

**Table 1: Indicative MTFS Capital Programme**

Description	Budget 2021/22	Budget 2022/23	Budget 2023/24	Total MTFS budget	Three year funding source			
					Funding Borrowing	Funding Growth Zone	Other funding (Grants, CIL, other)	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Disabled Facilities Grant	2,400	2,400	2,400	7,200	0	0	7,200	0
Empty Homes Grants	500	0	0	500	500	0	0	0
Bereavement Services - burial land	600	0	0	600	600	0	0	0
Bereavement services - crematorium	465	0	0	465	465	0	0	0
<b>Health, Wellbeing and Adults</b>	<b>3,965</b>	<b>2,400</b>	<b>2,400</b>	<b>8,765</b>	<b>1,565</b>	<b>0</b>	<b>7,200</b>	<b>8,765</b>
Education – Fire Safety Works	1,200	300	0	1,500	0	0	0	0
Education – Fixed term expansion	260	34	0	294	0	0	0	0
Education – Major Maintenance	2,945	3,000	3,000	8,945	0	0	0	0
Education – Permanent Expansion	180	44	0	224	0	0	0	0
Education – Special Educational Needs	8,892	352	555	9,799	0	0	0	0
Education - other	200	0	0	200	0	0	0	0
Education Funding	0	0	0	0	2,330	0	18,632	20,962
<b>Children, Families and Education Sub Total</b>	<b>13,677</b>	<b>3,730</b>	<b>3,555</b>	<b>20,962</b>	<b>2,330</b>	<b>0</b>	<b>18,632</b>	<b>20,962</b>
Asset Management	155	0	0	155	155	0	0	155
Clocktower chillers	462	0	0	462	462	0	0	462

## Appendix 1

Corporate Property	2,000	2,000	2,000	6,000	6,000	0	0	6,000
Feasibility Fund	330	330	330	990	990	0	0	990
Fieldway Cluster (Timebridge community centre)	121	0	0	121	121	0	0	121
Grounds Maintenance Insourced Equipment	1,200	0	0	1,200	1,200	0	0	1,200
Leisure centre invest to save	140	70	0	210	210	0	0	210
Libraries Investment	1,610	0	0	1,610	1,610	0	0	1,610
Measures to mitigate illegal encampments	73	73	73	219	219	0	0	219
Museum archives	100	0	0	100	100	0	0	100
Parking	475	475	0	950	950	0	0	950
Play equipment	815	0	0	815	505	0	310	815
Safety - Digital Upgrade of CCTV	655	0	0	655	655	0	0	655
SEN Transport	1,275	0	0	1,275	1,275	0	0	1,275
Signing	112	0	0	112	112	0	0	112
Waste and Recycling	1,558	0	0	1,558	1,558	0	0	1,558
Waste and Recycling - Don't Mess with Croydon	768	0	0	768	768	0	0	768
<b>Place sub-total</b>	<b>11,849</b>	<b>2,948</b>	<b>2,403</b>	<b>17,200</b>	<b>16,890</b>	<b>0</b>	<b>310</b>	<b>17,200</b>
ICT Refresh & Transformation	6,200	6,200	6,200	18,600	18,600	0	0	18,600
People ICT Programme	1,521	0	0	1,521	1,521	0	0	1,521
Uniform ICT upgrade	0	0	3,719	3,719	3,719	0	0	3,719
Finance and HR System	400	0	0	400	400	0	0	400

## Appendix 1

<b>Resources sub-total</b>	<b>8,121</b>	<b>6,200</b>	<b>9,919</b>	<b>24,240</b>
<b>Programmes under review</b>				
Highways	17,231	8,051	tbc	25,282
Electric Vehicle Charging Points	500	0	0	500
Growth Zone	10,900	21,000	14,000	45,900
RIF - Brick by Brick Borrowing	tbc	tbc	tbc	tbc
New Addington wellbeing centre	2,979	10,833	0	13,812
Park Life	3,758	4,773	0	8,531
South Norwood Regeneration	1,323	849	74	2,246
Walking and Cycling strategy	tbc	tbc	tbc	tbc
Asset management - Stubbs mead	3,132	0	0	3,132
TFL projects	tbc	0	0	0
<b>Total under review</b>	<b>39,823</b>	<b>45,506</b>	<b>14,074</b>	<b>99,403</b>
<b>Total General Fund Capital Programme</b>	<b>77,435</b>	<b>60,784</b>	<b>32,351</b>	<b>170,570</b>
MHCLG capitalisation direction request	50,000	25,000	5,000	80,000

<b>24,240</b>	<b>0</b>	<b>0</b>	<b>24,240</b>
25,282	0	0	25,282
100	0	400	500
0	45,900	0	45,900
0	0	0	0
13,812	0	0	13,812
2,400	0	6,131	8,531
795	0	1,451	2,246
tbc	tbc	tbc	tbc
3,132	0	0	3,132
tbc	0	0	0
<b>45,521</b>	<b>45,900</b>	<b>7,982</b>	<b>99,403</b>
<b>90,546</b>	<b>45,900</b>	<b>34,124</b>	<b>170,570</b>
80,000	0	0	80,000

**Table 2: Draft indicative funding**

	<b>Budget 2021/22</b>	<b>Budget 2022/23</b>	<b>Budget 2023/24</b>	<b>Total MTFS budget</b>
	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
Borrowing	48,654	29,570	12,322	90,546
Borrowing - GZ	10,900	21,000	14,000	45,900
TfL	-	-	-	-
S106	771	-	-	771
CIL	400	200	200	800
School Condition Allocation	4,145	3,300	3,000	10,445
Special Provision Capital Funding	897	152	355	1,404
Basic Need Funding	640	78	-	718
ESFA	5,003	-	-	5,003
Other grant - DFG	2,400	2,400	2,400	7,200
Other grant - Football Foundation	2,000	3,073	-	5,073
Other grant - London Marathon	250	250	-	500
Other Grant - ORCS	300	-	-	300
Historic England	374	511	74	959
Other grants - GLA	701	250	-	951
	<b>77,435</b>	<b>60,784</b>	<b>32,351</b>	<b>170,570</b>
<b>MHCLG capitalisation direction</b>	<b>50,000</b>	<b>25,000</b>	<b>5,000</b>	<b>80,000</b>

**Table 3 In year changes requiring Full Council approval**

<b>Service area</b>	<b>Description</b>	<b>Amount</b>
		<b>£000s</b>
<b>Health, Wellbeing and Adults Department</b>		
Angel Lodge	Project over-spent against original budget	46
<b>Place Department</b>		
Highways Tree Works	Subject to works being approved by the SCP, the service has scheduled work which would be funded by Council £182k borrowing required. £39k of this acts as match funding leverage for a further £287k external funding from GLA. The original 5 yr programme agreed to £179k Council borrowing per annum.	182
Leisure	£180k required as per Leisure contract with GLL. Under the original terms of the leisure contract, the Council committed to fund capital works which would reduce the revenue payments to the leisure provider	180
Leisure	Budget correction	308
Asset Management programme	Fund to support Asset Strategy plan	310
<b>Resources Department</b>		
Corporate Property Program	Additional budget required for repairs.	682
Finance and HR system	Further bid requested to maintain the interim support arrangements for the Finance and HR system	524
	<b>Total</b>	<b>2,232</b>

**Table 4 – Capital Programme reported to September Cabinet in the Quarter 1 Financial Performance report**

Category	Original budget 2020/21 £000's	Revised Slippage 2019/20 £000's	Budget adjustments £000's	Revised budget 2020/21 £000's	Actuals 2020/21 £000's	Forecast 2020/21 £000's	Variance 2020/21 £000's
Adults ICT	0	284	0	284	0	284	0
Angel lodge conversion to MHO	100	0	0	100	0	100	0
Bereavement Services	0	900	0	900	0	900	0
Disabled Facilities Grants	2,400	2,013	0	4,413	168	4,413	0
Provider Services - Extra Care	500	0	0	500	0	500	0
Sheltered Housing	0	938	0	938	0	938	0
<b>Health, Wellbeing and Adults including Gateway and Housing Sub Total</b>	<b>3,000</b>	<b>4,135</b>	<b>0</b>	<b>7,135</b>	<b>168</b>	<b>7,135</b>	<b>0</b>
Education – Fire Safety Works	1,000	954	0	1,954	0	1,954	0
Education – Fixed term expansion	59	140	0	199	108	199	0
Education – Major Maintenance	2,882	1,929	0	4,811	362	4,811	0
Education – Miscellaneous	1,444	5,650	0	7,094	44	7,094	0
Education – Permanent Expansion	1,091	817	0	1,908	53	1,908	0
Education – Secondary Schools Estate	0	0	0	0	47	0	0
Education – Special Educational Needs	18,807	4,908	0	23,715	2,204	23,715	0
Education – SEN Centre of Excellence	0	1,305	0	1,305	0	1,305	0
Early Help Centre	0	0	0	0	73	78	78
<b>Children, Families and Education Sub Total</b>	<b>25,283</b>	<b>15,703</b>	<b>0</b>	<b>40,986</b>	<b>2,891</b>	<b>41,064</b>	<b>78</b>
Affordable Housing Programmes	40,000	0	(40,000)	0	0	0	0
Allotments	0	332	0	332	0	332	0
Brick by Brick programme	75,510	0	492	76,002	0	76,002	0
Community Ward Budgets	576	1,272	0	1,848	0	1,848	0
CALAT	0	619	0	619	52	619	0
Devolution initiatives	912	0	(912)	0	0	0	0
Electric Vehicle Charging Points	2,400	0	(1,200)	1,200	0	1,200	0
Empty Homes Grants	500	0	0	500	-20	500	0
Feasibility Fund	330	20	0	350	30	350	0
Fieldway Cluster (Timebridge Community Centre)	0	5,204	0	5,204	40	5,204	0

## Appendix 1

Fiveways junction	0	0	0	0	0	0	0
Growth Zone	15,000	0	(8,327)	6,673	0	6,673	0
Grounds Maintenance Insourced Equipment	1,500	0	(1,500)	0	0	0	0
Highways - maintenance programme	6,000	0	0	6,000	33	6,000	0
Highways - maintenance programme (staff recharges)	567	0	0	567	0	567	0
Highways – flood water management	565	663	0	1,228	0	1,228	0
Highways – bridges and highways structures	575	423	0	998	0	998	0
Highways – Tree works	299	0	(299)	0	9	0	0
Measures to mitigate illegal encampments in parks and open spaces	0	0	0	0	0	0	0
Leisure centres equipment upgrade	0	0	0	0	0	0	0
Libraries investment – general	650	1,405	0	2,055	386	2,055	0
Libraries investment – South Norwood library	0	522	0	522	0	522	0
Neighborhood Support Safety Measures	50	0	0	50	0	50	0
New Addington wellbeing centre	3,000	0	(1,525)	1,475	121	1,475	0
Parking	2,825	113	0	2,938	0	2,938	0
Park Life	0	412	0	412	0	412	0
Play Equipment	0	730	0	730	3	730	0
Safety – digital upgrade of CCTV	250	309	0	559	0	559	0
Section 106 Schemes	0	0	4,973	4,973	66	4,973	0
SEN Transport	1,460	0	0	1,460	0	1,460	0
Signage	0	25	0	25		25	0
Sustainability Programme	2,500	0	(1,875)	625	0	625	0
TfL LIP	2,462	0	(2,462)	0	0	0	0
Unsuitable Housing Fund	0	30	0	30	0	30	0
Walking and cycling strategy	750	125	0	875	0	875	0
Waste and Recycling Investment	0	1,558	0	1,558	0	1,558	0
Waste and Recycling – Don't Mess with Croydon	768	0	0	768	0	768	0
<b>Place Sub Total</b>	<b>159,449</b>	<b>13,762</b>	<b>(52,635)</b>	<b>120,576</b>	<b>720</b>	<b>120,576</b>	<b>0</b>
Asset strategy – Stubbs Mead	0	200	0	200	0	200	0
Asset Strategy Programme	0	460	0	460	55	460	0
Asset Acquisition Fund	100,000	0	(100,000)	0	0	0	0

## Appendix 1

Corporate Property Programme	2,000	0	0	2,000	41	2,000	0
Crossfield (relocation of CES)	0	0	0	0	0	0	0
Emergency Generator (Data Centre)	0	0	0	0	0	0	0
Finance and HR system	0	0	431	431	0	431	0
ICT Refresh & Transformation	6,200	187	0	6,387	138	6,387	0
People ICT	2,014	7,128	0	9,142	364	9,142	0
Uniform ICT Upgrade	3,600	0	(3,600)	0	7	0	0
<b>Resources Sub Total</b>	<b>113,814</b>	<b>7,975</b>	<b>(103,169)</b>	<b>18,620</b>	<b>605</b>	<b>18,620</b>	<b>0</b>
<b>GENERAL FUND TOTAL</b>	<b>301,546</b>	<b>41,575</b>	<b>(155,804)</b>	<b>187,317</b>	<b>4,384</b>	<b>187,395</b>	<b>78</b>