



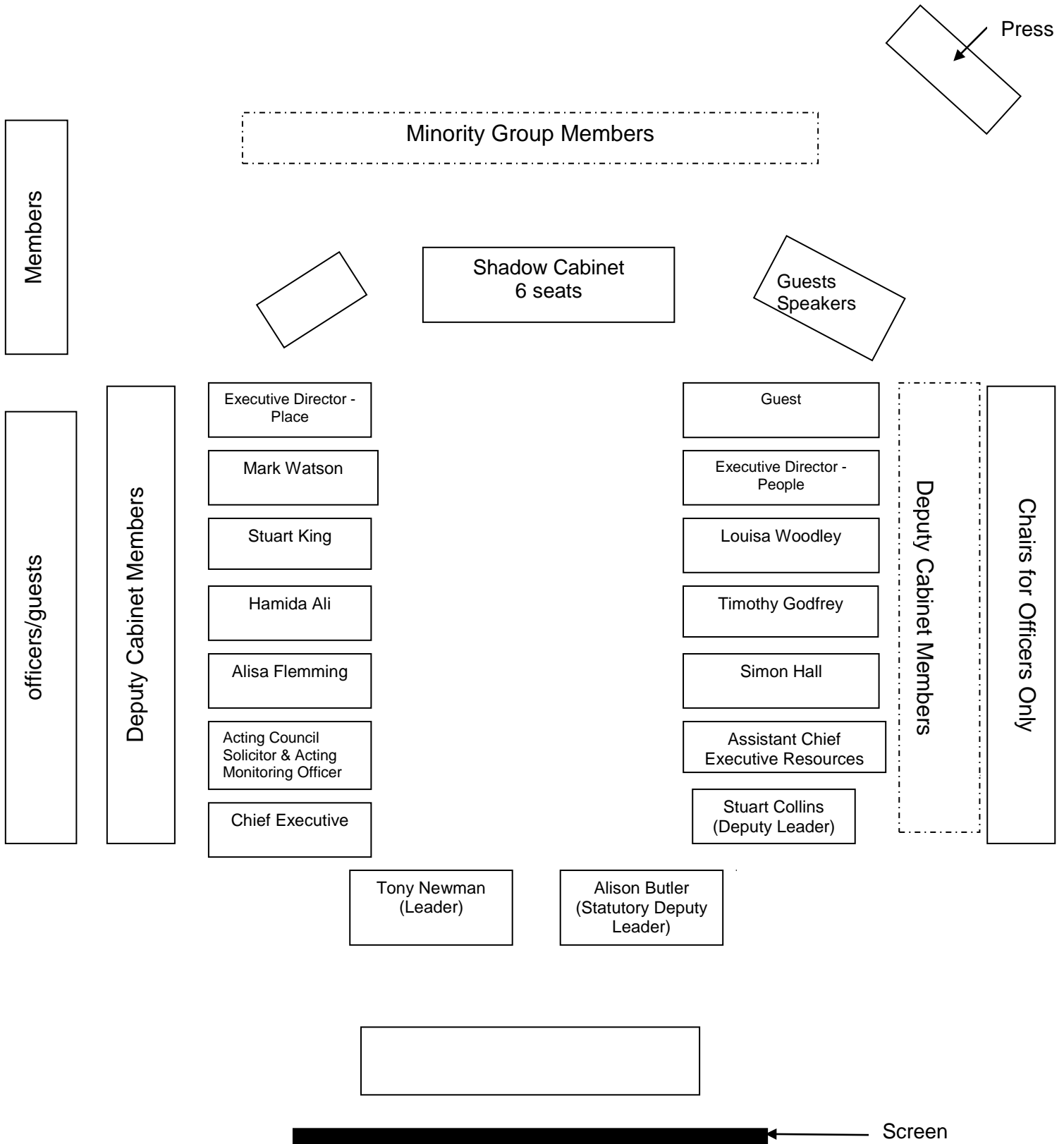
CABINET AGENDA

**for meeting on
20 March 2017
at 6.30pm**

CABINET – March 2017 - SEATING PLAN

PUBLIC SEATING – PUBLIC GALLERY (70 max)

MEMBERS SEATING – UNDER THE PUBLIC GALLERY (20 MAX)



To Croydon Cabinet Members:

Councillor Tony Newman, Leader of the Council
Councillor Alison Butler, Deputy Leader (Statutory) and Cabinet Member for Homes, Regeneration & Planning
Councillor Stuart Collins, Deputy Leader and Cabinet Member for Clean, Green, Croydon
Councillor Mark Watson, Cabinet Member for Economy and Jobs
Councillor Alisa Flemming, Cabinet Member for Children, Young People & Learning
Councillor Hamida Ali, Cabinet Member for Communities, Safety and Justice
Councillor Stuart King, Cabinet Member for Transport and Environment
Councillor Simon Hall, Cabinet Member for Finance and Treasury
Councillor Timothy Godfrey, Cabinet Member for Culture, Leisure and Sport
Councillor Louisa Woodley, Cabinet Member for Families, Health and Social Care

Invited participants: All other Members of the Council

A meeting of the **CABINET** which you are hereby summoned to attend, will be held on **20 MARCH 2017 at 6.30PM in THE COUNCIL CHAMBER**, The Town Hall, Katharine Street, Croydon, CR0 1NX.

Jacqueline Harris-Baker
Acting Council Solicitor and Acting
Monitoring Officer
Bernard Weatherill House, 8 Mint Walk,
Croydon CR0 1EA

Jim Simpson
Democratic services manager
Tel.020 8726 6000 Ext.62326
10 March 2017

Members of the public are welcome to attend this meeting. If you require any assistance, please contact Jim Simpson as detailed above. The meeting webcast can be viewed here: <http://www.croydon.public-i.tv/core/portal/home>

The agenda papers are available on the Council website www.croydon.gov.uk

Group Meetings at 5.45 p.m. as follows:

Cabinet – Room F9, Town Hall

Shadow Cabinet – Room 2.20, Town Hall

AGENDA - PART A

- 1. Apologies for Absence**
- 2. Part A Minutes of the Cabinet meeting held on 20 February 2017 (page 1)**
- 3. Disclosure of Interest**

In accordance with the Council's Code of Conduct and the statutory provisions of the Localism Act, Members and co-opted Members of the Council are reminded that it is a requirement to register disclosable pecuniary interests (DPIs) and gifts and hospitality in excess of £50. In addition, Members and co-opted Members are reminded that unless their disclosable pecuniary interest is registered on the register of interests or is the subject of a pending notification to the Monitoring Officer, they are required to disclose those disclosable pecuniary interests at the meeting. This should be done by completing the Disclosure of Interest form (copies will be available at the meeting) and handing it to the Business Manager at the start of the meeting. The Chair will then invite Members to make their disclosure orally at the commencement of Agenda item 3. Completed disclosure forms will be provided to the Monitoring Officer for inclusion on the Register of Members' Interests

- 4. Urgent Business (If any)**

To receive notice from the Chair of any business not on the agenda which should, by reason of special circumstances, be considered as a matter of urgency (the Chair's decision on such matters is final).

- 5. Exempt Items**

To confirm the allocation of business between Part A and Part B of the agenda.

CABINET MEMBERS: COUNCILLORS ALISON BUTLER AND MARK WATSON

- 6. Delivering Across the Borough (page 7)**
(this item will include a presentation)
Officers: Shifa Mustafa, Stephen Tate
Key decision: no

CABINET MEMBER: COUNCILLOR ALISON BUTLER

- 7. New Addington Leisure Centre and Housing Redevelopment – Award of Contracts (page 21) (this item will include a presentation)**
Officers: Shifa Mustafa, Saheed Ullah
Key decision: no

CABINET MEMBER: COUNCILLOR STUART KING

8. **New Air Quality Action Plan 2017-2022** (page 33)
(this item will include a presentation)
Officers: Shifa Mustafa, Andy Opie
Key decision: no

LEAD MEMBER: COUNCILLOR SEAN FITZSIMONS, CHAIR OF SCRUTINY & OVERVIEW COMMITTEE

9. **Stage 1: Recommendations arising from Scrutiny and Overview Committee 10 January 2017 and the Streets, Environment and Homes Scrutiny Sub-Committee 31 January 2017** (page 45)
Officers: Richard Simpson, Stephen Rowan
Key decision: no

CABINET MEMBERS: COUNCILLORS TIMOTHY GODFREY, ALISON BUTLER, ALISA FLEMMING, STUART COLLINS AND HAMIDA ALI

10. **Scrutiny Stage 2: Responses to recommendations from the Scrutiny and Overview Committee meeting on 1 November 2016 Children and Young People Sub-Committee Meeting on 6 December 2016; Streets, Environment and Homes Sub-Committee Meeting on 22 November 2016** (page 51)
Officers: Richard Simpson, Stephen Rowan
Key decision: no

CABINET MEMBER: COUNCILLOR SIMON HALL

11. **Investing in our Borough** (page 73)
Officers: Richard Simpson, Sarah Ireland, Genine Whitehorne
Key decision: no

AGENDA – PART B – none

CABINET

Meeting held on Monday 20 February 2017 at 6.30 pm in THE COUNCIL CHAMBER, The Town Hall, Katharine Street, Croydon, CR0 1NX.

MINUTES - PART A

Present: Cabinet:
Councillor Tony Newman, Leader of the Council;
Councillor Alison Butler, Deputy Leader (Statutory);
Councillor Stuart Collins, Deputy Leader;
Councillors Hamida Ali, Alisa Flemming, Timothy Godfrey,
Simon Hall, Stuart King, Mark Watson and Louisa Woodley.

Other Majority Group Members in attendance:
Councillors Audsley, Canning, Chowdhury, Fitzsimons, B. Khan,
S. Khan, Mansell, Prince, Rendle, Ryan and Young.

Shadow Cabinet Members in attendance: Councillors Cummings,
Gatland, Hale, Hopley, T. Pollard and Thomas

Other Minority Group Member in attendance:
Councillor Buttinger.
Independent Member: Councillor Kyeremeh.

Absent: Cabinet: none

Apologies: Apologies for absence were received from Councillors Maria
Gatland, Jason Perry, Helen Pollard and Phil Thomas.

Note: The meeting webcast can be accessed
on www.croydon.gov.uk

MINUTES - PART A

A15/17 Part A Minutes of the Cabinet meeting held on 23 January 2017

The Part A minutes of the Cabinet meeting held on 23 January 2017 were received. The Leader of the Council signed the minutes as a correct record.

A16/17 Disclosure of Interest

There were no disclosures of interest.

A17/17 Urgent Business (if any)

There was one item of urgent business. The Leader of the Council, Councillor Tony Newman, made a statement concerning the government's plans to substantially increase business rates in the Borough. Councillor Mark Watson, Cabinet Member for Economy and Jobs, also made a statement expressing concern at the 19% increase on business rates in Croydon. The full statements are available on the meeting webcast. www.croydon.gov.uk

A18/17 Exempt Items

RESOLVED that the allocation of business in the agenda be confirmed, as published.

A19/17

Budget 2017/20

6.1 General Fund and HRA Budget 2017/20

6.2 Treasury Management Strategy Statement, Minimum Revenue Provision

Policy Statement & Annual Investment Strategy 2017/2018

6.3 Quarter 3 financial performance report 2016-17

Item 6.1 General Fund and HRA Budget 2017/20

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to

1.1 recommend to full Council:

I. A 1.99% increase in the Council Tax for Croydon Services

II. A 3% increase in the Adult Social Care precept (a charge Central Government has assumed all Councils will levy in its spending power calculations).

III. Note the GLA increase of 1.5% (the increase is solely associated with the Police budget).

With reference to the principles for 2017/18 determined by the Secretary of State under Section 52ZC (1) of the Local Government Finance Act 1992 (as amended) confirm that in accordance with s.52ZB (1) the Council Tax and GLA precept referred to above are not excessive in terms of the most recently issued principles and as such to note that no referendum is required. This is detailed further in section 5.4 of this report.

IV. The calculation of budget requirement and council tax as set out in Appendix D and E. Including the GLA increase this will result in a total increase of 4.3% in the overall council tax bill for Croydon.

V. The three year revenue budget assumptions as detailed in this report and the associated appendices :-

• Appendix A the programme of revenue savings and growth by

department for 2017/20.

- Appendix B The Council's detailed budget book for 2017/18
- VI. The Capital Programme as set out in section 12, table 22 and 23 of this report.
- VII. The continuation of the Council's existing Council Tax Support Scheme in 2017/18 as detailed in section 10.4 of this report.
- VIII. The adoption of the Pay Policy statement at Appendix H;

1.2 agree:

- I. A rent decrease for all Council tenants for 2017/18, in line with the Government's social rent policy which has legislated to reduce social rents by 1%.
- II. Garage and Parking space rents will increase by 2 % per week.
- III. The service charges for caretaking, grounds maintenance and bulk refuse collection will increase by 2% per week as detailed in section 11.

1.3 note:-

- I. That in respect of the Council's public sector equalities duties where the setting of the capital, revenue and HRA budget result in new policies or policy change the relevant service department will carry out an equality impact assessment to secure delivery of that duty including such consultation as may be required.
- II. The progress being made towards balancing the Council's financial position for 2016/17 as at Quarter 3 and the current projected outturn forecast of £0.732m as set out in the report at item 6.3 on this agenda.
- III. The response to the draft local government settlement which is attached at Appendix F.
- IV. That pre-decision scrutiny of the proposed budget 2017/20 took place at the Scrutiny and Overview Committee on the 13th December 2016 with no recommendations made by the Scrutiny and Overview Committee.
- V. The statement on reserves and balances and robustness of estimates from the statutory Section 151 Officer.

Item 6.2: Treasury Management Strategy Statement, Minimum Revenue Provision Policy Statement & Annual Investment Strategy 2017/2018

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to recommend to Full Council that it approve:

- 1.1. The Treasury Management Strategy Statement 2017/2018 as set out in this report including the recommendations that:
 - 1.1.1. The Council takes up the balance of its 2016/2017 borrowing requirement and future years' borrowing requirements, as set out in paragraph 3.6 of the report.
 - 1.1.2. That for the reasons detailed in paragraph 3.11, opportunities for debt rescheduling are reviewed throughout the year by the Executive Director of Resources and Section 151 Officer and that, he

be given delegated authority, in consultation with the Cabinet Member for Finance and Treasury and in conjunction with the Council's independent treasury advisers, to undertake such rescheduling only if revenue savings or additional cost avoidance can be achieved at minimal risk in line with organisational considerations and with regard to the Housing Revenue Account (HRA) as set out in the Council's Finance Strategy 2016-2020.

1.1.3. That delegated authority be given to the Executive Director of Resources and Section 151 Officer, in consultation with the Cabinet Member for Finance and Treasury, to make any necessary decisions to protect the Council's financial position in light of market changes or investment risk exposure.

1.2. The Annual Investment Strategy as set out in paragraph 3.14 of the report.

1.3. That the Authorised Borrowing Limits (required by Section 3 of the Local Government Act 2003) as set out in paragraph 3.7 and as detailed in Appendix C of the report be as follows:

2017/2018	2018/2019	2019/2020
£1,234.442m	£1,365.442m	£1,372.442m

The Prudential Indicators as set out in Appendix C of the report.

1.4. The Annual Minimum Revenue Provision Policy Statement (required by SI 2008/414) as set out in Appendix D of this report.

1.5. The Council's authorised counterparty lending list as at 31st December 2016 as set out in Appendix E of this report and the rating criteria set for inclusion onto this list.

Item 6.3: Quarter 3 financial performance report 2016-17

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to

- i) Note the current revenue outturn forecast at the end of the third quarter of 2016/17 of £0.732m over budget, (0.26% of net expenditure) and the actions put in place to reduce the overspend;
- ii) Note the HRA position of a £0.290m forecast underspend against budget;
- iii) Note the capital outturn projection of £90.23m forecast under spend against budget;
- iv) Approve the virements set out in Section 5 of the report.

A20/17

Making Events happen

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to

1.note that the Events Policy in Appendix A to the report is in draft and the final version will be approved by the Executive Director of Place in due course; and

2. note that the council will commence engagement on the draft policy with various external stakeholders and internal teams including the Food and Safety, Licensing, Highways and Parks teams and external partners including the Metropolitan Police, British Transport Police, London Fire Brigade and London Ambulance Service.

A21/17 Brick by Brick Development Company - Business Plan

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED on behalf of the Council as sole shareholder of Brick by Brick Croydon Limited ("BxB"), to approve the proposed 2017/2018 Business Plan of BxB as set out in Appendix A of the report.

A22/17 Impacts of Welfare Reform

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to

1. Note the impact and associated risks for people arising from the ongoing and future changes of welfare reform and the expanding roll out of universal credit;

2. Note the support the Council has offered to families as detailed in the report.

A23/17 Croydon LSP Congress Economic Summit held on 23 November 2016

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to

Note the theme of the 11th Croydon Congress and work being undertaken to:

- i. Invigorate the borough's evening and night time economy
- ii. Support residents and local businesses derive benefit from Croydon's regeneration and growth

iii. Note that the theme for the next Croydon Congress scheduled for summer 2017 is youth and to ensure that our young people have a strong voice in the proceedings they will be invited to takeover, shape, plan and deliver the event.

A24/17 Investing in our Borough

NOTED: that the Leader of the Council had delegated to the Cabinet the power to make the decisions set out below:

RESOLVED to note the list of delegated award decisions made by the Director of Strategy Communities and Commissioning, between 15/12/2016 – 18/01/2017.

The meeting ended at 8.35pm

Part B minutes - none

For General Release

REPORT TO:	CABINET 20 March 2017
AGENDA ITEM:	6
SUBJECT:	Delivering Across the Borough
LEAD OFFICERS:	Shifa Mustafa – Executive Director – Place Stephen Tate - Director of District Centres and Regeneration
CABINET MEMBER:	Cllr Alison Butler Cabinet Member for Homes Regeneration and Planning Cllr Mark Watson Cabinet Member for Economy and Jobs
WARDS:	All

CORPORATE PRIORITY/POLICY CONTEXT/AMBITIOUS FOR CROYDON

Croydon’s Community Strategy 2016-21 aims to ensure that local people benefit from Croydon’s growth and regeneration by “making Croydon an exciting place to visit, live and spent time in” and to ensure that no community is left behind. Delivering these benefits in our district centres supports the “We are Croydon” vision outcomes: a great place to learn, work and live; a place of opportunity for everyone; a place with a vibrant and connected community and voluntary sector.

Specifically, the council’s delivery of a wide range of services in our district centres contributes to the vision within the **Croydon Promise - Growth for All (2014)** which states *“By 2020... Our district and local centres will be ‘neighbourhoods of choice’: With their own distinctive characters, they will provide a mix of new homes, jobs and community facilities”*.

In the **Corporate Plan (2015-2018)** the borough wide ‘Ambitious for Croydon’ outcomes include growth, independence and liveability. To achieve these the council is delivering a wide range of initiatives to create places where people and businesses want to be, and that communities are proud of and want to look after, and that also enable all people to live healthy, resilient lives and to maximise their life chances.

FINANCIAL IMPACT

None

FORWARD PLAN KEY DECISION REFERENCE NO:

This is not a key executive decision.

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations below

1. RECOMMENDATIONS

The Cabinet is recommended to note the report for information only.

2. EXECUTIVE SUMMARY

- 2.1 By 2020 Croydon aims to be south London's prime commercial centre, the most exciting shopping and leisure destination in London and the southeast, and a place where companies, entrepreneurs, tech start ups, art and culture thrive. This ambition is underpinned by the council's commitment as articulated in the Community Strategy, through the Croydon Promise and of course through the Opportunity and Fairness Commission's findings, to deliver the benefits of growth and regeneration to local people and ensure that no community is left behind.
- 2.2 Croydon is on the edge of a major transformation and signs of growth and investment are clear across central Croydon. This regeneration brings with it the opportunity to support growth in our district centres through new affordable housing, new schools, better health and community facilities and improved, sustainable transport infrastructure and public realm. This report provides an update about service delivery across the borough's district centres and demonstrates the wider role that the Growth Zone can play in creating jobs and economic growth not only in the metropolitan centre but across the borough.
- 2.3 The report shows how the council is delivering initiatives that benefit its local communities and address the specific needs of its diverse and distinct district centres. It showcases the range of interventions that are being delivered to create a holistic but tailored approach to district centre regeneration.
- 2.4 An area based overview across some of the council's priority areas is provided to give a flavour of the activities that the council undertakes to deliver improvements in our neighbourhoods and how interventions can be combined to enhance and protect the unique characteristics of a distinctive neighbourhood.

3. INTRODUCTION

- 3.1 By 2020 Croydon aims to be south London's prime commercial centre, the most exciting shopping and leisure destination in London and the southeast. It should be a place where all our residents will be happy to live and where business, art and culture thrive.
- 3.2 As set out in "The Croydon Promise – Growth for All", the enhancement of the borough's neighbourhoods is vital to support growth, independence and liveability. The Growth Zone benefits district centres by providing a catalyst for development activity and inward investment in the borough, creation of local jobs and contribution to the local economy and technological innovations. Links will be made to our neighbourhoods at every opportunity.
- 3.3 The "Homes – Our 10 Priorities" Cabinet Report (March 2015) set out the importance of regeneration in our local town centres, which, while retaining their distinctive character, will further contribute to the vibrant mix of new homes, jobs and community facilities.
- 3.4 The Cabinet Report – "Croydon's Economy – Our Priorities" (June 2015) paper demonstrated how regeneration and growth in the centre of Croydon will feed and sustain further development and growth in our district centres. The focus will be to work with residents and businesses to create high streets that serve their local community, that include community facilities, that are safe, with a high quality public realm and are easy to navigate.
- 3.5 Each part of our borough has its own unique character, defined by its geography, history, local community and culture. Therefore, the interventions currently being delivered are diverse and targeted at specific local needs. They cannot all be covered in this document, so this report aims to provide a flavour of the approach taken, by providing some examples being delivered in some of our priority areas for regeneration.

4. NEW ADDINGTON / FIELDWAY

- 4.1 The Croydon Promise describes a vision for New Addington that includes well used new facilities and meeting places, a healthy, vibrant and affordable retail offer, improved public realm and open space, a new leisure and community centre, health and well-being centre, new homes, easy to access quality services and a lively programme of community events, festivals and pop ups. Significant progress has been achieved over the past few years in delivering this vision.
- 4.2 The 'Vision for Central Parade' was developed in partnership with the community, resulting in public realm improvement projects which completed in 2016. The improvements include new lighting, renewed paving surfaces and kerbs, better drainage system, a resurfaced service road and planters.
- 4.3 For many years residents in New Addington have called for up to date and fit for purpose, community and leisure facilities. Construction works to the new

leisure and community centre will begin in spring 2017, with the facility due to open in summer 2018. The new facilities will include a 25-metre, six-lane main swimming pool and a learning pool, a fitness suite, sport hall, crèche and studios. The community space will consist of two large halls, kitchen, reception, public toilets, offices and storage rooms. This will be available for community use for a range of activities and events.

- 4.4 Four proposals for much needed homes in New Addington have been developed for delivery by Brick by Brick. Planning applications submitted in December 2016 could provide 30 dwellings; a decision is anticipated in March 2017. The Council is also undertaking early stage options studies relating to the potential redevelopment of the Fishers Farm Household Recycling Centre to accommodate new homes and the relocation of this facility. No work would start on the site of Fishers Farm without the relocation of Household Waste and Recycling Centre to an alternative site in New Addington.
- 4.5 Working with the business community and stakeholders the council sought seed funding from the Outer London Fund to establish the New Addington Business Improvement District (BID), the second BID to be established in the borough. Its first term will run until 2018 with a renewal ballot process expected to take place in the autumn 2017 to determine the BID's continuation for a further 5 year term.
- 4.6 The council continues to invest in its own housing stock, spending £11m on responsive repairs and £20 million on planned maintenance in the area. £1m of this per annum provides over 100 permanent adaptations for tenants with disabilities, supporting residents to live healthily and happily in their homes thereby promoting independence as well as increasing the number of adapted homes available for reallocation as tenants move on. Of the 84 council stock adaptations completed so far in 2016/17, 32 were in New Addington and Fieldway, representing an investment of over £250,000 (based on average costs per property).
- 4.7 Croydon is also one of London's two Food Flagship boroughs, tasked with transforming Croydon's food culture through schoolchildren and their families. Although the programme delivers across the borough there has been a particular focus on Fieldway & New Addington, with the Community Food Learning Centre providing courses and a range of activities in growing and cooking food. Fairchilds Primary and Meridian High are the two local flagship schools, and there has been a significant increase in the uptake of school meals amongst participating schools. New work to tackle food poverty in the borough will begin in 2017 supported by the GLA.
- 4.8 Community Connect, a first response hub run by the community and for the community, is being delivered by The Family Centre in Fieldway, New Addington, supported by the Gateway and Welfare service. Community Connect provides early intervention, tailored to individual need, to ensure the knock-on effect of welfare reform does not adversely affect local families, through support from a dedicated adviser for households most at risk of homelessness. Since it officially launched on 20 January 2017, Community Connect has already engaged 35 residents with action plans, prevented 5

cases of homelessness and negotiated 14 hardship grants to support residents in working towards a long-term solution. 4 residents have found employment and 15 have joined the new job club. Scoping is underway to identify opportunities to roll out “Community Connect” to other district centres.

- 4.9 The council has provided funding for police officers and support to community groups through Ward budgets and is about to fund an outdoor gym. Other initiatives introduced in the area include fixing and improving CCTV, dedicated street sweeping machines, one hour free parking and new street lighting. In addition following requests from residents boulders have been removed and planters put in.

5. ADDISCOMBE / ASHBURTON

- 5.1 The council is working alongside Friends of Ashburton Park and local residents to unlock an number of initiatives in and around Ashburton Park including community clean-ups of the area. The redevelopment of the locally listed former Ashburton Convent/ in Ashburton Park is currently underway. The council is transforming the old building into a multi-functional centre for cultural activity to help unlock opportunities for new community uses and economic growth. A detailed planning application has been approved for the design proposals. An operator for the building has been appointed and the facility is due to open in summer 2017. Meanwhile an art competition has been used to decorate the hoardings of the construction site.
- 5.2 Ashburton Park has been selected as the first of the Croydon’s six priority parks to undergo the council’s Ambitious for Parks masterplanning process starting in March 2017. The council will work alongside local residents to create a vision for the park and its future use.
- 5.3 The council is redeveloping the gates at Ashburton Park to enable improved pedestrian access and access for large fairground vehicles to avoid disturbing residential properties on Tenterden Road. A detailed planning application has been submitted with determination expected in March 2017; if approved the works will be completed this summer.
- 5.4 Work is also underway to support local businesses in developing their own business forum, which could in time lead to the creation of a BID or similar formal association for Addiscombe. A business surgery is due to take place in this location in March 2017 to scope the idea with businesses and stakeholders.
- 5.5 Protecting what is unique about specific districts/area is vital when delivering in district centres – to do this we need strong planning policy. The proposed local plan which should be adopted next year provides a plan to guide development that respects and enhances the area by protecting valued historic assets and green spaces and enabling the local infrastructure to support communities.
- 5.6 Expansion of the Ark Oval Academy Primary School on Cherry Orchard Road has been completed along with a new school on Stroud Green and the new Crystal Child Development Centre. The crossing patrol has also been brought

back at Woodside School and the Sir Phillip Game Youth Centre provided with new furniture.

- 5.7 The council's Empty Property Service works with owners to bring their properties back into use and remove the blight and public health problems that are frequently caused to neighbourhoods by long term vacant homes. So far in 2016/17, 20 homes have been created or returned to use in Addiscombe, including one large conversion /development to 14 units. Flourishing Residents Forums have been established on Tollgate and Longheath estates and new security gates and major works planned for Longheath gardens.
- 5.8 The council is actively tackling irresponsible private landlords whose properties causing problems to their neighbours and tenants and works to prevent further traveller camps have been delivered on Long Lane Wood and Ashburton Playing Fields.
- 5.9 20mph zones are being introduced to make roads safer; making streets both safer and more attractive is being delivered through improvements to street lighting and increasing the number of street trees. A new road off Grant Road has been named to honour locally born silver medal Olympian Paul Nihil. Funding for new plants and trees and sign for Addiscombe Railway Park and new road signs for East India Conservation Area have also been provided.

6. SOUTH NORWOOD

- 6.1 South Norwood has many active communities keen to improve their area, however, it has higher levels of deprivation than the Croydon average, and high street vacancies are a visible blight on the area, it is therefore a priority area for council intervention.
- 6.2 The High Street was resurfaced in 2016 and further highways improvement works are planned for 2017; in addition to this the council is delivering a major £1.6m public realm scheme for Station Road and Market Parade in South Norwood (starting on site in February 2017). The whole scheme will benefit from a significant strand of arts led improvements and enhancements at a range of scales to complement improved safety for pedestrians and cyclists through possible introduction of 20 mph zones. Further improvements to street safety and attractiveness have been provided with new street lighting which has used special heritage lights in the conservation area.
- 6.3 Christmas lights have also been provided funded by local community groups including People for Portland Road (PPR), local businesses and the local Councillors and the vandalised mosaic outside South Norwood library has been replaced.
- 6.4 Following the success of the Sensible Garden, the PPR are working to develop the Portland Road Community Garden around the leisure centre and across Enmore Road outside the Woodside Health Centre. A second community garden has been established with local residents at Love Lane.

- 6.5 Further support for Portland Road will be delivered with Croydon's new Local Plan that will guide development over the next twenty years. It includes re-designating the shopping parades between Dundee Road and Sandown Road, to give them the same level of protection as for example Market Parade. This area, including the leisure and health centres, will also be designated as a Neighbourhood Centre, recognising its importance to the locality and giving it further protection. Stretches of Portland Road are to be designated as Local Heritage Areas, whilst the town centre will remain a conservation area.
- 6.6 The council has been supporting the emerging Clocktower Market to operate on Station Road on a regular basis. This artisan market will continue to operate throughout the public realm improvement period. Additionally, once finished, the new public realm area will give the market the capacity to increase from six to eighteen stalls.
- 6.7 The impact of empty shops is more visible in South Norwood than in any other district centre in the borough. Working with a local property owner the council has enabled three arts based local businesses to breathe new life into an area blighted by vacant units. The Portland Road Pop-up-shop competition, by offering units on a 1 year rent free, rate free period has activated three shop fronts, brought in 3 new businesses and has so far created 2 new jobs. Ongoing business support will be provided to the traders to ensure they go from strength to strength. The council has also introduced a discretionary business rates policy designed to support and enable economic growth, and encourage other empty properties back into use throughout the borough.
- 6.8 The council supported People for Portland Road in successfully applying for funding to complete a community economic development plan this plan will be used as the basis to bid for funding to assist with the regeneration of the District Centre.
- 6.9 The Streets programme successfully hosted music events to activate South Norwood high street in July and November 2016 at local venues. The council is working with People for Portland Road to bring forward public art proposals for the Portland Road railway bridge; S106 funding has been secured to support the project that will form part of the emerging designs for the upper end of Portland Road.
- 6.10 Brick by Brick will bring forward circa 100 homes in South Norwood of mixed tenures over the next three years including much needed affordable homes. Sites include Regina Road, Belgrave and Grosvenor Roads, Auckland Rise and Sylvan Hill and Station Road. The council is also investing in council housing stock improvements.
- 6.11 Substantial investment has been made in education - Beckmead College opened in January 2017 and the Harris Academy sixth form college and pupil referral unit is due to open on the site of the former Police Station in Oliver Grove in 2018. Further investment was made in the new Arena School on Ablert Road which was officially opened in 2017 and created 180 new school places.

7. THORNTON HEATH

- 7.1 Thornton Heath is a diverse and vibrant area. Support is needed to ensure future sustainability and success in the area which includes heritage buildings in need of care.. Unemployment is slightly higher in Thornton Heath than the Croydon average highlighting a need for relevant employment and training initiatives in this area.
- 7.2 The £2.67m Thornton Heath regeneration programme has been progressing over the past year. The current phase of improvements are focused predominantly along the High Street and Brigstock Road and involve an uplift to over 9250sqm of existing public realm; improvements to 37 shopfront and upper storey improvements for the high street; four large scale and locally distinctive public art commissions for flank walls and the roll-out of a *Legible London* wayfinding programme to navigate people to key amenities and green spaces in close proximity to the high street.
- 7.3 Croydon Voluntary Action (CVA) was appointed in August 2016 to deliver a comprehensive business support package. They completed an initial audit of business needs and have engaged over 60 local businesses since the scheme launched in September 2016. Over 25 businesses are currently receiving support.
- 7.4 A strategy and action plan has been produced for Ambassador House, as well as a feasibility study on the potential for a local market on the forecourt.
- 7.5 The Thornton Heath recruitment fair was organized in December 2016 in partnership with Croydon Works and local employers such as Mulalley & Co. to support residents into work.
- 7.6 Through the Don't Mess with Croydon campaign 127 people have been successfully prosecuted for littering and fly-tipping offences across the borough. In Thornton Heath, an estate agent was fined £1,000 for depositing business waste in the high street. In January 2017, a notorious fly-tipper became the second person to be sent to prison for a total of 4 offences committed across South Croydon and in Thornton Heath. Two vans were confiscated as part of the case.
- 7.7 Quick win projects to create a cleaner greener area have been implemented including the Clock Tower clean-up and deep clean of pavements along the high street, this was accompanied by improvements to green spaces at Trumble Gardens, Grange Park, the Meadow and Thornton Heath Rec.

8. PURLEY

- 8.1 Purley Business Improvement District (BID) is now in its second year of operation, and officers continue to support its development. Themed audits undertaken in 2016 identified action areas which are currently being progressed in partnership with the council, including a fly tipping crackdown involving weekly

council inspections of known hotspots, and the installation of hanging baskets, flower boxes and promotional banners.

- 8.2 The BID and local businesses have identified parking as a particular issue and the council will be working with the BID to assess the situation and propose potential solutions.
- 8.3 The council is investing £200,000 in Purley multi-storey carpark to replace two outdated lifts, and provide new lighting, an interior repaint and security shutters. These works are due to complete early in 2017.
- 8.4 One of the first Go ON Croydon Digital Zones was created in the JobCentre Plus office in Purley, supporting local residents with the digital skills necessary for Universal Credit.
- 8.5 As part of the Council's devolution agenda Purley has been identified as one of 3 engagement pilot areas; engagement activity is due to commence in early 2017. This will further build relationships with businesses, residents and established local groups as well as helping to shape regeneration initiatives going forwards.
- 8.6 Community ward budgets have so far been used to support the Croydon Borough Neighbourhood Watch Association (CBNWA) and Purley Festival. CBNWA has been funded to promote its work in the area to reduce crime and create safer neighbourhoods. Purley Festival will deliver Cinema in the Park on Friday 30th June and supply food and drink for Purley litter pick event on Monday 26th June.

9. COULSDON

- 9.1 Highways resurfacing work was carried out in Coulsdon Town Centre in August/September 2016 which reinstated failed public realm works implemented in 2011, particularly at the junction of Chipstead Valley Road and Brighton Road.
- 9.2 The council is working with key stakeholders to formalise a Coulsdon Business Partnership. The organisation was established in January 2017 with a constitution, terms of reference and bank account, and they are developing a town centre website and marketing plan prior to launching proposals to the wider business community. In time this may lead to a proposal to create a BID for Coulsdon.
- 9.3 A Coulsdon Business Survey was commissioned in Spring 2016 and the summary findings have shared with local residents' groups and businesses. Some of the recommendations identified could well be useful areas for the Coulsdon Business Partnership to take forward, particularly around marketing of the town centre and promotion of the business offer.
- 9.4 Coulsdon has great potential for new housing. Barratts commenced works commenced in summer 2015 on a 675 home development on Cane Hill, due to

complete by 2021. Other recent and proposed private developments in the town centre are adding to this with up to 75 new homes and commercial space planned near Coulsdon Town station.

- 9.5 Brick By Brick is assessing the potential of four interconnected sites which could provide well over 100 new homes – Lion Green Road car park, Coulsdon Library, the former CALAT centre and Coulsdon Community Centre. Importantly, the schemes could create a new community hub bringing together improved modern public and community services on the CALAT site, subject to stakeholder agreement and public consultation. Public consultation on the proposals is due in March 2016.
- 9.6 The council is working with Friends of Grange Park to develop the new and inclusive playground in Grange Park, Old Coulsdon. Happy Valley is one of the destination parks which will be reviewed under the Ambitious for Parks masterplanning process, probably in summer 2017.

10. NORBURY

- 10.1 Conversations with the Love Norbury group, business representatives and ward councillors held at the end of 2015 have identified a number of actions that could be progressed in the future. Proposals for street trees, planters and hanging baskets, as well as public art under the railway bridge are to be brought forward should funding be identified. In light of this the Council is actively pursuing funding and opportunities to introduce smaller scale meaningful improvement to the centre.
- 10.2 Light touch interventions have already been facilitated including new welcome signage to Norbury at the borough boundary and better signage to Granville Gardens Car Park which are soon to be installed.
- 10.3 The council has been exploring the activation of vacant shop units including liaison with the Co-operative store to try and facilitate a smartening up of the high street and retail units owned by them.
- 10.4 Norbury Park has been identified as one of the six priority parks selected for the council's forthcoming 'Ambitious for Parks' masterplanning programme, which will guide future strategic decisions for investment, management and maintenance of the borough's significant parks and open spaces as community assets for its residents, businesses, workforce and visitors.
- 10.5 The Norbury Park masterplan will complement the other recent improvements including the refurbishment of the former sports pavilion and lease to Croydon Amateur Boxing Club, who hire out the space to local community groups. The pavilion will also be the base for the BMX club. The club is to be formed when the recently approved new BMX track is completed. Work Construction work is to commence during summer 2017. The BMX track and initial refurbishment of the pavilion has been funded by S106 developer contributions.
- 10.6 The most recent addition to the park in December 2016 is an outdoor table

tennis table which has been funded by the Community Ward Budget for Norbury. The table is situated near the pavilion and can be used by anyone. Players are encouraged to bring their own bats and balls to play but some equipment will be available to borrow from the boxing and BMX clubs next year.

- 10.7 There are also 8 proposed housing schemes in Norbury District Centre all have planning permission but have not yet commenced on site – these will deliver a total of 27 new homes. Brick by Brick are also exploring opportunities for the development of new homes in Norbury.

11. SURREY STREET

- 11.1 What is key to all of the district developments, is the importance of local distinctiveness and the council is keen to retain and build on this. The centre of Croydon also has its own distinct quarters and areas and the regeneration activity within Surrey Street is an example of how the council preserves and works to build on local identity, personality, heritage and history.
- 11.2 The 700 year old market is undergoing a £1.1m renovation to create a vivacious public space and aims to increase footfall to the market. The regeneration programme includes public realm improvements that will make the carriageway level and enhance the market's design making the street more pedestrian-friendly and creating a vibrant, flexible market space. Public art will be installed to uplift the market and also to attract residents and visitors from High Street and North End. Signposting will be improved from train stations, bus and tram stops. Improved signage, street lighting and architectural lighting on building facades will also be installed subject to the property owners' permission.
- 11.3 More than 50 traders, businesses and residents have attended consultation events to provide feedback on the proposals, discussing the need for regular updates about future works disruption, the need for barriers to reduce unlawful vehicle access onto the market, seating provision and the importance of protecting the market's cultural heritage. They are also helping to shape plans for the 'softer' improvements like public art, improved wayfinding from the town centre and the future of the market itself.
- 11.4 The council has also boosted Surrey Street by introducing the Sunday market from September 2016, which focuses on street food, homemade and artisan produce, arts and crafts, vintage and retro goods, and street entertainment. Shoppers can now surf the web as they shop, thanks to a new free public Wi-Fi network activated by the council. There are also plans to launch a website to promote the stalls and businesses in the market. Officers are also working closely with landlords to encourage the reoccupation of current vacant units.
- 11.5 The new CRISIS Croydon Skylight building was formally opened on 17th February. This bright, modern and vibrant building in Surrey Street will provide a base for the services that they have been delivering alongside partner voluntary sector and faith services within the borough. Street homeless and vulnerably housed people will be able to access housing and progression

coaching, art therapy, tenancy readiness training, cookery classes and laundry facilities under one roof. CRISIS have joined an alliance of statutory, voluntary and faith sector services supporting this vulnerable group with an ultimate aim of ending rough sleeping in Croydon.

12. DELIVERING IN THE FUTURE

- 12.1 The above examples give a flavour of the detailed plans being put in place to deliver outcomes over the coming months. However over the next 5 years, Croydon's growth zone is expected to deliver a £5.25bn regeneration programme and will be transformational in delivering economic benefits for residents and businesses across the borough which will have additional benefits to the district areas. This level of investment is projected to create 23,000 new jobs and 10,000 homes. The £1bn Croydon Partnership redevelopment of the Whitgift retail centre will create one of Europe's largest retail and leisure destinations, creating some 5000 jobs for example.
- 12.2 To ensure that residents from across the borough secure the new jobs created by investment the Council and partners have created Croydon Works a free to use professional recruitment service. Croydon Works delivered in partnership between Croydon Council, Croydon College, Jobcentre Plus and the voluntary sector provides training and support to residents from across the borough to help them secure a job – since its launch in July 2016 Croydon Works has supported over 128 residents into work.
- 12.3 The £500m Growth Zone programme includes a range of infrastructure and place making projects that will enable and support the growth of central Croydon. These include transport, schools and community infrastructure, regeneration and public realm improvements, and support for small businesses.
- 12.4 Given the interconnected spatial and economic relationship between central Croydon and the district centres, the developments will impact positively on the district centres, for example, through transport improvements which will include bus priority improvements; corridor improvements including A232 and A23; and tram upgrades including frequency and potential line extension. These interventions will help to support the growth and prosperity of district centres; helping to tackle congestion and increase accessibility.
- 12.5 Through its significant enabling projects the Growth Zone programme can support the council's ongoing proactive planning and place making activities within the district centres. This is currently being coordinated through the preparation of regeneration briefs for each district centre. It is hoped that these holistic, ambitious and locally responsive documents will assist in identifying and progressing further projects and initiatives, that drive economic development and regeneration across the borough.

13. CONSULTATION

Consultation and engagement has been or will be undertaken on a project by project basis in accordance with statutory and corporate policy.

14. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

There are no direct financial implications arising from this report. However, there are a number of significant investments taking place within Croydon's district centres, as identified in this report.

Approved By – Lisa Taylor – Director of Finance, Investment and Risk (Deputy S151 Officer)

15. COMMENTS OF THE COUNCIL SOLICITOR AND MONITORING OFFICER

There are no legal implications arising directly from this report.

Approved By – Jacqueline Harris Baker - Acting Director of Law and Monitoring Officer

16. HUMAN RESOURCES IMPACT

There is no human resources impact arising from this report.

Approved by: Jason Singh, Head of HR Employee Relations on behalf of the Director of HR.

17. EQUALITIES IMPACT

Equalities impacts are assessed and addressed on a project by project basis. Broadly there will be a positive equalities impact resulting from work to improve district centers and engage residents, stakeholders and businesses.

18. ENVIRONMENTAL IMPACT

Environmental or sustainability impacts are assessed and addressed on a project by project basis. In many cases there is a positive environmental impact resulting from engagement and investment in district centers, for example public realm improvements will promote walking and cycling.

19. CRIME AND DISORDER REDUCTION IMPACT

While there are no direct implications arising from the report that relate to the reduction/prevention of crime and disorder many interventions in our district centers will have a positive impact on crime and disorder and street safety e.g. investment in improved street lighting reduces fear of crime, support to Neighbourhood Watch organisations and investment in additional policing.

20. REASONS FOR RECOMMENDATIONS/PROPOSED DECISION

The report is presented for information only, the outcomes should be noted by Cabinet.

21. OPTIONS CONSIDERED AND REJECTED

Alternative options have been considered on a project by project basis as separately reported to Cabinet and other committees.

CONTACT OFFICER: Stephen Tate, Director of District Centres and Regeneration, Ext: 47446
Background documents: none

REPORT TO:	Cabinet 20th March 2017
AGENDA ITEM:	7
SUBJECT:	New Addington Leisure Centre and Housing Redevelopment – Award of Contracts
LEAD OFFICERS:	Shifa Mustafa, Executive Director of Place Saheed Ullah, Programme Manager
CABINET MEMBER:	Councillor Cllr Alison Butler, Cabinet Member for Homes, Regeneration and Planning
WARDS:	New Addington

CORPORATE PRIORITY/POLICY CONTEXT

Croydon’s Community Strategy 2016-21 aims to ensure that local people benefit from Croydon’s growth and regeneration by “making Croydon an exciting place to visit, live and spent time in” and to ensure that no community is left behind. Delivering these benefits to our district centres supports the “We are Croydon” vision outcomes: a great place to learn, work and live; a place of opportunity for everyone; a place with a vibrant and connected community and voluntary sector.

Specifically, the council’s delivery of a wide range of services in our district centres contributes to the vision within the **Croydon Promise - Growth for All (2014)** which states *“By 2020... Our district and local centres will be ‘neighbourhoods of choice’: With their own distinctive characters, they will provide a mix of new homes, jobs and community facilities”*.

In the **Corporate Plan (2015-2018)** borough wide ‘Ambitious for Croydon’ outcomes include growth, independence and liveability.

To achieve these the council is delivering a range of initiatives to create places where people and businesses want to be, and which communities are proud of and want to look after. In addition to enabling all people to live healthy, resilient lives and to maximise their life chances.

AMBITIOUS FOR CROYDON & WHY ARE WE DOING THIS:

The delivery of this project is critical in ensuring the Authority is able to meet its obligations and will support the Authority in meeting the Policy Objectives of:

- Achieving better outcomes for children and young people
- Promoting economic growth and prosperity

FINANCIAL IMPACT:

£24.76m has been allocated within the Council’s Capital Programme Budget. This includes professional services, demolition costs and design and build costs. This project has already spent £0.697m in 2015/16 and is forecast to spend £0.250m in 2016/17, so

the remaining capital budget is £23.813m, which is the estimated net cost of the total scheme.

This report recommends a commitment across multiple contract awards to an estimated maximum contract value of £26.313m from the capital programme for the Leisure Centre, Community Centre and Housing programme.

KEY DECISION REFERENCE NO:-

This is not a Key Decision. The Key Decisions will be published when the delegated decisions are made.

The recommendations in this report are not key decisions. At the point of awarding the contracts detailed in paragraph 1.1.2 and 1.1.3 of the Recommendations and, as more particularly described in this report, these will then constitute key decisions and there will be a requirement for them to be published accordingly.

1. RECOMMENDATIONS

The Cabinet is recommended to:

1.1 note that in order to effectively deliver the New Addington Leisure Centre, community centre and Housing redevelopment the Leader of the Council will be asked to agree the following delegations associated with the award of contracts to the Executive Director of Place in Consultation with the Cabinet Member of Homes, Regeneration and Planning, Cabinet Member for Finance and Treasury and, where the contract value is in excess of £5m, the Executive Director of Resources:

1.1.1 Contract award for professional services which will be appointed to include a Quantity Surveyor and an Employers Agent via a consultancy to manage delivery of the construction contract to build the leisure centre, community facilities and housing on behalf of the Council at a maximum value of £750k for a term of 2.5 years.

1.1.2 subject to detailed contractor's costs and further allocation from the capital programme as required, a contract award recommendation to a construction contractor an estimated maximum contract value of £25.563m for 2 years to further develop and build the New Addington Central Parade Leisure Centre, Community Centre and housing scheme.

1.2. Subject to the decision maker being satisfied that the Council has received satisfactory proposals from the appointed Contractor on Time, Cost and Quality, that the above delegations include any subsequent contract approvals and decisions relating to:

- variations to the Main Construction Build NEC3 Contract;
- demolition works
- associated Enabling Works Contracts;
- and any early orders which may be necessary to secure production slots
- any requirement for temporary accommodation that may be required during the Works.

1.3 That any awards made under these delegations will be reported within the Investing in Our Borough report at the Cabinet meeting following any award.

1.4 To note that contract awards anticipated under these delegations and associated with the New Addington Central Parade Leisure Centre, community centre and housing scheme are estimated to be a value of £26.313m, subject to contractor's final costs submissions.

2. EXECUTIVE SUMMARY

- 2.1 This report details the approach for contracts awards associated with appointment of professional advisors and a 2 Stage Design and Build Contractor for the delivery of the New Addington Central Parade Leisure Centre and housing scheme for Sept 2018. This report is recommending an approval to award contracts for professional advisors off the SCAPE framework, or an equivalent recognised framework that demonstrates best value and programme expediency, and appoint a Contractor for the Works (including demolition). The report is also requesting an award of construction contract to the appointed contractor to an estimated maximum value of £25.563m subject to final contractors' cost submission and any further allocation from the Council's Capital Programme budget as required to deliver the scheme.
- 2.2 The Contracts & Commissioning Board has approved the procurement route for the appointment of professional advisors to the Council for the project by way of call off from the SCAPE framework or an equivalent recognised framework that demonstrates best value and programme expediency, and for appointment of a Contractor by way of call off from the Southern Construction Framework. A mini competition tender was issued via both frameworks in March 2017 to select a preferred professional advisor and a Contractor. In order to meet the delivery deadline of November 2018 it is critical that Cabinet approve the Recommendations as set out in this report so as to ensure sufficient time is dedicated to the demolition phase, design and build phases of this project.
- 2.3 High level cost estimates have been provided for the project and benchmarked against similar type of schemes. The total remaining estimated project cost inclusive of professional services, demolition, design and build is an estimated £26.313m, subject to final contractor's cost submissions. The construction budget for demolition works and the Design and Build of the scheme is considered to be an amount which represents Value for Money based upon the complexity of build and the prevailing market conditions.
- 2.4 The Detail section of this report sets out the background to the programme, the procurement approach and evaluation process to review the Contractors proposals and pricing for contracts to be agreed under these delegations.
- 2.5 The content of this report was presented to the Contracts and Commissioning Board on 2nd March 2017 and approved.

CCB Approval Date	CCB ref. number
2 nd March 2017	CCB1210/16-17

3. DETAIL

- 3.1 In September 2014, Cabinet approved the priority redevelopment of Central Parade and Fishers Farm within its 'Growth for All - The Croydon Promise' report. This report highlighted the enhancement of the borough's district centres as vital to support growth, independence and liveability. Within this report Central Parade was originally identified as a Council priority regeneration site in 2004. The recent Growth Zone initiative benefits district centres by providing a catalyst for development activity and inward investment in the borough, creation of local jobs and contribution to the local economy and technological innovations. Links will be made to the district centres at every opportunity.
- 3.2 The site is owned by Croydon Council and currently contains a 50 year old leisure centre, a large community facility and ageing council offices which have reached the end of their useful life. The site is bordered by a Town and Village Green (TVG) and the Construction Contractor of the redevelopment will need to take this into consideration to ensure they safeguard and do not encroach on this area of land. Separation works and service disconnections to the existing buildings on site, will be carried out by minor works contractor ahead of the main demolition and construction works. This work will be awarded under Directors delegation due to the small value of the works. Existing buildings will be retained for further consideration of use or demolition taking into account the protected green space (TVG) surrounding the boundary line.
- 3.3 The delivery of the New Addington Leisure Centre and Housing redevelopment is a crucial strategic priority for the Council. The recommendations within this report are necessary to meet the delivery time lines. The demolition works to the existing buildings ensure continuity of site presence and efficiencies of the build programme which considerably reduces the programme risks to ensure delivery of the development for November 2018.
- 3.4 Planning consent to redevelop Central Parade was received on 18th August 2016 incorporating:
- New leisure centre incorporating a 25-metre, 6 lane main swimming pool, a learner pool with spectator seating, sports hall and fitness suite, crèche and café.
 - Associated parking spaces
 - The second floor of the new community facilities will consist of x2 large halls with a demountable stage and kitchen area and office space
 - 8no. 3-story houses to the rear elevation
- 3.5 This design is an improvement on the existing leisure facilities as it will increase the leisure centre foot print and incorporate new Community facilities and will include eight (8) new build homes. The proposal has been designed to RIBA stage 2 and was approved at the Planning Applications Committee on 18th August 2016. Redevelopment on this strategic site which was identified as one of 18 priority sites for investment by the Council's new Revolving Investment Fund will be able to provide buildings that are modern and energy efficient, using less carbon. The approved design will provide active frontages which offer improved public realm with a visual statement encouraging passers-by to visit. Modern leisure facilities will support a healthily life style and positive health outcomes for residents meeting objectives of the Corporate Plan and Growth

plan. The development will also directly and indirectly generate employment opportunities.

- 3.6 The nature of a 2-Stage Design and Build method of delivery is to ensure early engagement with a contractor thereby driving buildability and best value as early as possible from the design stage. Although there is no commitment to proceed from the Stage-1 PCSA Design Phase into the Stage-2 Construction phase, if the three requirements of Time, Cost and Quality are shown to have been met, it is usual for the contracting authority to proceed into Stage-2 with the contractor under separate contract(s).

The Procurement

- 3.7 To deliver the scheme there is therefore a need to commission two contracts:
- Professional services consultancy
 - Main Design and Build works inclusive of demolition work
- 3.8 The professional services consultancy will provide Quantity Surveying services to ensure costs are appropriate, VFM and in-line with market pricing; to assist in value engineering exercises; and to act as an Employers Agent (EA). As EA the professional services consultancy will ensure that the employers requirements are translated and realised through the 2-stage Design and Build construction tender process and will have responsibility for ensuring main contractor adherence during the detailed design phase through to handover at contract close. They will also act as contract administrator throughout the life of the construction contract.
- 3.9 It is proposed that provided the Contractor to be appointed for Stage-1 (for a 2 stage design and build) has demonstrated to the satisfaction of the Council and its cost consultants that any proposals for Stage 2 are:
- within the Construction Budget;
 - will be completed by the specified deadline, or to a timescale acceptable to the Council;
 - are of an agreed, accepted design and quality;
 - and, in the case of the demolition works that necessary consents have been secured.
- 3.10 The procurement for this project is to be called off via a mini competition using the multi supplier Southern Construction Framework Lot 3 (London) for construction works and via the SCAPE framework or an equivalent recognised framework that demonstrates best value and programme expediency for professional services in accordance with the Council's procurement procedures. A mini competition tender has been issued in March 2017 via the Scape Framework (for professional advisors) and off the Southern Construction Framework (for main works contractor including demolition works).
- 3.11 This procurement route was approved by Contracts and Commissioning Board on 16th February 2017 (Ref: CCB1205/16/17). At the mini-competition stage the contractor sets out his overheads and profit for both stages. These cannot be subsequently increased. In determining the Main Contract sum for the construction phase (Stage-2) the sub-contract packages, where a minimum of three subcontract tenders are obtained, are subject to an 'Open Book' approach

whereby all responses from the sub-contractors can be viewed and interrogated by the Council and its cost consultants.

- 3.12 Timelines for the procurement process for both construction contractor and professional advisors are as follows:
- Deadline for Mini-competition 2 submissions Fri 17th March
 - Complete Evaluation and preferred contractor selection Fri 31st March
- 3.13 For the works elements for this procurement the following timelines have been set for the respective providers;
- Commence Demolition works via preferred contractor from May 2017
 - Complete RIBA Stage 3 & 4 in August 2017
 - Enabling works and pre construction mobilisation from Sept 2017
- 3.14 The main construction works contractor will take forward the main demolition works and the design and build phase through to practical completion. Should suitable professional services not be acceptable to the Council from the SCAPE Framework then a mini competition calling off from an equivalent recognised framework that demonstrates best value and programme expediency will be initiated.
- 3.16 The Leaders Scheme of Delegation, Section C provides that in respect of contractual transactions from £500k up to the value of £5m in accordance with Executive Protocol 5A are reserved to individual Cabinet Members relating to their portfolio in consultation with the Cabinet Member for Finance and Treasury. The Leaders Scheme of Delegation, Section B1.8 reserves to Cabinet the authority to determine any matter which, under the Council's Tender and Contract Regulations, requires the approval of the Cabinet. Under the Tenders and Contract Regulations, award of contracts valued above £5m are reserved to the Cabinet. In order to maximise efficiency, this report recommends that the Leader delegate such authority as set out in recommendation 1.1.
- 3.17 Accordingly, any recommendations for contract awards to deliver the scheme and any financial commitments to secure production slots to maintain programme are to be agreed by the relevant Executive Director in consultation with the Lead Member and Member for Finance and Treasury and, where the contract values are above £5m, in consultation with the Executive Director Resources & Section 151 Officer.
- 3.18 To ensure robustness and probity, the following process will be adopted in awarding any contracts required to deliver the scheme:
1. The New Addington Project Board will agree requirements and approve the proposals produced by the Contractor. The Director of District Centres and Regeneration chairs this board.
 2. A due diligence check to be performed on the returned quote to ensure that it represents value for money, is deliverable within required timeframes and any contractors overheads and profit is in accordance with those tendered in the procurement. This will be undertaken jointly by the Councils cost management officer and with the externally appointed cost advisor (Quantity Surveyor).

3. An award report will be prepared by the Project Manager for submission to the appropriate decision maker setting out the works order proposed, due diligence checks undertaken to ensure that it is line with any contracted rates, represents value for money and is deliverable within required timeframes and any other relevant information. This report would also provide confirmation of budget allocation from the Council's capital programme.
4. These subsequent Stage 2 contracts will be awarded and executed by the appropriate delegated authority, in accordance with the Council's internal governance procedures. .
5. The Award of such contracts will be included in the Investing in Our Borough Report (presented at Cabinet by the Director of Commissioning and Improvement) at the next available Cabinet meeting after the award date. For information, a copy of the award report will be included as a background paper to the Contracts Report.

4. CONSULTATION

- 4.1 The most recent consultation was carried out during 2015-2016 by the Council's Regeneration Service alongside the Development Service on the present proposed scheme for leisure and community facilities including residential development. This proposal has received strong support from residents evidenced throughout this consultation process and has informed elements of the design proposal. This is further demonstrated by only 2 objections made during the statutory planning consultation process. Planning consent on the scheme was received in August 2016. There had been substantial consultation with residents and other stakeholders over three previous periods; in 2008 on the TESCO proposals, in 2009 for the John Thompson Study and more recently in 2012 through the Council's commissioned master planners 5th Studio and with local businesses through the Knight, Kavanagh and Page (KKP) Indoor Leisure Needs Assessment Study 2014.
- 4.2 A public exhibition and engagement event was held with local residents and businesses in June 2014 ahead of the formal planning application process. Comments received at the consultation event have been addressed within the design proposal as part of the submission for planning consent.
- 4.3 Ongoing community engagement will be conducted with identified community and ward forums. In addition once works commence on site there will be regular updates and engagement meetings throughout the construction works programme, as part of the Contractor's responsibilities and the project's registration under the Considerate Contractor's Scheme.
- 4.4 Community groups and services previously located in the ACA building will, after a period of temporary accommodation in nearby locations, be relocated in the retained buildings of the ACA. The new leisure centre development will complement existing local community services by ensuring the provision of new purpose built community facilities. Once completed community facilities will be included within the building which will be incorporated into the ongoing operation.

This is being addressed through the inclusion in the Scope for the tender of a Leisure Operator for the delivery of Croydon’s leisure services. Through the inclusion within the scope as a mandatory element, operators ensure –compliments, rather than competes, with other facilities at New Addington. This will include stipulating within the contract certain provisions through protected usage and or pricing to ensure the fundamental purpose of it is not compromised. Through the competitive dialogue process being undertaken for the retendering, the council will be able to take a view on the most beneficial proposals made.

- 4.5 The delivery of the new Leisure Centre will contribute to the Council’s new active lifestyles strategy. The physical activity strategy has been created and produced by the team, with consultation and contribution from a range of other council services and partners. The Council is seeking to enter into a long-term successful partnership with an established operator to manage our leisure centres, parks and green spaces physical activity, to enhance the current leisure offer, working in partnership with the Council’s existing services. We are therefore looking for a leisure contractor who will take into consideration local, regional and national policy, as well as understanding the borough’s needs, aspirations and priorities, to establish a fruitful and holistic approach to leisure services.

5 FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

£24.76m has been allocated within the Council’s Capital Programme Budget for the New Addington Leisure Centre, Community Centre and Housing programme. This project has already spent £0.697m in 2015/16 and is forecast to spend £0.250m in 2016/17, so the remaining project budget is £23.813m.

This report recommends an estimated award for construction cost of £25.563m and professional fees of £0.750k, subject to contractor’s final cost submission and costs checks. All final cost submissions will be reviewed by the Council’s professional team and will be subject to value for money checks.

The estimated construction cost excludes the soft fit out of the leisure centre and the purchase of leisure centre equipment which is expected to be provided by the leisure provider.

1 Revenue and Capital consequences of report recommendations

	Medium Term Financial Strategy – 3 year forecast			
	2016/17	2017/18	2018/19	2019/20
	£'000	£'000	£'000	£'000
Capital Budget available				
Expenditure	8,134	8,500	7,429	
Effect of decision from report				
Expenditure	250	8,500	7,429	
Remaining budget	7,884	0	0	

2 The effect of the decision

The total remaining capital budget for the project is £23.813m, made up of slippage from 2016/17 of £7.884m, and the 2017/18 budget of £8.5m and the 2018/19 budget of £7.429m.

The maximum contract value of £26.513m can be met from capital programme.

3 Risks

If this Award is not approved, the project will be delayed and as a result further cost escalation due to market conditions and professional advisor prolongation costs. The knock on effect is that delivery of the leisure centre services and associated community facilities will not be possible for November 2018. This will delay the Council from delivering its strategic regeneration priorities as detailed in section 3 of this report. There may also be abortive implications for any newly appointed leisure services operator who may have mobilised to commence operations from the new leisure centre from November 2018.

4 Options

- 4.1 The option of not delivering the new project has been rejected as it would mean the Council will not deliver one of its key strategic regeneration priorities.

The option of direct awarding a contractor was not considered to ensure the Council obtained a cost effective tender from a competitive process.

5 Future savings/efficiencies

- 5.1 The new buildings have been designed to meet BREEAM 'Excellent' together with (where applicable) consequential improvements to the existing buildings as required by Building Control. The buildings are therefore designed to be energy efficient and low maintenance which will minimize on going energy costs and repair and maintenance costs.
- 5.2 The sale of the houses are expected to generate a financial return to the council and this return has been assumed in the total net cost of the scheme which is estimated as £23.813m

Approved by: –Lisa Taylor Assistant Director of Finance, Investment and Risk and Deputy 151 Officer

6. COMMENTS OF THE COUNCIL SOLICITOR AND MONITORING OFFICER

- 6.1 The Council Solicitor comments that the overall procurement process as detailed in this report meets the requirements of the Council's Tenders and Contracts Regulations and seeks to support its statutory duty to secure best value under the Local Government Act 1999.

Approved for and on behalf of Jacqueline Harris-Baker Acting Council Solicitor and Acting Monitoring Officer.

7. HUMAN RESOURCES IMPACT

7.1 This report does not directly raise considerations of staffing levels, restructuring/regarding, TUPE implications, recruitment, employee relations, the Council's personnel policies or other Human Resources matter and therefore has not sought approval from Human Resources.

8. EQUALITIES IMPACT

8.1 An Equalities Impact Assessment has not been undertaken and will be commissioned from the Design team prior to any works commencing on site should it be required as part of the development.

9. ENVIRONMENTAL IMPACT

9.1 The new building works have been designed to comply with LBC requirement for BREEAM 'Excellent' and also the London Plan which exceeds the minimum energy efficiency requirements in the latest Building Regulations.

9.2 There will be a Site Waste Management Plan for the proposed construction site to ensure that a minimum of waste is sent to landfill and opportunities for recycling and reusing materials are maximised.

9.3 The design of the scheme to date ensures there is no impact on the environment as the following points have been incorporated:

- Identification and promotion of environmental issues.
- Sustainable solutions are designed into the scheme, and minimises waste, the carbon footprint and resources.
- Minimises the impact of vibration, and air, light and noise pollution.
- Protects the ecology, the landscape, wildlife, vegetation and water courses.

10. CRIME AND DISORDER REDUCTION IMPACT

10.1 Secure by Design have been consulted with as part of the design process and recommendations incorporated where practicable. There are no immediate Crime and Disorder consequences from the award of these contracts.

11. REASONS FOR RECOMMENDATIONS/PROPOSED DECISION

11.1 To enable the Council to deliver the schemes identified in para 2.1 in the most efficient and cost effective way.

11.2 The award of the contracts will be in accordance with the process outlined from para 3.9.

11.3 The Council and Southern Construction Framework require contractors listed

within the Framework to submit a bid for the requirements in accordance with the Framework rates. These bids will be evaluated by officers and consultants to ensure the Authority is receiving Value for Money and are both viable and of a suitable quality.

12. OPTIONS CONSIDERED AND REJECTED

- 12.1 The option of not providing the new development was rejected as it would mean that the Council would deliver a key strategic regeneration priority as set out in section 3 of this report.
- 12.2 The option of procuring from a single supplier Contractor framework (SCAPE) was rejected on the basis that it did not provide any significant cost advantages to the Council and it was important seek a competitive market price for this development due to the scale and value.

CONTACT OFFICER:

Name:	Saheed Ullah
Post title:	Programme Manager
Telephone number:	020 8726 6000 Ext 88016

BACKGROUND PAPERS - None

For General Release

REPORT TO:	CABINET 20 March 2017
AGENDA ITEM:	8
SUBJECT:	New Air Quality Action Plan 2017-2022
LEAD OFFICER:	Shifa Mustafa - Executive Director of Place Andy Opie – Director of Safety
CABINET MEMBER:	Councillor Stuart King Cabinet Member for Transport and Environment Councillor Louisa Woodley Cabinet Member for Families, Health and Social care
WARDS:	'All'

CORPORATE PRIORITY/POLICY CONTEXT/ AMBITIOUS FOR CROYDON

Include here a brief statement on how the recommendations address one or more of the Council's Corporate Plan priorities: [Corporate Plan 2015-18](#)

Croydon's Community Strategy 2016-2021

- Secure a safer, cleaner and greener borough
- Secure a good start in life
- A great place to work, learn and live
- Improving the environmental wellbeing of our residents and communities
- Promoting environmental sustainability
- Importance of providing a safe clean environment to a place of success and future growth
- To protect children and vulnerable people from harmful effects of air pollution

Corporate Plan/Priority projects

- Growth
- Independence
- Liveability
 - Creating a welcoming, pleasant place in which local people want to live
 - Promote sustainable forms of transport and reducing reliance on the private car. This will bring environmental, social and health benefits

FINANCIAL IMPACT

This report has no direct financial impact. Following the completion of the consultation on the draft Air Quality Action Plan 2017 – 2022, funding will be sought from different potential sources.

FORWARD PLAN KEY DECISION REFERENCE NO: this is not a key decision

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations below

1. RECOMMENDATIONS

The Cabinet is recommended to

- 1.1 Approve the commencement of consultation on a draft Air Quality Action Plan for 2017-2022.

2. EXECUTIVE SUMMARY

- 2.1 Air quality is an important Public Health issue in London. It contributes to shortening the life expectancy of all Londoners, disproportionately impacting on the most vulnerable. It has been estimated that 9,400 deaths occur each year due to illnesses caused by long-term exposure to air pollution.
- 2.2 The whole of Croydon has been designated as an Air Quality Management Area (AQMA) since 2000 due to exceedances of the nitrogen dioxide air quality objective. As such we have a statutory requirement to produce an Air Quality Action Plan. Croydon has produced three Air Quality Action Plans with the current plan ending in 2017.
- 2.3 With the focus on air quality so high the time is now perfect to produce an integrated five year action plan to focus on local actions the Council can take to reduce emissions and minimise exposure of air pollutants to those who live and work in Croydon.
- 2.4 The Mayor of London is leading the way nationally on this issue and has recently launched ambitious and far ranging plans to improve air quality in the capital. Croydon supports those plans. We also want ambitious plans for our borough too, but we don't have all of the answers so this report recommends that we start public consultation to help shape the borough's next Air Quality Action Plan (AQAP).

3. London Mayor's action to tackle air pollution

- 3.1 In July 2016 the Mayor of London, Sadiq Khan, launched plans for the toughest crackdown on the most polluting vehicles by any major city around the world. He has made it clear air quality is one of his top priorities. With nearly 10,000 people dying early every year in London due to exposure to air pollution,

cleaning up London's toxic air is a major public health challenge that we must all seek to address.

- 3.2 The Mayor states that he is 'working hard to improve London's air through *'Clearing the air'*. His aim is for London to be one of the cleanest and greenest cities in the world. This will help ensure everyone who lives here can enjoy a great quality of life.
- 3.3 London breached its annual air quality limit just five days into 2017. The recent smogs in January and February 2017 prompted the Mayor to call for air quality alerts to be provided to the public in London and he has taken swift and decisive action to implement a new programme of air quality advice and alerts for the public. These alerts have been placed at bus stops, tube stations and road-sides across the capital to notify Londoners during the worst incidents of air pollution.
- 3.4 In addition to the 10 actions detailed below the Mayor believes that there is now a need for a new 21st Century Clean Air Act and he is calling on the Government to introduce new legislation for the 21st Century. Croydon emphatically supports this call and wants the Government to take urgent steps to introduce legislation that will empower London Boroughs and the GLA to take further and wider measures to improve air quality.
- 3.5 The Mayor has put in place ten measures to tackle air pollution in London:

i. Implementing the T-charge

The Mayor has confirmed that the £10 toxic 'T-Charge' (also known as the Emissions Surcharge) for the oldest most polluting vehicles travelling in central London will start in October this year. This will send a strong signal that now is the time to ditch the dirty diesel vehicles polluting our lungs. The T-Charge is a crucial part of tackling this public health emergency affecting the capital.

ii. Introducing the central London Ultra Low Emission Zone (ULEZ) in 2019, and then expanding it out to the North and South Circular

The Mayor will consult on introducing the central London ULEZ in 2019, which will tighten the emission standards for diesel vehicles. He is then proposing to make the ULEZ area 18 times larger and cover 3.8 million residents by expanding it out to the North and South circular roads. This is expected to reduce NOx emissions by about 50% in central London, 40% in inner London and 30% in outer London.

The council supports the proposals to extend the ULEZ to the North and South Circular and will lobby the Mayor to extend the ULEZ London wide for large vehicles and buses.

iii. **More than doubling funding for air quality**

TfL's new Business Plan includes £875m to tackle air quality - this more than doubles that committed under the previous administration (£425m). There will be opportunities for Croydon to apply for funding and we are actively engaged with the GLA to identify funding streams and programmes for which we can apply.

iv. **Putting the cleanest buses on the dirtiest routes**

The Mayor has announced 12 Low Emission Bus Zones, putting the greenest buses on the capital's most polluted routes. The Streatham to Brixton Low Emission Bus Zone will help speed the conversion of Croydon's bus fleet to Euro VI or better resulting in low emission buses on the 50, 250 and 255 routes. Croydon will benefit from the Mayor of London target of the whole fleet being Euro VI or better by 2020. In its response to the Mayor's consultation on the Ultra-Low Emissions Zone, the Council welcomed the proposal to extend the Zone across outer London for heavy vehicles (HGVs, buses etc) as early as 2019. However, if the 2019 target was not going to be aimed for more Low Emission Bus Zones should be introduced in the Borough focused on the town centre and London Road.

v. **Funding five innovative new Low Emission Neighbourhoods**

Successful applicants will see their neighbourhoods benefit from a suite of measures including car-free days, green taxi ranks for zero emission-capable cabs, and parking reserved for the cleanest vehicles. The Mayor has secured £11 million for these initiatives, which will all be delivered in inner London boroughs, where air pollution in London is most acute.

vi. **Auditing 50 of the most polluted schools**

City Hall will deliver 50 air quality audits at primary schools in areas exceeding legal limits of nitrogen dioxide (NO₂), engaging with schools to identify the most effective local measures to lower emissions and exposure. In Croydon we are exploring ways we can support and extend the monitoring that currently occurs, as part of our AQAP.

vii. **Lobbying government to start a national diesel scrappage fund**

The Mayor is lobbying the Treasury to fund his proposals for a fund to scrap up to 70,000 polluting vans and minibuses in London. Under the Mayor's proposals to Government, there would also be support to scrap up to 130,000 cars.

viii. **Introducing the largest hybrid bus fleet in Europe**

There are now over 2,300 hybrid buses – 24% of the entire fleet - in operation on London's streets, which can emit up to 50% less NOx than standard diesel buses. Croydon already has London's first all electric bus route, the 312.

ix. **Investing in the Healthy Streets approach**

TfL is committing £2.1bn of funding to create a city that is more pleasant to walk, cycle and move around.

The Mayor of London has yet to publish his Transport Strategy but has made his policy direction clear '.... for the city to be green, healthy and more attractive, I will look to reduce traffic and encourage cycling and walking on 'Healthy Streets'. (A City for All Londoners, Mayor of London, 2016)

Once his Transport Strategy is published Croydon and other local authorities will quickly make plans (Local Implementation Plans (LIPs)) to implement it locally. It is clear from TfL that the money it provides to Croydon and other local authorities to help deliver projects in LIPs, will be directed towards support the Mayor's Healthy Streets and cleaner, more active travel objectives.

x. **Issuing alerts during high pollution events**

During high and very high pollution episodes you will now see notifications at Tube stations, bus stops, river piers, and on digital signs along major roads. You can also sign up to airTEXT to receive air pollution alerts by email, text and voice message.

Croydon pioneered the airTEXT service at the time it was the first of its kind in Europe and possible worldwide. The service became London wide in 2007. airText sends air pollution alerts to vulnerable people who are affected by air pollution. The alerts provide advice on how best they can manage their symptoms, improving quality of life and hopefully reducing the need for visits to the doctor or hospital.

3.6 The Mayor of London is providing clear and strong leadership on this issue at a national and London level. This administration is committed to providing clear and strong leadership here in Croydon. We will be exploring a wide ranging set options, via our forthcoming consultation exercise, which will be reflected in our new Air Quality Action Plan.

3.7 Air Quality in Croydon was discussed at the Scrutiny committee on 31st January 2017 and included presentations from the GLA and Client Earth, an environmental protection organisation. Initial ideas of the options available to local authorities for inclusion in their AQAPs were shared with the committee who were supportive of most of the draft proposals. Although the committee's conclusions and recommendations are still to be formally agreed they will be taken full account of as part of the consultation process and development of the final action plan.

3.8 The proposals that were presented to the Scrutiny committee and that are likely to feature as part of Croydon's draft AQAP are as follows:

- Reduce emissions from developments and buildings
- Review/update the supplementary planning document for air quality
- Raise public health awareness
- Reduce service deliveries and freight into Croydon during certain times
- Reduce emissions from our own fleet of vehicles and from contractors' vehicles
- Localised solutions such as planting more greenery.
- Engagement with businesses
- Cleaner transport

3.9 We cannot develop our plan in isolation though and we will need the active support and participation of residents, businesses and our partners if we are to succeed in improving air quality in our borough. We also want them to suggest ideas and ways in which they and we can tackle this problem. We therefore plan to kick off an extensive consultation exercise with local and regional stakeholders as well as seeking views from the businesses and the public. We will work closely with the GLA to formulate our final plan and to ensure that our proposals complement the Mayor's proposed actions. Building on our past excellent record, we will continue to lead the way in London and intend to become an exemplar borough, sharing our ideas and results across the city via the South London Cluster Group and pan-London meetings.

4. CONSULTATION

4.1 Our consultation will include a local Air Quality Summit and we will be inviting a range of experts to contribute to the event. Stakeholders will be invited, including:

- Greater London Authority
- Client Earth
- Chartered Institute of Environmental Health (CIEH)
- Healthy Schools
- Business groups (BIDs etc)
- Public health
- Transport Team
- Kings College – Environmental Research Group
- Clinical Commissioning Group (CCG)
- South London air quality cluster group members
- Local community groups
- Members of the public

4.2 Consultation on a draft Air Quality Action Plan should include:

- details of which pollutants the authority will be taking action on, and an indication of the pollutant emission source/s;
- what other local authorities are doing or will need to do to meet the action plan's objectives;
- the timescales for implementing each proposed measure and the emissions (and concentration, if possible) reductions expected by the end of the relevant review and assessment round (or by the specified date in the 2000 Regulations); and
- details of other individuals, bodies or agencies whose involvement is needed to meet the plan's objectives and what the authority is doing to encourage their co-operation.

4.3 In addition to the above the council proposes to engage with the public to garner their ideas on how we can best tackle this issue. Many of the ideas are likely to include the need for people to change their current behaviour so it is important that we understand how we can best support and achieve this.

4.4 Secretary of State guidance indicates that whilst Local authorities should decide the timescale for consultation the recommendation is that the consultation exercise should take place over an eight to twelve weeks period.

4.5 The final AQAP will be produced after discussion at the Air Quality Summit (date to be finalised) and formal consultation. The steps in this procedure are as follows:

1. Draft plan produced for discussion at the summit
2. Air quality summit – this will be attended by partners, stakeholders and members of the public
3. Final draft plan prepared including suggestions/ideas from the summit
4. Consultation for 8 – 12 weeks which includes sending the draft plan to the GLA, DEFRA and neighbouring boroughs as well as it being available to the public
5. Revision of plan if required, taking into consideration responses to the consultation
6. Return to Cabinet during autumn 2017 for the final plan to be approved
7. Implementation

5 FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

5.1 Revenue and Capital consequences of report recommendations

	Current year	Medium Term Financial Strategy – 3 year forecast		
	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
Revenue Budget available				
Expenditure	302	302	302	302
Effect of decision from report				
Expenditure	0	0	0	0
Remaining budget	<u>302</u>	<u>302</u>	<u>302</u>	<u>302</u>
Capital Budget available				
Expenditure	70	70	0	0
Effect of decision from report				
Expenditure	0	0	0	0
Remaining budget	<u>70</u>	<u>70</u>	<u>0</u>	<u>0</u>

5.2 The effect of the decision

The revenue budget in the table above, relates to the staffing and supplies costs of the Air Quality team within Public Protection service.

Following the consultation results highlighted in section 4.1, additional funding will be sought. At this stage there is no impact on existing budgets and any additional work will not be undertaken until funding is secured.

TFL, through the LIP, has allocated £70k funding for both in 2016/17 and 2017/18 for air quality work. This funding covers an additional member of staff and air quality monitoring equipment.

5.3 Risks

There is a risk that if this report is not approved, there will be no funding secured to improve Air Quality, which will have financial consequences within the public health and social care budgets over a number of years.

5.4 Future savings/efficiencies

Although there are not expected to be future savings and efficiencies within the Air Quality teams revenue budget, improved air quality could result in efficiency savings in other council departments, for example public health, as a result of improved air quality and therefore the improved health of residents within the borough.

If all the funding requested for air quality is secured, it is estimated that an improvement (as an annual mean) in the levels of PM₁₀ of up to 4µg/m³ and in levels of NO₂ of up to 2 µg/m³ by the end of 2022.

(Approved by: Lisa Taylor, Director of Finance, Investment, and Risk, and Deputy S151 officer)

6. COMMENTS OF THE COUNCIL SOLICITOR AND MONITORING OFFICER

- 6.1 The Acting Solicitor to the Council comments that as this report is simply proposing a commencement of consultation on a draft plan as part of the statutory process of implementing an Air Quality Action Plan in line with the Council's obligations within the Council's Air Quality Management Area as detailed within the Consultation section. As such, provided the consultation requirements are adhered to, there are no direct legal consequences arising from the recommendations within this report.
- 6.2 (Approved for and on behalf of Jacqueline Harris-Baker Acting Council Solicitor and Acting Monitoring Officer)

7. HUMAN RESOURCES IMPACT

- 7.1 There are no immediate human resource impacts arising from the recommendations within this report.
- 7.2 Approved by: Jason Singh, Head of HR Employee Relations on behalf of the Director of HR.

8. EQUALITIES IMPACT

- 8.1 An equalities analysis has been carried out for the draft Air Quality Action Plan 2017 – 2022. Air quality is an important Public health issue in Croydon, it contributes to shortening the life expectancy of all Londoners and disproportionately impacts on the most vulnerable population, in particular the young and elderly. The aim of the plan is to put measures in place to improve the health and wellbeing of everyone living and working in Croydon.
- 8.2 The new plan will be consulted on with the following stakeholders: District Centres and Regeneration Team, Public health, Planning and Strategic Transport, Commissioning and Procurement Team, Healthy Schools, local community groups such as British Lung foundation, local residents, visitors, cycle forum, local businesses, developers and contractors. The council will be holding an Air Quality Summit and will be inviting representatives from these groups. Findings from this consultation will be used to inform the development of the Air Quality Action Plan. Any equality implications will be outlined in the Action Plan and assess the proposed actions to mitigate any negative impacts that have identified.
- 8.3 A close link has been shown between areas of high deprivation and pollution. Research has demonstrated that those living in more deprived areas are exposed to higher concentrations of air pollution, often because homes and residences of these groups are situated next to roads with higher

concentrations of emissions. Deprived communities suffer greater burdens from air-pollution-related death and sickness.

- 8.4 Studies also show that the greatest burden of air pollution usually falls on the most vulnerable in the population, in particular the young and elderly. Those particularly at risk include those with existing respiratory problems and chronic illnesses such as asthma and chronic obstructive pulmonary disease (COPD). There are approximately 690,000 asthma sufferers in London and 230,000 individuals suffering from COPD.
- 8.5 There is growing evidence showing that prenatal exposure to air pollution is associated with a number of adverse outcomes in pregnancy.
- 8.6 The main outcomes and benefits from the plan is making Croydon a secure and safer, cleaner and greener borough and make it a great place to work, learn and live. The actions are aimed at improving the environmental wellbeing of our residents and communities and to protect children and vulnerable people from harmful effects of air pollution. By tackling air quality this would contribute to increasing healthy life expectancy and reducing early death from cardio-respiratory diseases.
- 8.7 Improved air quality will have a beneficial effect on vulnerable groups with heart and lung disease. All the actions in the plan will have a positive impact on all residents, businesses and people coming to Croydon.

9. ENVIRONMENTAL IMPACT

- 9.1 Air quality Action Plans should include a quantification, where possible, of the improvement to air quality that each measure, proposed or implemented, is expected to have over time, with a clear date for meeting this target. However, in some cases it may be difficult to quantify the impact that certain measures have. For example, it is likely that it will not be possible to calculate the impact on concentrations of PM₁₀ and NO₂ that a permitting scheme to encourage low emission vehicles will have, but the definition of low emission vehicle that is used (relevant Euro standards, for example) and the number of permits issued will be useful information to include.

10. CRIME AND DISORDER REDUCTION IMPACT

- 10.1 The recommendations within this report do not give rise to crime and disorder reduction impacts.

11. REASONS FOR RECOMMENDATIONS/PROPOSED DECISION

As Croydon has declared an Air Quality Management Area there is a statutory requirement to submit an Air Quality Action Plan designed to improve the air quality within the area in accordance with statutory requirements and Secretary of State guidance. Once the plan is agreed the Council is required to undertake the actions identified within the plan.

12. OPTIONS CONSIDERED AND REJECTED

The only other option would be not to update the Air Quality Action Plan. It is a statutory requirement under the Environment Act 1995 for Local Authorities to submit an up to date Action Plan where they have, like Croydon has, declared an AQMA.

CONTACT OFFICER: Linda Johnson, Pollution team manager 0208726 6000 ext 61931.

BACKGROUND PAPERS: None

REPORT TO:	Cabinet 20 March 2017
AGENDA ITEM NO:	9
SUBJECT:	STAGE 1: RECOMMENDATIONS ARISING FROM SCRUTINY AND OVERVIEW COMMITTEE 10 JANUARY 2017 AND THE STREETS, ENVIRONMENT AND HOMES SCRUTINY SUB-COMMITTEE 31 JANUARY 2017
LEAD OFFICERS:	Richard Simpson, Executive Director ‘Resources’ and S151 Officer Stephen Rowan – Head of Democratic Services and Scrutiny
LEAD MEMBER:	Councillor Sean Fitzsimons Chair, Scrutiny and Overview Committee
WARDS:	All
CORPORATE PRIORITY/POLICY CONTEXT:	The constitutional requirement that Cabinet receives recommendations from scrutiny committees and to respond to the recommendations within two months of the receipt of the recommendations.

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations contained within this report:

1. RECOMMENDATIONS

Cabinet is asked to:

- 1.1 Receive the recommendations arising from the meetings of the Scrutiny and Overview Committee (10 January 2017) and the Streets, Environment and Homes Scrutiny Sub-Committee (31 January 2017) and to provide a substantive response within two months (ie. at the Cabinet meeting on 19 June 2017)

2. EXECUTIVE SUMMARY

- 2.1 Recommendations that have been received from the Scrutiny and Overview Committee and its Sub-Committees since the last Cabinet meeting are provided in the body of this report. The constitution requires that an interim or full response is provided within 2 months of this Cabinet meeting.

3. 10 JANUARY 2017 – SCRUTINY AND OVERVIEW COMMITTEE RECOMMENDATIONS

3.1 The Committee considered an item on Surrey Street Market; present were the Cabinet Member for Economy and Jobs and the Head of Employment and Investment. Subsequent to questions to those present, the Committee came to the following conclusions:

- 1) Surrey Street Market serves the whole of Croydon and welcomes the scale of investment in Surrey Street as the area had been neglected for far too long.
- 2) The committee agrees that Council should listen to the views of all stakeholders including traders, customers, local businesses and residents, and should review its approach to future consultations. With the agreed underlying policy objective of ensuring there is a thriving street market.
- 3) The Council should not lose sight of its original ideas for the market which was to improve the look of the market through an upgrade of the stalls.
- 4) Agreed that the refurbishment of Surrey Street can contribute to the growth of the evening and night-time economy but the council should have regard to the impact this may have on local residents.
- 5) That the council should not be so prescriptive over the make-up of the Sunday Market if there is a demand from stall holders to trade on a Sunday, as older markets do need to adapt to modern shopping patterns and many people now shop for the groceries on a Sunday.

The Committee made the following recommendations:

- 1) The Council should make explicit that one of its key objectives is to ensure a thriving street market in Surrey Street.
- 2) The physical refurbishment of the Surrey Street area needs to be future-proofed not just for the changing needs of the market, but also for the evening/night-time economy and for one-off events. This includes the installation of street lights and power supplies that accommodate these demands, and avoid the need for temporary supplies.
- 3) The Council further shows its commitment to having a thriving street market in Surrey Street by installing arches to the entrances of the market and to maximise potential benefits from the refurbishment by funding the upgrade of the market stalls.
- 4) The Council review its stakeholder management of market and surrounding area to give all a voice.
- 5) Review the trading arrangements of Sunday Market and the restrictions on who can trade.
- 6) When the Council reviews its licensing strategy that its key objective of a thriving Surrey Street is taken into account.

4. 31 JANUARY 2017 – STREETS, ENVIRONMENT AND HOMES SCRUTINY SUB-COMMITTEE RECOMMENDATIONS

4.1 The Sub-Committee considered an item on Air Quality; present were the Cabinet Member for Transport and Environment and the Cabinet Member for Families, Health and Social Care. Officers present included the Director of Safety, Public Protection Manager, Pollution Team Manager and the Head of Health and Wellbeing. There were also representatives from the Greater London Authority and ClientEarth. Subsequent to questions to those present, the Sub-Committee came to the following conclusions:

1. People are dying in Croydon because of the polluted air that they breathe and that Croydon is facing a health emergency.
2. It is important for the council to be bold in its actions to combat the air pollution in the borough, and should use all legal powers, including the use of new by-laws.
3. Welcomed the Cabinet Member giving scrutiny an opportunity to undertake pre-scrutiny of the Air Quality Action Plan;
4. Welcomed the inclusion of Public Health in the development of the new Air Quality Action Plan;
5. Noted the immense social and economic cost of the resultant public health crisis which was taking place and accepted it had a bigger impact on life expectancy than passive smoking or road accidents and was comparable to the economic cost of obesity.
6. Welcomed the proposed actions being taken by the council and the Mayor of London but accepted that neither had all the necessary powers needed to tackle this health emergency;
7. That central government had the key role in tackling this issue and there was an urgent need for a new Clean Air Act, and comprehensive diesel scrappage scheme. Continual co-operation with Europe post-Brexit was also necessary.
8. Supported the suggestions made within the draft report, however expressed caution in introducing congestion charging, and other similar schemes in the short-term; and suggested further actions for the council to consider.
9. Welcome proposed actions to tackle congestion and pollution in regards large scale construction projects in the Town Centre.
10. That the Council needed to continue to promote both walking and cycling and especially discourage short car journeys.
11. That the public had a role to play in improving Air Quality, including the type of vehicle they bought and drove, whether they drove them on days of high pollution; what type of gas central heating system they use; whether they bought or use wood burning stoves; had bonfires; or re-opened chimneys in their homes, and the type of fuel they burnt. All these activities contribute to air pollution and to the health emergency.
12. That local businesses, non-profit sector, and the public sector had a role to play in regards their transport policies, fleet purchase choices, logistics, staff commuting, flexible working practices.

The Committee made the following recommendations:

1. Support the overall aims of the draft report;
2. Recommend that Public Health intelligence be integrated into the formation of the final Air Quality Action Plan;
3. Recommend to Cabinet that an extensive Equalities Impact Assessment is completed for the final air Quality Action Plan which ensures no measures adversely affects residents with disabilities;
4. Recommend to Cabinet that an extensive education & publicity programme be undertaken to ensure the public are aware of the risks of air pollution;
5. Recommend to the Cabinet and Mayor of London that on days of high pollution that joint publicity should be undertaken including advising people to leave diesel cars at home, not to use wood burning stoves, open fire places, or light bonfires;
6. Recommend to the Cabinet Member for Transport and Environment that the Council join calls for a national diesel scrappage scheme;
7. Recommend to the Cabinet Member for Transport and Environment that the Council join calls for a new Clean Air Act which responds to the challenges of the 21st century;
8. Recommend to Cabinet that a new Smoke Control Order to be declared to cover the entire Borough and revoke the previous partial order;
9. Recommend to the Cabinet Member for Transport and Environment not to proceed with congestion charging, but to review whether the Croydon Parking Policy needs amending to discourage use of worst polluting diesel cars;
10. Recommend to the Cabinet Member for Transport and Environment ban bonfires in the borough, other than at times of festivals;
11. Recommend to the Cabinet Member for Transport and Environment that regulations on the use of wood burning stoves and chimneys, and the type of fuel used, be extended to cover the entire borough;
12. The Council undertake a publicity campaign, aimed of sellers and buyers of wooden logs and smokeless fuels, to remind customers of the law in regards wood burning stoves and open chimney fires and what legally is allowed to be burned;
13. Recommend to the Cabinet Member for Transport and Environment that trees be replanted across the borough with a particular focus on the most polluted areas;
14. Recommend to the Cabinet Member for Homes, Regeneration and Planning that its should be a requirement for all building sites to have temp green screens of trees to help tackle pollution generated on site;
15. Recommend to all councillors in Croydon to consider using ward funds to help tackle air pollution in the areas they represent by funding the planting of new trees in parks and streets;
16. Recommend to the Cabinet Member for Transport and Environment that proactive work be undertaken to tackle the issue of idling vehicles, in particular taxis around East Croydon station;
17. Recommend to Cabinet Member for Children, Young People and Learning and Cabinet Member for Transport, and the Cabinet Member for Homes, Regeneration and Planning to carry out a review of the effectiveness of School Travel Plans, whether they are currently "fit for

- purpose" in regards pupil safety, public health, congestion, and air quality, and report back on how they can be improved;
18. Recommend to the Cabinet Member for Children, Young People and Learning, to identify the schools on Croydon with the most pressing air quality issues and to work with the schools to reduce the impact of pollution;
 19. Recommend to the Mayor of London and the Cabinet Member for Transport and Environment that work to tackle air quality issues should build upon current projects and knowledge, rather than always start afresh;
 20. Recommend to the Mayor of London that the Ultra-Low Emission Zone be extended to include outer London boroughs;
 21. Recommend to the Mayor of London that all buses be retrofitted to ensure lower emissions and particulate levels, with buses using London Road to be a priority; and
 22. Recommend to Royal Mail (re-recommendation from a previous review) that they consider opening a parcel collection point in the centre of Croydon which will enable fewer car journeys for people to collect their parcels.

5. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

Not relevant for the purposes of this report.

6. COMMENTS OF THE BOROUGH SOLICITOR AND MONITORING OFFICER

The recommendations are in accordance with the constitution.

This requires that the Scrutiny report is received and registered at this Cabinet Meeting and that a substantive response is provided within 2 months (ie. **Cabinet, 19 June 2017** is the next available meeting).

7. HUMAN RESOURCES IMPACT

Not relevant for the purposes of this report.

8. EQUALITIES IMPACT

Not relevant for the purposes of this report.

9. ENVIRONMENTAL IMPACT

Not relevant for the purposes of this report.

10. CRIME AND DISORDER REDUCTION IMPACT

Not relevant for the purposes of this report.

CONTACT OFFICER:

Stephen Rowan, Head of Democratic Services
and Scrutiny

T: 020 8726 6000 X 62529

Email: stephen.rowan@croydon.gov.uk

BACKGROUND DOCUMENTS:

Background document 1: Reports to the Scrutiny and Overview Committee on 10 January 2017.

<https://secure.croydon.gov.uk/akscroydon/users/public/admin/kab14.pl?operation=SUBMIT&meet=18&cmte=SOC&grpid=public&arc=1>

Background document 2: Reports to the Streets, Environment and Homes Sub-Committee on 31 January 2017.

<https://secure.croydon.gov.uk/akscroydon/users/public/admin/kab14.pl?operation=SUBMIT&meet=4&cmte=SEH&grpid=public&arc=1>

REPORT TO:	Cabinet 20 March 2017
AGENDA ITEM NO:	10
SUBJECT:	STAGE 2: RESPONSE TO RECOMMENDATIONS ARISING FROM: SCRUTINY AND OVERVIEW COMMITTEE MEETING ON 1 NOVEMBER 2016 CHILDREN AND YOUNG PEOPLE SUB-COMMITTEE MEETING ON 6 DECEMBER 2016; STREETS, ENVIRONMENT AND HOMES SUB-COMMITTEE MEETING ON 22 NOVEMBER 2016
LEAD OFFICERS:	Richard Simpson, Executive Director 'Resources' and S151 Officer Stephen Rowan – Head of Democratic Services and Scrutiny
CABINET MEMBERS:	Councillor Timothy Godfrey, Cabinet Member for Culture, Leisure & Sport Councillor Alison Butler, Cabinet Member for Homes, Regeneration and Planning Councillor Alisa Flemming, Cabinet Member for Children, Young People and Learning Councillor Stuart Collins, Cabinet Member for Clean Green Croydon Councillor Hamida Ali, Cabinet Member for Communities, Safety and Justice
WARDS:	All
CORPORATE PRIORITY/POLICY CONTEXT:	The constitutional requirement that Cabinet receives recommendations from scrutiny committees and to respond to the recommendations within two months of the receipt of the recommendations.

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations contained within this report:

1. RECOMMENDATIONS

Cabinet is asked to:

- 1.1 The Cabinet is recommended to approve the response reports and action plans attached to this report (at Appendix A) and that these be reported to the Scrutiny and Overview Committee.

2. EXECUTIVE SUMMARY/DETAIL

- 2.1 This report asks the Cabinet to approve the full response reports arising from the stage 1 reports to the Cabinet meetings held on 12 December 2016 and 23 January 2017 including:

- Action plans for the implementation of agreed recommendations, or
- Reasons for rejecting the recommendations

and that these be reported to the Scrutiny and Overview Committee.

3. SCRUTINY RECOMMENDATIONS

- 3.1 The Scrutiny recommendations are contained in the schedule in the appendix to this report.
- 3.2 The detailed responses (including reasons for rejected recommendations) and action plans (for the implementation of agreed recommendations) are contained in the appendices.

4. CONSULTATION

Not relevant for the purposes of this report.

5. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

Not relevant for the purposes of this report.

6. COMMENTS OF THE COUNCIL SOLICITOR AND MONITORING OFFICER

The recommendations are in accordance with the constitution.

7. HUMAN RESOURCES IMPACT

Not relevant for the purposes of this report.

8. HUMAN RESOURCES IMPACT

Not relevant for the purposes of this report.

9. EQUALITIES IMPACT

Not relevant for the purposes of this report.

10. ENVIRONMENTAL IMPACT

Not relevant for the purposes of this report.

11. CRIME AND DISORDER REDUCTION IMPACT

Not relevant for the purposes of this report.

CONTACT OFFICER:

Stephen Rowan, Head of Democratic Services
and Scrutiny
T: 020 8726 6000 X 62529
Email: stephen.rowan@croydon.gov.uk

BACKGROUND DOCUMENTS:

Background document 1: Reports to the Scrutiny and Overview Committee on 1 November 2016.

<https://secure.croydon.gov.uk/akscroydon/users/public/admin/kab14.pl?operation=SUBMIT&meet=17&cmte=SOC&grpId=public&arc=1>

Background document 2: Reports to the Children and Young People Sub-Committee on 6 December 2016.

<https://secure.croydon.gov.uk/akscroydon/users/public/admin/kab14.pl?operation=SUBMIT&meet=29&cmte=CYP&grpId=public&arc=1>

Background document 3: Reports to the Streets, Environment and Homes Sub-Committee on 22 November 2016.

<https://secure.croydon.gov.uk/akscroydon/users/public/admin/kab14.pl?operation=SUBMIT&meet=3&cmte=SEH&grpId=public&arc=1>

Appendix A

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
Question time with the Cabinet Member for Culture, Leisure and Sport (A65/16) - At its meeting on 1 November 2016, the Scrutiny and Overview Committee RESOLVED that::						
1. The Council's Bylaws relating to Parks and Open Spaces to be reviewed to ensure they remain relevant and enforceable.	Place Dept Cllr Godfrey	Accept – during 17-18 financial year we will look at Bylaws within the context of existing more recent legislation to identify whether more relevant and effective enforcement mechanisms can be adopted.	Tim Naylor/ Verena Trend	None currently identified	Review to be complete by March 2018.	SOC 11 April 2017
2. Council IT systems supporting services in parks and open spaces are improved to provide greater integration between the different performance management software systems and the council's resident reporting platforms	Place Dept Cllr Godfrey	Accept	Steve Iles/ Tom Lawrence/ Rowland Gordon	This is being funded by ICT Capital Funding	Streets review of contract management systems is underway. Work is progressing through 17/18 financial year to introduce an integrated system by March 2018.	SOC 11 April 2017
3. The Scrutiny & Overview Committee be invited to participate in pre-decision discussions on the re-commissioning of contracts relating to leisure services and grounds maintenance, specifically with regard to the outcomes to be delivered by new contracts	Place Dept Cllr Godfrey	Reject in part Due to timescales, it will not be possible to fully participate in pre-discussions. However, Officers and the Cabinet Member will liaise with Chair of Scrutiny to ensure the Committee are fully briefed.	Steve Iles/ Tom Lawrence/	None	None	SOC 11 April 2017

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Gypsy and Traveller Welfare Mini-Review (A67/16) - At its meeting on 1 November 2016, the Scrutiny and Overview Committee RESOLVED that::						
<p><i>On accommodating Gypsies and Travellers, the Cabinet is recommended to:</i></p> <p>1. Ensure that Cabinet Members with individual portfolio responsibilities for services affecting Gypsies and Travellers work together in conjunction with a named lead officer in order to co-ordinate the collective Cabinet response to the needs of this community, help unblock any problems they have in accessing services, advocate best practice within the Council and its partners and support bids for funding.</p>	<p>Place and People Depts All Cabinet Members</p>	<p>Accept</p>	<p>Shifa Mustafa & Mark Fowler</p>	<p>None</p>	<p>Ongoing</p>	<p>SOC 11 April 2017</p>
<p>2. Ask the Gateway service to establish a tailored approach to respond to Gypsy and Traveller needs, specifically in relation to cultural aspects of housing allocation and provision.</p>	<p>People dept Cllr Woodley</p>	<p>Reject Our gateway offer is open to all residents, where we offer a wider range of support assisting a variety of customers and vulnerabilities. We can revisit to ensure this group is aware of the options already in place.</p>	<p>Mark Fowler</p>	<p>Not applicable</p>	<p>Not applicable</p>	<p>SOC 11 April 2017</p>

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3. Urge the Mayor of London to take a pan-London approach to the provision of transit sites across London to cater to Gypsies and Travellers passing through as this would result in fewer unauthorised encampments on both public and private land across the capital.	People Dept Cllr Butler	Accept The Council will formally write to the Mayor to highlight the issue and encourage a pan-London approach.	Steve Dennington	None	To be completed by Autumn 2017	SOC 11 April 2017

<p>4. Actively work with neighbouring boroughs to investigate whether the provision of pan-borough transit site(s) is viable to help provide accommodation for travellers passing through the area as working with other boroughs is likely to reduce the amount of time the site(s) would be left empty.</p>	<p>Place Dept Cllr Butler</p>	<p>The Duty to Cooperate is a statutory requirement when preparing a Local Plan.</p> <p>Consequently, Croydon has engaged with neighbouring authorities with regard to the provision of Gypsy and Traveller accommodation informed by the Councils' Gypsy and Traveller Accommodation Assessments. This has been a valuable arena for understanding the need for sites in Croydon and in neighbouring authorities.</p> <p>The Croydon Gypsy and Traveller Accommodation Assessment does not identify a need for transit accommodation in Croydon. The need identified is for permanent pitches and an emergency stopping Place. Therefore, the Croydon Local Plan does not include an allocation for a transit site.</p> <p>Should a proposal for a transit site come forward through other routes any planning application would be considered on its merits against the Local Plan policy.</p> <p>Reject – provision of a transit site is not required through the Local Plan.</p>	<p>Heather Cheesbrough and Steve Dennington</p>	<p>Not applicable</p>		<p>SOC 11 April 2017</p>
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5. Investigate whether the development of pan-borough transit site(s) would allow the strategic use of S62a powers (under the Criminal Justice and Public Order Act 1994).	Place Dept Cllr Ali	Reject. The response to recommendation 4 states that there is no planning need for a transit site and no current proposals to put one in place so it is currently unnecessary to explore whether the police would use these powers. Should a proposal for a transit site in Croydon be put forward at a later date then the process for managing unauthorised encampments, including the use of various powers, would be explored.	Chris McAvoy	Not applicable	Not applicable	SOC 11 April 2017
6. Monitor the new combined transit and permanent site operated by Brighton & Hove council in order to assess its viability and whether it achieves its desired outcomes including reducing the number of unauthorised encampments within the city while providing a self-funded site.	Place Dept Cllr Ali	Accept – while the Council cannot 'monitor' the Brighton & Hove site it will review and learn from the impact of introducing the combined site.	Chris McAvoy	None	June 2017	SOC 11 April 2017

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7. Explore the option of making an application to the Mayor of London for funding from the Affordable Homes Fund for the development and refurbishment of sites and funding for a Gypsy and Traveller liaison officer.	Place Dept Cllr Butler	Accept. This source of funding and other sources are likely to be required to contribute to funding the new permanent site identified in the Local Plan, once the outcome of the Local Examination in Public is known and the Local Plan is adopted.	Heather Cheesbrough and Steve Dennington	None	It is anticipated the Local Plan will be adopted in late 2017, so any funding application would follow Local Plan adoption.	SOC 11 April 2017
8. Understand that it is vital that Pitch Allocation Policies for any new permanent site(s) are carefully drawn up and include clear and transparent procedures for allocating pitches and that they are developed in conjunction with Gypsy and Traveller communities.	People Dept Cllr Butler	Accept	Mark Meehan	None	Following completion of new permanent site(s)	SOC 11 April 2017

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<p>9. Make sure the council is at the cutting edge of design so any site can be future proof and successfully house both English Gypsies and Irish Travellers. Additionally even though it is not relevant today but other groups such as New Travellers should be considered at the design stage.</p>	<p>Place Dept Cllr Butler</p>	<p>Accept, in terms of ensuring an appropriate high quality design response to the detailed brief for site design</p> <p>The detailed brief for the design of the permanent site identified in the Local Plan will be informed by detailed research to ensure the most appropriate design solution that delivers a cost effective, fit for purpose and attractive environment.</p> <p>In such a scenario of mixed occupancy, it is understood that site management is equally important as the physical design.</p>	<p>Heather Cheesbrough and Steve Dennington</p>	<p>None</p>	<p>The detailed design for the permanent site identified in the Local Plan will follow the Local Plan adoption and support the necessary subsequent planning application.</p>	<p>SOC 11 April 2017</p>

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
<p>10. Investigate the possibility of some Lathams Way residents moving to the new permanent site to make renovation of Latham's Way easier and cheaper, produce two mixed English/Irish camps and give Lathams Way a fresh start so the council can manage and take "ownership" of the site. In addition if a mixed permanent/transit site was to be considered Lathams Way would then be a candidate as it would have space and is located on a major arterial road.</p>	<p>People and Place Depts Cllr Butler</p>	<p>Reject</p> <p>The permanent site identified in the Local Plan, proposed at Purley Oaks Depot, would accommodate circa 20 pitches. At Lathams Way there are 19 plots provided.</p> <p>Both Lathams Way and the Purley Oaks Depot site are required to meet permanent pitch / site need. The additional pitches at the proposed permanent site in the Local Plan are required to meet the current unmet need, which are priority in planning and housing terms.</p> <p>With regard to the reference to a transit site the Croydon Gypsy and Traveller Accommodation Assessment does not identify a need for transit accommodation in Croydon.</p>	<p>Not applicable</p>	<p>Not applicable</p>	<p>Not applicable</p>	<p>SOC 11 April 2017</p>

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
11. Consider the immediate use of negotiated stopping places and the use of 'social contracts' (as exemplified by Leeds GATE) for Gypsy and Traveller families known to have connections to the borough.	People Dept Cllr Woodley	Reject. There is adequate service provision in place, however consideration would be given in the event of any representation being received in the future.	Not applicable	Not applicable	Not applicable	SOC 11 April 2017
12. Undertake early engagement with Traveller family groups that are at risk of repeated evictions and allow creative and tailored approaches to provision of permanent sites in order to stop repeated evictions for the family and reduce costs to the council and Police.	Place Dept Cllr Butler	Reject – no further action required from the planning perspective. The borough's Gypsy and Traveller community were engaged in the formulation of the Council's Gypsy and Traveller accommodation assessment. The Council's planning response to meeting need and addressing unauthorised encampments is the permanent site identified in the Local Plan.	Not applicable	None	None	SOC 11 April 2017

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
13. Provide Biffa bins, waste services and portaloos to Gypsies and Travellers at unauthorised encampments and negotiated stopping places to help reduce waste and clean-up costs.	Place Dept Cllr Collins	Reject – this is impractical and will be heavily resource intensive. The delivery of bins and loos and then emptying them will cause an administrative and financial burden that is not currently in place. This would only apply to encampments on council land, which are generally evicted within a few days so managing all of this within the team is not practical. The safety team already provide bin bags for some unauthorised encampments, which is considered adequate	Not applicable	Not applicable	Not applicable	SOC 11 April 2017
14. Establish Member learning and development sessions to increase knowledge and understanding of Gypsy and Traveller issues (see point 5.20, page 35, GTANA 2013).	Resources Dept Cllr Hall	Accept. This will be passed to the Member Learning and Development Panel to action.	Stephen Rowan	Costs can be met from the Members' Learning & Development budget	Will be considered at the first meeting of the Panel in 2017/18.	SOC 11 April 2017
15. Continue the good work already achieved in educating residents about un-licensed waste removal operators and encourage the Gypsy and Traveller community to get involved with "Don't Mess With Croydon".	Place Dept Cllr Ali	Accept – The Safety team already do this to some degree. All that is required is to give the existing information on waste carriers to the gypsy and traveler community.	Chris McAvoy	None	Immediately	SOC 11 April 2017

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16. Instruct the council's press office to make sure good news stories about Gypsies and Travellers are promoted and help the Traveller community build a good relationship with the local press and, therefore, the wider community.	Resources Dept Cllr Watson	Accept in part - The council's media team promotes the work of the council and would proactively publicise any positive news stories about the work the council is doing with the traveller community, and would seek to encourage the local media to do the same.	Helen Parrott	None	Ongoing	SOC 11 April 2017
<i>On Social Exclusion of Gypsies and Travellers, the Cabinet is recommended to:</i> 17. Work with Health partners to ensure that the social isolation and exclusion needs of Gypsies and Travellers are considered within the joint commissioning and volunteering priorities identified by the Fairness Commission, particularly in relation to 'Leaving No Child Behind'.	People Dept Cllr Woodley	Accept – equality impact assessments of commissioning decisions already ensure that impact on all communities is considered. We will explore with Health partners where further opportunities can be found.	Rachel Soni	None	Ongoing	SOC 11 April 2017
18. Consider using existing resources to develop an outreach service to cover the healthcare and mental health needs of families possibly using peer Health and Education mentors drawn from Gypsy and Traveller communities.	People Dept Cllr Woodley	Accept - insofar as we will explore if opportunities exist within current resources to deliver such provision.	Rachel Soni	None	February 2018	SOC 11 April 2017

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
<p>19. Explore the potential for role models and mentors to be identified to support, guide and encourage other young people from Gypsy and Traveller communities to stay in education and/or training from Key Stage 3 and beyond (as highlighted in the 2010 DfE report Improving the outcomes for Gypsy Roma and Traveller Pupils).</p>	<p>People Dept Cllr Flemming</p>	<p>Accept, in terms of, sharing this recommendation with the schools and encouraging them to explore this.</p> <p>We will ask schools to explore where successful role models and mentors can be utilised to support pupils in staying in education and training and encourage them to share their good practice.</p>	<p>Shelley Davies</p>	<p>None</p>	<p>Before end of Summer term 2017</p>	<p>SOC 11 April 2017</p>
<p>20. Encourage all schools and academies to share best practice on the particular cultural needs of Gypsy and Traveller pupils particularly from Key Stage 3, including those needing special education needs support.</p>	<p>People Dept Cllr Flemming</p>	<p>Accept - Schools are required to ensure that their curriculum meets the needs of all pupils and as such will ensure that pupils are aware of the cultures of all pupils both within the school and the local community.</p> <p>We will share the recommendations from this report to all schools including those with Key Stage 3 pupils and remind them of any best practice in supporting the needs of Gypsy and Traveller pupils including those with special educational needs.</p>	<p>Shelley Davies</p>	<p>None</p>	<p>Before end of Summer term 2017</p>	<p>SOC 11 April 2017</p>

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
21. Explore the opportunity for vocational courses to be offered in Croydon for young people aged 14+ including Gypsy and Traveller young people.	People Dept Cllr Flemming	Accept - We currently offer a range of vocational courses for our young people at both our schools and colleges.	David Butler	None	Provision already in place	SOC 11 April 2017
22. Consider the schools admissions process and in particular undertake targeted work to prevent late applications, provide support for online applications and to take into account 'home to school' distance during the school admissions process in order to help drive up attendance at school.	People Dept Cllr Flemming	Reject – There are currently insufficient resources available for specifically targeted work. However, all of the Council's admission arrangements are fully compliant with our duties under equalities legislation and support is available for all residents to access the online application system.	Not applicable	Not applicable	Not applicable	SOC 11 April 2017
23. Review its funding for Croydon's TES to ensure that this valuable service, which supports pupils, parents and schools and increases the likelihood of Gypsy and Traveller pupils accessing and staying in education, is protected from further cuts.	People Dept Cllr Flemming	Completed – this has been reviewed and the Council has prioritised its spend.	Not applicable	Not applicable	Not applicable	SOC 11 April 2017
24. Encourage schools and academies to promote Gypsy Roma Traveller History Month so that Gypsy and Traveller culture, language and history receive greater recognition.	People Dept Cllr Flemming	Accept, in terms of, sharing this recommendation with the schools and encouraging them to explore opportunities to promote the Month.	David Butler	None	June 2017	SOC 11 April 2017

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At its meeting on 6 December 2016, the Children and Young People Scrutiny Sub-Committee RESOLVED to:						
<p>1.1 In view of:</p> <ul style="list-style-type: none"> the proven effectiveness of mentoring in raising young people's aspirations as they prepare for exams and explore future careers current budget constraints currently restricting access to this form of support <p>The Council is recommended to work with schools, businesses and the third sector to identify innovative ways of increasing the pool of effective local mentors, to encourage all pupils in the borough to raise their aspirations and work towards more ambitious qualifications and careers.</p>	<p>People Dept</p> <p>Cllr Flemming</p>	<p>Accept</p> <p>Council Officers are, and will continue to work with employers and 3rd party providers (offering access to mentors) to make available to local schools and colleges a range of support including mentoring opportunities for children and young people.</p>	<p>Julie Ralphs</p>	<p>None.</p> <p>The aim is to maximise funded support already available and to encourage local employers via our commissioning leverage, social responsibility commitments and organisational volunteering programmes.</p>	<p>Immediately and ongoing</p>	<p>CYP TBC June 2017</p>

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At its meeting on 22 November 2016, the Streets, Environment and Homes Sub-Committee Committee RESOLVED that::						
<p>Question Time: Cabinet Member Clean Green Croydon</p> <p>4. Recommend the Cabinet Member for Clean Green Croydon lobby for the requirement for businesses, cafes, shops and restaurants to publicise waste licences.</p>	Cllr Collins	Accept	Mark Di Giorgio		This is being addressed as part of the Demand Management Programme from 2017/18.	SEH 28 March 2017
<p>5. Recommend the Cabinet Member for Clean Green Croydon works to ensure all landlords provide appropriate waste facilities.</p>	Cllr Collins	Accept	Tom Lawrence		This is being addressed as part of the Demand Management Programme from 2017/18.	SEH 28 March 2017
<p>6. Recommend the Cabinet Member for Clean Green Croydon keep councillors aware of the results of the surveys carried out at the recycling centres.</p>	Cllr Collins	Accept	Tom Lawrence / David Webb		Quarterly customer satisfaction surveys are a requirement as part of HRRC surveys, headline reports of these will be provided to the Cabinet Member to include in his Bulletin.	SEH 28 March 2017

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7. Recommend the Cabinet Member for Clean Green Croydon circulate information to all councillors regarding the disposal of paint waste service and publicise the information more for residents.	Cllr Collins	Accept	Tom Lawrence / David Webb		Information on how to safely dispose/reuse paint will be provided on the Council's website and made available to the Cabinet Member for inclusion in his Bulletin.	SEH 28 March 2017
8. Recommend the Cabinet Member for Clean Green Croydon lobby government for a national campaign, similar to the Keep Britain Tidy campaign, on the proper disposal of waste by supporting recycling and the reporting of flytipping.	Cllr Collins	Accept	Tom Lawrence	Not known	This is being addressed as part of the Demand Management Programme from 2017/18.	SEH 28 March 2017
9. Recommend the Cabinet Member for Clean Green Croydon support a local educational engagement campaign on recycling.	Cllr Collins	Accept	Joanna Dixon		This is being addressed as part of the Demand Management Programme from 2017/18.	SEH 28 March 2017

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
<p>South London Waste Partnership</p> <p>1. Recommend that any savings in the new contract be reviewed as to whether they can be brought forward into the current contract.</p>	Cllr Collins	Accept – As reported to Cabinet in January, Capital Investment of £1.28m has been made by the Council to bring current standards into line with those of the new contract. This will be fully rolled out by July 2017. The savings generated have been reinvested into additional street cleaning.	Steve Iles / Tom Lawrence	Capital investment of £1.28M	July 2017.	SEH 28 March 2017
<p>2. Recommend that the Cabinet Member and officers review the role of Street Champions in view of increasing the number of Street Champions and to review their remit so they have a greater engagement and understanding of the new contract.</p>	Cllr Collins	Accept	Tracey Bellamy		This will be ongoing though 2017/18	SEH 28 March 2017
<p>3. Recommend that a future update to the app will enable users to provide feedback on the report and the opportunity to report litter.</p>	Cllr Collins	Accept with the caveat that we will investigate the potential for developing the app	Sarah Cullen / Steve Iles		Currently working with the service to understand priorities for service feedback and appropriate timing.	SEH 28 March 2017

SCRUTINY RECOMMENDATION	DEPT AND CABINET MEMBER RESPONDING	ACCEPT/ REJECT RECOMMENDATIONS (inc. reasons for rejection)	IDENTIFIED OFFICER	ANY FINANCIAL IMPLICATIONS	TIMETABLE FOR IMPLEMENTATION OF RECOMMENDATIONS IF ACCEPTED (ie Action Plan)	DATE OF SCRUTINY MEETING TO REPORT BACK
4. Recommend that the Council and Veolia ensure they futureproof any new technology and reporting mechanisms.	Cllr Collins	Accept	Steve Iles / Tom Lawrence		Being delivered as part of the SLWP mobilisation process there is a full to ensure there is full integration with Veolia's system and Croydon CRM. Due Oct 2018 although some elements may be brought forward where beneficial and practical.	SEH 28 March 2017

Croydon Council

REPORT TO:	Cabinet 20th March 2017
AGENDA ITEM:	11
SUBJECT:	Investing in our borough
LEAD OFFICER:	Sarah Ireland, Director of Commissioning and Improvement Richard Simpson, Executive Director Resources
CABINET MEMBER:	Councillor Simon Hall Cabinet Member for Finance and Treasury
WARDS:	All
<p>CORPORATE PRIORITY/POLICY CONTEXT/AMBITIOUS FOR CROYDON: Effective outcome based commissioning and prudent financial transactions contribute to all corporate priorities.</p> <p>The Council's commissioning strategy sets out the approach to commissioning and procurement and puts delivery of outcomes at the heart of the decision making process. As the Council develops more diverse service delivery models, it is important to ensure that our contractual and partnership relationships are not only aligned to our corporate priorities but also represent value for money for citizens and taxpayers, contributing to the growth agenda for Croydon. The contracts (awarded or recommended for award) and partnership arrangements included in this report will support the Council to achieve the Ambitious for Croydon outcome "to be innovative and enterprising in using available resources to change lives for the better."</p>	
<p>FINANCIAL SUMMARY: There are no direct costs arising from this report.</p>	
<p>KEY DECISION REFERENCE NO.: There are key decisions referred to in this report, but approval of the recommendations in Section 1 of this report do not constitute key decisions.</p>	

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations below

1. RECOMMENDATIONS

1.1 The Cabinet is requested to note:-

1.1.1 The list of delegated award decisions made by the Director of Strategy Communities and Commissioning, between 19/01/2017 – 15/02/2017.

1.1.2 The contract over £500,000 in value anticipated to be awarded by the Executive Director of Place in consultation with the Cabinet Member of Homes, Regeneration and Planning: which is the subject of a separate item on this agenda

2. EXECUTIVE SUMMARY

- 2.1 This is a standard report which is presented to the Cabinet, for information, at every scheduled Cabinet meeting to update Members on:
- Contracts anticipated to be awarded under delegated authority from the Leader by the nominated Cabinet Member, in consultation with the Cabinet Member for Finance and Treasury and with the Leader in certain circumstances, before the next meeting of Cabinet.
 - Delegated contract award decisions made by the Director of Strategy Communities and Commissioning 19/01/2017 – 15/02/2017.
 - Property acquisitions and disposals to be agreed by the Cabinet or the Cabinet Member for Finance and Treasury (as appropriate) either as part of this agenda or before the next meeting of Cabinet.
 - Contract awards to be agreed by the Cabinet at this meeting which are the subject of a separate agenda item;
 - Partnership arrangements to be agreed by the Cabinet at this meeting which are the subject of a separate agenda item;

3. DETAIL

- 3.1 Section 4.1 of this report lists the delegated award decisions made by the Director of Strategy, Communities and Commissioning, between 19/01/2017 – 15/02/2017.
- 3.2 Section 4.2 of this report lists the contract award recommended to the Cabinet for approval at this meeting. This contract award is the subject of a separate agenda item and is itemised in this report for information only.
- 3.3 Procurement strategies where the value of the proposed contract is above £5,000,000 and approved under the Leaders delegation by, as appropriate, Executive Directors for Place, People and Resources departments in consultation with the Cabinet Member for Finance and Treasury are available on the Croydon Council website found via this link [Procurement Strategies](#)
- 3.4 The Council's Procurement Strategy and Tenders & Contracts Regulations are accessible under the Freedom of Information Act 2000 as part of the Council's Publication Scheme. Information requested under that Act about a specific procurement exercise or contract held internally or supplied by external organisations, will be accessible subject to legal advice as to its commercial confidentiality, or other applicable exemption, and whether or not it is in the public interest to do so.

4. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

4.1 Delegated award decisions made by the Director of Strategy Communities and Commissioning

4.1.1 Revenue and Capital consequences of delegated decisions made by the Director of Strategy, Communities and Commissioning for contract awards between £100,000 & £500,000 and contract extension awards (no limit to value) that were previously approved as part of the original contract award recommendation.

Contract Title	Contract Revenue Budget	Contract Capital Budget	Dept
Smoking Cessation extension	£80,000 for six month extension		Resources
NHB Thornton Heath High Street Improvements Programme – Building Fronts Project		£454,740	Place
Managing Demand: Support to redesign of Back Office (Internal Support) Services	£478,800		Resources
Children Education Management System – EMS*	£275,000		Resources
Housing Open Management System – OHMS*	£195,005		Resources
Children’s Social Care System – CRS*	£111,000		Resources

Contract Title	Contract Revenue Budget	Contract Capital Budget	Dept
First Base Lodging & Supported Lodging Schemes	£228,667		People
Generic Floating Housing Support	£255,396		People

*contract extensions to align with the People's ICT recommissioning programme currently underway.

4.2 Revenue and Capital consequences of contract award decisions to be taken by the Executive Director of Place which are the subject of a separate agenda item.

Contract Title	Contract Revenue Budget	Contract Capital Budget	Dept
Award of Contracts for New Addington Leisure Centre & Housing Redevelopment		£24.76m	Place

Approved by: Lisa Taylor, Director of Finance, Investment and Risk and Deputy Section 151 Officer

5. COMMENTS OF THE COUNCIL SOLICITOR AND MONITORING OFFICER

5.1 The Acting Council Solicitor comments that the information contained within this report is required to be reported to Members in accordance with the Council's Tenders and Contracts Regulations and the Council's Financial Regulations in relation to the acquisition or disposal of assets..

Approved for and on behalf of Jacqueline Harris-Baker, Acting Council Solicitor and Acting Monitoring Officer

6. HUMAN RESOURCES IMPACT

- 6.1 There are no immediate HR issues that arise from the strategic recommendations in this report for LBC staff. Any specific contracts that arise as a result of this report should have their HR implications independently assessed by a senior HR professional.

Approved by: Jason Singh, Head of HR Employee Relations on behalf of the Director of HR

7. EQUALITY IMPACT

- 7.1 An Equality Analysis process has been used to assess the actual or likely impact of the decisions related to contracts mentioned in this report and mitigating actions have been defined where appropriate.
- 7.2 The equality analysis for the contracts mentioned in this report will enable the Council to ensure that it meets the statutory obligation in the exercise of its functions to address the Public Sector equality duty (PSED). This requires public bodies to ensure due regard to the need to advance equality of opportunity; foster good relations between people who share a “protected characteristic” and those who do not and take action to eliminate the potential of discrimination in the provision of services.
- 7.3 Any issues identified through the equality analysis will be given full consideration and agreed mitigating actions will be delivered through the standard contract delivery and reporting mechanisms.

8. ENVIRONMENTAL IMPACT

- 8.1 Any issues emerging in reports to the relevant Cabinet member will require these considerations to be included as part of the standard reporting requirements, and will not proceed without full consideration of any issues identified.

9. CRIME AND DISORDER REDUCTION IMPACT

- 9.1 Any issues emerging in reports to the relevant Cabinet Member will require these considerations to be included as part of the standard reporting requirements, and will not proceed without full consideration of any issues identified.

CONTACT OFFICER:

Name:	Genine Whitehorne
Post title:	Head of Strategy, Communities and Commissioning (Resources)
Telephone no:	60584

BACKGROUND DOCUMENTS:

The following public background reports are not printed with this agenda, but are available as background documents on the Croydon Council website agenda which can be found via this link [Cabinet agendas](#)

None

CONFIDENTIAL BACKGROUND DOCUMENTS- EXEMPT FROM PUBLIC DISCLOSURE

The following Part B background documents are exempt from public disclosure because they contain exempt information as defined in paragraph no. 3 of Schedule 12a to the Local Government Act 1972 (as amended).

None