate support services bought in	•	<u>-</u>	11	11	n/a	
_	TOTAL UNCONTROLLABLE COST	-	-	11	11	n/a	
27	NET COST OF SERVICE	21	_	156	177	743	
	Contributions to / (from) Earmarked Reserves				-	n/a	
_	Contributions to / (from) Capital Reserves:	-]		[n/a	
	Financing of Capital Expenditure	•	-	_	-	n/a	
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	•	-		-	n/a	
<u> </u>	TOTAL APPROPRIATIONS	<u>-</u> _	 	<u>-</u>	-	n/a	
<u>-</u>	TOTAL AFFOOTHIATIONS		·	<u>-</u>	· · · · · ·	n/a	
27	TOTAL NET EXPENDITURE	21	•	156	177	743	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
	dget - agreed pressures / service demands						
increased con	tribution to South London Partnership to reflect Cabinet d	ecision of the 15th Dec	emper			20	
						20	
Strategic bud	dget - agreed additional income / savings						
						-	
Other resour	ce changes						
Transfer Strategy & Planning staff from SCPP Division (page RED 8.4)						130	
Minor Variations (net)						(5	
Corporate su	pport services bought in					11	
						100	
						136	
TOTAL OF	ER VARIATIONS IN RESOURCE					156	



RESOURCES DIVISION SUMMARY

PUBLIC HEALTH

SERVICE DESCRIPTION

The council has taken over the responsibility for public health functions from 1 April 2013. The directorate is responsible for commissioning a range of public health services including stop smoking services, sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks.

The Directorate is also responsible for providing public health advice to commissioners of health care for Croydon residents, mostly but not exclusively to Croydon CCG; producing an Annual Report of the health of our residents, and providing information and advice to other agencies such as Public Health England and NHS England. This information and advice ensures that the health of our residents is protected through vaccination and immunisation, health screening and emergency planning.

This service is entirely funded by the Public Health Grant and supports a variety of services distributed across other council departments which deliver public health outcomes.

Mandatory services are those that are required to be provided nationally and include sexual health services, ensuring NHS commissioners receive the public health advice they need, delivery of the National Child Measurement Programme, NHS Health Check assessments, and putting in place steps to protect the public's health. Non-mandatory services such as smoking cessation, drug and alcohol services, physical activity, and obesity initiatives are not nationally prescribed and enable local flexibility to deliver service based on local need.

Additional funding is in place for the transfer of responsibility from NHS England for Health improvement 0-5 years which takes place 1st October 2015.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET			ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Mandatory Services Non- Mandatory Services	-	8 18	(8) (18)	-	n/a n/a
	TOTAL NET SPEND	-	26	(26)	•	n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Health	-	-	-
Mandatory Services	17.1	14.9	(2.2)
Non- Mandatory Services	37.1	22.3	(14.8)
TOTAL FTE STAFF	54.2	37.2	(17.0)

RESOURCES

PUBLIC HEALTH

COST CENTRE: C1030D

		ORIGINAL	Variations	in I evel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£0003		£000's	£000's	£000's	8'0003	%
3,082	Employees	3,082	26	(663)	2,445	(21)
-	Premises related expenditure	400	-	2	2	n/a
	Supplies and Services Third Party Payments	423 13,792	-	24 858	447 14,650	6 6
12,791	Transfer Payments	13,752		636	14,030	n/a
6	Transport related expenditure	6			6	-
	Recharges from other services	3,393		890	4,283	26
19.615	TOTAL EXPENDITURE	20,696	26	1,111	21,833	5
	Government Grants	(18,825)		(2,723)	(21,548)	14
	Other Grants, reimbursements and contributions	(1,583)		1,583	(£1,540)	(100)
(302)	Fees and Charges	(1,500)	_	1,300		n/a
1 [Other Customer and Client Receipts	[_		n/a
1 [Interest Receivable	[-			n/a
(208)	Recharges to other services	(288)	-	3	(285)	(1)
		· · · · · · · · · · · · · · · · · · ·				
(19,615)	TOTAL INCOME	(20,696)	-	(1,137)	(21,833)	5
		1 1				
-	NET CONTROLLABLE COST	-	26	(26)	•	n/a
		· · · · · · · · · · · · · · · · · · ·				
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-		n/a
	REFCUS	-	-	-	_	n/a n/a
	Corporate support services bought in	<u> </u>				11/4
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	NET COST OF SERVICE	-	26	(26)	-	n/a
———		'				
-	Contributions to / (from) Earmarked Reserves	-		-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	•	-	n/a
-	Financing of Capital Expenditure	-	•	•	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL NET EXPENDITURE	-	26	(26)		n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£0009's
Strategic buc	det - agreed pressures / service demands					
Strategic buc	det - adieed biessules / selvice demailus					
Strategic bud	<u>lget - agreed additional income / savings</u>					
I						
I						
Other resour	ce changes					(26)
						,=0)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(26)

RESOURCES PUBLIC HEALTH MANDATORY SERVICES

COST CENTRE:

	T	OBICINAL	Maniadiana	- 1 t - t	OBIOINAL	
FORECAST		ORIGINAL		in Level of	ORIGINAL	l
		BUDGET		re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
0000		(A)	(B)	(C)	(D)	(E)
£000's	[]	£000's	£000's	£000's	s'0003	%
988	Employees	988	8	(21)	975	(1
-	Premises related expenditure	-	-	1	1	n/a
	Supplies and Services	46	-	100	146	217
5,905	Third Party Payments	5,825	-	36	5,861	1
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	2	-	(2)	-	(100
205	Recharges from other services	205	-	342	547	167
7,146	TOTAL EXPENDITURE	7,066	8	456	7,530	7
(7,146)	Government Grants	(7,066)	-	(464)	(7,530)	7
-	Other Grants, reimbursements and contributions	``-'	-		``.	n/a
-	Fees and Charges	_	_	_	_	n/a
-	Other Customer and Client Receipts	.	-	_	_	n/a
_	Interest Receivable	_	_	_	_	n/a
	Recharges to other services	_	_	_	_	n/a
	TOTAL INCOME	(7,066)		(464)	(7,530)	7
(7,140)	TOTAL MODINE	(7,000)		(404)	(7,530)	
0000	NET CONTROLLABLE COST			(0)		I-1-
<u> </u>	NET CONTROLLABLE COST	-	8	(8)	<u> </u>	n/a
	Capital Charges	ı				ı
-] -	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-		-	-	n/a
- 1	TOTAL UNCONTROLLABLE COST	-	-		-	n/a
-	NET COST OF SERVICE		8	(8)		n/a
				(0)		Į i i u
-	Contributions to / (from) Earmarked Reserves	- 1	-	_	-	n/a
- 1	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_		_	_	l.
_	Contribution to / (from) General Balances	[]	-	_	_	n/a
	TOTAL APPROPRIATIONS	-		-		n/a
	TOTAL APPROPRIATIONS	- 1	•		-	n/a
- 1	TOTAL NET EXPENDITURE	- 1	8	(8)	-	n/a
- confede				(9)		1
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					
Staffing Chan	iges					
	in staffing is 2.2 FTE which is made up of :					
Transfer of st	aff to Business Support -5.2 FTE					
	of staff from Non-Mandatory Services 3.0 FTE					
Other resource						
Increase in expenditure for sexual health, public health advice, and health protection services						
Realization :	of Public Health funding from Non-Mandatory Serv	ina nealth prot	ection service	73		456
i ioanocation (or realist realist full ulting from Non-Wandatory Serv	ices				(464
						(8
TOTAL OTH	TO WARRATIONS IN DESCRIPTION					
IUIAL UIHE	ER VARIATIONS IN RESOURCE					(8)

RESOURCES PUBLIC HEALTH

NON-MANDATORY SERVICES

COST CENTRE:

FORECAST 2014/15 DESC	CRIPTION	ORIGINAL BUDGET 2014/15		in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's		£000's 2,094	£000's	£000's (642)	£000's 1,470	<u>%</u>	
2,094 Empl	oyees iises related expenditure	2,094	-	(042)	1,470	(30) n/a	
	lies and Services	377	-	(76)	301	(20)	
1 ,,,	Party Payments	7,967	-	822	8,789	10	
	sfer Payments	-	-	- '	-	n/a	
	sport related expenditure	4	•	2	6	50	
	arges from other services	3,188	- 10	548 CEE	3,736 14,303	17 5	
	AL EXPENDITURE ernment Grants	13,630 (11,759)	18	655 (2,259)	(14,018)	19	
	r Grants, reimbursements and contributions	(1,583)	-	1,583	(14,010)	(100)	
1 ' '1	and Charges	(1,555)	-	.,	_	n/a	
	r Customer and Client Receipts	-	-	-	-	n/a	
- Intere	est Receivable	-	-	-	-	п/а	
	arges to other services	(288)		3	(285)	(1)	
(12,469) TOTA	AL INCOME	(13,630)	-	(673)	(14,303)	5	
	CONTROL LARIE COOT		40	(10)		2/2	
- NEI	CONTROLLABLE COST		18	(18)	-	n/a	
Capit	al Charges					n/a	
	ar Charges rred/Intangible Charges	[-	_		n/a	
- REFO	•			_	-	n/a	
1 1	orate support services bought in	-	-	-	-	n/a	
	AL UNCONTROLLABLE COST	-	-	٠.	-	n/a	
- NET	COST OF SERVICE	-	18	(18)	-	n/a	
	3	1		ı			
	ributions to / (from) Earmarked Reserves	-	-	-	-	n/a	
1	ributions to / (from) Capital Reserves: inancing of Capital Expenditure	[]	-]		n/a n/a	
	Provision for Repayment of External Loans]	_	0-	_	n/a	
1 1	ribution to / (from) General Balances	!	_	_	-	n/a	
	AL APPROPRIATIONS	† - 1	-	-	-	n/a	
- TOTA	AL NET EXPENDITURE	-	18	(18)	-	n/a	
	ONO IN LEVEL OF EVERNBITHER				1	00001	
* OTHER VARIATI	ONS IN LEVEL OF EXPENDITURE			_		£000's	
Strategic budget -	agreed pressures / service demands						
Otrategio budget	agrees pressures y service semanas						
Strategic budget -	agreed additional income / savings						
						-	
Staffing Changes							
Not decrease in st	offing is 14 8 ETE which is made up of:						
	affing is 14.8 FTE which is made up of: aff to Business Support -6.6 FTE						
- Reallocation of	of staff to Mandatory Services -3.0 FTE						
	aff to new provider of drug and alcolhol treatm	ent services -	2.4 FTE				
	staffing due change in drug and alcohol treatm						
0							
Other resource cha	anges						
Additional expenditure for Health Improvement 0.5 years						2,723	
Additional expenditure for Health Improvement 0-5 years Additional funding for Health Improvement 0-5 years						(2,723)	
1	Public Health funding to Mandatory Services					464	
Reduced contribution from the South London and South West London HIV consortium. Both the							
	be dissolved in 2015-16					288	
Reduction in recharges relating to South London and South West London HIV consortium. The service							
will be directly commissioned the Council from 2015-16							
	Reablement funding for Drug and Alcohol Treatment services						
Reablement fun	- -		tium			(54)	
Reablement fun Reduction in exp	enditure South London and South West London	on HIV Consor	tium			(1,586)	
Reablement fun Reduction in exp	- -	on HIV Consor	tiurn			(1,586) (482)	
Reablement fun Reduction in exp	enditure South London and South West London	on HIV Consor	tiurn			(1,586)	

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Capital Financing Summary Capital Financing Subjective Summary Income Summary Income Subjective Summary	HRA 4.1 HRA 4.2 HRA 5.1 HRA 5.2

KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

- 1) Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accommodation
 2) Promote independent living for vulnerable people
 3) Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council housing

- 4) Promote better and fair access to housing services
- 5) Develop sustainable communities

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2013/14	2014/15	2014/15	2015/16	CHANGE
	£000	£000	£000	2000	
Employees	13,799	14,471	13,704	14,500	- 6
Premises related expenditure	21,760	21,573	21,512	22,812	6
Supplies and Services	3,873	5,140	4,642	5,852	26
Third Party Payments	1,043	678	583	717	23
Transfer Payments	148	1,627	1,627	175	(89)
Transport related expenditure	284	266	261	239	(8)
Capital Charges	37,006	39,080	39,287	39,902	2
Deferred/Intangible Charges	-	-	-	- 1	n/a
Corporate support services bought in	4,890	5,154	5,154	6,333	23
Recharges from other services	6,793	5,848	5,868	4,596	(22)
TOTAL EXPENDITURE	89,596	93,837	92,638	95,126	3
Government Grants	(37)	(40)	(37)	-	(100)
Other Grants, reimbursements and contributions	(192)	(180)	(180)	(185)	` a´
Fees and Charges	(11,133)	(12,639)	(14,307)	(13,440)	(6)
Other Customer and Client Receipts	(77,101)	(79,068)	(78,602)	(79,696)	1
Interest Receivable	(32)	(4)	(4)	(3)	(25)
Recharges to other services	(2,547)	(1,906)	(1,725)	(1,802)	4
TOTAL INCOME	(91,042)	(93,837)	(94,855)	(95,126)	0
NET EXPENDITURE	(1,446)	-	(2,217)	- [
Contributions to / (from) Reserves	1,446		2,217	- [(100)
TOTAL VARIANCE FROM BUDGET- Over/(Under)					

TOP FINANCIAL RISKS 2015/16

²⁾ Increased cost of Programmed Works due to adverse weather conditions

CABINET MEMBER

Councillor Alison Butler	Deputy Leader (Statutory) - Homes and Regeneration
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jo Negrini	Executive Director of Place	61325
Peter Brown	Director of Housing Needs and Strategy	65474
Dave Sutherland	Managing Director Croydon Landlord Services	65675

COST CENTRE	SERVICE	
	Repairs and Maintenance	
	Supervision and Management-General	
	Supervision and Management-Special	
	Capital Financing	
	Income	
	Notional H.R.A and Government Grant	

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations i	n Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
12,259	Repairs and Maintenance	12,259	241	148	12,648	3
21,889	Supervision and Management-General	22,728	75	1,945	24,748	9
8,789	Supervision and Management-Special	7,307	51	(999)	6,359	(13
39,287	Capital Financing	39,080	-	822	39,902	2
(82,224)	Income	(81,374)	(1,898)	(385)	(83,657)	3
-	TOTAL NET SPEND	-	(1,531)	1,531		n/

- Contributions to / (from) Reserves	 -	-	-	n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Repairs & Maintenance	13.6	16.6	3.0
Supervision and Management - General Expenses	238.9	232.9	(6.0)
Supervision and Management - Special Expenses	91.0	91.0	-
TOTAL FTE STAFF	343.5	340.5	(3.0)

SUBJECTIVE SUMMARY

SUBJECTIVE	SUMMARY					
		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	\$'000£	%
	Employees	14,471	159	(130)	14,500	0
	Premises related expenditure	21,573	381	858	22,812	6
	Supplies and Services	5,140	17	695	5,852	14
	Third Party Payments	678	-	39	717	6
	Transfer Payments Transport related expenditure	1,627	-	(1,452)	175	(89)
	Recharges from other services	266 5,848	7	(27) (1,259)	239 4,596	(10)
						(21)
48,197	TOTAL EXPENDITURE	49,603	564	(1,276)	48,891	(1)
(37)	Government Grants	(40)	- 1	40	-	(100)
(180)	Other Grants, reimbursements and contributions	(180)	(5)	-	(185)	` 3
(14,307)	Fees and Charges	(12,639)	(303)	(498)	(13,440)	6
(78,602)	Other Customer and Client Receipts	(79,068)	(1,740)	1,112	(79,696)	1
' ' '	Interest Receivable	(4)	(.,,	1	(3)	(25)
` ' /	Recharges to other services	(1,906)	(47)	151	(1,802)	(5)
1		1	` '			
(94,855)	TOTAL INCOME	(93,837)	(2,095)	806	(95,126)	1
/46 6E9)	NET CONTROL LARLE COOT	(44.004)	(4.504)	(470)	(42.22)	
(40,030)	NET CONTROLLABLE COST	(44,234)	(1,531)	(470)	(46,235)	5
20 297	Capital Charges	20,000	- 1	000	20,000	
	Deferred/Intangible Charges	39,080		822	39,902	2 n/a
	Corporate support services bought in	5,154	-	1,179	6,333	23
		1				
44,441	TOTAL UNCONTROLLABLE COST	44,234		2,001	46,235	5
(2.2.5)		T T			Ī	<u> </u>
(2,217)	NET COST OF SERVICE	-	(1,531)	1,531	-	n/a
	Contributions to / (from) Earmarked Reserves					-1-
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_ [Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans] [_ [-	_ [n/a n/a
2 217	Contribution to / (from) General Balances	1 [1	_ [_ [n/a
	TOTAL APPROPRIATIONS				<u> </u>	11/6
2,217	TOTAL APPROPRIATIONS		-	-	•	n/a
_ [TOTAL NET EXPENDITURE		(1,531)	1,531	_	n/a
	TO THE TEN ENDINGTE		(1,551)	1,501		ıva
OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	et - agreed pressures / service demands					-
Strategic budg	et - agreed additional income / savings					-
Ther reserves	a shonges					4 501
Other resource	e Changes				}	1,531
OTAL OTHE	R VARIATIONS IN RESOURCE				ł	1,531
OTAL OTHER VARIATIONS IN RESOURCE						

REPAIRS AND MAINTENANCE

HOUSING REVENUE ACCOUNT

SERVICE DESCRIPTION

This service provides responsive repairs and cyclical maintenance to the Council's housing stock. The service responds to around 60,000 repair requests each year. The repairs service is delivered through a long term partnering contract.

The total planned expenditure on revenue and capital repairs within the H.R.A is circa £40m

MOVEMENT IN NET EXPENDITURE

		ORIGINAL Variations in Level of BUDGET Expenditure on (A)		ORIGINAL BUDGET	%	
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Responsive Repairs Cyclical Works	11,267 992	221 20	149 (1)	11,637 1,011	3 2
	TOTAL NET SPEND	12,259	241	148	12,648	3

ACCOUNTS OF THE PROPERTY OF TH	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Responsive Repairs	13.6	16.6	3.0
Cyclical Works	-	-	-
TOTAL FTE STAFF	13.6	16.6	3.0

SUBJECTIVE	SUMMARY
------------	---------

FORECAST	ORIGINAL Variations in Level of BUDGET Expenditure on (A) BUD					% CHANGE
	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	(E)
£000's		£000's	£000's	£000's	£000's 685	% 30
	Employees Premises related expenditure	527 11,676	7 234	(3)		2
	Supplies and Services	26	-	- (5)	26	-
	Third Party Payments		_	-	-	n/a
	Transfer Payments	-		- "	-	n/a
30	Transport related expenditure	30	-	-	30	-
	Recharges from other services			-	-	n/a
	TOTAL EXPENDITURE	12,259	241	148	12,648	3
	Government Grants	-	-	-	- 1	n/a
	Other Grants, reimbursements and contributions	- [-	-		n/a
	Fees and Charges	-	-	-	-	n/a
	Other Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	- 8	n/a
-	Recharges to other services	-		-		n/a
-	TOTAL INCOME	-	-	-	-	n/a
12,259	NET CONTROLLABLE COST	12,259	241	148	12,648	3
		1		· · · · · · · · · · · · · · · · · · ·		
	Capital Charges	-	-	-	_	n/a n/a
	Deferred/Intangible Charges	-	-]	n/a l n/a
	Corporate support services bought in	 	-		 	
	TOTAL UNCONTROLLABLE COST	- 1	-	<u>-</u>	<u> </u>	n/a
		T		140	40.040	•
12,259	NET COST OF SERVICE	12,259	241	148	12,648	3
	Contributions to / (from) Earmarked Reserves	_	-	· -	-	n/a
	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-			-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		10.000		140	10.040	3
12,259	TOTAL NET EXPENDITURE	12,259	241	148	12,648	3
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£0009's
OTTIETT VA	MATIONO IN ELEVEL OF EACH ENDING					
Strategic bude	get - agreed pressures / service demands					
-						
						-
Strategic bude	get - agreed additional income / savings					
ľ						
Other resource	e changes					
	<u></u>	*** * - **				140
Additional sta	ffing requirement to ensure delivery of efficiencies w	ithin the respons	sive repairs co	ntract		145
Other minor v	ranations					,
1						
						ľ
						1
						1
						148
						
TOTAL OTHE	ER VARIATIONS IN RESOURCE					148

SUPERVISION AND MANAGEMENT -GENERAL EXPENSES

SERVICE DESCRIPTION

This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting. There is a Client/Provider relationship in place and this arrangement involves the separation of certain functions and responsibilities into two divisions:

- a provider division (the Croydon Landlord Services division) which will have operational responsibility and carry out day-to-day property, estate and tenancy services
- a client division (the Housing Needs and Strategy division), which will be responsible for developing and consulting on strategies, long-term plans and priorities for funding, identifying the available resources and recommending the annual budget, ensuring compliance with governance arrangements, supporting customers to scrutinise the performance of the provider division, and supporting and challenging the provider division to benchmark its performance and identify and adopt best practice. It should be noted that the provider division contributes information, advice and guidance to the development of strategies.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Supervision and management - General expenses	22,728	75	1,945	24,748	9
	TOTAL NET SPEND	22,728	75	1,945	24,748	9

	ORIGINAL	ORIGINAL	CHANGE
upervision and management - General expenses	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Supervision and management - General expenses	238.9	232.9	(6.0)
TOTAL FTE STAFF	238.9	232.9	(6.0)

SUPERVISION AND MANAGEMENT - GENERAL EXPENSES

SUB	JECTIVE	SUMMARY

SOBJECTIVE	SUMMARY					
1		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
1		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	2000's	s'0003	%
10,607		11,007	116	(230)	10,893	(1)
900	Premises related expenditure	945	-	468	1,413	50
	Supplies and Services	3,824		718	4,542	19
573	Third Party Payments	668		49	717	7
	Transfer Payments	_	_			n/a
100	Transport related expenditure	105		1	106	1
	Recharges from other services	2,991	7	(425)	2,573	(14)
10,517	TOTAL EXPENDITURE	19,540	123	581	20,244	4
(37)	Government Grants	(40)	-	40	-	(100)
(20)	Other Grants, reimbursements and contributions	(20)	(1)	(4)	(25)	25
_	Fees and Charges	1 `.'	_ `	(2)	(2)	n/a
l .	Other Customer and Client Receipts	_	_	-	'-'	n/a
1 .	Interest Receivable		_		- 1	
/4 705\		(4.000)		454	44	n/a
(1,725)	Recharges to other services	(1,906)	(47)	151	(1,802)	(5)
(1,782)	TOTAL INCOME	(1,966)	(48)	185	(1,829)	(7)
		1			- ` '	(7)
16,735	NET CONTROLLABLE COST	17,574	75	766	18,415	5
				-		
-	Capital Charges	T - T	-	_	_ 1	n/a
-	Deferred/Intangible Charges	_	•	_	! <u> </u>	n/a
5.154	Corporate support services bought in	5,154	-	1,179	6,333.0	23
	TOTAL UNCONTROLLABLE COST					
5,154	TOTAL UNCONTROLLABLE COST	5,154	-	1,179	6,333	23
04.000	NET COOT OF CERVICE					_
21,889	NET COST OF SERVICE	22,728	75	1,945	24,748	9
				ALL AND BUILDING		
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	- 1	_	_	_	n/a
-	Financing of Capital Expenditure	- 1	_	_ }	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
_	TOTAL APPROPRIATIONS	† · · · · · · · · · · · · · · · · · · ·				100
	TOTAL APPROPRIATIONS		-	-	-	n/a
21,889	TOTAL NET EXPENDITURE	22,728	75	1,945	24,748	9
				1,010		_
* OTHER VAR	NATIONS IN LEVEL OF EVERNOLTURE				r	5000
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					2000's
Canada nin bunda						
Strategic budg	et - agreed pressures / service demands					
						_
Canada nia buda					ļ	
Stratedic prod	et - agreed additional income / savings					
					,	
						-
Other recourse	n abanas				-	
Other resource	s unanges					
 	manufa acceptate and data for 1993.					
	rporate support services bought in				1	1,179
1	rporate and Democratic core recharge to the HRA				ł	337
	echarges from other services - ICT					(474)
	echarges to capital					151
One-off costs	of reprocuring the Planned Maintenance improvements	contracts				363
	of new technology to improve service delivery to tenan	ts				200
Increase in Inv						132
	taffing establishment					(230)
Net increase in	recharges to the HRA					96
	n premises costs					84
Other minor va						107
1						,
					ł	
						1,945
					[
TOTAL OTHE	R VARIATIONS IN RESOURCE				l	1,945

SUPERVISION AND MANAGEMENT -SPECIAL EXPENSES

SERVICE DESCRIPTION

This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking, Neighbourhood Wardens and grounds maintenance. The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants. There is a service charge for the following services:

Caretaking Grounds Maintenance £7.93 £2.05

	ORIGINAL Variations in Level			ORIGINAL		
		BUDGET	Expenditure on (A)		BUDGET	%
COST CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
3		£000's	£000's	£000's	£000's	%
	Caretakers Service	2,037	20	(34)	2,023	(1
	Neighbourhood Wardens Service	1,254	16	(51)	1,219	(3
	Utilities	650	(19)	(185)	446	(31
	Estate Services	3,229	34	(621)	2,642	(18
	Other	137	-	(108)	29	(79
	TOTAL NET SPEND	7,307	51	(999)	6,359	(13

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Neighbourhood Services	91.0	91.0	-
			1
TOTAL FTE STAFF	91.0	91.0	-

SUPERVISION AND MANAGEMENT - SPECIAL EXPENSES

<u> </u>						
	E SUMMARY	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
2,570	Employees	2,937	36	(51)	2,922	(1
	Premises related expenditure	7,069	147	180	7,396	5
	Supplies and Services	279	17	(23)	273	(2
	Third Party Payments	10	-	(10)	-	(100
	Transfer Payments	2	-	2	4	100
131	Transport related expenditure	131	-	(28)	103	(21
2,857	Recharges from other services	2,857		(834)	2,023	(29
	TOTAL EXPENDITURE	13,285	200	(764)	12,721	(4
12,700		10,203		(704)	12,721	
-	Government Grants	- 1	- 3	-	-	n/a
-	Other Grants, reimbursements and contributions		- 1	-	-	n/a
(6,196)	Fees and Charges	(5,978)	(149)	(235)	(6,362)	6
-	Other Customer and Client Receipts	`` -1	, ,	(,	(-,,	n/a
_	Interest Receivable	I		_	-	
		1 - 1	- 1	-	- 3	n/a
	Recharges to other services	-	- 1	-	- 1	n/
(6,196)	TOTAL INCOME	(5,978)	(149)	(235)	(6,362)	6
6.572	NET CONTROLLABLE COST	7.007	£4	(000)	0.050	44.5
0,372	NET CONTROLLABLE COST	7,307	51	(999)	6,359	(13
•	Capital Charges	- 1	-	-	-	n/a
-	Deferred/Intangible Charges	-	- 1	-	-	n/a
•	Corporate support services bought in	-		-	-	n/a
	TOTAL UNCONTROLLABLE COST	_	_	_	_	
	TOTAL STOCKTHOLEADEL GOOT			_	-	n/a
6,572	NET COST OF SERVICE	7,307	51	(999)	6,359	(13
- 11 1.5		· · · · ·		20000-0		
_	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	1 - 1	-	-	.	n/a
-	Contributions to / (notif) Capital Heselves.	-			I	
-	Financing of Capital Expenditure] -	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	
-	Financing of Capital Expenditure	-	- - -	- -	-	n/a
- 2,217	Financing of Capital Expenditure Provision for Repayment of External Loans	-	- - -	-	-	n/a n/a
2,217 2,217	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	•		n/: n/: n/:
2,217 2,217	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	7,307	- - - - 51	(999)	6,359	n/: n/: n/:
2,217 2,217 8,789	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	7,307	51	•	6,359	n/s n/s n/s (13
2,217 2,217 8,789	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	7,307	- - - - 51	•	6,359	n/a n/a n/a
2,217 2,217 8,789	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	7,307	51	•	6,359	n/s n/s (13
2,217 2,217 8,789	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	7,307	51	•	6,359	n/s n/s (13
2,217 2,217 8,789	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	7,307	51	•	6,359	n/a n/a n/a
2,217 2,217 8,789	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	7,307	51	•	6,359	n/a n/a n/a
2,217 2,217 8,789 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	7,307	51	•	6,359	n/s n/s (13
2,217 2,217 8,789 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	7,307	51	•	6,359	n/: n/: n/:
2,217 2,217 8,789 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	7,307	51	•	6,359	n/s n/s (13
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2,217 2,217 8,789 OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	7,307	51	•	6,359	n/s n/s (13
2,217 2,217 8,789 OTHER VAI trategic bude	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	7,307	51	•	6,359	n/s n/s (13
2,217 2,217 8,789 OTHER VAI trategic buddent	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	7,307	51	•	6,359	n/a n/a (13 £000's
2,217 2,217 8,789 OTHER VAI trategic bude	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		51	•	6,359	n/s n/s (13 £000's
2,217 2,217 8,789 OTHER VAI trategic bude trategic bude ther resource eduction in redditional reco	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes echanges from other services overy of water costs due to increased costs of water		51	•	6,359	n/n/n/(13) £000's
2,217 2,217 8,789 OTHER VAI trategic bude trategic bude ther resource eduction in reditional recept increase increas	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes echanges from other services overy of water costs due to increased costs of water in premises costs		51	•	6,359	1/3 £000's
2,217 2,217 8,789 OTHER VAI trategic bude trategic bude cher resource eduction in reditional recept increase increas	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes echanges from other services overy of water costs due to increased costs of water in premises costs		51	•	6,359	1/3 £000's - (928 (214 180
2,217 2,217 8,789 OTHER VAI trategic bude trategic bude ther resource eduction in reditional reco	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes echanges from other services overy of water costs due to increased costs of water in premises costs		51	•	6,359	(13 £000's
2,217 2,217 8,789 OTHER VAI trategic bude trategic bude trategic bude diditional recept increase	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes echanges from other services overy of water costs due to increased costs of water in premises costs		51	•	6,359	(928 (214 180 (37
2,217 2,217 8,789 OTHER VAI trategic bude trategic bude cher resource eduction in reditional recept increase increas	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e changes echanges from other services overy of water costs due to increased costs of water in premises costs		51	•	6,359	n/s n/s (13 £000's

SERVICE DESCRIPTION

Capital financing includes the interest charges for the payment of interest of loans taken out to acquire or refurbish Housing Revenue Account assets, such as council housing, and also includes a charge for debt management. The Major Repairs Allowance is used to finance the improvements of the housing stock. Self financing was introduced on 1st April 2012 as a result of the Localism Act 2011. The previous system of subsidy payments has been replaced with an allocation of the national housing debt, known as the self financing valuation. Croydon's share of this debt was £223.1m and the interest payments on this debt are shown in the table below.

The Major Repairs Allowance is a proxy for depreciation and the increase below reflects the increased valuation of Croydon's stock under self financing. The Major Repairs Allowance is currently used to fund capital investment in our housing stock.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		Variations in Level of Expenditure on (A)		%
COST	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	s'0003	%
	Major Repairs Allowance	16,983	-	359	17,342	2
	Interest Charges	11,763	-	463	12,226	4
	Debt Management Expenses	50	-	-	50	-
	Premium	98	-	-	98	-
APRIL DEL MA	Discount	- 1	-	-	-	n/a
	Financing of Capital Expenditure	10,186	-	-	10,186	-
	TOTAL NET SPEND	39,080	-	822	39,902	2

STAFF ESTABLISHINENT NUMBERS				
		ORIGINAL	ORIGINAL	CHANGE
SERVICE		BUDGET	BUDGET	IN
		2014/15	2015/16	FTE
		FTE STAFF	FTE STAFF	FTE STAFF
	10000			-
		1		
				3/3/2
TOTAL FTE STAFF		-		•

SUBJECTIVE SUMMARY

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%	
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)	
£000's	Employees	£000's	£000's	£000's	s'0003	%	
	Employees Premises related expenditure		-	-		n/a n/a	
-	Supplies and Services	-	- 1	-	-	n/a	
	Third Party Payments Transfer Payments	:		:	-	n/a n/a	
-	Transport related expenditure	- 1	-	-	- 1	n/a	
	Recharges from other services TOTAL EXPENDITURE		-		-	n/a	
<u> </u>	Government Grants	-	-	•	-	n/a	
-	Other Grants, reimbursements and contributions Fees and Charges		-		-	n/a n/a n/a	
-	Other Customer and Client Receipts	- 1	-	-		n/a	
	Interest Receivable	-	-	-	-	n/a	
	Recharges to other services	-	-	-	-	n/a	
-	TOTAL INCOME	•	•	•	-	n/a	
-]	NET CONTROLLABLE COST	-	-	_	-	n/a	
39.287	Capital Charges	39,080		822	39,902.0	2	
-	Deferred/Intangible Charges	-	-	•	-	n/a	
	Corporate support services bought in		-	-	-	n/a	
39,287	TOTAL UNCONTROLLABLE COST	39,080	-	822	39,902	2	
39,287	NET COST OF SERVICE	39,080	-	822	39,902	2	
39,207	NET COST OF SERVICE	39,000	-	022	39,902	2	
	Contributions to / (from) Earmarked Reserves	- 1	- 1	-		n/a	
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a	
] [Provision for Repayment of External Loans		-	-	:	n/a n/a	
	Contribution to / (from) General Balances	-	-			n/a	
	TOTAL APPROPRIATIONS	-	-	-	<u> </u>	n/a	
39,287	TOTAL NET EXPENDITURE	39,080	-	822	39,902	2	
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic budo	et - agreed pressures / service demands					-	
Strategic budg	Strategic budget - agreed additional income / savings						
Other resource	e changes				3	-	
	Increase in Major Repairs Allowance Increase in interest payable on HRA debt due to additional borrowing						
150					1	822	
TOTAL 0-11-	D VARIATIONS IN PERCHA						
TOTAL OTHE	R VARIATIONS IN RESOURCE					822	

SERVICE DESCRIPTION

- Income to the Housing Revenue Account derives from four main sources:

 1) Rental income due from the letting of dwelling and garages met by tenants and direct credits for rent rebates.

2) Service charges due to tenants for caretaking and grounds maintenance
3) Recharges of energy costs from communal heating schemes
4) Service charges to Leaseholders

Average Dwelling Rent

Actual Service Charge (Care Actual Service Charge (Caretaking and Grounds Maintenance) (50 weeks) 2010-11 £8 £88.51 £5.05 2011-12 £92.22 £8.61 2012-13 £99.59 £9.14 £104.07 £109.26 2013-14 £9.42 2014-15 £9.77 £111.66 2015-16 £9.98

MOVEMENT IN NET EXPENDITURE

0007		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	2000's	%
	Dwellings Rents and Service Charges	(78,595)	(1,778)	(250)	(80,623)	3
	Doubtful Debt Provision	1,000	-	-	1,000	-
100	Garages	(1,312)	(46)	100	(1,258)	(4)
	Heating and insurance	(560)	(18)	33	(545)	(3)
	Interest	(4)	-	1	(3)	(25)
	Service Charges - Leaseholders	(1,760)	(44)	(84)	(1,888)	7
	Other Income	(143)	(12)	(185)	(340)	138
	Contributions to / (from) Earmarked Reserves	-	-	-	-	
	TOTAL NET SPEND	(81,374)	(1,898)	(385)	(83,657)	3

		ORIGINAL	ORIGINAL	CHANGE
SERVICE	Ý	BUDGET	BUDGET	IN
		2014/15	2015/16	FTE
		FTE STAFF	FTE STAFF	FTE STAFF
f .		1		
TOTAL FTE STAFF		-	-	-

SUBJECTIVE SUMMARY

SUBJECTIVI	SOMMANY	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	DESCRIPTION	BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
-	Employees	-			-	n/a
	Premises related expenditure	1,883	-	213	2,096	11
1,011	Supplies and Services Third Party Payments	1,011	-	-	1,011	-
1,625	Transfer Payments	1,625	-	- (1,454)	171	n/a (89)
-	Transport related expenditure	-	-	(1,101)	- 1	n/a
	Recharges from other services	-	-	- 1244 -	-	n/a
	TOTAL EXPENDITURE	4,519	-	(1,241)	3,278	(27)
	Government Grants	-	•		-	n/a
	Other Grants, reimbursements and contributions	(160)	(4)	4	(160)	-
	Fees and Charges Other Customer and Client Receipts	(6,661)	(154)	(261)	(7,076)	6
	Interest Receivable	(79,068) (4)	(1,740)	1,112 1	(79,696) (3)	1 (25)
	Recharges to other services	(4/	-	<u>'</u>	(3)	(25) n/a
	TOTAL INCOME	(85,893)	(1,898)	856	(86,935)	
(55,517)	1	(00,093)	(1,030)	000	(00,935)	1
(82,224)	NET CONTROLLABLE COST	(81,374)	(1,898)	(385)	(83,657)	3
	Capital Charges	T -				
	Deferred/Intangible Charges	[-	-	-	n/a n/a
	Corporate support services bought in			-		n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
						1/2
(82,224)	NET COST OF SERVICE	(81,374)	(1,898)	(385)	(83,657)	3
, , , , , , , ,		(,0,4)	(.,000)	(000)	(00,007)	
	Contributions to / (from) Earmarked Reserves	- 1	-	•	- [n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	•	-	-	n/a
	Contribution to / (from) General Balances] []	-	-	[]	n/a n/a
I I	TOTAL APPROPRIATIONS		_		-	
		上			<u> </u>	n/a
(82,224)	TOTAL NET EXPENDITURE	(81,374)	(1,898)	(385)	(83,657)	3
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE		4.00			£000's
Stratogic bud	net - sarged procedures / service dede	<u> </u>				
Strategic Dudo	get - agreed pressures / service demands					
						-
Strategic budg	<u>ret - agreed additional income / savings</u>					
Other resource	a changes					
Culet lesonice	<u>s unalidas</u>					
	ome resulting from removal of two rent free weeks					(1,481)
Impact of incre	eased voids including garages					231
Increased reco	overy of costs from leaseholders due increased major come due to increased Right to Buy sales	r works				(194)
Other minor va						1,016 43
						43
					-	
						(385)
TOTAL OTHE	R VARIATIONS IN RESOURCE					(385)



CAPITAL PROGRAMME

CONTENTS

Page

FUNDING	CP1
DETAILED PROGRAMME	CP2

Capital Programme Resourcing 2015/16 to 2017/18

Funding	Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Total £
Capital Receipts	10,200,000	7,000,000		17,200,000
Targeted Basic Needs	11,547,982	-	-	11,547,982
Basic Need Funding	22,939,064	32,982,648	32,000,000	87,921,712
TFL	3,336,000	3,336,000	3,336,000	10,008,000
NHB	500,000	500,000	500,000	1,500,000
NHB - Top slice	264,000	2,158,000	•	2,422,000
Earmarked reserve contribution	233,000	-	- 1	233,000
Better Care Fund	900,000	900,000	900,000	2,700,000
GLA	4,353,919	-	-	4,353,919
Borrowing	61,226,552	38,460,700	28,510,000	128,197,252
GENERAL FUND	115,500,517	85,337,348	65,246,000	266,083,865
HRA				
Major Repairs Allowance	17,342,000	17,342,000	17,342,000	52,026,000
HRA - Revenue Contribution	10,186,000	10,186,000	10,186,000	30,558,000
HRA - Use Of Reserves	7,093,000	1,606,000	9,093,000	17,792,000
HRA - Unsupported Borrowing	6,000,000	7,487,000	-	13,487,000
HRA FUNDING	40,621,000	36,621,000	36,621,000	113,863,000
TOTAL FUNDING	156,121,517	121,958,348	101,867,000	379,946,865
UNDER/OVER FUNDING OF PROGRAMME	0	0	0	C

CAPITAL PROGRAMME 2015/16 to 2017/18

These pages show details of the proposed capital programme for 2015/16 and draft programme for 2016/18

Description	Budget 2015/16	Budget 2016/17	Budget 2017/18	Total
	£	£	3	2
Corporate Property Maintenance Programme	2,530,000	2,100,000	2,000,000	6,630,000
Disabled Facilties Grant	1,600,000	1,600,000	1,600,000	4,800,000
Education - Fixed Term Expansions	3,250,000	750,000	4	4,000,000
Education - Primary Estate	47,507,286	52,403,348	37,650,000	137,560,634
Education - Major Maintenance	3,125,000	2,000,000		5,125,000
Education - Secondary Estate	15,151,922			15,151,922
Education - SEN	15,874,389			15,874,389
New Salt Barn	750,000			750,000
Empty Homes Grant	500,000	500,000	500,000	1,500,000
ICT	1,500,000	1,500,000	1,500,000	4,500,000
Don't Mess with Croydon - Investment	2,160,000	2,160,000	160,000	4,480,000
Fairfield Halls	3,000,000	4,000,000	5,000,000	12,000,000
Highways	6,000,000	5,000,000	5,000,000	16,000,000
New Addington Regeneration	670,000	7,830,000	8,500,000	17,000,000
Connected Croydon	7,428,919			7,428,919
TFL - LIP	3,336,000	3,336,000	3,336,000	10,008,000
Measures to mitigate travellers in parks and open spaces - funded through New Admin Priorities Reserve	233,000			233,000
Thornton Heath Public Realm	264,000	2,158,000	97	2,422,000
Old Ashburton Library	500,000		1	500,000
Ward Based Programme	120,000			120,000
General Fund	115,500,517	85,337,348	65,246,000	266,083,865

Description	Budget 2015/16	Budget 2016/17	Budget 2017/18	Total
	£	3	3	£
Assisted Private Purchase Scheme (APPS)	500,000	500,000	500,000	1,500,000
Special Transfer Payments	250,000	250,000	250,000	750,000
Larger Homes	100,000	100,000	100,000	300,000
New Build Council Housing	10,000,000	6,000,000	6,000,000	22,000,000
Sub-Total	10,850,000	6,850,000	6,850,000	24,550,000
Repair and Improvements	29,771,000	29,771,000	29,771,000	89,313,000
HRA	40,621,000	36,621,000	36,621,000	113,863,000

TOTAL CAPITAL EXPENDITURE	156,121,517	121,958,348	101,867,000	379,946,865





