

REPORT TO:	CABINET 19 SEPTEMBER 2016
AGENDA ITEM:	9
SUBJECT:	QUARTER 1 FINANCIAL PERFORMANCE 2016/17
LEAD OFFICER:	RICHARD SIMPSON EXECUTIVE DIRECTOR RESOURCES (SECTION 151 OFFICER)
CABINET MEMBER:	CLLR TONY NEWMAN LEADER OF THE COUNCIL CLLR SIMON HALL, CABINET MEMBER FOR FINANCE AND TREASURY
WARDS:	ALL

CORPORATE PRIORITY/POLICY CONTEXT:

The recommendations in the report will help to ensure effective management, governance and delivery of the Council's medium term financial strategy and ensure a sound financial delivery of the 2016/17 in-year budget. This will enable the ambitions for the borough for the remainder of this financial year to be developed, programmed and achieved for the residents of our borough.

AMBITIOUS FOR CROYDON & WHY ARE WE DOING THIS:

Strong financial governance and stewardship ensures that the Council's resources are aligned to enable the priorities, as set out in the Corporate Plan 2015 -2018, to be achieved for the residents of our borough and further enables medium to long term strategic planning considerations based on this strong financial foundation and stewardship.

FINANCIAL IMPACT

The reduced financial settlement and ongoing demand pressures on a range of statutory services is resulting in pressures to the Council's budget, and resulting in a forecast overspend at Quarter 1.

FORWARD PLAN KEY DECISION REFERENCE NO.

Not a key decision

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations below

1 RECOMMENDATIONS

Cabinet is recommended :-

- i) Note the current revenue outturn forecast at the end of the first quarter of 2016/17 of **£0.696m** over budget, and the actions put in place to reduce the overspend;
- ii) Note the HRA position of a **£0.9m** forecast underspend against budget;

iii) Note the capital outturn projection of **£10.8m** forecast under spend against budget.

2. EXECUTIVE SUMMARY

- 2.1 This report updates the Council's financial outlook at the end of the first quarter of 2016/17, which remains against a context of a series of adverse national funding changes affecting Local Government finance.
- 2.2 The budget set in February 2016 for 2016/17 assumed grant reductions of 13.2% (£14.6m) in the financial year. To manage this reduction there were a number of savings totalling £16.3m built in to the budget. Alongside these savings there was growth of £8.9m and assumptions around increased levels of income.
- 2.3 The financial monitoring process has identified pressures within the People department, largely as a result of a continued growth in demand for both Children and Adult social care placements, although to a lesser extent than in previous years. It should be noted that these are pressures, rather than overspends. These are therefore before mitigation actions.
- 2.4 A series of actions are being put in place to control the budget and spend this year and these are detailed in section 3 of this report.
- 2.5 The Council's overall forecast revenue over spend of **£0.696m** is made up of Departmental over spends of **£6.696m**; offset by non-departmental underspends of **£6.0m** as shown in Table 1 below:

Table 1 – Summary of forecast revenue outturn position at Quarter 1:

Department	Forecast Variance £'000s
People	7,238
Place	-542
Resources	0
Departmental Overspend	6.696
Non-departmental items	
Additional Grant Income	-3,000
Interest Receivable	-1,000
Interest Payable	-1,000
Contingency	-1,000
Total Non-Department Items	-6,000
Total Projected Over-spend	0.696

Details of major variances are provided in Table 3, Section 4 of this report, with further information about all projected outturn variances available in Appendix 1 to this report.

3. GENERAL FUND 2016/17 REVENUE SUMMARY

- 3.1 The projected outturn position at the first quarter of 2016/17 is showing the effect of anticipated saving and recovery plans that will be implemented during the year.
- 3.2 The projected People department overspend in 2016/17 is **£7.238m** and is mainly due to the following four areas set out in Table 2 below.
- 3.3 The final 2015/16 revenue outturn for the People department was £9.705m overspent.
- 3.4 The 2016/17 budget was set with the inclusion of growth to help manage pressures and ambitious savings targets set by the department. Despite this growth there continues to be increasing demand for the services provided by the department in the key areas of, adult and children's social care and temporary accommodation.

Table 2 – 2016/17 Significant variances in the People Department

Service	Forecast Quarter 1 Variance 2016/17 £'000s	Outturn variance 2015/16 £'000s	Explanation of Variances
Looked After Children	1,504	2,208	Overspending as a result of service demand. The number of cases is now at circa 390 and considered an appropriate level for an authority of this size.
Children In Need	1,506	1,466	2015/16 saw a large increase in the number of Children In Need cases. Whilst these are currently remaining steady the number remains higher than budgeted.
25-65 Disability Service	2,572	3,552	Increasing complexity of physical disability packages resulting in cost being £1.7m above budget, and increase in the number of learning disability packages.
Temporary Accommodation	495	1,855	There continue to be demand pressures on temporary accommodation. The overspend is forecast to reduce this year as the impact of the review of nightly accommodation is now taking effect along with the planned reduction in the number of cases. Work is also taking place to increase the supply of accommodation by working with providers to secure more accommodation at lower rates and the impact of this is factored in to this projection.
Total	6,077	9,081	

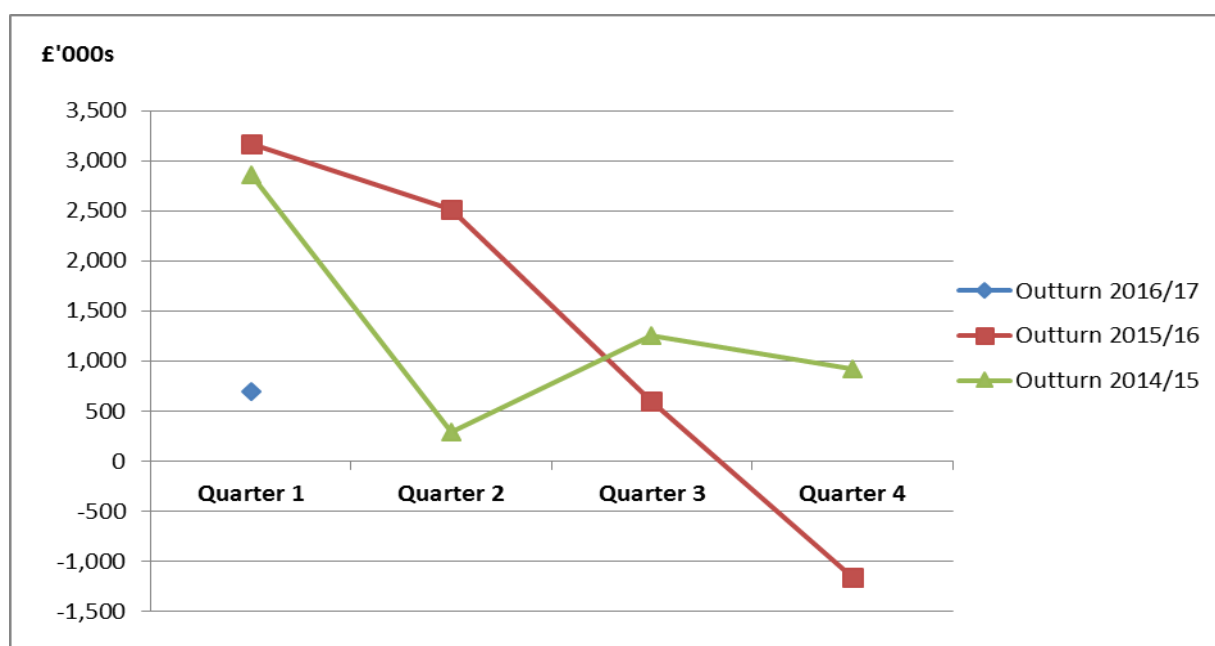
- 3.5 These pressures are mainly demand related, and are a continuation of pressures experienced in previous years, although the scale has been reduced by a combination of improved demand management, and growth awarded in the 2016/17 budget.

- 3.6 In August 2016 the government announced the allocations of the £1.5m New Burdens funding being allocated to Local Authorities affected by Universal Credit Full Service in 2016/17. Owing to Croydon's continued lobbying with regard to the emerging impacts of universal credit and supported by the Deputy Leader (Statutory) and Cabinet Member for Homes, Regeneration and Planning and the Cabinet Member for Communities, Safety and Justice (as lead member for welfare reform), Croydon has secured £404,963 of this fund, which equates to 27% which is the largest amount allocated to any local authority. The funding will help bridge part of the financial pressure we see in temporary accommodation, as the impact of the changes are being felt in this area.
- 3.7 The pressures in the People Department are largely from the demand led services, namely children's social care, adult social care and temporary accommodation. The Council has a programme to manage demand and it is anticipated that the greatest impact of this will be within the People Department. This programme will deliver options in the medium and longer term. In the short term a range of immediate actions are in place, including:-
- A new framework around purchasing foster care has just come into place.
 - Improved commissioning, contract management and brokerage.
 - A further review of the use of and cost of agency staff.
 - The development of a recruitment and retention strategy for social workers has been commissioned.
 - The transformation of adult social care continues, which includes some detailed reviews of high cost care packages to ensure individual needs are being met in the most effective way.
 - The application of the successful Gateway approach to the 'front door' of adult social care which is likely to bring both cost savings and service improvement.
 - Introduction of Family Link workers to assist families.

4. GENERAL FUND REVENUE SUMMARY POSITION 2016/17

- 4.1 Graph 1 below shows the forecast variance for 2016/17 compared to previous years. As you can see in graph 1 below this is the best quarter 1 position for the Council in the last 3 financial years. The Council continues to manage its finances through the rigorous monitoring and control of spending within the framework of the Financial Strategy, which explains the improving positions in the later quarters of the year.

Graph 1 – Forecast Variances



4.2 Major Variances 2016/17

The key variances being reported at Quarter 1 are summarised in Table 3 below:

Table 3 – Major Variances over £500k

Department	Major Variances over £500k	Quarter 1 £'000	2015/16 Outturn £'000
PEOPLE			
Children's Social Care	Looked after Children Placement costs, as well as agency staffing overspends within the Children In Need Service	4,106	3,974
Gateway & Welfare and Housing Need	Emergency Accommodation costs	495	1,855
25 – 65 Disability Service	Care Package and staffing overspends within the disability service.	2,628	3,552
	People Department Variances below £500k	10	324
PEOPLE Total		7,238	9,705
PLACE			
Planning	Additional Planning Income	-829	-744
	Place Department Variances below £500k	287	529
PLACE Total		-542	-215

RESOURCES			
Finance and Assets	Underspends on Business Rates charges across the corporate estates following successful appeal challenges.	0	-777
	Resources Department Variances below £500k	0	-186
RESOURCES Total		0	-963

NON DEPARTMENTAL ITEMS			
	Contingency	-1,000	-1,000
	Interest Payable	-1,000	-6,159
	Interest Receivable	-1,000	
	Additional Grant Income	-3,000	-2,529
NON-DEPARTMENTAL BUDGETS TOTAL		-6,000	-9,688
TOTAL VARIANCE		696	-1,161

4.3 We are continuing to monitor the expenditure within the People department and the monthly governance boards are key to this process as they focus on the areas of highest risk. Key actions being implemented in 2016/17 in the People department are detailed in para. 3.6 of this report and the other departments are continuing to look at short term options to bring the budget in line.

5 VIREMENTS OVER £500K REQUIRING CABINET APPROVAL

5.1 There have been no virements during Quarter 1 that require the approval of cabinet.

6. HOUSING REVENUE ACCOUNT (HRA)

6.1 The current forecast for the HRA is for an estimated underspend of £0.922m. The key variances being reported at Quarter 1 are summarised in Table 4 below:

Table 4 – 2016/17 Main variances within the HRA

Department	Major Variances	Quarter 1 £'000
HRA – PEOPLE	Minor Variances under £100k	33
HRA - PLACE	Efficiencies on responsive repairs contract	(455)
HRA - NON DEPARTMENTAL ITEMS	Contingency underspend	(500)
TOTAL HRA PROJECTED VARIANCE		(922)

6.2 Longer term budget planning for the HRA is currently taking place and includes reviewing the impact of the Housing and Planning Act to understand and model the

impact of future rent reductions and the other new initiatives including High Value Voids and Pay to Stay.

- 6.3 The HRA business plan includes £15m investment this year in the new build programme which will now be delivered by Brick by Brick. Due to the change in delivery provider the programme has slipped to enable the development of a bigger programme with a more joined up approach to creating a sustainable mix of developments in the Borough.

7. FORECAST CAPITAL OUTTURN POSITION

- 7.1 The high level Capital programme for 2016/17 is shown in Table 5 below, full details of all projects are shown in appendix 2. A forecast under spend of £10.8m is projected for 2016/17.

Table 5 – 2016/17 Capital Programme

Original 2016/17 Budget £'000s		Slippage from 2015/16 £'000s	Re- profiling / Increases in Schemes £'000s	Revised Budget 2016/17 £'000s	Actuals April- Jun 2016 £'000s	Forecast Outturn £'000s	Forecast Variance £'000s
108,742	PEOPLE DEPT	21,806	1,248	131,795	13,355	125,984	- 5,811
25,384	PLACE DEPT	7,450	4,126	36,960	2,000	32,620	- 4,340
8,439	RESOURCES DEPT	9,295	-	16,723	1,014	16,055	- 668
142,565	GENERAL FUND TOTAL	38,551	4,363	185,478	16,369	174,659	- 10,819
33,621	HOUSING REVENUE ACCOUNT	9,339	15,000	27,960	942	27,960	-
176,186	CAPITAL PROGRAME TOTAL	47,890	10,637	213,438	17,311	202,619	- 10,819

- 7.2 The main variances are the Education Permanent Expansion programme and the Secondary Estate Programme.

- 7.3 The education programme is underspending in year due to a re-profile of the programme and some of the schemes slipping in to 2017/18.

- 7.4 The HRA capital programme has been re profiled as the new build programme is now being undertaken by Brick by Brick and they are currently working on the investment timeline.

8. FINANCIAL MANAGEMENT

8.1 The Council Tax and Business Rates are two key income streams for the Council. Collection rates for the current year are show in Table 6 below:

Table 6 - Council Tax and Business Rates collection

	Target collection– year to date %	Actual collection – year to date %	Variance to target – year to date %	Variance to Q1 - last year %
Council Tax	28.71	28.60	-0.11	-0.28
Business Rates	31.24	31.44	+0.20	+0.40

Council Tax

8.2 At the end of June Council Tax collection was down by 0.11% on the end of year target, this is an improvement from the end of April position when collection was 0.23% down. During May there was an improvement to 0.13% down and in June a further improvement to 0.11% down. The direction of travel is positive and we are expecting to go ahead of the year-end target in September 2016. The team have a 5 point plan (detailed in para 8.3 below), not just to get collection ahead but to present our strongest end of year financial position. Initial indicators from our pilots are very positive and Direct Debit payments are at the highest ever rate of just over 69%, up 2% on the start of the year.

8.3 5 Point Plan to improve income collection

- Sending a text messages or email to all customers to ask them to make payment, when their direct debit has been returned from the bank unpaid on either the 1st, 5th, 15th or 25th of each month
- Proactively sending a text message or email to all customers to ask them to make payment, when they have not paid their monthly instalment and prior to that customer receiving a reminder notice
- Changed the wording on all of our recovery documentation i.e. Reminders, Reminder 2, Final Notices & Summons letters to encourage payment before incurring additional costs
- Changed our telephone scripting for staff when speaking to customers to focus on collection of any amounts outstanding, whilst dealing with the customer enquiry
- Profiling customers who are not paying across the different wards, to better understand our customers who can pay, and those who cannot pay or who are struggling to pay, we are tailoring our approach to collection based on the customers' ability to pay

Business Rates

8.4 Business Rates are on track at the end of June to hit their year-end target. The team are working through their collection plan to ensure they increase collection so that it goes ahead of their year-end target by the end of September 2016.

9. CONSULTATION

9.1 All departments have been consulted during the preparation of this report.

10. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

- 10.1 This report sets out the current financial position of the Council, and actions being taken to address the projected overspend.

The report is submitted by the Assistant Chief Executive Corporate Resources and Section 151 Officer

11. COMMENTS OF THE BOROUGH SOLICITOR AND MONITORING OFFICER

- 11.1 The Acting Solicitor to the Council comments that the Council is under a duty to ensure that it maintains a balanced budget and to take any remedial action as required in year.

Approved for and on behalf of Jacqueline Harris-Baker, Acting Council Solicitor and Acting Monitoring Officer.

12. HUMAN RESOURCES IMPACT

- 12.1 The items from the savings packages and action plans included in the report or those that need to be developed in response to the report are likely to have a significant HR impact. These can vary from posts not being re-filled or deleted through restructures proposals leading to possible redundancies. Where that is the case, the Council's existing policies and procedures must be observed and HR advice must be sought.

Approved by: - Jason Singh, HR Business Partner, for and on behalf of Director of HR, Resources department.

13 EQUALITIES IMPACT -

- 13.1 The key service areas that currently have over spend in budgets are Looked after Children, Adult Care Placements and Temporary Accommodation. All of these are areas that provide services to customers from equality groups that share protected characteristics; such as younger people (Looked after Children), people with a disability (Children with special educational needs), older people and BME groups. There are a number of known equality and inclusion issues in the above mentioned service areas such as an over-representation of BME young people in looked after children, over-representation of BME groups and other vulnerable groups such victims of domestic abuse, homeless young people, pregnant women and young children in temporary accommodation, young children with a disability who have a special educational needs and their carers, vulnerable older people with complex needs etc. The mitigating actions, on these specific services are unlikely to affect these groups more than the population as a whole. In fact, a number of those will affect these groups less.
- 13.2 In addition, there are policy changes made by Government that will impact on the in-year budget. The Council will work to ensure key services to Croydon residents are protected wherever possible. However, it is likely that some of the areas affected will be a reduction in Home Office funding for Unaccompanied Asylum Seeking Children, a

cut to the Public Health Grant and the Youth Justice Board grant and changes to the Welfare and Housing Bill. There is a likelihood that these cuts will have a more significant adverse impact on some groups that share a protected characteristic such as age, race and disability. Changes to the Welfare and Housing Bill are also likely to have an adverse negative impact on the more vulnerable customers.

13.3 In order to ensure that our vulnerable customers that share a “protected characteristic” are not disproportionately affected by the actions proposed to reduce in year budget over spend we will ensure that the delivery of the cost reduction initiatives are informed by a robust equality analysis of the likely detrimental impact it could have on all services users and in particular those that share a “protected characteristic”.

13.4 If the equality analysis suggests that the cost reductions initiatives are likely to disproportionately impact on particular group of customers, appropriate mitigating actions will be considered. This will enable the Council to ensure that it delivers the following objectives that are set out in our Equality and Inclusion Policy:

- To increase the rate of employment for disabled people, young people, over 50s and lone parents who are furthest away from the job market
- To increase the support offered to people who find themselves in a position where they are accepted as homeless especially those from BME backgrounds and women
- To reduce the rate of child poverty especially in the six most deprived wards
- To improve attainment levels for white working class and Black Caribbean heritages, those in receipt of Free School Meals and Looked After Children, particularly at Key Stage 2 including those living in six most deprived wards
- To increase the percentage of domestic violence sanctions
- To increase the reporting and detection of the child sexual offences monitored
- To reduce the number of young people who enter the youth justice system
- To reduce social isolation among disabled people and older people
- To improve the proportion of people from different backgrounds who get on well together
- To reduce differences in life expectancy between communities

14. ENVIRONMENTAL IMPACT

14.1 There are no direct implications contained in this report.

15. CRIME AND DISORDER REDUCTION IMPACT

15.1 There are no direct implications contained in this report.

16. REASONS FOR RECOMMENDATION /PROPOSED DECISION

16.1 Given the current in year-position Executive Leadership Team have been tasked to identify options to achieve a balanced year-end position.

17. OPTIONS CONSIDERED AND REJECTED

17.1 Given the current in year-position Executive Leadership Team have been tasked to identify options to achieve a balanced year-end position. The alternative would be to over-spend and draw down on balances, which would not be prudent.

CONTACT OFFICER:

Richard Simpson Executive Director Resources (Section 151 Officer). Tel
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BACKGROUND PAPERS - none

REVENUE VARIATIONS OVER £100K WITH EXPLANATION

Appendix 1

PEOPLE DEPARTMENT

Division	Explanation of variance	Qtr 1 Amount (£000)
Children's Social Care	Looked After Children - overspends on placement costs	1,687
	Children In Need – Staffing overspends arising from the need for agency staff due to rising demand	1,505
	Directorate – Children in Need Legal costs	350
	Other Minor Variances < £100k	564
	Sub-total Children's Social Care	4,106
Universal Services	Other Minor Variances < £100k	31
	Sub-total Universal Services	31
People Directorate	Other Minor Variances < £100k	(21)
	Sub-total People Directorate	(21)
Gateway & Welfare	Bed & Breakfast over-spend as a result of demand pressures	125
	Sub-total Gateway & Welfare	125
Adult Social Care & All Age Disability	25 – 65 disability service -- increase in complexity of physical disability cases and increase in number of learning disability cases	2,572
	Older People Social Care	404
	Directorate – agency costs associated with running the Centralised Duty Team	230
	Disability commissioning and brokerage – procurement savings	(348)
	Other Minor Variances > £100k	(231)
	Sub-total Adult Social Care & All Age Disability	2,627
Housing Need	Over-spend as a result of demand for Temporary Accommodation	370
	Sub-total Housing Need	370
	Total Forecast Variance – People Department	7,238

PLACE DEPARTMENT

Division	Explanation of variance	Qtr 1 Amount (£000)
Place Directorate	Other Minor Variances < £100k	(64)
	Sub-total Place Directorate	(64)
Streets	Other Minor Variances < £100k	61
	Sub-total Streets	61
Safety	A £250k pressure on Pay & Display income (due to the cost of the cashless app and cash collection charges), and a £125k pressure due to statutory increases in licensing not being implemented and lower Street Trading income. Offset by additional income from PCN (£177k).	211
	Other Minor Variances < £100k	0
	Sub-total Safety	211
Planning	Planning fee income is forecast to achieve £2.8m. Any planning receipts in advance will be rolled over into 2017/18.	(829)
	Other Minor Variances < £100k	0
	Sub-total Planning	(829)
Development	Other Minor Variances < £100k	79
	Sub-total Development	79
District Centres & Regeneration & Development	Other Minor Variances < £100k	0
	Sub-total District Centres, Regeneration & Development	0
Housing Central Costs & Directorate	Other Minor Variances < £100k	0
	Total Forecast Variance – Place Department	(542)

RESOURCES DEPARTMENT

Division	Explanation of variance	Qtr 1 Amount (£000)
Finance & Assets including Democratic & Legal Services and Coroners	Delayed rental of BWH	152
	Over-spends on agency staff within Finance – covering vacancies and maternity leave	118
	Over-spend within the Coroners Service due to increased service costs	112
	Additional Legal recharge income	(392)
	Other Minor Variances < £100k	26
	Sub-total Finance & Assets	16
Customer Transformation	Lower income from Land Charges	286
	Other Minor Variances < £100k	(186)
	Sub-total Customer Transformation	100
Strategies, Communities & Commissioning	Other Minor Variances < £100k	0
Human Resources	Other Minor Variances < £100k	(11)
	Sub-total Human Resources	(11)
All services	Savings arising from the Voluntary Severance programme	(105)
	Total Forecast Variance - Resources	0

NON DEPARTMENTAL ITEMS

Division	Explanation of variance	Qtr 1 Amount (£000)
Non-departmental	Use of contingency budget	(1,000)
	Interest borrowing costs lower than projected, due to slippage within the capital programme	(1,000)
	Minimum Revenue Provision (MRP) costs lower than projected, due to slippage within the capital programme	(1,000)
	Additional government grant anticipated – New Homes Bonus and S31 Grant	(3,000)
	Total Forecast Variance – Non-departmental	(6,000)
	Total Overspend	696

Detailed 2016/17 Capital Programme

Appendix 2

Original 2016/17 Budget £'000s	Project	Slippage from 2015/16 £'000s	Re- profiling / Increases in Schemes £'000s	Revised Budget 2016/17 £'000s	Actuals April- Jun 2016 £'000s	Forecast Outturn £'000s	Forecast Variance £'000s
PEOPLE DEPT							
30	Bereavement Services	19	-	49	-	49	-
1,600	Disabled Facilities Grant	838	-	2,438	55	1,479	- 959
-	Adults Social Care ICT	128	1,248	1,375	13	497	-878
317	Education - Academies Programme	159	-	476	250	317	-159
-	Education – DDA	199	-	199	-	197	- 2
2,356	Education - Fixed Term Expansions	1,753	-	4,109	274	4,155	46
2,234	Education - Major Maintenance	437	-	2,671	-	2,583	- 88
1,300	Education - Miscellaneous	2,828	-	4,128	-	3,337	-791
74,111	Education - Permanent Expansion	14,464	-	88,575	6,572	87,389	-1,186
8,500	Education - Secondary Estate	-	-	8,500	4,163	7,450	-1,050
16,294	Education - SEN	981	-	17,275	2,028	18,281	1,006
2,000	Onside Youth Zone	-	-	2,000	-	250	-1,750
108,742	People sub-total	21,806	1,248	131,795	13,355	125,984	-5,811
PLACE DEPT							
-	East Croydon Station Bridge	1,200	-	1,200	-	1,200	-
500	Empty Homes Grants	418	-	918	86	918	-
4,000	Fairfield Halls	-	2,346	6,346	190	2,500	-3,846
-	Feasibility Fund	3	-	3	3	3	-
5,000	Highways	158	398	5,556	44	5,556	-
-	Measures to mitigate travellers in parks and open spaces	187	-	187	-	187	-
7,830	New Addington Leisure Centre	304	-	8,134	-	8,134	-

Original 2016/17 Budget	Project	Slippage from 2015/16	Re- profiling / Increases in Schemes	Revised Budget 2016/17	Actuals April- Jun 2016	Forecast Outturn	Forecast Variance
£'000s		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
400	Old Ashburton Library	20	-	420	-	420	-
-	Parking	34	-	34	7	34	-
-	Public Realm	1,621	-	1,621	1,621	1,621	-
-	Purley MSCP	-	200	200	-	200	-
-	Salt Barn	728	-	728	45	728	-
-	Section 106 Schemes	857	-	857	3	363	-494
3,336	TFL - LIP	-	682	4,018	150	4,018	-
2,158	Thornton Heath Public Realm	203	-	2,361	23	2,361	-
2,160	Waste and Recycling Investment	1,717	-	3,877	-	3,877	-
-	Surrey Street Market	-	500	500	-	500	-
25,384	Place sub-total	7,450	4,126	36,960	2,000	32,620	-4,340

RESOURCES DEPT

2,100	Corporate Property Maintenance Programme	1,443	-	3,543	715	2,875	-668
-	Corporate Property Maintenance Programme Re-fit	5,765	5,164	601	214	601	-
1,500	ICT	2,087	-	3,587	85	3,587	-
2,407	ICT Refresh - Transformation	-	2,178	4,585	-	4,585	-
2,312	ICT Refresh - EOW	-	1,975	4,287	-	4,287	-
120	Ward Based Programmes	-	-	120	-	120	-
8,439	Resources sub-total	9,295	1,011	16,723	1,014	16,055	-668

142,565	General Fund total	38,551	4,363	185,478	16,369	174,659	-10,819
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HOUSING REVENUE ACCOUNT

500	Assisted Private Purchase Scheme	-	-	500	-	500	-
100	Larger Homes	-	-	100	-	100	-
6,000	New Build Programme	9,339	15,339	-	363	-	-

Original 2016/17 Budget	Project	Slippage from 2015/16	Re- profiling / Increases in Schemes	Revised Budget 2016/17	Actuals April- Jun 2016	Forecast Outturn	Forecast Variance
£'000s		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
26,771	Repair and Improvement Programme	-	-	26,771	552	26,771	-
250	Special Transfer Payments	-	-	250	27	250	-
33,621	Housing Revenue Account	9,339	-	27,621	942	27,621	-

176,186	CAPITAL PROGRAME TOTAL	47,890	-	213,099	17,311	202,280	- 10,819
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